

University of Central Florida
Board of Trustees Meeting
March 27, 2014
Live Oak Center
Agenda
9:30 a.m. – 4:00 p.m.
Lunch 12:00 p.m.
800-442-5794, passcode, 463796

COMMITTEE MEETINGS

9:30 – 10:30 a.m.	Advancement, Richard Crotty, Chair
10:30 – 11:30 a.m.	Educational Programs, Robert Garvy, Chair
11:30 a.m. – 12:00 p.m.	Finance and Facilities, Marcos Marchena, Chair

BOARD MEETING

1:00 – 4:00 p.m.

- | | | |
|----|--------------------------------------|--|
| 1. | Welcome and call to order | Olga Calvet, Chair |
| 2. | Roll call | Rick Schell, Associate Corporate Secretary |
| 3. | Minutes of January 23, 2014, meeting | Chair Calvet |
| 4. | Public comment | Rick Schell, Associate Corporate Secretary |
| 5. | Remarks and introductions | John C. Hitt, President |
| 6. | Reports | |

TeachLivE™

Dr. Lisa Dieker, Dr. Charles Hughes, and
Dr. Michael Hynes

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| 7. | Information | |
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INFO-1

Information

2014 Finance and Facilities Committee Meeting
Dates (Merck)

8. Consent Agenda

EP-1	Concurrence	Conferral of Degrees (Hitt)
EP-2	Approval	2016-17 Proposed Academic Calendar (Waldrop)
EP-3	Approval	New Degree Programs (Waldrop) a. Nanotechnology, P.S.M. b. Writing and Rhetoric, B.A.

9. Advancement Committee report Rich Crotty, Chair

10. Educational Programs Committee report Robert Garvy, Chair

11. Finance and Facilities Committee report Marcos Marchena, Chair

FF-1	Approval	2014-15 Medical Student Tuition and Fees (Merck)
FF-2	Approval	2014-15 Student Activity and Service, Health, and Athletics Fees (Merck)
FF-3	Approval	Capital Improvement Trust Fund Fee (Merck)
FF-4	Approval	Minor Amendment to the 2010 Campus Master Plan – Global International Student Center and Parking Garage (Merck)
FF-5	Approval	Use of Bright House Networks Stadium for 2014 Mid-Eastern Athletic Conference and Southwestern Athletic Conference Challenge (Merck)

12. New business Chair Calvet

13. Announcements and adjournment Chair Calvet

Upcoming meetings:

AGB National Conference on Trusteeship April 12-14, 2014
(Hyatt Regency Orlando,
former Peabody Orlando)

Board of Trustees meeting May 22, 2014
(Live Oak Center)

**Minutes
Board of Trustees Meeting
University of Central Florida
January 23, 2014**

Chair Olga Calvet called the meeting of the Board of Trustees to order at 1:10 p.m. in the Live Oak Center on the UCF Orlando campus.

The following board members attended the meeting: **Trustees Clarence Brown, Richard Crotty, Robert Garvy, Ray Gilley, Marcos Marchena, Alex Martins, Reid Oetjen, Beverly Seay, John Sprouls, and Melissa Westbrook.** Trustee **Jim Atchison** attended via teleconference.

WELCOME

Calvet reminded the board that the meeting was covered by the Florida Sunshine Law and that the public and press were invited to attend.

She welcomed the board members and called on **Dr. Rick Schell**, Associate Corporate Secretary, to call the roll. Schell announced that a quorum was present.

She called for approval of the November 14, 2013, and January 8, 2014, board meeting minutes, which were approved as written.

Calvet called on **President John C. Hitt** for remarks and introductions.

REMARKS

Hitt introduced new board member, **Alex Martins**, Chief Executive Officer of the Orlando Magic. Hitt presented him with a gold Pegasus pin and welcomed him to the board.

Hitt called upon **Bob Holmes**, Vice President for Alumni Relations and Development and Chief Executive Officer for the UCF Foundation, who announced that UCF had received a \$4 million gift from Wayne Densch Charities for The Center for Student Athlete Leadership. Holmes expressed his appreciation to Leonard Williams, President of the Wayne Densch Charities, who was unable to attend.

Hitt announced that **Admiral Al Harms**, Vice President for Strategy, Marketing, Communications, and Admissions, was leaving the university and awarded vice president *emeritus* status. Hitt thanked him for his service to his office and to the university. Hitt presented Harms with a framed certificate.

Hitt reported that the football team posted its best record in school history, going undefeated in the new American Athletic Conference, and finishing among *The Associated Press* Top 10 schools for the first time. He noted that a Disney World parade was held on January 12 to honor UCF's Fiesta Bowl champions, and Disney World estimated that 10,000 UCF supporters traveled to the Magic Kingdom to congratulate the team.

Hitt further reported that when *The Associated Press* final Top 10 football teams are ranked by the graduation rates of team members, UCF finishes in first place. UCF posted an 83 percent graduation rate, surpassing second-place Clemson's 77 percent and third-place Missouri's 74 percent.

Hitt congratulated **Coach O’Leary**, and team captains **Jordan McCray** and **Justin McCray**.

Hitt reported that after its most successful season, the UCF women’s volleyball team saw five of its athletes honored on the 2013 All-American Athletic Conference team. Hitt congratulated assistant head coach **Michelle Chatman** and the team captains.

Hitt noted that the University of Central Florida had advanced in the *U.S. News & World Report* rankings for the fourth consecutive year. UCF is tied for No. 94 among national public universities and No. 170 overall among national universities in the 2014 rankings. Both rankings are four spots better than where UCF placed last year. UCF was also ranked again among the nation’s top 15 “up-and-coming” schools. In March, *U.S. News & World Report* ranked 21 UCF graduate school programs among the top 100 in the country in their fields. *Kiplinger* and *The Princeton Review* regularly name a UCF education as one of the nation’s best values.

Hitt announced that in December, UCF News and Information was named a finalist for a national “Crisis Management” award from *PR Daily* for the university's communications response to the shooting incident at Tower 1. UCF was recently notified that it finished tied for second, behind a medical center whose staff dealt with power outages and evacuations during Hurricane Sandy. Hitt congratulated **Grant Heston** and his team.

INTRODUCTIONS

Hitt recognized the following faculty and staff members for their accomplishments.

A. Faculty and Staff

Dr. Joel Hartman, Vice Provost and Chief Information Officer, was elected board chair of the Sloan Consortium, the leading professional society devoted to advancing quality online learning. Hartman is also a Sloan Consortium fellow and has served on the organization’s board for six years.

Dr. Michael Bass and **Dr. Peter Delfyett** from CREOL, the College of Optics and Photonics, and **Dr. Sudipta Seal**, from the NanoScience Technology Center, were named fellows of the National Academy of Inventors for 2013.

Dr. Kevin Belfield, professor and chair of the Chemistry Department, was named a fellow by the American Association for the Advancement of Science.

B. Employee of the Month

The Employee of the Month for December was **Cathy Hill**, accounting supervisor in the Facilities and Safety Business Office.

The Employee of the Month for January is **Alan Holtz**, program assistant for the First Year Experience Department.

REPORTS

A. Grant Heston, Associate Vice President for Communications and Public Affairs, and **Polly Anderson**, Executive Director for WUCF TV, reported on WUCF TV. Anderson provided an overview of the PBS landscape nationally.

B. Trustee Westbrook reported on the Student Government Association.

INFORMATION

- **INFO-1** Revised Committee and Direct Support Organization Assignments (for informational purposes only)

CONSENT AGENDA

Calvet announced that item ADV-1 had been removed from the consent agenda since it needed the approval of the entire board. She called upon Trustee Crotty to proceed with his report on the Advancement Committee and to include this item with his comments.

ADVANCEMENT COMMITTEE REPORT

Rich Crotty, Chair of the Advancement Committee, reported the highlights from the committee meeting earlier in the day.

A motion was made and members of board unanimously approved the following action.

- **ADV-1** Approval to Name the Center for Student Athlete Leadership the Wayne Densch Center for Student Athlete Leadership.
- **Dr. Dan Holsenbeck**, Vice President for University Relations, presented an overview of the current activities of the legislature, including budget approvals and bills on textbook usage and public records requests during university presidential searches.
- Holmes reported on university marketing, including information on the Fiesta Bowl. He also reported on two real estate transactions that took place since the last committee meeting. On December 31, 2013, the Foundation closed on permanent financing for its NorthView property, for an annual savings of \$500,000. Additionally, the Foundation's endowment through UCF Real Estate Foundation purchased 59 acres of land north of McCullough and Old Lockwood Road.

AUDIT, OPERATIONS REVIEW, COMPLIANCE, AND ETHICS COMMITTEE REPORT

Jim Atchison, Chair of the Audit, Operations Review, Compliance, and Ethics Committee, via teleconference, noted highlights of the January 8, 2014, committee meeting.

- **Dr. Rick Schell**, Vice President and Chief of Staff, reported that the search for a new chief audit executive had concluded with the hiring of **Robert Taft**, who will begin employment later in January.

- **Donna DuBuc**, Interim Chief Audit Executive, provided an update on Fiscal Year 2012-13 external audit results for direct support organizations, component units, and Athletics. She noted that WUCF TV had its initial audit for 2012-13. She provided an overview of the status and timing of external audits, stating that financial and external audits are substantially complete and no significant findings were expected. She also provided an overview of the Quality Assurance Report issued by the executive director of University Audit and Compliance at the University of South Florida, which showed that University Audit was in conformance with Internal Auditing Standards.
- **Rhonda Bishop**, Chief Compliance and Ethics Officer, introduced **Christina Serra**, the new Director of Compliance and Ethics. She reported that the search for a senior compliance analyst continues. She reported that the transition of the conflict of interest process from Faculty Relations to the University Compliance, Ethics, and Risk office was complete. She provided an overview of the University Compliance and Ethics Advisory Committee's responsibilities and purpose. She noted that beginning March 7, 2014, the university must comply with new federal reporting, program, and policy requirements under the Clery Act. She provided an update on the efforts of her office to assess the university's preparedness and provide guidance and training. She also provided an update on the Florida State University System Compliance Consortium. She reported on the annual NCAA compliance report due January 15, 2014, and provided highlights on the accomplishments of the athletics compliance program.

COMPENSATION AND LABOR AD HOC COMMITTEE REPORT

John Sprouls, Chair of the Compensation and Labor Ad Hoc Committee, reported on the impasse declared between the University of Central Florida Board of Trustees and United Faculty of Florida. He noted highlights of the November 18, 2013, committee meeting. He further stated that the impasse had been resolved on January 22, 2014, with the parties coming to a tentative agreement on all issues. He reported that the tentative agreement provides for an across the board 2 percent salary increase, effective January 17, 2014. It also provides that the UFF will receive release time and that the university will be allowed to provide administration discretionary increases.

A motion was made and passed by members of the board to ratify the following item.

- **CL-1** Ratification of the Collective Bargaining Agreement between the University of Central Florida Board of Trustees and United Faculty of Florida for Article 3 and Article 23.

EDUCATIONAL PROGRAMS COMMITTEE REPORT

Robert Garvy, Chair of the Educational Programs Committee, reported the highlights from the committee meeting held earlier in the day.

- **Dr. Diane Chase**, Executive Vice Provost, and **Dr. Paige Borden**, Assistant Vice President for Institutional Knowledge Management, reported on the Student Achievement Measures.
- **Dr. Tony Waldrop**, Provost and Executive Vice President, and Dr. Borden provided an overview of the Performance Funding Model.

FINANCE AND FACILITIES COMMITTEE REPORT

Marcos Marchena, Chair of the Finance and Facilities Committee, reported highlights from the committee meeting held December 4, 2013, and earlier in the day.

- **William F. Merck**, Vice President for Administration and Finance and Chief Financial Officer, and Dr. Chase presented the 2012-13 Annual Accountability Report that was approved by the board at a subsequent conference call before being submitted to the Board of Governors.
- Merck and **Dr. Maribeth Ehasz**, Vice President for Student Enrollment and Development Services, presented information on UCF housing.
- Merck and **Tracy Clark**, Assistant Vice President for Administration and Finance and Controller, provided an update on the Investments Quarterly Report that ended September 30, 2013. They also provided information on the key financial ratios and on the University Operating Budget Report that ended September 30, 2013.
- Merck and **John C. Pittman**, Associate Vice President for Administration and Finance, Debt Management, presented the direct support organizations' 2013-14 first-quarter financial reports, along with the university and DSO debt report.

ANNOUNCEMENTS AND ADJOURNMENT

Chair Calvet announced the following upcoming meetings:

Board of Governors meeting	February 20, 2014 (University of South Florida, if in person)
	March 19-20, 2014 (Florida State University)
Board of Trustees meeting	March 27, 2014 (Live Oak Center)
AGB 2014 National Conference on Trusteeship	April 12-14, 2014 (Orlando)

Calvet reminded the board members to book their reservations for the UCF President's Dublin Travel Package.

Calvet referred the board members to the new committee assignments and asked that they review them.

Calvet adjourned the board meeting at 2:18 p.m.

Respectfully submitted: _____
John C. Hitt
Corporate Secretary

Date: _____

**University of Central Florida
Board of Trustees**

SUBJECT: 2014 Finance and Facilities Committee Meeting Dates

DATE: March 27, 2014

PROPOSED BOARD ACTION

Information only.

BACKGROUND INFORMATION

The 2014 Board of Trustees' Finance and Facilities Committee meetings are scheduled as follows and subject to change:

January 23	11:00 a.m. – noon	Thursday	Live Oak Center
February 12	8:30 – 10:30 a.m.	Wednesday	Millican Hall, #393
March 27	11:30 a.m. – noon	Thursday	Live Oak Center
April 3	8:30 – 10:30 a.m.	Thursday	Millican Hall, #393
May 22	Time - TBD	Thursday	Live Oak Center
June 4	8:30 – 10:30 a.m.	Wednesday	Millican Hall, #393
July 24	Time - TBD	Thursday	Live Oak Center
August 5	8:30 – 10:30 a.m.	Tuesday	Millican Hall, #393
October 22	8:30 – 10:30 a.m.	Wednesday	Millican Hall, #393
December 3	8:30 – 10:30 a.m.	Wednesday	Millican Hall, #393

Supporting documentation: None

Prepared by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

**University of Central Florida
BOARD OF TRUSTEES**

ITEM: EP-1

SUBJECT: Conferral of Degrees

DATE: March 27, 2014

PROPOSED BOARD ACTION

Concurrence: Conferral of degrees at the Spring 2014 commencement ceremonies.

BACKGROUND INFORMATION

UCF expects to award the following degrees at the Spring 2014 commencement ceremonies on May 1-3, 2014:

6,716	baccalaureate degrees
1,186	master's degrees
<u>158</u>	doctoral and specialist degrees
8,060	Total

Supporting documentation: Registrar's Graduation Count

Prepared by: Amy Swinford, Senior Administrative Assistant to the Vice President and
Chief of Staff

Submitted by: John C. Hitt, President

UCF Spring 2014 Commencement

Note: Procession of graduates begins 20 minutes prior to each ceremony.

*Projected Attending (Baccalaureate only) is an estimate based on 70% attending rate

College	Baccalaureate				Master's				Doctorate				
	Intent to graduate	Projected* attending	Picked-up cap and gown	Head-count	Degree award	Intent to graduate	Indicated attending	Picked-up cap and gown	Head-count	Intent to graduate	Indicated attending	Picked-up cap and gown	Head-count
Thursday, 5/1, 9:00 a.m.													
College of Arts and Humanities	655	459				79	79			2	2		
College of Engineering and Computer Science	592	414				172	172			40	40		
College Totals:	1,247	873	-	-	-	251	251	-	-	42	42	0	0
Total Students Anticipated in Attendance:	1,166												
Thursday, 5/1, 2:30 p.m.													
College of Health and Public Affairs	1,039	727				340	340			36	36		
College Totals:	1,039	727	-	-	-	340	340	-	-	36	36	0	0
Total Students Anticipated in Attendance:	1,103												
Friday, 5/2, 9:00 a.m.													
College of Business Administration	995	697				208	208			1	1		
College Totals:	995	697	-	-	-	208	208	-	-	1	1	0	0
Total Students Anticipated in Attendance:	906												
Friday, 5/2, 2:30 p.m.													
College of Education and Human Performance	647	453				208	208			36	36		
* Education Specialists	0	0				18	18			0	0		
College of Nursing	269	188				35	35			5	5		
College Totals:	916	641	-	-	-	261	261	-	-	41	41	0	0
Total Students Anticipated in Attendance:	943												
Saturday, 5/3, 9:00 a.m.													
College of Sciences	1,551	1,086				99	99			22	22		
College Totals:	1,551	1,086	0	0	0	99	99	0	0	22	22	0	0
Total Students Anticipated in Attendance:	1,207												
Saturday, 5/3, 2:30 p.m.													
College of Graduate Studies	0	0				2	2			0	0		
College of Medicine	245	172				4	4			7	7		
College of Optics and Photonics	0	0				5	5			9	9		
Office of Undergraduate Studies	351	246				0	0			0	0		
Rosen College of Hospitality Management	372	260				16	16			0	0		
College Totals:	968	678	0	0	0	27	27	0	0	16	16	0	0
Total Students Anticipated in Attendance:	721												
Degree level ITG totals:	6,716					1,186				158			
Combined ITG submissions:	8,060												
All ceremony projected* attending:	6,045	75.0% of all ITG's											
Anticipated attendance - cap/gown pickup:	0	of all ITG's											
Headcount totals:	0	of all ITG's											
Undergraduate degrees awarded:	0	of all UGRD ITG's											

**University of Central Florida
BOARD OF TRUSTEES**

SUBJECT: 2016-17 Proposed Academic Calendar

DATE: March 27, 2014

PROPOSED BOARD ACTION

Approval of 2016-17 UCF academic calendar.

