



**BOARD OF TRUSTEES  
University of Central Florida  
Strategic Planning Committee Meeting  
Provost's Conference Room  
Monday, May 7, 2012  
3:00 p.m.**

**MINUTES**

Committee members:     The Honorable Alan Florez, Chair  
                                  The Honorable Olga Calvet  
                                  The Honorable Ida Cook  
                                  The Honorable Marcos Marchena  
                                  The Honorable Harris Rosen

Chair Alan Florez called the meeting to order at 3:00 p.m.

**Minutes**

The November 7, 2011, minutes were accepted as presented.

**New Business**

Vice Admiral Harms, Vice President for Strategy, Marketing, Communications and Admissions and Special Assistant to the President, briefed the Strategic Planning Committee on updates to the university's strategic plan following a comprehensive review by the Strategic Planning Council. The Council, consisting of faculty and administrative members from across the university and under the leadership of Dr. Ross Hinkle, thoroughly reviewed the vision, goals, emphasis, imperatives, initiatives, and associated measures of the strategic plan. Harms reported that the Council's recommendations were incorporated in the updated strategic plan that has been reviewed by the Faculty Senate, Vice Presidents and the President.

Chair Florez polled the committee regarding their suggestions, clarifications, or changes to the document, and the committee expressed satisfaction with the content of the updated plan.

In closing the discussion, Chair Florez recommended that the strategic plan should next be reviewed after the university's 2012-13 Board of Governor's work plan is approved to ensure that specific performance targets are addressed (if appropriate) in the strategic plan.

**Adjournment**

Chair Florez thanked all for their participation and adjourned the meeting at 3:30 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Alfred G. Harms, Jr.", is written over a horizontal line.

Alfred G. Harms, Jr.  
Vice President for Strategy, Marketing,  
Communications and Admissions