BACKGROUND INFORMATION

The Board of Governors requires that the Board of Trustees approves the university's academic calendar. The attached 2016-17 calendar developed by the UCF Academic Calendar Committee has been approved by Provost Waldrop and will be submitted to the Board of Governors for final approval to ensure compliance with the guidelines for academic calendars established in Rule 6C-8.001.

Supporting documentation: 2016-17 Proposed Academic Calendar

Prepared by: Maribeth Ehasz, Vice President for Student Development and Enrollment Services
DeLaine Priest, Associate Vice President for Student Development and Enrollment Services

Submitted by: Tony Waldrop, Provost and Executive Vice President

EVENT	Fall 2016	Spring 2017	SU A (6 wks) 2017	B (6 wks) 2017	C (12 wks) 2017	D (9 wks) 2017
Classes Begin	22-Aug	9-Jan	15-May	26-Jun	15-May	15-May
Withdraw Date	31-Oct	22-Mar	8-Jun	20-Jul	5-Jul	21-Jun
Last Day of Class	3-Dec	24-Apr	23-Jun	4-Aug	4-Aug	15-Jul
Study Day	5-Dec	25-Apr	-	-	-	-
Final Exams	12/6 - 12/12	4/26 - 5/2	-	-	-	-
Grades Due	15-Dec	5-May	28-Jun	9-Aug	9-Aug	20-Jul
Degree Conferral Date	16-Dec	4-May	5-Aug	5-Aug	5-Aug	5-Aug
Certifications	19-Dec	8-May	11-Aug	11-Aug	11-Aug	11-Aug
Commencement	12/16 and 12/17	5/4 - 5/6	5-Aug	5-Aug	5-Aug	5-Aug
Number of Class Days	78	77	29	29	58	43
Number of Final Exam Days	6	6	-	-	-	-
Total Number of Instructional Days	84	83	29	29	58	43
Grand Total Number of Instructional Days	225					
Total Instructional Days*	Fall 2016	Spring 2017	SU A (6 wks) 2017	B (6 wks) 2017	C (12 wks) 2017	D (9 wks) 2017
August	8.5	-	-	-	-	-
September	23	-	-	-	-	-
October	23.5	-	-	-	-	-
November	20.5	-	-	-	-	-
December	8.5	-	-	-	-	-
January	-	17.5	-	-	-	-
February	-	22	-	-	-	-
March	-	19.5	-	-	-	-
April	-	22	-	-	-	-
May	-	2	12	-	12	22
June	-	-	17	5	22	10
July	-	-	-	20	20	11
August	-	-	-	4	4	-
Totals	84	83	29	29	58	43
Class Meeting Days**	Fall 2016	Spring 2017	A (6 weeks)	B (6 weeks)	C (12 weeks)	D (9 weeks)
M-W-F	42	42	17	18	34	26
M-T-W-R	58	57	23	23	46	34
M-T-W-R-F	70	71	29	29	58	43
M-W	29	28	11	11	22	17
T-R	29	29	12	12	23	16
M T	14	14	5	6	11	8
W	15	15	6	5	12	8
R	15	14	6	6	12	9
F	14	14	6	6	12	9
S#	14	14	6	6	12	9
	14 (7)	14 (7)	-	-	-	-

* Does include final exam days

** Does not include final exams

Holidays: Sep 5; Nov 11; Nov 24-26; Jan 16; Mar 13-18; May 29; Jul 4

Saturday is counted as one-half an instructional day

**University of Central Florida
BOARD OF TRUSTEES**

SUBJECT: Nanotechnology, Professional Science Master's

DATE: March 27, 2014

PROPOSED BOARD ACTION

Approval of a professional science master's degree in nanotechnology.

BACKGROUND INFORMATION

The NanoScience Technology Center (NSTC) proposes to establish an interdisciplinary professional science master's degree program in nanotechnology. Nanoscience and nanotechnology comprise an emerging field that encompasses all science, technology, engineering, and mathematics disciplines. In 2001, the federal government implemented the National Nanotechnology Initiative. From 2001 to 2012, the total investment in the initiative reached \$18 billion. The budget for 2013 was \$1.8 billion. After more than ten years of intense development, nanotechnology is generating remarkable scientific and technological advances. These advances are enabling a broad spectrum of applications in electronics, medicine, energy, manufacturing, advanced materials, and other fields. The second goal of the new strategic plan of National Nanotechnology Initiative recommended by the National Science and Technology Council in February 2011 is to foster the transfer of new nanotechnologies into products for commercial and public benefit. It is estimated by the Global Industry Analysts (October 2010) that the worldwide market for products incorporating nanotechnology reached approximately \$254 billion in 2009, and the market potential for nanosystems is \$1.2 trillion dollars by 2020. Consequently, there is a strong demand for professionals with the scientific knowledge and the business management skills necessary for the nanotechnology field.

The proposed degree program will incorporate the higher-level scientific content and the business and entrepreneurial components that are necessary to drive innovative ideas in nanotechnology development. It will consist of 36 credit hours at the graduate level including 12 credit hours in nanotechnology; nine credit hours of elective courses in physics, engineering, chemistry or biology; nine hours of professional development in a business certificate program (Graduate Certificate in Technology Ventures); three credit hours of research training; and three credit hours of internship training. From the coursework in nanotechnology and the other related science and engineering areas, students will gain basic knowledge, as well as the most advanced developments and applications of nanoscale materials and devices. Through internship training, students will gain hands-on research and business experience in applying nanotechnology for new product development and commercialization.

This proposal was evaluated and recommended by the center, college, and university Graduate Council Program Review Committee. The College of Graduate Studies recommends this proposal, and it has evaluated six of the eight program criteria as *met with strength* and two as *met*. The proposed implementation date is Fall 2014.

Supporting documentation: Analysis Summary for New Degree Authorization

Prepared by: C. Ross Hinkle, Vice Provost and Dean of the College of Graduate Studies

Submitted by: Tony G. Waldrop, Provost and Executive Vice President

Analysis Summary for New Degree Authorization P.S.M. in Nanotechnology

	Criteria	Proposal Response to Criteria
1.	The goals of the program are aligned with the university's mission and relate to specific institutional strengths.	<p>Met with Strength. This proposed degree program supports the University of Central Florida and State University System Strategic Planning goals in many ways. As the only program of its kind in the State of Florida, the P.S.M. in Nanotechnology will offer prospective students access to advanced studies in the high-demand and interdisciplinary field of nanotechnology as well as professional business preparation to equip them to pursue technology entrepreneurship or other careers involving the commercialization of nanotechnology. The P.S.M. in Nanotechnology offers a unique professional degree that supports several science, technology, engineering, and mathematics areas and will develop a workforce that can meet the needs of several industries. The NSTC is a world-class academic and research program that will provide stewardship of the P.S.M. program and whose reputation will be enhanced by the success of its graduates in industry and through new product commercialization and new business opportunities that emerge from this undertaking. The proposed P.S.M. program will provide a trained professional workforce to the local community and accelerate the economic development and globalization in Florida by facilitating technology transfer, encouraging new startup company formation, and attracting new talents to Florida. NSTC has established strong partnerships with local and national industry and businesses. Many NSTC faculty members have continuous and on-going research projects sponsored by industry partners. The NSTC has established a 21-member external advisory board for the P.S.M. program, including 17 from industry, 11 of whose companies are located in Florida.</p>
2.	If there have been program reviews or accreditation activities in the discipline or related disciplines pertinent to the proposed program, the proposal provides evidence that progress has been made in implementing the recommendations from those reviews.	<p>Met. The P.S.M. proposal was certified by the National P.S.M. Association Office housed within the Keck Graduate Institute (K.G.I.), which is the entity designated by the Sloan Foundation to administer the P.S.M. affiliation process. Having already secured K.G.I. certification, the program may proceed to recruit students immediately following Board of Trustees approval.</p>

Criteria	Proposal Response to Criteria
<p>3. The proposal describes an appropriate and sequenced course of study. Admissions and graduation criteria are clearly specified and appropriate. The course of study and credit hours required may be satisfied within a reasonable time to degree. In cases in which accreditation is available for existing bachelor's or master's level programs, evidence is provided that the programs are accredited or a rationale is provided as to the lack of accreditation.</p>	<p>Met with Strength. The 36 credit hour P.S.M. in Nanotechnology has a clear pathway of coursework for the master's level and is designed to be completed in two academic years plus a summer internship. Applicants are expected to have obtained an undergraduate degree in one of the following areas: physics, chemistry, biology, or engineering. The program's curriculum has also considered the disciplines in which students can pursue Ph.D. level study including physics, chemistry, engineering, optics, biomedical sciences, and business administration. This gives master's-prepared students a pathway to the workforce in STEM fields as well as a wide interdisciplinary range of options for advanced study. While there is currently no appropriate body to accredit this P.S.M. program, students will have the opportunity to take courses offered by UCF units that hold specialized accreditations or similar recognitions by authorities including the Association to Advance Collegiate Schools of Business, the Accreditation Board for Engineering and Technology, and the American Chemical Society.</p>
<p>4. Evidence is provided that a critical mass of faculty members is available to initiate the program based on estimated enrollments, and that, if appropriate, there is a commitment to hire additional faculty members in later years, based on estimated enrollments. For doctoral programs, evidence is provided that the faculty members in aggregate have the necessary experience and research activity to sustain a doctoral program.</p>	<p>Met with Strength. The College of Graduate Studies has hired a coordinator to support all P.S.M. programs at UCF including the proposed nanotechnology program. Part of the P.S.M. coordinator's role is to insure that internships are in place and tracked as needed. In addition, since this is an interdisciplinary program, the College of Graduate Studies will work with the NSTC staff members to support the recruitment of students for the program.</p> <p>NSTC will designate a full-time, tenured or tenure-track faculty member as the P.S.M.'s graduate program coordinator. This faculty member will administer the P.S.M. in Nanotechnology program and will be responsible for the overall maintenance and development of the graduate program, including acting as chair of the Graduate Committee.</p> <p>Six new courses (four core courses and two electives) will be developed by NSTC faculty members for this proposed program. The center currently has a sufficient number of affiliated faculty members to deliver the six new nanotechnology courses under development and plans to hire two additional faculty members as well. NSTC has also secured letters of support from the College of Business Administration that will open its technology venture courses to P.S.M. in Nanotechnology students as well as other UCF units from which students may select elective courses.</p>

	Criteria	Proposal Response to Criteria
5.	Evidence is provided that the necessary library volumes and serials; classroom, teaching laboratory, research laboratory, office, and any other type of physical space; equipment; appropriate fellowships, scholarships, and graduate assistantships; and appropriate clinical and internship sites are sufficient to initiate the program.	<p>Met with Strength. The NSTC has excellent facilities and laboratories for implementing this program. The UCF Library has evaluated the needs of the program and the College of Graduate Studies has insured that the funds needed for the associated Library holdings will be provided. Community partners are committed to supporting the program and internship opportunities provided by many of these partners will meet the needs of the program.</p> <p>Research laboratories and seminar rooms will be provided by NSTC (~22,000 sq. ft.). The NSTC seminar room (~500 sq. ft.) can be used to teach the six new courses, while the existing courses that comprise the rest of the curriculum will be taught in their current classrooms.</p>

Criteria

6. Evidence is provided that there is a need for more people to be educated in this program at this level. For all degree programs, if the program duplicates other degree programs in Florida, a convincing rationale for doing so is provided. The proposal contains realistic estimates of headcount and FTE students who will major in the proposed program and indicates steps to be taken to achieve a diverse student body.

Proposal Response to Criteria

Met. In 2001, the federal government implemented the National Nanotechnology Initiative (NNI). From 2001 to 2012, the total investment in the initiative reached \$18 billion. The budget for 2013 was \$1.8 billion. The new strategic plan of NNI that was recommended by the National Science and Technology Council in February 2011 specifically states that the next goal is to foster the transfer of new nanotechnologies into products for commercial and public benefit. Recently, the National Science Foundation awarded \$55.5 million to engineering research centers to innovate nanoscale science and engineering. According to U.S. National Science Foundation estimates, by 2015 the annual global market for nanotechnology-related goods and services will top \$1 trillion, thus making it one of the fastest-growing industries in history. Another study, *Nanotechnology in Healthcare* conducted by the Freedonia Group made similar predictions that an explosive demand for healthcare-related nanotechnology products will increase from \$53 billion in 2011 to \$110 billion in 2016. It is estimated by the Global Industry Analysts (October 2010) that the worldwide market for products incorporating nanotechnology reached about \$254 billion in 2009 and the market potential for nanosystems is \$1.2 trillion dollars by 2020.

No P.S.M. program in Nanotechnology currently exists in the Florida SUS or Florida private universities.

There are currently five P.S.M. programs related in nanoscience fields listed on the P.S.M. Web site:

- Appalachian State University, Nanoscience for Advanced Materials, North Carolina
- Arizona State University, Nanoscience, Arizona
- Indiana University of Pennsylvania, Nano-science for Industrial Materials, Pennsylvania
- Joint School of Nanoscience and Nanoengineering, Nanoscience, North Carolina
- Northeastern University, Biomedical Nanotechnology, Massachusetts

Since NSTC was established in 2004, it has helped to prepare doctoral and master's degree students to work as scientists and engineers in industry and academia. The proposed new P.S.M. program in nanotechnology is designed to attract a new group of students whose career goals are geared towards business development and management in nanotechnology-related industry.

Criteria	Proposal Response to Criteria
	<p>The program will provide advancement and development opportunities to a diverse population of students. The program is expected to attract a diverse student body, including black and Hispanic students, which will help enhance the diversity of business professionals in high-technology industry. The program will make extensive use of existing frameworks for student recruiting, including strong advertising, direct mailings to minority student offices in the southeast region, recruiting at national conferences focused on minorities in science and engineering including the National Conference of Black Physics Students, National Society of Hispanics Physicists, the Society for Advancement of Chicanos and Native Americans, and the Society of Women Engineers. Recruitment efforts will also include interacting closely with local chapters of these societies by organizing lunch meetings and involving existing graduate students in the recruitment efforts. Additionally, UCF is a member of the Florida-Georgia Louis Stokes Alliance for Minority participation, which the program will use extensively to identify and contact talented students. The program will also take advantage of UCF's Office of Multicultural Academic and Support Services, which provides general advising and directly mails all UCF minority engineering and science majors.</p> <p>Additional recruitment will occur through visiting historical minority-serving institutions represented among the Hispanic Association of Colleges and Universities, and the Historically Black Colleges and Universities, as well as Florida A&M University, Florida Memorial College, Morehouse College, Bethune-Cookman University, Florida International University, Florida Atlantic University, Barry University, Valencia State College, University of Mayaguez, and the University of Puerto Rico.</p>
7.	<p>The proposal provides a complete and realistic budget for the program, which reflects the text of the proposal, is comparable to the budgets of similar programs, and provides evidence that, in the event that resources within the institution are redirected to support the new program, such a redirection will not have a negative impact on undergraduate education. The proposal demonstrates a judicious use of resources and provides a convincing argument that the output of the program justifies the investment.</p>

Met with Strength. The new P.S.M. program will not significantly impact the teaching load of the NSTC faculty members and other departments. Among the 36 credit hours, six new courses will be established (18 credit hours) and the other courses already exist in various programs across the campus. Currently, NSTC faculty members teach about 38 courses per year (1/1 teaching load, total 19 faculty members). The anticipated faculty full-time equivalency workload by budget classification is 0.26 for year one and 0.51 for year five. The commitment of the program, the university, and the partners is strong. The new program will not adversely affect UCF undergraduate education supported by the NSTC or otherwise.

	Criteria	Proposal Response to Criteria
8.	The proposal provides evidence that the academic unit(s) associated with this new degree have been productive in teaching, research, and service.	<p>Met with Strength. Since 2004, the center has hosted approximately 80 doctoral students, 40 master's students, 40 postdoctoral research associates, and more than 80 undergraduate student researchers.</p> <p>The NSTC has been actively involved in the education and training of undergraduate students in the nanotechnology field. In the past eight years, more than 80 undergraduate students have received research training at NSTC under the supervision of NSTC faculty members. Several faculty members have developed and offered new undergraduate and graduate courses that focus on nanotechnology. The total number of students enrolled in these classes is approximately 400 (2008-13).</p> <p>In 2008, NSTC initiated and organized the first NanoFlorida conference. Since then, this conference has developed into a successful annual event that attracts hundreds of attendees. This conference provides a Florida statewide forum for scientists, academicians, and industrialists working in the frontiers of nanotechnology, nano biotechnology, and nano energy and environment to develop new collaborations by sharing their expertise in their respective core areas. Each conference has attracted a large number of students (graduate and undergraduate) and postdoctoral trainees.</p>

**University of Central Florida
BOARD OF TRUSTEES**

SUBJECT: Writing and Rhetoric, B.A.

DATE: March 27, 2014

PROPOSED BOARD ACTION

Approval of a bachelor of arts degree in writing and rhetoric.

BACKGROUND INFORMATION

This proposed bachelor of arts in writing and rhetoric program addresses central aspects of the university's goals and matches these goals to a productive degree for students interested in communication and information delivery. Students will have the opportunity to work with community partners and businesses across economic sectors. They will learn strategies for and conduct research about writing in various civic, educational, and professional contexts including global ones.

This degree program will be housed in the Department of Writing and Rhetoric, a department formed in 2010 to promote this type of educational experience, addressing critical needs for the 21st century. Employers consistently cite poor writing skills as a major deficiency among college graduates. This degree program will address workforce needs by producing graduates with proficiency in the areas of analysis, creation, editing, adaptation, and coordination of written and digital texts. Like the department's first-year-writing and writing-across-the-curriculum initiatives, this degree program has the potential to become a national model.

Graduates will be prepared for a range of high-wage employment opportunities across a number of sectors including publishing and media, professional business services, health and biotechnology, software and information technology, entertainment and hospitality, marketing and public relations, education, engineering, legal services, government, and non-profit and civic organizations. Many companies have expressed strong support for this degree program and have indicated that they would welcome its graduates as interns or employees. It clearly will further UCF's stance as offering the best undergraduate education in Florida.

This degree program is comprised of 120 credit hours including the following major academic components: the general education program (36 credit hours), common program prerequisites (six credit hours, completed with GEP courses), basic core requirements (nine credit hours), advanced core requirements (six credit hours), restricted electives (18 credit hours), and a capstone course (three credit hours) in which students complete the required writing e-portfolio. As part of their 120 credit hours, students also complete a required minor, certificate, or other structured program of study.

This proposal was evaluated and recommended by department, college, and university undergraduate committees. The Office of Undergraduate Studies recommends this program, and it has evaluated eight of the nine program criteria as *met with strength* and one of the nine criteria as *met*. The proposed implementation date is Fall 2014.

Supporting documentation: Criteria for New Degree Authorization

Prepared by: Elliot Vittes, Interim Vice Provost and Dean of Undergraduate Studies

Submitted by: Tony Waldrop, Provost and Executive Vice President

Criteria for New Degree Authorization
Undergraduate Programs
Bachelor of Arts in Writing and Rhetoric

Criteria	Proposal Response to Criteria
1. The goals of the program are aligned with the university's mission and relate to specific institutional strengths.	<p>Met with Strength. The goals of the program align well with the university's mission to offer quality undergraduate programs, expand international scope, increase diversity, and establish partnerships. The institution's strengths in advanced writing and rhetoric skills will be leveraged to a wider group of students who can apply their strategies to a broad spectrum of industries and professions. An excellent reputation in the community has prepared UCF to build a unique and rigorous degree.</p>
2. If there have been program reviews or accreditation activities in the discipline or related disciplines pertinent to the proposed program, the proposal provides evidence that progress has been made in implementing the recommendations from those reviews.	<p>Met with Strength. There has not been a program review since there is no major yet in the department. However, when the degree programs housed in the Department of English were reviewed during 2010-11, the external consultants also reviewed the newly formed Department of Writing and Rhetoric. Their report indicated that B.A. degrees in writing and rhetoric are "becoming more common on a national basis and are usually popular with practical-minded students. They can serve as entry-points to careers in writing and publishing and, like more traditional English degrees, as preparation for advanced study in law, medicine, or social service fields." Additionally, the minor in writing and rhetoric has been extremely successful, having grown by 500 percent since 2011 and now numbering 125 students. Surveys show strong interest in the proposed degree. If approved, this B.A. degree program would be the only one of its kind in Florida and one of only 72 nationwide.</p>
3. The proposal describes an appropriate and sequenced course of study, including expected student learning outcomes, an assessment plan to verify student learning, and, in the case of advanced technology and related disciplines, industry-driven competences. Evidence is provided that, if appropriate, the university anticipates seeking accreditation for the proposed program.	<p>Met with Strength. This major is planned well and includes three core courses, additional background and practice-centered courses, elective courses, a writing internship or alternative practicum course, and a capstone course. The courses are all in place for the degree program, including relevant criteria. Appropriate student learning outcomes have been identified and an assessment plan developed.</p>

	Criteria	Proposal Response to Criteria
4.	Evidence is provided that a critical mass of faculty is available to initiate the program based on estimated enrollments, and that, if appropriate, there is a commitment to hire additional faculty in later years, based on estimated enrollments.	Met with Strength. The rationale for creating the Department of Writing and Rhetoric in 2010 included plans to develop this bachelor's degree program. Because of this planning, the university is positioned to deliver the new degree program using a combination of experienced UCF faculty members and those newly hired to facilitate the new offering.
5.	Evidence is provided that the necessary library volumes and serials; classroom, teaching laboratory, research laboratory, office, and any other type of physical space; equipment; and appropriate clinical and internship sites are sufficient to initiate the program.	Met. The library's analysis is that there are adequate resources to support the proposed degree program. They have recommended an additional \$3,000 per year for four years (a total of \$12,000) for adding to the current holdings. The department has access to specialized equipment available through the University Writing Center that will meet the program's needs. Existing classroom space is sufficient to meet the needs of the program.
6.	Evidence is provided that there is a need for more people to be educated in this program at this level. The proposal contains realistic estimates of headcount and FTE students who will major in the proposed program and indicates steps to be taken to achieve a diverse student body.	Met with Strength. It is clear from national surveys, discussions with employers, and faculty members' knowledge of the field that writing and communication skills are the most important needs for businesses across the economy. Advanced writing and rhetoric graduates are needed, and the enrollment estimates are realistic. The department already has developed service-learning or other writing-focused partnerships with over 30 campus units, community-based nonprofit organizations, and businesses. Recruiting and marketing tools will target a diverse range of students. Additionally, the program will benefit from a diverse external advisory board membership whose perspectives and other contributions to the program will help recruit and retain students from a range of personal backgrounds.
7.	The proposal provides a complete and realistic budget for the program, which reflects the text of the proposal, which is comparable to the budgets of similar programs, and which provides evidence that, in the event that resources within the institution are redirected to support the new program, such a redirection will not have a negative impact on undergraduate education. The proposal demonstrates a judicious use of resources and provides a convincing argument that the output of the program justifies the investment.	Met with Strength. The \$33,414 budget for year one will include \$30,414 in salary and benefits and \$3,000 for additional library resources suggested for the program. There will be no resource shifting among programs in the college.

	Criteria	Proposal Response to Criteria
8.	The proposal provides evidence that the academic unit(s) associated with this new degree have been productive in teaching, research, and service.	Met with Strength. The new Department of Writing and Rhetoric (formed in 2010 by reassigning faculty members with appropriate expertise from the English Department and hiring new faculty members) has been very productive, with excellent teaching and service. The department's University Writing Center has improved its delivery to students across the university by attracting resources from the private sector, hiring a new director, moving its location to a permanent office, and joining with the new Writing Across the Curriculum initiative to provide professional guidance for UCF students and faculty members. The department's tenured and tenure-track faculty members were also identified as productive scholars and active in their fields by the external consultants who reviewed the department during 2010-11.
9.	Evidence is provided that community college articulation has been addressed and ensured. All prerequisites are listed with assurance that they are the same standardized prerequisites for similar degree programs within the SUS. The total number of credit hours does not exceed 120.	Met with Strength. The close association with DirectConnect partners and effective advising in the regional campuses ensure information flow about the program and sufficient preparation for the degree program. The two common program prerequisites are ENC 1101 Composition I and ENC 1102 Composition II. Both courses are required courses in UCF's GEP and comply with the statewide GEP that will go into effect next year.

**University of Central Florida
Board of Trustees**

SUBJECT: 2014-15 Medical Student Tuition and Fees

DATE: March 27, 2014

PROPOSED BOARD ACTION

Recommend approval of proposed 2014-15 tuition, fees, and out-of-state fees for the College of Medicine Medical Education Program.

	2013-14			2014-15		
	Fee per Credit Hour ¹	Resident	Non-Resident	Fee per Credit Hour ¹	Resident	Non-Resident
Tuition	\$590.07	\$23,602.80	\$23,602.80	\$637.27	\$25,490.80	\$25,490.80
Fees:						
Capital Improvement Trust Fund Fee ²	\$6.76	\$270.40	\$270.40	\$8.76	\$350.40	\$350.40
Financial Aid Fee	\$29.50	\$1,180.00	\$1,180.00	\$31.86	\$1,274.40	\$1,274.40
Activity and Service Fee ²	\$10.79	\$431.60	\$431.60	\$11.67	\$466.80	\$466.80
Athletic Fee ²	\$13.44	\$537.60	\$537.60	\$14.32	\$572.80	\$572.80
Health Fee ²	\$10.89	\$435.60	\$435.60	\$10.84	\$433.60	\$433.60
Transportation Fee	\$9.10	\$364.00	\$364.00	\$9.10	\$364.00	\$364.00
Technology Fee ³	\$5.16	\$206.40	\$206.40	\$5.16	\$206.40	\$206.40
Equipment Fee ⁴		\$601.00	\$601.00		\$601.00	\$601.00
Non-resident Fees:						
Out-of-state Fee	\$687.05	\$0.00	\$27,482.00	\$639.85	\$0.00	\$25,594.00
Financial Aid Fee	\$34.35	\$0.00	\$1,374.00	\$31.99	\$0.00	\$1,279.60
Total Tuition and Fees		\$27,629.40	\$56,485.40		\$29,760.20	\$56,633.80

Notes:

¹ Fees are based on 40 credit hours per academic year.

² Fee will be adjusted to reflect any Board of Trustee and/or legislative changes.

³ This fee reflects the per-credit-hour fee charged to undergraduate students. The technology fee may be adjusted once undergraduate tuition is determined.

⁴ The equipment fee provides a laptop, mobile device, and minor classroom equipment to each student based on requirements of the M.D. Program Curriculum. The fee also includes dedicated access to and use of multi-function printers for all students.

BACKGROUND INFORMATION

Florida Statute 1009.24 delegates authority to the Florida Board of Governors, or the board's designee, to establish tuition for graduate professional programs and out-of-state fees for all programs. Florida Board of Governors regulation 7.001 delegates authority to each university board of trustees to set tuition and out-of-state fees for graduate and professional programs.

This recommendation was developed after reviewing comparative information from other Florida public medical schools. The fees charged to medical students are based on approved university fees using 40 credit hours per year. This policy is consistent with other established Florida medical schools. Out-of-state fees were based on comparative data from Florida medical schools.

Supporting documentation:

Text of Florida Statute 1009.24 (Attachment A)

Text of Florida Board of Governors regulation 7.001 (Attachment B)

Tuition and fees comparative analysis of Florida medical schools (Attachment C)

Tuition and fees comparative analysis of national public and private medical schools (Attachment D)

Prepared by: Deborah C. German, Vice President for Medical Affairs and Dean of the College of Medicine
Steven T. Omli, Director of Finance and Accounting for the College of Medicine

Submitted by: Tony G. Waldrop, Provost and Executive Vice President
William F. Merck II, Vice President for Administration and Finance and Chief Financial Officer

Select Year: 2008

[Go](#)

Attachment A

The 2008 Florida Statutes

Title XLVIII
K-20 EDUCATION
CODE

Chapter 1009
EDUCATIONAL SCHOLARSHIPS, FEES, AND
FINANCIAL ASSISTANCE

[View Entire
Chapter](#)

1009.24 State university student fees.--

- (1) This section applies to students enrolled in college credit programs at state universities.
- (2) All students shall be charged fees except students who are exempt from fees or students whose fees are waived.
- (3) All moneys from tuition and fees shall be deposited pursuant to s. [1011.42](#).
- (4)(a) Effective January 1, 2008, the resident undergraduate tuition for lower-level and upper-level coursework shall be \$77.39 per credit hour.

(b) Beginning with the 2008-2009 fiscal year and each year thereafter, the resident undergraduate tuition per credit hour shall increase at the beginning of each fall semester at a rate equal to inflation, unless otherwise provided in the General Appropriations Act. The Office of Economic and Demographic Research shall report the rate of inflation to the President of the Senate, the Speaker of the House of Representatives, the Governor, and the Board of Governors each year prior to March 1. For purposes of this paragraph, the rate of inflation shall be defined as the rate of the 12-month percentage change in the Consumer Price Index for All Urban Consumers, U.S. City Average, All Items, or successor reports as reported by the United States Department of Labor, Bureau of Labor Statistics, or its successor for December of the previous year. In the event the percentage change is negative, the resident undergraduate tuition shall remain at the same level as the prior fiscal year.

(c) The Board of Governors, or the board's designee, may establish tuition for graduate and professional programs, and out-of-state fees for all programs. The sum of tuition and out-of-state fees assessed to nonresident students must be sufficient to offset the full instructional cost of serving such students. However, adjustments to out-of-state fees or tuition for graduate programs pursuant to this section may not exceed 10 percent in any year, and adjustments to out-of-state fees or tuition for professional programs may not exceed 15 percent in any year.

(d) The sum of the activity and service, health, and athletic fees a student is required to pay to register for a course shall not exceed 40 percent of the tuition established in law or in the General Appropriations Act. No university shall be required to lower any fee in effect on the effective date of this act in order to comply with this subsection. Within the 40 percent cap, universities may not increase the aggregate sum of activity and service, health, and athletic fees more than 5 percent per year unless specifically authorized in law or in the General Appropriations Act. A university may increase its athletic fee to defray the costs associated with changing National Collegiate Athletic Association divisions. Any such increase in the athletic fee may exceed both the 40 percent cap and the 5 percent cap imposed by this subsection. Any such increase must be approved by the athletic fee committee in the process outlined in subsection (12) and cannot exceed \$2 per credit hour. Notwithstanding the provisions of ss. [1009.534](#), [1009.535](#), and [1009.536](#), that portion of any increase in an athletic fee pursuant to this subsection that causes the sum of the activity and service, health, and athletic fees to exceed the 40 percent cap or the annual increase in such fees to exceed the 5 percent cap shall not be included in calculating the amount a student receives for a Florida Academic Scholars award, a Florida Medallion Scholars award, or a Florida Gold Seal Vocational Scholars award.

(e) This subsection does not prohibit a university from increasing or assessing optional fees related to specific activities if payment of such fees is not required as a part of registration for courses.

- (5) A university that has a service area that borders another state may implement a plan for a differential out-of-state fee.

7.001 Tuition and Associated Fees

- (1) All students shall pay tuition and associated fees as authorized by the Board of Governors or its designee.
- (2) Tuition shall be defined as the basic fee assessed to students for enrollment in credit courses at any of the state universities. Non-resident tuition shall be defined as the basic fee and out-of-state fee assessed to non-resident students for enrollment in credit courses at any of the state universities. The out-of-state fee is the additional fee charged to a non-resident student. The non-resident tuition must be sufficient to offset the full instructional cost of serving the non-resident student. Calculations of the full cost of instruction shall be based on the university average of the prior year's cost of programs using the expenditure analysis.
- (3) Effective with the Fall 2008 term, undergraduate tuition shall be \$82.03 per credit hour.
- (4) Each university board of trustees may set tuition for graduate and professional programs.
- (5) Each university board of trustees may set out-of-state fees for undergraduate, graduate and professional programs.
- (6) Associated fees shall include the following fees and other fees as authorized by the Board of Governors:
 - (a) Student Financial Aid Fee;
 - (b) Capital Improvement Fee;
 - (c) Building Fee;
 - (d) Health Fee;
 - (e) Athletic Fee;
 - (f) Activity and Service Fee;
 - (g). Non-Resident Student Financial Aid Fee, if applicable.
- (7) Students shall pay tuition and associated fees or make other appropriate arrangements for the payment of tuition and associated fees (installment payment, deferment, or third party billing) by the deadline established by the university for the courses in which the student is enrolled, which shall be no later than the end of the second week of class.
- (8) Registration shall be defined as the formal selection of one or more credit courses approved and scheduled by the university and, tuition payment, partial or otherwise, or other appropriate arrangements for tuition payment (installment

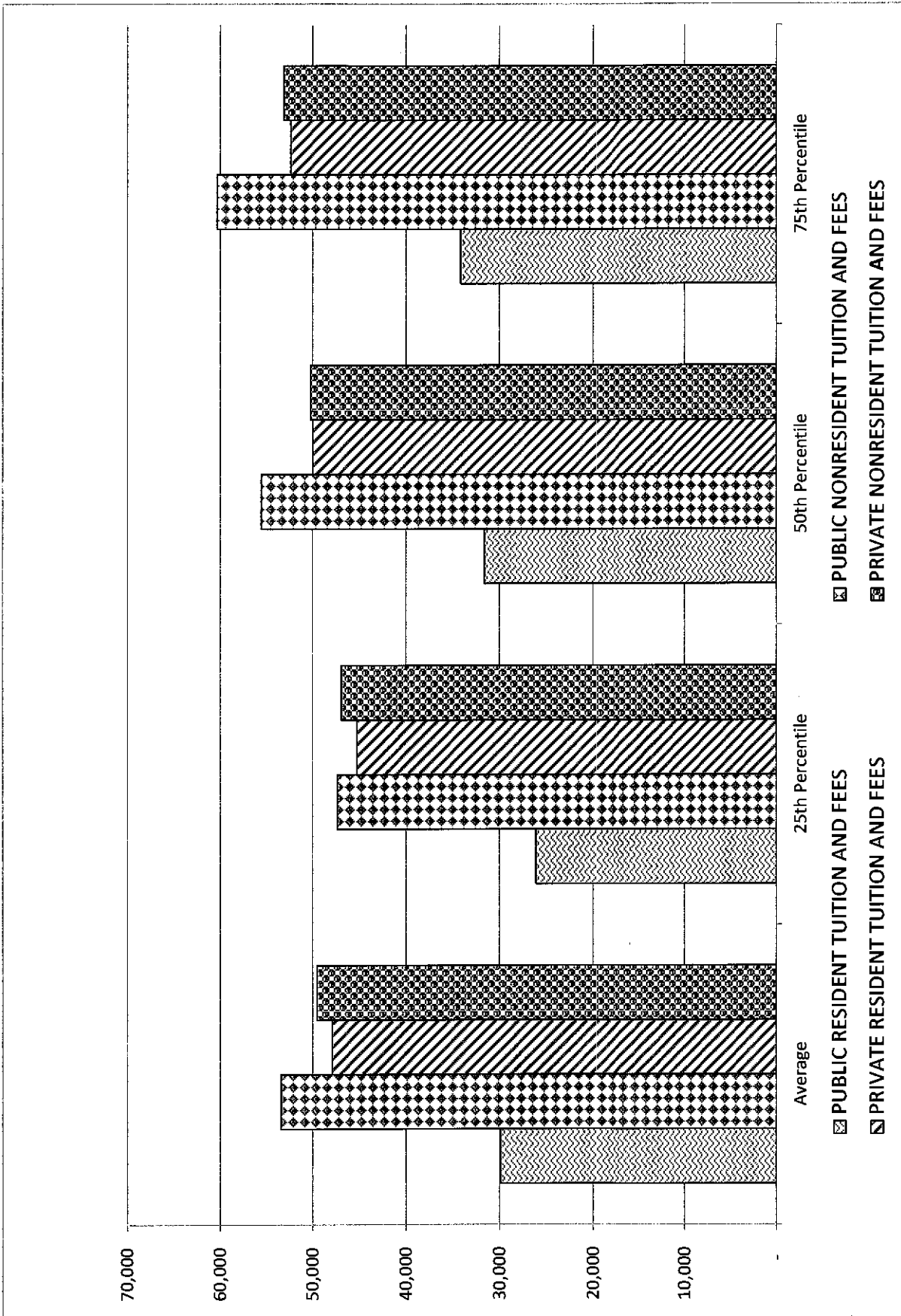
SCHOOL NAME	2014 Resident Tuition	Non-Resident Tuition	Resident Fee	Non-Resident Fee	Resident Tuition and Fees	Non-Resident Tuition and Fees	2013 Resident Tuition	Tuition % Increase over 2013
Central Florida ¹	23,603	51,085	4,026	5,400	27,629	56,485	22,915	3.00%
FIU-Wertheim	31,939	61,939	5,459	6,959	37,398	68,898	31,938	0.00%
Florida	32,744	45,000	3,992	3,992	36,736	48,992	31,790	3.00%
Florida Atlantic-Schmidt	26,497	58,942	3,018	3,991	29,515	62,933	25,725	3.00%
Florida State	21,140	54,046	3,639	5,284	24,779	59,330	19,943	6.00%
USF-Morsani	29,175	49,355	4,551	5,560	33,726	54,915	29,175	0.00%
Florida Public Average	27,516	53,395	4,114	5,198	31,631	58,592	26,914	2.24%

Public School Percentiles						
25 th Percentile	23,778	45,528	1,138	1,138	26,094	47,329
50 th Percentile	29,206	52,000	1,946	1,884	31,599	55,540
75 th Percentile	32,235	57,666	2,552	2,599	34,136	60,323
Average	27,682	50,566	2,199	2,840	29,881	53,406
Private School Percentiles						
25 th Percentile	43,748	45,000	728	734	45,216	46,888
50 th Percentile	48,251	48,738	1,491	1,500	49,944	50,220
75 th Percentile	50,329	51,484	2,587	2,638	52,380	53,102
Average	45,996	47,590	1,894	1,924	47,890	49,514

¹ For comparative purposes, \$27,482 was subtracted from the non-resident fee column and was added to the non-resident tuition column.

AAMC MEDICAL SCHOOL TUITION AND FEES
2013-14 REPORT
SUMMARY OF BENCHMARKS

Attachment D



**AAMC MEDICAL SCHOOL TUITION AND FEES
2013-14 REPORT
PUBLIC SCHOOLS**

Attachment D

SCHOOL NAME	RESIDENT TUITION	NONRESIDENT TUITION	RESIDENT FEE	NONRESIDENT FEE	PUBLIC RESIDENT TUITION AND FEES	PUBLIC NONRESIDENT TUITION AND FEES
Alabama	24,510	58,590	1,970	1,970	26,480	60,560
Arizona	28,686	47,861	1,003	1,003	29,689	48,864
Arizona Phoenix	28,686	47,861	653	653	29,339	48,514
Arkansas	21,940	43,880	2,301	2,301	24,241	46,181
Buffalo	32,190	57,380	1,982	1,982	34,172	59,362
Central Florida	23,603	23,603	4,026	32,882	27,629	56,485
Central Michigan	33,536	67,072	2,500	2,500	36,036	69,572
Cincinnati	27,796	45,704	1,531	1,531	29,327	47,235
Connecticut	24,832	52,312	8,099	8,099	32,931	60,411
Cooper Rowan	33,900	53,800	1,705	1,705	35,605	55,505
East Carolina-Brody	14,576	NI	2,378	NI	16,954	NI
East Tennessee-Quillen	28,588	58,272	2,021	2,021	30,609	60,293
Eastern Virginia	29,984	56,382	1,505	1,505	31,489	57,887
FIU-Wertheim	31,939	61,939	5,459	6,959	37,398	68,898
Florida	32,744	45,000	3,992	3,992	36,736	48,992
Florida Atlantic-Schmidt	26,497	58,942	3,018	3,991	29,515	62,933
Florida State	21,140	54,046	3,639	5,284	24,779	59,330
GRU MC Georgia	27,258	54,516	1,810	1,810	29,068	56,326
Hawaii-Burns	31,608	65,232	690	690	32,298	65,922
Illinois	34,578	71,578	3,052	3,052	37,630	74,630
Indiana	33,019	51,888	455	455	33,474	52,343
Iowa-Carver	32,370	48,852	1,754	1,754	34,124	50,606
Kansas	30,976	54,842	732	732	31,708	55,574
Kentucky	32,788	60,992	1,082	1,082	33,870	62,074
Louisville	33,718	51,250	801	801	34,519	52,051
LSU New Orleans	22,486	49,381	1,499	1,499	23,985	50,880
LSU Shreveport	19,462	46,197	684	684	20,146	46,881
Marshall-Edwards	19,010	46,600	1,076	1,076	20,086	47,676
Maryland	29,584	54,415	3,527	4,575	33,111	58,990
Massachusetts	8,352	NI	14,535	NI	22,887	NI
Michigan	29,236	47,184	914	914	30,150	48,098
Michigan State	30,089	61,556	43	43	30,132	61,599
Minnesota	37,872	49,767	2,196	2,196	40,068	51,963
Mississippi	23,149	NI	52	NI	23,201	NI
Missouri Columbia	26,935	53,629	2,408	2,408	29,343	56,037
Missouri Kansas City	29,150	58,299	1,825	1,825	30,975	60,124
MU South Carolina	33,388	59,852	2,252	2,252	35,640	62,104
Nebraska	27,992	67,604	1,487	1,487	29,479	69,091
Nevada	22,356	53,640	2,267	2,267	24,623	55,907
New Mexico	16,120	46,297	3,275	3,275	19,395	49,572
North Carolina	17,537	44,416	1,962	1,962	19,499	46,378
North Dakota	26,283	48,649	1,348	1,348	27,631	49,997
Northeast Ohio	32,755	65,510	2,862	2,862	35,617	68,372
Oakland Beaumont	46,249	46,249	-	-	46,249	46,249
Ohio State	28,744	46,552	808	808	29,552	47,360
Oklahoma	20,291	47,555	3,072	3,072	23,363	50,627
Oregon	38,428	53,596	2,226	2,226	40,654	55,822
Puerto Rico	9,465	19,878	3,000	3,000	12,465	22,878
Rutgers New Jersey	35,823	57,479	1,220	1,220	37,043	58,699
Rutgers-RW Johnson	35,823	57,479	1,781	1,781	37,604	59,260
South Alabama	26,617	53,234	776	776	27,393	54,010
South Carolina	35,498	79,612	1,100	1,100	36,598	80,712
South Carolina Greenville	35,498	79,612	1,080	1,080	36,578	80,692
South Dakota-Sanford	24,580	57,527	5,530	5,530	30,110	63,057
Southern Illinois	29,156	NI	2,869	NI	32,025	NI
Stony Brook	32,190	57,380	2,448	2,448	34,638	59,828
SUNY Downstate	32,190	57,380	589	589	32,779	57,969
SUNY Upstate	32,190	57,380	1,493	1,493	33,683	58,873
Tennessee	33,030	65,460	1,151	1,151	34,181	66,611
Texas A & M	12,780	25,880	3,624	3,624	16,404	29,504
Texas Tech	14,050	27,150	2,196	2,196	16,246	29,346
Texas Tech-Foster	14,050	27,150	2,314	2,314	16,364	29,464
Toledo	30,541	60,745	2,540	2,540	33,081	63,285

**AAMC MEDICAL SCHOOL TUITION AND FEES
2013-14 REPORT
PUBLIC SCHOOLS**

Attachment D

SCHOOL NAME	RESIDENT TUITION	NONRESIDENT TUITION	RESIDENT FEE	NONRESIDENT FEE	PUBLIC RESIDENT TUITION AND FEES	PUBLIC NONRESIDENT TUITION AND FEES
U Washington	29,094	58,083	1,092	1,092	30,186	59,175
UC Davis	34,874	47,119	2,654	2,654	37,528	49,773
UC Irvine	31,134	43,379	1,833	1,833	32,967	45,212
UC Riverside	31,134	43,380	1,570	1,570	32,704	44,950
UC San Diego	31,134	43,379	1,614	1,614	32,748	44,993
UC San Francisco	31,134	43,379	1,231	1,231	32,365	44,610
UCLA-Geffen	31,134	43,379	1,412	1,412	32,546	44,791
USF-Morsani	29,175	49,355	4,551	5,560	33,726	54,915
UT Houston	13,025	26,125	2,071	2,071	15,096	28,196
UT HSC San Antonio	14,500	28,907	2,633	2,633	17,133	31,540
UT Medical Branch	14,650	27,750	1,962	1,962	16,612	29,712
UT Southwestern	16,413	29,513	1,430	1,430	17,843	30,943
Utah	31,982	60,548	952	952	32,934	61,500
Vermont	30,940	54,160	1,957	1,957	32,897	56,117
Virginia	42,332	52,112	4,054	4,736	46,386	56,848
Virginia Commonwealth	28,661	43,786	2,469	3,081	31,130	46,867
Wayne State	29,855	62,130	1,935	1,935	31,790	64,065
West Virginia	25,380	51,804	1,224	1,224	26,604	53,028
Western Michigan	NI	NI	NI	NI	NI	NI
Wisconsin	23,836	33,732	1,100	1,100	24,936	34,832
Wright State-Boonshoft	30,842	47,502	2,588	2,588	33,430	50,090

**AAMC MEDICAL SCHOOL TUITION AND FEES
2013-14 REPORT
PRIVATE SCHOOLS**

Attachment D

SCHOOL NAME	RESIDENT TUITION	NONRESIDENT TUITION	RESIDENT FEE	NONRESIDENT FEE	PRIVATE RESIDENT TUITION AND FEES	PRIVATE NONRESIDENT TUITION AND FEES
Albany	53,204	53,204	1,705	1,705	54,909	54,909
Baylor	6,550	19,650	10,948	10,948	17,498	30,598
Boston	52,426	52,426	760	760	53,186	53,186
Brown-Alpert	49,384	49,384	814	814	50,198	50,198
Caribe	34,250	42,255	4,680	4,680	38,930	46,935
Case Western	53,320	53,320	40	40	53,360	53,360
Chicago Med-Franklin	49,920	49,920	736	736	50,656	50,656
Chicago-Pritzker	45,835	45,835	1,053	1,053	46,888	46,888
Columbia	51,484	51,484	1,894	1,894	53,378	53,378
Commonwealth	48,301	53,737	1,830	1,830	50,131	55,567
Cornell-Weill	48,500	48,500	3,388	3,388	51,888	51,888
Creighton	50,348	50,348	1,698	1,698	52,046	52,046
Dartmouth-Geisel	53,432	53,432	1,530	1,530	54,962	54,962
Drexel	49,870	49,870	1,582	1,582	51,452	51,452
Duke	49,940	49,940	3,688	3,688	53,628	53,628
Yeshiva Einstein	44,118	44,118	2,720	2,720	46,838	46,838
Emory	48,700	48,700	1,054	1,054	49,754	49,754
George Washington	52,302	52,302	383	383	52,685	52,685
Georgetown	46,787	46,787	6,315	6,315	53,102	53,102
Harvard	52,100	52,100	1,481	1,481	53,581	53,581
Hofstra North Shore-LIJ	45,000	45,000	1,500	1,500	46,500	46,500
Howard	42,864	42,864	2,638	2,638	45,502	45,502
Jefferson	51,241	51,241	714	714	51,955	51,955
Johns Hopkins	45,750	45,750	1,534	1,534	47,284	47,284
Loma Linda	46,768	46,768	3,452	3,452	50,220	50,220
Loyola-Stritch	48,200	48,200	1,118	1,118	49,318	49,318
MC Wisconsin	43,525	49,100	290	290	43,815	49,390
Mayo	43,150	43,150	-	-	43,150	43,150
Meharry	40,695	40,695	4,518	4,518	45,213	45,213
Mercer	41,457	NI	300	NI	41,757	NI
Miami-Miller	33,586	41,168	1,004	1,004	34,590	42,172
Morehouse	42,250	42,250	1,555	1,555	43,805	43,805
Mount Sinai-Icahn	42,888	42,888	1,720	1,720	44,608	44,608
New York Medical	49,710	49,710	2,016	2,016	51,726	51,726
New York University	46,260	46,260	4,800	4,800	51,060	51,060
Northwestern-Feinberg	50,272	50,272	396	396	50,668	50,668
Penn State	44,162	51,984	734	734	44,896	52,718
Pennsylvania-Perelman	48,738	48,738	3,740	3,740	52,478	52,478
Pittsburgh	46,962	48,138	783	783	47,745	48,921
Ponce	28,413	42,358	3,770	3,770	32,183	46,128
Rochester	46,500	46,500	2,432	2,432	48,932	48,932
Rush	49,699	49,699	296	296	49,995	49,995
San Juan Bautista	23,500	31,000	3,454	3,454	26,954	34,454
Southern Cal-Keck	52,408	52,408	726	726	53,134	53,134
Saint Louis	48,390	48,390	690	690	49,080	49,080
Stanford	48,999	48,999	893	893	49,892	49,892
Temple	43,654	53,468	800	800	44,454	54,268
Tufts	56,080	56,080	704	704	56,784	56,784
Tulane	52,250	52,250	3,655	3,655	55,905	55,905
Vanderbilt	44,030	44,030	1,194	1,194	45,224	45,224
Virginia Tech Carilion	43,596	43,596	155	155	43,751	43,751
Wake Forest	46,484	46,484	1,788	1,788	48,272	48,272
Washington U St Louis	54,050	54,050	-	-	54,050	54,050
Yale	51,480	51,480	605	605	52,085	52,085

**University of Central Florida
Board of Trustees**

SUBJECT: 2014-15 Student Activity and Service, Health, and Athletics Fees

DATE: March 27, 2014

PROPOSED BOARD ACTION

Approval of an increase in the Athletic Fee and in the Activity and Service Fee effective Fall 2014; approval of a decrease in the Health Fee effective Fall 2014.

BACKGROUND INFORMATION

A University Fee Committee was formed to evaluate potential increases for the Activity and Service, Athletic, Health, and Transportation Access Fees effective for Fall 2014. As required by statute, the committee membership was one-half students and one-half faculty and staff members.

Florida statutes place limits on the increases for the Activity and Service, Athletic, and Health Fees. The sum of these fees cannot exceed 40 percent of undergraduate tuition and cannot increase by more than 5 percent annually. The maximum total fee increase permitted for academic year 2014-15 is \$1.76. The Transportation Access Fee is not limited by statute.

The fees recommended by the committee are summarized in the table below.

Fee	2013-14	2014-15	Change	2014-15
Activity and Services	\$10.79	\$0.88		\$11.67
Athletic	\$13.44	\$0.88		\$14.32
Health	\$10.89		(\$0.05)	\$10.84
Total	\$35.12	\$1.76	(\$0.05)	\$36.83
Transportation Access	\$ 9.10	\$0.00		\$ 9.10

Because of a change in the fee assessment process, the Transportation Access Fee and the Health Fee will incur an increase in revenue. As a result of this increase, Parking Services did not request an increase in the Transportation Access Fee, and the fee of \$9.10 will remain the same for academic year 2014-15. Health Services, Counseling and Psychological Services,

and Wellness and Health Promotion Services, which are supported by the Health Fee, request a \$0.05 decrease in the overall Health Fee assessed to students, from \$10.89 to \$10.84 per credit hour.

Supporting documentation attachments:

Florida Public University Fees (Attachment A)
History of UCF Fee Increases (Attachment B)
Financial Projections – Activity and Service Fee Agencies (Attachment C)
Financial Projections – UCF Athletic Association (Attachment D)
Financial Projections – Health Fee Departments (Attachment E)

Prepared by: Maribeth Ehasz, Vice President for Student Development
and Enrollment Services

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

Florida Public University Fees - 2013-2014

Main Campus Local Fees

<u>Per Credit Hour</u>	UCF	UF	FSU	FAMU	USF*	FAU	UWF	FIU	UNF	FGCU	NCF	Avg
Activity and Service	\$10.79	\$17.35	\$12.86	\$10.50	\$12.08	\$12.32	\$13.55	\$12.87	\$14.47	\$11.50	\$16.65	\$14.67
Athletic	\$13.44	\$1.90	\$7.90	\$13.97	\$14.46	\$17.27	\$20.88	\$14.10	\$15.83	\$13.54	\$6.41	\$11.26
Health	\$10.89	\$14.11	\$13.97	\$6.91	\$9.94	\$9.42	\$7.48	-	\$10.16	\$9.24	\$4.81	\$8.82
Subtotal	\$35.12	\$33.36	\$34.73	\$31.38	\$36.48	\$39.01	\$41.91	\$26.97	\$40.46	\$34.28	\$27.87	\$34.75
Changing NCAA Athletic Divisions	-	-	-	-	-	-	-	\$2.00	\$2.00	\$4.00	-	\$2.67
CITF	\$6.76	\$6.76	\$4.76	\$6.76	\$6.76	\$6.76	\$6.76	\$6.76	\$6.76	\$6.76	\$6.14	\$6.56
Transportation and Access	\$9.10	\$8.91	\$8.90	-	\$3.00	-	\$8.00	-	\$4.08	\$8.70	-	\$6.62
Technology for Undergraduates	\$5.16	\$5.25	\$5.25	\$5.16	\$5.25	\$5.16	\$5.25	\$5.25	\$5.25	\$5.25	\$5.25	\$5.23
Green	-	-	-	-	\$1.00	-	\$0.75	-	-	-	\$1.00	\$0.94
Other *	-	-	\$2.00	-	\$1.50	-	-	-	\$5.25	-	-	\$2.92
Total fees per credit hour	\$56.14	\$54.28	\$55.64	\$43.30	\$53.99	\$50.93	\$62.67	\$40.98	\$63.80	\$58.99	\$40.26	\$59.69

Main Campus Local Fees Block Per

<u>Term</u>	UCF	UF	FSU	FAMU	USF	FAU	UWF	FIU	UNF	FGCU	NCF	Avg
Activity and Service	-	-	-	-	\$7.00	-	-	-	-	-	-	\$7.00
Athletic	-	-	-	-	\$10.00	-	-	\$10.00	-	-	-	\$10.00
Health	-	-	-	-	-	-	-	\$93.69	-	-	-	\$93.69
Transportation and Access	-	-	-	\$65.00	-	\$76.90	-	\$89.00	-	-	-	\$76.97
Facility Use **	-	-	\$20.00	-	\$20.00	-	-	-	-	-	-	\$20.00
Total fees per term	-	-	\$20.00	\$65.00	\$37.00	\$76.90	-	\$192.69	-	-	-	\$207.66

*Includes Marshall Center Fee (USF), Student Affairs Use Fee (FSU), and Student Union Life and Services Fee (UNF).

**Refers to USF main campus in Tampa.

History of UCF Fee Increase by Academic Year

Activity and Service, Health, and Athletic Fees

Per Credit Hour Fees	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Activity and Service	\$8.09	\$9.37	\$9.37	\$9.65	\$10.09	\$10.64	\$10.79	\$10.79	\$10.79	\$10.79
Athletic	\$11.09	\$11.09	\$11.09	\$11.72	\$12.10	\$12.68	\$12.98	\$13.10	\$13.44	\$13.44
Health	\$6.60	\$6.60	\$7.95	\$8.11	\$8.59	\$8.99	\$9.52	\$9.88	\$10.30	\$10.89
Total	\$25.78	\$27.06	\$28.41	\$29.48	\$30.78	\$32.31	\$33.29	\$33.77	\$34.53	\$35.12

Dollar increase from prior year

Activity and Service	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Activity and Service	\$0.00	\$1.28	\$0.00	\$0.28	\$0.44	\$0.55	\$0.15	\$0.00	\$0.00	\$0.00
Athletic	\$0.00	\$0.00	\$0.00	\$0.63	\$0.38	\$0.58	\$0.30	\$0.12	\$0.34	\$0.00
Health	\$0.60	\$0.00	\$1.35	\$0.16	\$0.48	\$0.40	\$0.53	\$0.36	\$0.42	\$0.59
Total	\$0.60	\$1.28	\$1.35	\$1.07	\$1.30	\$1.53	\$0.98	\$0.48	\$0.76	\$0.59

Percent increase from prior year

Activity and Service	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Activity and Service	0.0%	15.8%	0.0%	3.0%	4.6%	5.5%	1.4%	0.0%	0.0%	0.0%
Athletic	0.0%	0.0%	0.0%	5.7%	3.2%	4.8%	2.4%	0.9%	2.6%	0.0%
Health	10.0%	0.0%	20.5%	2.0%	5.9%	4.7%	5.9%	3.8%	4.3%	5.7%
Total	2.4%	5.0%	5.0%	3.8%	4.4%	5.0%	3.0%	1.4%	2.3%	1.7%

Transportation Access Fee

Per Credit Hour Fees	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Dollar increase from prior year	\$3.90	\$4.34	\$5.84	\$7.09	\$7.59	\$7.94	\$8.19	\$9.00	\$9.10	\$9.10
Percent increase from prior year	-	\$0.44	\$1.50	\$1.25	\$0.50	\$0.35	\$0.25	\$0.81	\$0.10	\$0.00
Percent increase from prior year	-	11.3%	34.6%	21.4%	7.1%	4.6%	3.1%	9.9%	1.1%	0.0%

Attachment C

University Fee Committee Presentation
\$0.88 Increase request for 2014-2015
Activity & Service Fee

	Actual	Budget	Projected	Projected	Projected	Projected
Fee Per Student Credit Hour	\$10.79	\$10.79	\$11.67	\$11.67	\$11.67	\$11.67
Fee Percent Increase	0.0%	0.0%	8.2%	0.0%	0.0%	0.0%
Student Credit Hour	1,509,961	1,586,513	1,469,857	1,482,718	1,507,814	1,532,101
Year	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Beginning Fund Balance	\$ 4,018,405	\$ 2,599,506	\$ 1,940,221	\$ 2,443,673	\$ 2,448,674	\$ 2,495,895
Amount Used for Revenue	\$ (1,985,302)	\$ (1,637,164)	\$ (445,448)	\$ (977,879)	\$ (948,900)	\$ (982,879)
Remaining Fund Balance	\$ 2,033,103	\$ 962,342	\$ 1,494,773	\$ 1,465,794	\$ 1,499,773	\$ 1,512,816
Revenue:						
Fall	\$ 7,002,051	\$ 7,103,532	\$ 7,494,232	\$ 7,610,358	\$ 7,816,008	\$ 7,990,490
Spring	\$ 6,701,971	\$ 7,119,037	\$ 6,994,370	\$ 7,058,990	\$ 7,167,200	\$ 7,307,933
Summer	\$ 2,467,610	\$ 2,895,905	\$ 2,469,037	\$ 2,421,247	\$ 2,388,920	\$ 2,357,126
College of Medicine	\$ 120,848	\$ 155,376	\$ 195,590	\$ 214,728	\$ 224,064	\$ 224,064
Less: Waivers	\$ (115,601)	\$ (111,014)	\$ (118,491)	\$ (121,453)	\$ (124,490)	\$ (127,602)
Total SCH Revenue	\$ 16,176,879	\$ 17,162,836	\$ 17,034,738	\$ 17,181,870	\$ 17,471,702	\$ 17,752,011
Reversions +/- Surplus (Deficit)	\$ 1,985,302 A	\$ 1,637,164	\$ 445,448	\$ 977,879	\$ 948,900	\$ 982,879
A&SF Committee	\$ 18,162,181 B	\$ 18,800,000	\$ 17,480,186	\$ 18,159,749	\$ 18,420,603	\$ 18,734,890
Recreation and Wellness Center	\$ 246,238	\$ 314,260	\$ 327,823	\$ 327,823	\$ 327,823	\$ 327,823
Student Union	\$ 1,085,440	\$ 1,167,400	\$ 1,087,000	\$ 1,087,000	\$ 1,087,000	\$ 1,087,000
CAB, Homecoming, Late Knights	\$ 85,971	\$ 150,920	\$ 83,000	\$ 83,000	\$ 83,000	\$ 83,000
Total Revenue	\$ 19,579,830	\$ 20,432,580	\$ 18,978,009	\$ 19,857,572	\$ 19,918,426	\$ 20,232,713
Expenditures:						
A&SF Business Office						
Salaries	\$ 694,716	\$ 713,672	\$ 544,577 H	\$ 555,469	\$ 566,578	\$ 577,909
Operations	\$ 751,115	\$ 614,668	\$ 1,083,828 I	\$ 1,105,505	\$ 1,127,615	\$ 1,150,167
Repair and Replacement	\$ 1,239,878	\$ 919,267 E	\$ 725,000 J	\$ 1,039,502	\$ 927,995	\$ 862,474
Multicultural Student Center						
Salaries	\$ 45,340	\$ 50,320	\$ 49,210	\$ 50,194	\$ 51,198	\$ 52,222
Operations	\$ 224,309	\$ 227,893	\$ 239,906	\$ 244,704	\$ 249,598	\$ 254,590
Office of Student Involvement						
Salaries	\$ 711,093	\$ 759,667	\$ 700,314	\$ 714,320	\$ 728,607	\$ 743,179
Operations	\$ 854,848	\$ 1,082,682	\$ 990,430	\$ 1,010,239	\$ 1,030,443	\$ 1,051,052
Campus Activities Board	\$ 570,158	\$ 676,825	\$ 587,925	\$ 599,884	\$ 611,677	\$ 623,911
Homecoming	\$ 420,627	\$ 440,125	\$ 401,425	\$ 409,454	\$ 417,643	\$ 425,995
Knightcast	\$ 17,178	\$ 58,205	\$ -	\$ -	\$ -	\$ -
Knights of the Roundtable	\$ 16,798	\$ 40,357	\$ 29,305	\$ 29,891	\$ 30,489	\$ 31,099
Knight-Thon	\$ -	\$ 36,675	\$ 59,216	\$ 60,400	\$ 61,608	\$ 62,840
Late Knights	\$ 149,022	\$ 198,515	\$ -	\$ -	\$ -	\$ -
Volunteer UCF	\$ 62,432	\$ 117,105	\$ 88,682	\$ 88,395	\$ 90,163	\$ 91,966
Pride Coalition						
Operations	\$ -	\$ 61,033	\$ -	\$ -	\$ -	\$ -
Recreation & Wellness Center						
Salaries	\$ 2,042,817	\$ 2,132,778	\$ 2,182,470 H	\$ 2,226,119	\$ 2,270,642	\$ 2,316,055
Operations	\$ 3,508,845	\$ 4,100,145 F	\$ 3,707,620	\$ 3,781,772	\$ 3,857,408	\$ 3,934,556
Sports Club Council	\$ 253,575	\$ 329,024	\$ 318,089	\$ 324,451	\$ 330,940	\$ 337,559
Student Government Association						
A&SF Committee	\$ 5,487	\$ 8,200	\$ 7,600	\$ 7,752	\$ 7,907	\$ 8,065
Election Commission	\$ 26,587	\$ 31,130	\$ 22,650	\$ 23,103	\$ 23,565	\$ 24,036
Executive Branch	\$ 599,585	\$ 837,670	\$ 741,050	\$ 755,871	\$ 770,988	\$ 786,408
Judicial Branch	\$ 15,984	\$ 21,890	\$ 21,750	\$ 22,185	\$ 22,629	\$ 23,081
Legislative Branch	\$ 62,091	\$ 81,500	\$ 74,200	\$ 75,684	\$ 77,198	\$ 78,742
Senate Allocations	\$ 662,896	\$ 930,000	\$ 930,000	\$ 948,600	\$ 967,572	\$ 986,923
Student Organizations	\$ 101,871	\$ -	\$ -	\$ -	\$ -	\$ -
Student Legal Services						
Salaries	\$ 512,474	\$ 572,162	\$ 586,379	\$ 596,107	\$ 610,089	\$ 622,270
Operations	\$ 123,951	\$ 152,542	\$ 98,184	\$ 98,087	\$ 100,049	\$ 102,050
Student Union						
Salaries	\$ 2,291,346	\$ 2,215,090	\$ 2,287,373 H	\$ 2,333,120	\$ 2,379,783	\$ 2,427,379
Operations	\$ 3,050,624 C	\$ 3,023,460	\$ 2,504,866	\$ 2,554,963	\$ 2,606,063	\$ 2,658,184
Total A&SF Expenditures	\$ 19,013,427	\$ 20,432,580	\$ 18,978,009	\$ 19,857,571	\$ 19,918,426	\$ 20,232,713
Net Surplus / (Deficit)	\$ 566,403	\$ (0)	\$ (0)	\$ 0	\$ 0	\$ (0)
Fund Balance	\$ 2,599,506	\$ 962,342	\$ 1,494,773	\$ 1,485,795	\$ 1,499,773	\$ 1,512,816
Reversions - Est 5% of Exp	In Net Surplus Amt	\$ 977,879	\$ 948,900	\$ 982,879	\$ 995,921	\$ 1,011,836
Ending Fund Balance	\$ 2,599,506	\$ 1,940,221	\$ 2,443,673	\$ 2,448,674	\$ 2,495,695	\$ 2,524,451

Assumption: Projected expenditure increases are 2% beginning in FY 15-16 are continue thereafter.

A - Reversions and Surplus(Deficit) from 2 years prior (FY10-11)

B - Budget allocation was \$18,900,000, this figure is the actual collections based on actual student credit hours

C - Increase due to the new All Knight Study II

D - Figures for FY 13-14 are based on student credit hours projections received 9/2012

E - Increase to replenish \$125,000 used to complete All Knight Study II

F - Increase for costs for the new North End Project and increase in student staffing

G - Figures for FY 14-15 and beyond are based on student credit hour projections received 9/2013

H - Partial reduction because information technology staff salaries were moved to SDES information technology but budget to cover assessment was moved to "I"

I - Significant increase because SDES information technology assessment will be paid from this line

J - Funds for large capital projects (Fitness Equipment Replacement, RWC Chiller Replacement, RWC Fields, COLA)

Attachment D

University of Central Florida
University Fee Committee Presentation
Requested Fee Increase for 2014-15
Athletics

	Actual	Budgeted	Projected Increase	Projected	Projected	Projected
	\$13.44	\$13.44	\$14.32	\$14.32	\$14.32	\$14.32
	0%	0%	7%	0%	0%	0%
Fee per student credit hour						
Fee percent increase						
Student credit hour	1,509,961	1,453,188	1,453,096	1,464,318	1,488,614	1,512,901
Year	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Beginning Fund Balance ¹						
Total Athletics Fee Revenue	\$ 20,127,940	\$ 19,798,679	\$ 21,033,589	\$ 21,216,330	\$ 21,575,000	\$ 21,922,790
Other Revenue						
Ticket sales	\$ 3,843,969	\$ 4,418,725	\$ 4,163,725	\$ 4,631,500	\$ 4,840,630	\$ 5,256,659
Guarantees	1,082,801	900,000	2,620,000	620,000	1,820,000	1,220,000
Sponsorships	2,943,672	3,078,673	3,240,184	3,340,669	3,490,522	3,545,174
Contributions	2,032,006	2,015,141	2,215,898	2,436,693	2,679,528	2,946,604
NCAA and Conference	2,466,547	5,219,881	3,695,448	3,484,279	3,520,053	3,534,404
Non-resident tuition waivers	1,899,438	2,018,857	2,119,800	2,225,790	2,337,080	2,453,934
Other	1,105,477	914,667	902,767	850,488	852,731	855,496
Total Other Revenue	\$ 15,373,910	\$ 18,565,944	\$ 18,957,822	\$ 17,589,419	\$ 19,540,544	\$ 19,812,271
Total Athletics Revenue	\$ 35,501,850	\$ 38,364,623	\$ 39,991,411	\$ 38,805,749	\$ 41,115,544	\$ 41,735,061
Expenditures						
Scholarships	\$ 6,606,464	\$ 6,881,809	\$ 7,681,309	\$ 7,956,376	\$ 8,241,926	\$ 8,538,386
Employee compensation	14,657,118	14,938,123	15,636,810	16,336,114	17,056,397	17,540,789
Sport operations	6,353,966	6,421,653	7,123,198	6,295,519	6,421,147	6,550,188
Support operations	5,947,134	6,557,478	6,692,273	6,829,953	6,970,583	7,114,230
Non-recurring operations	537,297	1,027,960	760,000	610,000	735,000	560,000
Debt service	817,152	700,000	1,450,000	1,450,000	1,450,000	1,450,000
Net stadium transfers	1,547,836	1,837,600	2,220,311	2,102,610	2,039,661	2,181,597
Total Expenditures	\$ 36,466,967	\$ 38,364,623	\$ 41,563,901	\$ 41,580,572	\$ 42,914,714	\$ 43,935,190
Net Surplus (Shortfall)	\$ (965,117)	\$ -	\$ (1,572,490)	\$ (2,774,823)	\$ (1,799,170)	\$ (2,200,129)

1 - UCFAA does not have a true "fund balance" with the university. We have approximately \$10.5 million in outstanding loans that are currently being repaid over a 10 to 15 year period (these payments are part of "Debt Service"). Approximately half of our revenue is deposited in a university account, and the other half is deposited in a local bank. The university's account must always maintain a positive balance. UCFAA has a line of credit to help offset any negative balances (short term) with the local bank account.

Attachment E

UCF All Health Fee Departments
5 Year Projection
(.05 decrease in Health Fee)

	2012-13 (Actual)	2013-14 (Budgeted)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
Health Fee	\$10.30	\$10.89	\$10.84	\$10.84	\$10.84	\$10.84
Beginning Fund Balance	\$ 4,767,004	\$ 5,649,328	\$ 4,243,319	\$ 3,063,695	\$ 3,761,166	\$ 4,591,836
Health Fee Revenue						
Fall	\$ 5,975,465					
Spring	\$ 5,564,129					
Summer	\$ 1,785,623					
Total Health Fee Revenue	\$ 13,325,217	\$ 13,790,279	\$ 15,924,189	\$ 16,062,727	\$ 16,334,336	\$ 16,597,607
Other revenue	\$ 3,901,421	\$ 3,831,130	\$ 3,945,041	\$ 4,062,360	\$ 4,183,187	\$ 4,307,629
Physical therapy	\$ \$	\$ 33,333	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
E&G funds	\$ 879,191	\$ 1,186,459	\$ 1,062,459	\$ 1,062,459	\$ 1,062,459	\$ 1,062,459
Total Revenues - Health Fee	\$ 18,105,829	\$ 18,841,201	\$ 20,981,689	\$ 21,237,546	\$ 21,629,982	\$ 22,017,695
Expenditures:						
Cost of goods sold	\$ 1,640,631	\$ 1,610,469	\$ 1,658,783	\$ 1,708,547	\$ 1,759,803	\$ 1,812,597
Salaries	\$ 8,634,413	\$ 9,726,837	\$ 9,824,105	\$ 9,922,346	\$ 10,021,570	\$ 10,121,786
OPS	\$ 2,026,375	\$ 2,076,801	\$ 2,107,161	\$ 2,138,112	\$ 2,169,669	\$ 2,201,846
Bond payment and reserve	\$ 1,111,684	\$ 1,153,040	\$ 1,225,225	\$ 1,231,113	\$ 1,239,846	\$ 1,252,353
Bond payment	\$ 90,596					
Overhead	\$ 1,028,166	\$ 1,058,596	\$ 1,071,966	\$ 1,085,547	\$ 1,099,344	\$ 1,113,360
SDES information technology support	\$ \$	\$ 628,848	\$ 628,848	\$ 628,848	\$ 628,848	\$ 628,848
All Other	\$ 2,691,640	\$ 2,992,618	\$ 3,045,225	\$ 3,098,852	\$ 3,153,522	\$ 3,209,258
Total Expenses - Health Fee	\$ 17,223,505	\$ 19,247,210	\$ 19,561,313	\$ 19,813,365	\$ 20,072,602	\$ 20,340,048
Net Fund Change	\$ 882,324	\$ (406,009)	\$ 1,420,376	\$ 1,424,180	\$ 1,557,380	\$ 1,677,647
Less: Construction - Health Center						
New staffing		\$ 1,000,000	\$ 2,600,000	\$ -	\$ -	\$ -
Overhead, maintenance, supplies				\$ 540,000	\$ 540,000	\$ 540,000
				\$ 186,710	\$ 186,710	\$ 186,710
Ending Fund Balance	\$ 5,649,328	\$ 4,243,319	\$ 3,063,695	\$ 3,761,166	\$ 4,591,836	\$ 5,542,773
Months of Operating Expenses		2.65	1.88	2.28	2.75	3.27

**University of Central Florida
Board of Trustees**

SUBJECT: Capital Improvement Trust Fund Fee

DATE: March 27, 2014

PROPOSED BOARD ACTION

Approval of an increase in the Capital Improvement Trust Fund Fee.

BACKGROUND INFORMATION

HB 5201 provided that increases to the Capital Improvement Trust Fund Fee beyond \$4.76 must first be recommended by a Capital Improvement Trust Fund Committee, at least half of whom are students appointed by the student body president. The remaining committee members are appointed by the university president. The committee chair is jointly appointed by the university president and the student body president.

An increase in the fee must be approved by the Board of Trustees and can occur only once each fiscal year. The fee must be implemented beginning with the fall term and cannot exceed 10 percent of the tuition for resident students or 10 percent of the sum of tuition and out-of-state fees for nonresident students. The fee shall be limited to an increase of \$2 per credit hour over the prior year, and any proposed fee increases or decreases must be approved by the Board of Governors.

The Board of Governors estimated that UCF would receive a projected allocation of \$39.3 million in 2013-14 if the Capital Improvement Trust Fund Fee were raised to the maximum \$2 per credit hour. Without an increase, the allocation to UCF was estimated to be \$6.7 million. UCF actually received an allocation of \$12.4 million in 2013-14 because bonding for the difference was not approved. Further estimates indicate that raising the Capital Improvement Trust Fund Fee in future years by the maximum \$2 per credit hour could generate approximately \$18 million each year, as well as additional funds if bonding is approved.

A Capital Improvement Trust Fund Committee was formed in January 2014 and recommends an increase in the Capital Improvement Trust Fund Fee by \$2, effective Fall 2014, to support the design and development of the John C. Hitt Library. Future Capital Improvement Trust Fund Fee increases will be used to complete the library renovation and development.

Supporting documentation: None.

Prepared by: Maribeth Ehasz, Vice President for Student Development
and Enrollment Services

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

**University of Central Florida
Board of Trustees**

SUBJECT: Minor Amendment to the 2010 Campus Master Plan – Global
International Student Center and Parking Garage

DATE: March 27, 2014

PROPOSED BOARD ACTION

Request approval for a minor amendment to the University of Central Florida Campus Master Plan to construct a 51,920 gross-square-foot Global International Student Center and parking garage of a size yet to be determined.

BACKGROUND INFORMATION

The purpose of the proposed amendment is to include these facilities in the Capital Improvements, Urban Design, Future Land Use, and Recreation and Open Space Elements of the 2010 Campus Master Plan. The Global UCF building comprises classrooms, offices, and support spaces. It will be used for international students during the day and for continuing education students during the evenings. The proposed parking garage will replace surface parking that will be taken up by the future Interdisciplinary Research Building, the Global International Student Center, and the parking garage footprint; provide parking for additional planned facilities; support activities and events; and contain offices and support spaces for Parking Services. These two facilities may or may not be linked, depending on the final design. Prior to construction, the university will obtain approval from Orange County.

Supporting documentation: Memorandum from Maria Yebra-Teimouri (Attachment A)
Project Location (Attachment B)
Capital Improvements List (Attachment C)
Urban Design Map (Attachment D)
Future Land Use (Attachment E)
Recreation and Open Space (Attachment F)

Prepared by: W. Scott Cole, UCF General Counsel

Submitted by: William F. Merck II, Vice President for Administration and
Finance and Chief Financial Officer

MEMORANDUM

TO: Scott Cole, Vice President and General Counsel
FROM: Maria Yebra-Teimouri, Coordinator, Facilities Planning
SUBJECT: Minor Amendment to 2010 Campus Master Plan
DATE: January 16, 2014

The University of Central Florida requests a minor amendment to the 2010 Campus Master Plan to amend the Capital Improvements, Urban Design, Future Land Use, and Recreation and Open Space Elements by adding a 51,920 gross square foot academic facility and a parking garage of a size yet to be determined. The academic facility will contain classrooms, offices, and support spaces; the parking garage will replace surface parking that will be taken up by the future Interdisciplinary Research Building, the Global International Student Center, and the parking garage footprint; provide parking for additional planned facilities; support activities and events; and contain offices and support spaces for Parking Services. The proposed location for these facilities is in the northeast quadrant of the Academic Core and will be specifically determined during the design phase.

An analysis of the statutory thresholds and university responses that reflect the nature of the amendment request as a minor amendment may be found below. The thresholds are referenced under section 1013.30(9), F.S.

An amendment to a campus master plan must be reviewed and adopted under subsections (6)-(8) if such amendment, alone or in conjunction with other amendments, would:

- (a) Increase density or intensity of use of land on the campus by more than 10 percent;

University Response: Adding a 51,920 gross square foot building does not exceed the ten percent threshold for land use since the existing land use is already academic. The proposed parking garage will not increase the density or intensity of land use set aside for parking by more than 10 percent.

- (b) Decrease the amount of natural areas, open space, or buffers on the campus by more than 10 percent;

Attachment A

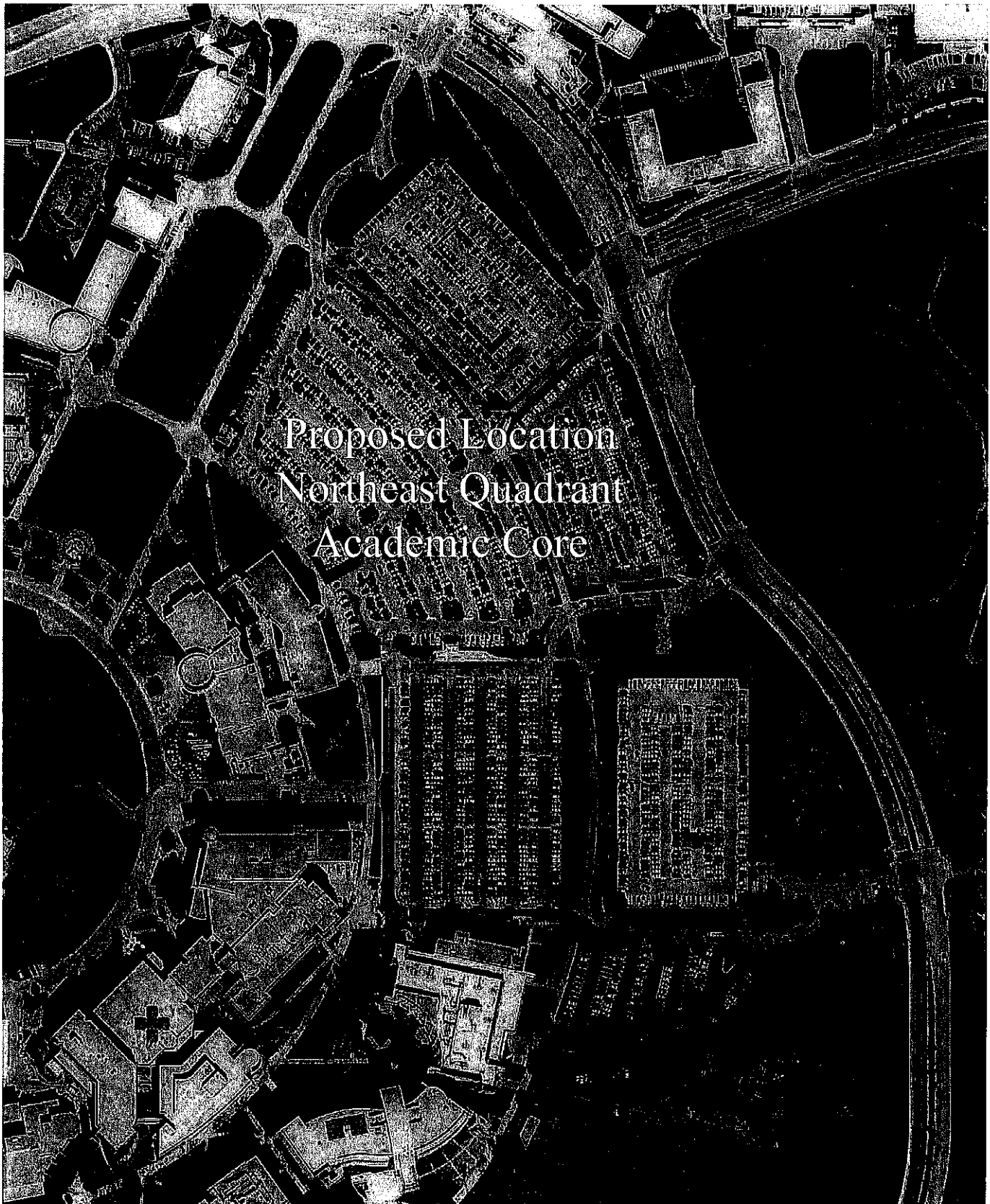
University Response: The proposed facilities will have negligible impact on open space or buffers.

- (c) Rearrange land uses in a manner that will increase the impact of any proposed campus development by more than 10 percent on a road or on another public facility or service provided or maintained by the state, the county, the host local government, or any affected local government.

University Response: The proposed facilities will have a minimal impact and will not generate an increase in capacity on any proposed campus development, road, or public facility by greater than 10 percent. They will support existing programs in continuing education and a new international program for resident students. Depending on the final location of the parking garage, a minimal amount of Recreation and Open Space may be affected, but will not exceed the 10 percent threshold.

In summary, the proposed changes do not exceed the amendment threshold criteria in 1013.30 (9), F.S. and may therefore be treated as a minor amendment.

Thank you for your time and attention to this matter. If you require additional information, please contact me at (407) 823-3893.



Attachment C

PRINCIPAL LIST Revised 9/1/2013		2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36	2036-37	2037-38	2038-39	2039-40	2040-41	2041-42	2042-43	2043-44	2044-45	2045-46	2046-47	2047-48	2048-49	2049-50	2050-51	2051-52	2052-53	2053-54	2054-55	2055-56	2056-57	2057-58	2058-59	2059-60	2060-61	2061-62	2062-63	2063-64	2064-65	2065-66	2066-67	2067-68	2068-69	2069-70	2070-71	2071-72	2072-73	2073-74	2074-75	2075-76	2076-77	2077-78	2078-79	2079-80	2080-81	2081-82	2082-83	2083-84	2084-85	2085-86	2086-87	2087-88	2088-89	2089-90	2090-91	2091-92	2092-93	2093-94	2094-95	2095-96	2096-97	2097-98	2098-99	2099-100	2100-101	2101-102	2102-103	2103-104	2104-105	2105-106	2106-107	2107-108	2108-109	2109-110	2110-111	2111-112	2112-113	2113-114	2114-115	2115-116	2116-117	2117-118	2118-119	2119-120	2120-121	2121-122	2122-123	2123-124	2124-125	2125-126	2126-127	2127-128	2128-129	2129-130	2130-131	2131-132	2132-133	2133-134	2134-135	2135-136	2136-137	2137-138	2138-139	2139-140	2140-141	2141-142	2142-143	2143-144	2144-145	2145-146	2146-147	2147-148	2148-149	2149-150	2150-151	2151-152	2152-153	2153-154	2154-155	2155-156	2156-157	2157-158	2158-159	2159-160	2160-161	2161-162	2162-163	2163-164	2164-165	2165-166	2166-167	2167-168	2168-169	2169-170	2170-171	2171-172	2172-173	2173-174	2174-175	2175-176	2176-177	2177-178	2178-179	2179-180	2180-181	2181-182	2182-183	2183-184	2184-185	2185-186	2186-187	2187-188	2188-189	2189-190	2190-191	2191-192	2192-193	2193-194	2194-195	2195-196	2196-197	2197-198	2198-199	2199-200	2200-201	2201-202	2202-203	2203-204	2204-205	2205-206	2206-207	2207-208	2208-209	2209-210	2210-211	2211-212	2212-213	2213-214	2214-215	2215-216	2216-217	2217-218	2218-219	2219-220	2220-221	2221-222	2222-223	2223-224	2224-225	2225-226	2226-227	2227-228	2228-229	2229-230	2230-231	2231-232	2232-233	2233-234	2234-235	2235-236	2236-237	2237-238	2238-239	2239-240	2240-241	2241-242	2242-243	2243-244	2244-245	2245-246	2246-247	2247-248	2248-249	2249-250	2250-251	2251-252	2252-253	2253-254	2254-255	2255-256	2256-257	2257-258	2258-259	2259-260	2260-261	2261-262	2262-263	2263-264	2264-265	2265-266	2266-267	2267-268	2268-269	2269-270	2270-271	2271-272	2272-273	2273-274	2274-275	2275-276	2276-277	2277-278	2278-279	2279-280	2280-281	2281-282	2282-283	2283-284	2284-285	2285-286	2286-287	2287-288	2288-289	2289-290	2290-291	2291-292	2292-293	2293-294	2294-295	2295-296	2296-297	2297-298	2298-299	2299-300	2300-301	2301-302	2302-303	2303-304	2304-305	2305-306	2306-307	2307-308	2308-309	2309-310	2310-311	2311-312	2312-313	2313-314	2314-315	2315-316	2316-317	2317-318	2318-319	2319-320	2320-321	2321-322	2322-323	2323-324	2324-325	2325-326	2326-327	2327-328	2328-329	2329-330	2330-331	2331-332	2332-333	2333-334	2334-335	2335-336	2336-337	2337-338	2338-339	2339-340	2340-341	2341-342	2342-343	2343-344	2344-345	2345-346	2346-347	2347-348	2348-349	2349-350	2350-351	2351-352	2352-353	2353-354	2354-355	2355-356	2356-357	2357-358	2358-359	2359-360	2360-361	2361-362	2362-363	2363-364	2364-365	2365-366	2366-367	2367-368	2368-369	2369-370	2370-371	2371-372	2372-373	2373-374	2374-375	2375-376	2376-377	2377-378	2378-379	2379-380	2380-381	2381-382	2382-383	2383-384	2384-385	2385-386	2386-387	2387-388	2388-389	2389-390	2390-391	2391-392	2392-393	2393-394	2394-395	2395-396	2396-397	2397-398	2398-399	2399-400	2400-401	2401-402	2402-403	2403-404	2404-405	2405-406	2406-407	2407-408	2408-409	2409-410	2410-411	2411-412	2412-413	2413-414	2414-415	2415-416	2416-417	2417-418	2418-419	2419-420	2420-421	2421-422	2422-423	2423-424	2424-425	2425-426	2426-427	2427-428	2428-429	2429-430	2430-431	2431-432	2432-433	2433-434	2434-435	2435-436	2436-437	2437-438	2438-439	2439-440	2440-441	2441-442	2442-443	2443-444	2444-445	2445-446	2446-447	2447-448	2448-449	2449-450	2450-451	2451-452	2452-453	2453-454	2454-455	2455-456	2456-457	2457-458	2458-459	2459-460	2460-461	2461-462	2462-463	2463-464	2464-465	2465-466	2466-467	2467-468	2468-469	2469-470	2470-471	2471-472	2472-473	2473-474	2474-475	2475-476	2476-477	2477-478	2478-479	2479-480	2480-481	2481-482	2482-483	2483-484	2484-485	2485-486	2486-487	2487-488	2488-489	2489-490	2490-491	2491-492	2492-493	2493-494	2494-495	2495-496	2496-497	2497-498	2498-499	2499-500	2500-501	2501-502	2502-503	2503-504	2504-505	2505-506	2506-507	2507-508	2508-509	2509-510	2510-511	2511-512	2512-513	2513-514	2514-515	2515-516	2516-517	2517-518	2518-519	2519-520	2520-521	2521-522	2522-523	2523-524	2524-525	2525-526	2526-527	2527-528	2528-529	2529-530	2530-531	2531-532	2532-533	2533-534	2534-535	2535-536	2536-537	2537-538	2538-539	2539-540	2540-541	2541-542	2542-543	2543-544	2544-545	2545-546	2546-547	2547-548	2548-549	2549-550	2550-551	2551-552	2552-553	2553-554	2554-555	2555-556	2556-557	2557-558	2558-559	2559-560	2560-561	2561-562	2562-563	2563-564	2564-565	2565-566	2566-567	2567-568	2568-569	2569-570	2570-571	2571-572	2572-573	2573-574	2574-575	2575-576	2576-577	2577-578	2578-579	2579-580	2580-581	2581-582	2582-583	2583-584	2584-585	2585-586	2586-587	2587-588	2588-589	2589-590	2590-591	2591-592	2592-593	2593-594	2594-595	2595-596	2596-597	2597-598	2598-599	2599-600	2600-601	2601-602	2602-603	2603-604	2604-605	2605-606	2606-607	2607-608	2608-609	2609-610	2610-611	2611-612	2612-613	2613-614	2614-615	2615-616	2616-617	2617-618	2618-619	2619-620	2620-621	2621-622	2622-623	2623-624	2624-625	2625-626	2626-627	2627-628	2628-629	2629-630	2630-631	2631-632	2632-633	2633-634	2634-635	2635-636	2636-637	2637-638	2638-639	2639-640	2640-641	2641-642	2642-643	2643-644	2644-645	2645-646	2646-647	2647-648	2648-649	2649-650	2650-651	2651-652	2652-653	2653-654	2654-655	2655-656	2656-657	2657-658	2658-659	2659-660	2660-661	2661-662	2662-663	2663-664	2664-665	2665-666	2666-667	2667-668	2668-669	2669-670	2670-671	2671-672	2672-673	2673-674	2674-675	2675-676	2676-677	2677-678	2678-679	2679-680	2680-681	2681-682	2682-683	2683-684	2684-685	2685-686	2686-687	2687-688	2688-689	2689-690	2690-691	2691-692	2692-693	2693-694	2694-695	2695-696	2696-697	2697-698	2698-699	2699-700	2700-701	2701-702	2702-703	2703-704	2704-705	2705-706	2706-707	2707-708	2708-709	2709-710	2710-711	2711-712	2712-713	2713-714	2714-715	2715-716	2716-717	2717-718	2718-719	2719-720	2720-721	2721-722	2722-723	2723-724	2724-725	2725-726	2726-727	2727-728	2728-729	2729-730	2730-731	2731-732	2732-733	2733-734	2734-735	2735-736	2736-737	2737-738	2738-739	2739-740	2740-741	2741-742	2742-743	2743-744	2744-745	2745-746	2746-747	2747-748	2748-749	2749-750	2750-751	2751-752	2752-753	2753-754	2754-755	2755-756	2756-757	2757-758	2758-759	2759-760	2760-761	2761-762	2762-763	2763-764	2764-765	2765-766	2766-767	2767-768	2768-769	2769-770	2770-771	2771-772	2772-773	2773-774	2774-775	2775-776	2776-777	2777-778	2778-779	2779-780	2780-781	2781-782	2782-783	2783-784	2784-785	2785-786	2786-787	2787-788	2788-789	2789-790	2790-791	2791-792	2792-793	2793-794	2794-795	2795-796	2796-797	2797-798	2798-799	2799-800	2800-801	2801-802	2802-803	2803-804	2804-805	2805-806	2806-807	2807-808	2808-809	2809-810	2810-811	2811-812	2812-813	2813-814	2814-815	2815-816	2816-817	2817-818	2818-819	2819-820	2820-821	2821-822	2822-823	2823-824	2824-825	2825-826	2826-827	2827-828	2828-829	2829-830	2830-831	2831-832	2832-833	2833-834	2834-835	2835-836	2836-837	2837-838	2838-839	2839-840	2840-841	2841-842	2842-843	2843-844	2844-845	2845-846	2846-847	2847-848	2848-849	2849-850	2850-851	2851-852	2852-853	2853-854	2854-855	2855-856	2856-857	2857-858	2858-859	2859-860	2860-861	2861-862	2862-863	2863-864	2864-865	2865-866	2866-867	2867-868	2868-869	2869-870	2870-871	2871-872	2872-873	2873-874	2874-875	2875-876	2876-877	2877-878	2878-879	2879-880	2880-881	2881-882	2882-883	2883-884	2884-885	2885-886	2886-887	2887-888	2888-889	2889-890	2890-891	2891-892	2892-893	2893-894	2894-895	2895-896	2896-897	2897-898	2898-899	2899-900	2900-901	2901-902	2902-903	2903-904	2904-905	2905-906	2906-907	2907-908	2908-909	2909-910	2910-911	2911-912	2912-913	2913-914	2914-915	2915-916	2916-917	2917-918	2918-919	2919-920	2920-921	2921-922	2922-923	2923-924	2924-925	2925-926	2926-927	2927-928	2928-929	2929-930	2930-931	2931-932	2932-933	2933-934	2934-935	2935-936	2936-937	2937-938	2938-939	2939-940	2940-941	2941-942	2942-943	2943-944	2944-945	2945-946	2946-947	2947-948	2948-949	2949-950	2950-951	2951-952	2952-953	2953-954	2954-955	2955-956	2956-957	2957-958	2958-959	2959-960	2960-961	2961-962	2962-963	2963-964	2964-965	2965-966	2966-967	2967-968	2968-969
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Funding sources denote probable building completion year.
Projects in green denote projects planned off-campus.
Projects in blue denote renovation and/or remodeling projects.



Figure 3-1

Urban Design / Capital Improvements

Comprehensive Master Plan Update
University of Central Florida
 Orlando, Florida
 2010-2020



All maps are diagrammatic and conceptual. The various areas shown are approximate and not to survey accuracy. The intent of these maps is to illustrate general areas of existing or potential use.

Rev. 20090630

Legend

- Capital Improvements List
- Boundary
- Proposed Locations
- Proposed Buildings
- Proposed Road Widening
- Existing Buildings

0 1,000 2,000 4,000

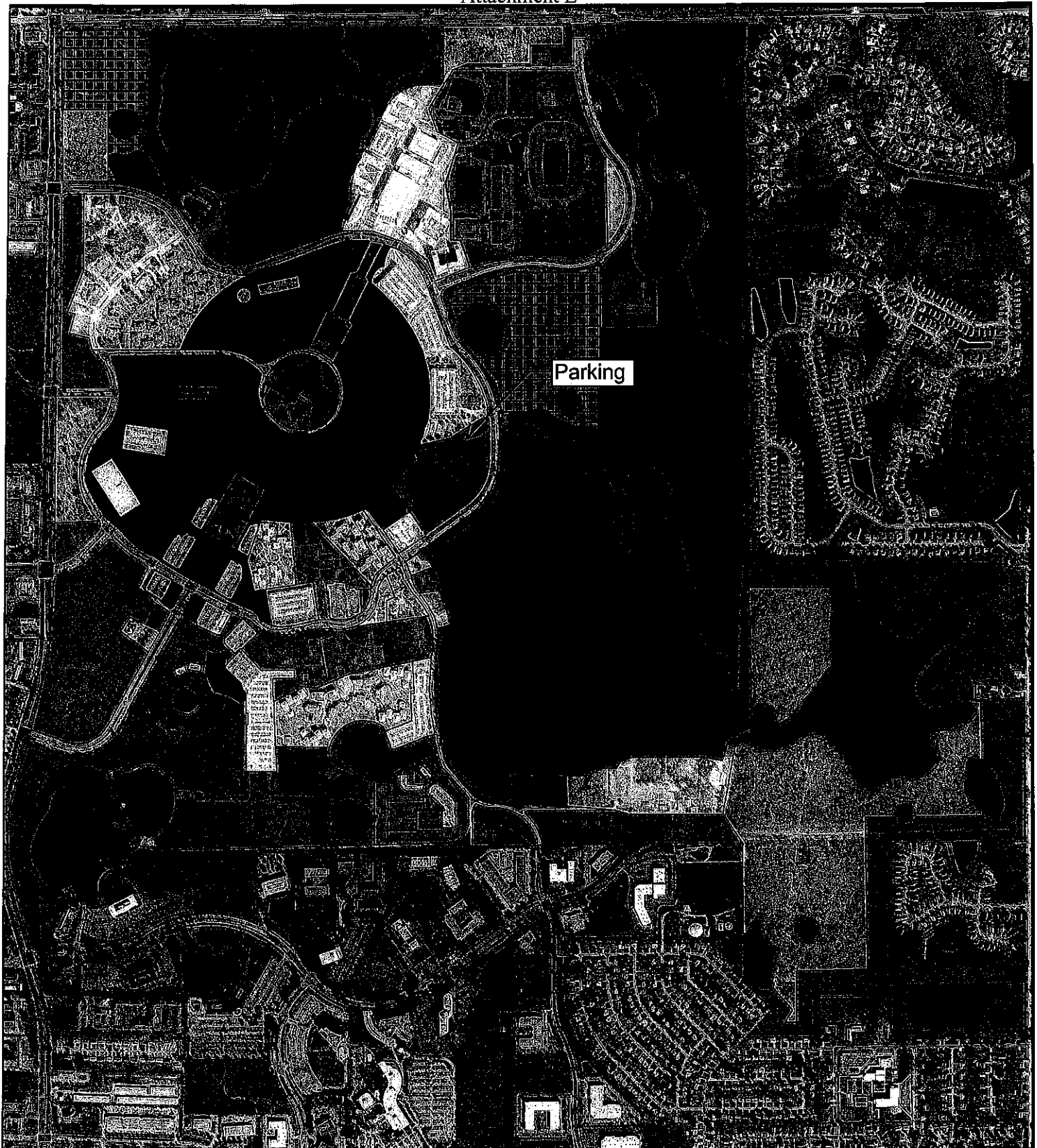


Figure 4-1
Future Land Use

Comprehensive Master Plan Update
University of Central Florida
 Orlando, Florida
 2010-2020

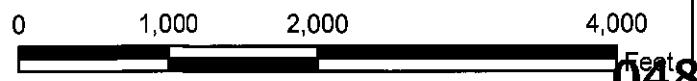
Legend

Parking	Support	Residential
Academic/Research	Conservation (upland)	Recreation/Open Space
Lakes	Conservation (wetland)	Mixed Use
Utility	Conservation Easements	



All maps are diagrammatic and conceptual. The various areas shown are approximate and not to survey accuracy. The intent of these maps is to illustrate general areas of existing or potential use.

Rev 20090403



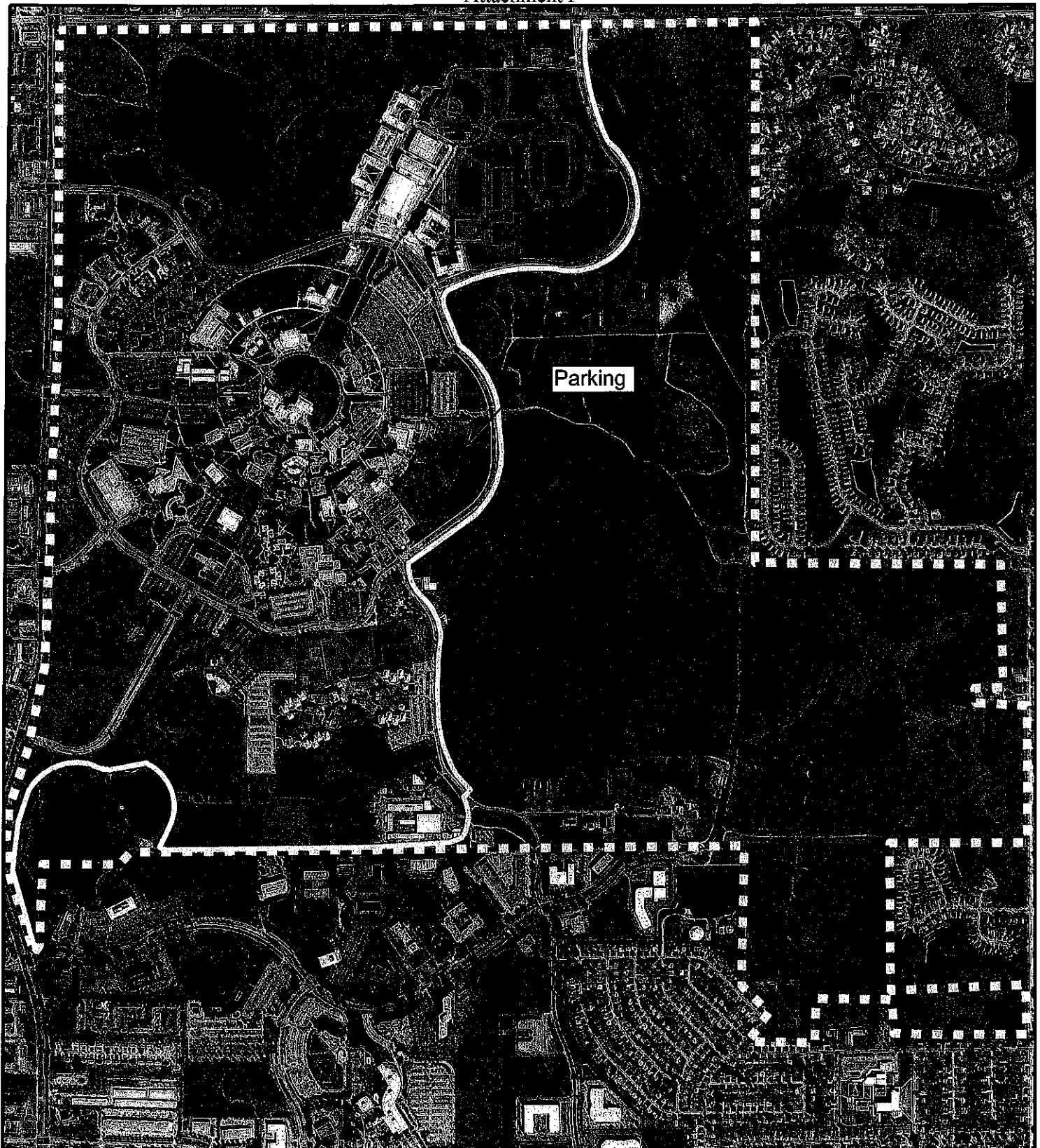


Figure 8-1

Recreation and Open Space





Comprehensive Master Plan Update
University of Central Florida
 Orlando, Florida
 2010-2020



All maps are diagrammatic and conceptual. The various areas shown are approximate and not to survey accuracy. The intent of these maps is to illustrate general areas of existing or potential use.

Rev 20090622

Legend

-  Recreation/Open Space
-  Lakes
-  Proposed Little Econ Greenway Trail
-  Boundary

0 1,000 2,000 4,000 Feet

**University of Central Florida
Board of Trustees**

SUBJECT: Use of Bright House Networks Stadium for 2014 Mid-Eastern Athletic Conference and Southwestern Athletic Conference Challenge

DATE: March 27, 2014

PROPOSED BOARD ACTION

Approve the use of the Bright House Networks Stadium for the 2014 Mid-Eastern Athletic Conference and Southwestern Athletic Conference (MEAC/SWAC) Challenge on August 31, 2014.

BACKGROUND INFORMATION

To minimize disruptions to the surrounding community during events at Bright House Networks Stadium, use of the stadium that might have a significant impact on the surrounding community should be reviewed and approved by the Board of Trustees. The MEAC/SWAC Challenge is an annual Historically Black College and University football game showcasing a team from the Mid-Eastern Athletic Conference and the Southwestern Athletic Conference. The game has been played in Orlando at the Citrus Bowl since 2008. However, because of construction at the Citrus Bowl and ESPN's desire not to move the game from Orlando, they have requested use of Bright House Networks Stadium.

Supporting documentation: 2014 MEAC/SWAC Challenge Information Sheet

Prepared by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer



2014 MEAC/SWAC Challenge presented by Disney

Sunday, August 31 at noon (Labor Day weekend)

Each year, ESPN hosts an annual Historically Black College and University (HBCU) football game showcasing a team from the Mid-Eastern Athletic Conference (MEAC) and Southwestern Athletic Conference (SWAC). The game has been played in Orlando at the Citrus Bowl since 2008. Due to construction at the Citrus Bowl and ESPN's desire to keep the game in Orlando, ESPN has requested use of Bright House Networks Stadium.

North Carolina A&T vs. Alabama A&M

EVENTS /

Event Operator: ESPN Events - a division of ESPN Regional Television (ERT). ESPN Events owns and operates a large portfolio of collegiate sporting events worldwide, including two Labor Day weekend football games, 10 bowl games, eight basketball events and the Big 12 Corporate Partner program.

Notes:

- Anticipated attendance: 12 -15,000
- Same weekend as Croke Park Classic. While UCFAA will have game operations responsibilities in Ireland for the CPC, the association will assign a member of the senior operations team to oversee operations for the ESPN game at BHNS on Aug. 31.
- UCF Football home opener three weeks later (September 20)
- Major sponsors will include Disney Parks & Resorts, Coors, and US Army
- Televised nationally by ESPN2

Event History

Year ♦	MEAC Team ♦	SWAC Team ♦	Attendance ♦	Location ♦
2005	*SC State-27	Alabama State-14	18,452	Birmingham
2006	*Hampton Univ-27	Grambling-26	19,175	Birmingham
2007	Florida A&M-27	*Southern Univ-33	30,106	Birmingham
2008	*Hampton Univ-17	Jackson State-13	10,723	Orlando
2009	*SC State-34	Grambling-31	21,367	Orlando
2010	Delaware State-27	*Southern Univ-37	16,327	Orlando
2011	*Bethune-Cookman-63	Prairie View-14	17,337	Orlando
2012	*Bethune-Cookman-38	Alabama State-28	17,410	Orlando
2013	*Florida A&M-27	Mississippi Valley State-10	24,376	Orlando



WALT DISNEY
Parks and Resorts



Financial Considerations

The University, specifically the Golden Knights Corporation, will assess a \$50,000 rental fee for the use of Bright House Networks Stadium and surrounding grounds and parking lots. See attached diagram that details areas of use.

In addition to the rental fee, all event expenses will be paid by ESPN Events.

Use of Memory Mall is not authorized.

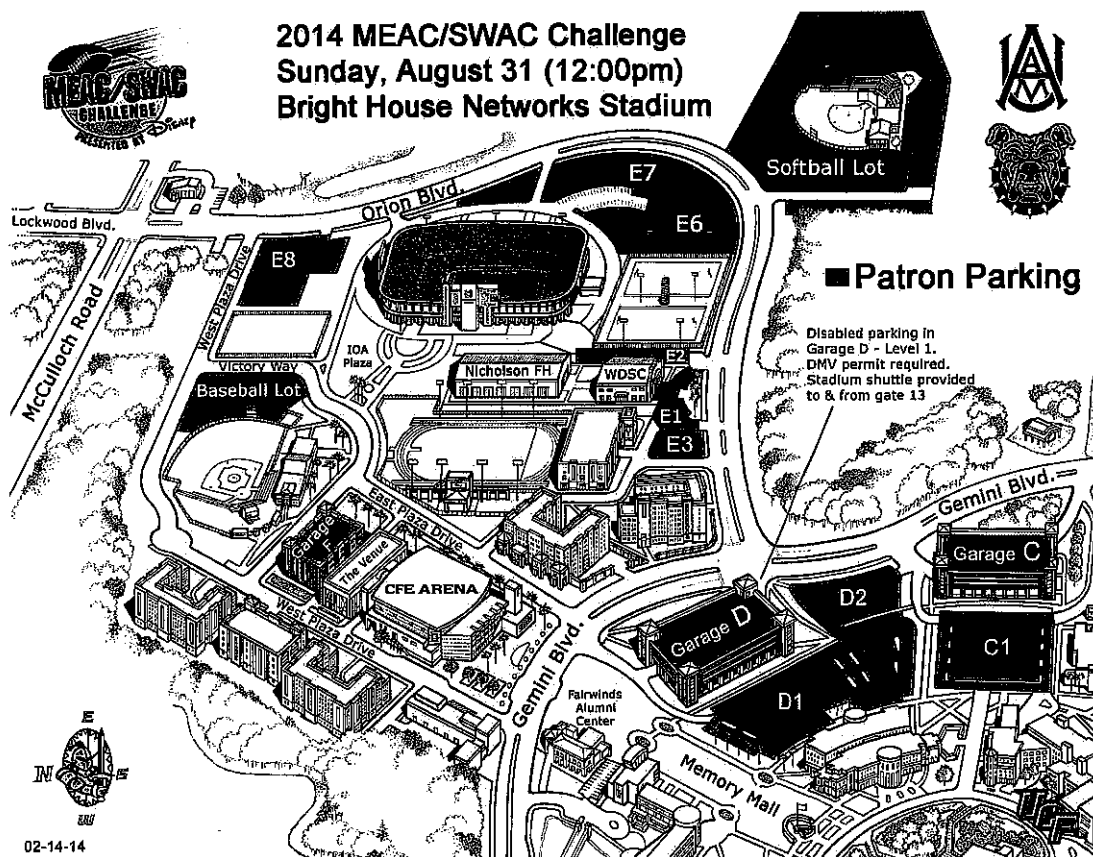
Other Events

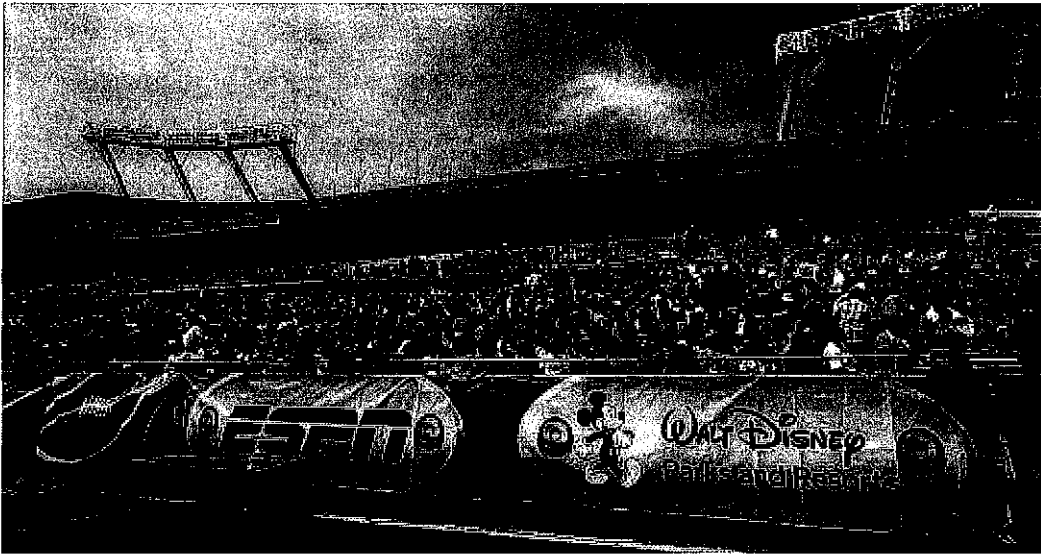
Pregame sponsor-related activities will be conducted in IOA Plaza, similar to activities normally conducted in conjunction with a UCF home game.

There will be a halftime "Battle of the Bands" (weather permitting). UCFAA reserves the right to deny band access to the field if it is excessively wet or soft.

Questions

- Waiver of open container policy – it is not anticipated that patrons will engage in extensive tailgating activities due to game being on a Sunday and game time being at noon.
- Allowance of game field painting (UCFAA will determine)





[Home](#) » [Disney Corporate, Disney Parks, Other](#)

Matchups Announced for the 2014 MEAC/SWAC Challenge Presented by Disney

By Traci

19 FEBRUARY 2014

NO COMMENT

Disney has announced the teams for the 10th annual MEAC/SWAC Challenge.

North Carolina A&T and Alabama A&M – two Historically Black Colleges and Universities (HBCUs) - are scheduled to face off during the annual celebration of diversity, higher education, and football.

The event has been sponsored by Disney for the last seven years as part of the company's ongoing commitment to diversity and community.




The teams represent the Mideastern Athletic Conference (MEAC) and the Southwestern Athletic Conference (SWAC).

"We are excited to be gearing up for the 10th anniversary of the MEAC/SWAC Challenge Presented by Disney," said Nancy Gidusko, director of Community Relations for the Walt Disney World Resort. "For alumni and fans, the game and the inspiring and dynamic events leading up to it make the four-day weekend a spirited kickoff to football season."

The MEAC/SWAC Challenge includes four days of fan, alumni, and student events that culminate in the football game. The Challenge has featured 13 different HBCU institutions since it started.

The Challenge is scheduled for Sunday, August 31 and will air on an ESPN network.


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UCF Board of Trustees
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March 27, 2014



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Personality Types


Personalities	Dependent	Independent
Aggressive	Attention-getter	Leader
Passive	Follower	Withdrawn

Long, 2011

5

UCF

Kids Growing UP



tech live

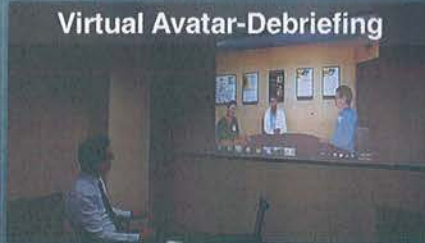
6

UCF

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Sampling of Other Uses

Virtual Avatar-Debriefing



CollegeLivE



Physical-Virtual Patient Bed



Physical-Virtual Avatar



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