



**Board of Trustees  
Advancement Committee  
Thursday, March 27, 2014  
9:30 a.m. – 10:30 a.m.  
*Live Oak Room***

**Conference call 800-442-5794, passcode 463796**

**AGENDA**

- |   |   |
|---|---|
| <b>I. CALL TO ORDER</b>   | Rich Crotty<br><i>Chair, Advancement Committee</i>  |
| <b>II. ROLL CALL</b>  | Carol Wyatt<br><i>Senior Administrative Assistant</i>   |
| <b>III. APPROVAL OF MINUTES</b>   | Chair Crotty  |
| <b>IV. ADVANCEMENT COMMITTEE UPDATES</b>  |   |
| <ul style="list-style-type: none"><li>• University and Government Relations<br/>Marketing and Communications</li></ul>                          | Dan Holsenbeck<br><i>Vice President for University Relations</i>  |
| <ul style="list-style-type: none"><li>• Alumni, Development, and Foundation</li></ul>   | Robert Holmes<br><i>Vice President for Alumni Relations and<br/>Development and CEO, UCF Foundation</i> |
| <ul style="list-style-type: none"><li><ul style="list-style-type: none"><li>○ Building a Culture of Philanthropy<br/>at UCF</li></ul></li></ul> | Annemarie Wess and Rafael Ortega<br><i>Student Philanthropy Council Officers</i>                        |



Board of Trustees  
**Advancement Committee Meeting**  
January 23, 2014  
Live Oak Center

**MINUTES**

**CALL TO ORDER**

Trustee Richard Crotty, chair of the Advancement Committee, called the meeting to order at 9:34 a.m. in the Live Oak Center on the UCF Orlando campus. Committee members Olga Calvet, Clarence Brown, Alex Martins, Beverly Seay, and Melissa Westbrook were present. A quorum was confirmed. Trustees Robert Garvy and Reid Oetjen were present.

**MINUTES**

The minutes from the November 14, 2013, meeting were approved as written.

**ADVANCEMENT COMMITTEE UPDATES**

University and Government Relations

Dan Holsenbeck, Vice President for University Relations, reported that the legislature is considering several items, including a bill regarding text book usage and another bill regarding public records. UCF's views are well-represented on both items, and updates will be provided at future meetings.

Holsenbeck also reported that UCF received thousands of media placements across all platforms as a result of the Fiesta Bowl. Particularly, the community service event coordinated by Chad Binnette was recognized by many in the Phoenix community and by the Executive Director of the Fiesta Bowl.

Alumni, Development, and Foundation

Robert Holmes, Vice President for Development and Alumni Relations, reported that the alumni association had a strong presence at the Fiesta Bowl and coordinated several events with large numbers of alumni and friends. UCF was well-represented at the game-day event, which had more than 1,600 attendees.

Holmes noted two major real estate transactions that took place since the last committee meeting.

On December 30, 2013, the Foundation closed on permanent financing for its NorthView property that could have a possible savings of up to \$500,000 in property taxes.

Additionally, the Foundation's endowment through the UCF Real Estate Foundation purchased 59 acres of land north of the intersection of McCulloch Road and Old Lockwood Road. The future use

of this land is currently under review with one of the opportunities being the construction of a Continuing Care Retirement Community.

The committee unanimously approved the naming of the Student Athlete Leadership Center as the “Wayne Densch Center for Student Athlete Leadership.”

Chair Crotty adjourned the meeting at 10:18 a.m.

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State University System of Florida  
Education and General  
Executive Summary, Universities and Special Units  
FY 2014-2015

	SUS Request	Governor's Rec.	House Ed. Approps. Rec. (Chair - 3/18/14)	Senate Ed. Approps. Rec. (Chair - 3/19/14)
1 <b>2013-2014 Total Appropriations</b>				
2 State Support	\$2,246,234,865	\$2,246,234,865	\$2,246,234,865	\$2,246,234,865
3 Tuition Support	\$1,802,644,222	\$1,802,644,222	\$1,802,644,222	\$1,802,644,222
4 <b>2013-2014 Total Base Budget</b>	<b>\$4,048,879,087</b>	<b>\$4,048,879,087</b>	<b>\$4,048,879,087</b>	<b>\$4,048,879,087</b>
5 <b>2013-2014 Start-up Budget</b>				
6 Casualty Insurance Adjustment, 2013-2014	\$256,222	\$266,807	\$256,222	\$256,222
7 Non-recurring Appropriations, 2013-2014	(\$36,606,104)	(\$36,606,104)	(\$36,606,104)	(\$36,606,104)
8 Health Insurance Increase, 2013-2014	\$10,162,787	\$10,162,787	\$10,162,787	\$10,162,787
9 Health Insurance Subsidy, Retirees - 2013-2014	\$803,123	\$803,123	\$803,123	\$803,123
10 Salary Increases - 2013-2014	\$29,377,986	\$29,379,383	\$29,377,986	\$29,377,986
11 Salary Increases - Grad Asst./Housestaff, 2013-2014	\$3,794,700	\$3,794,700	\$3,794,700	\$3,794,700
12 Annualization of 2013-2014 Health Insurance	\$20,325,574	\$20,325,574	\$20,325,574	\$20,325,574
13 Annualization of Fall 2013 Base Tuition	\$8,750,208	\$8,750,208	\$8,750,208	\$8,750,208
14 Annualization of 2013-2014 Plant, Operations, and Maintenance	\$3,747,698	\$3,747,698	\$3,747,698	\$3,747,698
15 Annualization of 2013-2014 Salary Increases	\$9,793,126	\$9,793,126	\$9,793,126	\$9,793,126
16 Annualization of 2013-2014 Salary Increases - Grad Asst./Housestaff	\$1,264,900	\$1,264,900	\$1,264,900	\$1,264,900
17 Base Tuition Prior Year Adjustment	(\$10,402,350)	(\$10,402,350)	(\$10,402,350)	(\$10,402,350)
18 <b>2013-2014 Beginning Base Budget</b>	<b>\$4,090,146,957</b>	<b>\$4,090,158,939</b>	<b>\$4,090,146,957</b>	<b>\$4,090,146,957</b>
19				
20 <b>2014-2015 Budget Issues:</b>				
21 <b>Technical Adjustments and Administered Funds</b>				
22 Estimated 2014-2015 Tuition Adjustments - Tuition Authority	\$51,672,434	\$48,952,347	\$41,207,084	\$51,672,434
23 FRS - Contribution Adjustment		\$12,265,000	\$6,829,000	\$6,931,711
24 Prorated Trust Fund for 2013-2014 Salary Increases			\$1,397	\$1,397
25 Other Personnel Services Health Insurance			\$2,977,490	\$2,977,490
26 Health Insurance Subsidy, Retirees - 2013-2014			\$661,782	\$916,042
27 <b>Performance Funding Initiative</b>				
28 State University System Performance Based Incentives (new funds)	\$50,000,000	\$40,000,000	\$45,000,000	\$100,000,000
29 Transfer Base Funding to University Performance Based Funding	(\$50,000,000)	(\$40,000,000)	(\$30,000,000)	(\$65,000,000)
30 Transfer Gap Analysis (\$15 M) & 2013/14 Perf. Funds (\$20 M) to Performance Based Funding				(\$35,000,000)
31 Transfer Base Funding to University Performance Based Funding	\$50,000,000	\$40,000,000	\$30,000,000	\$100,000,000
32 Program Delivery Workload/Enrollment			\$30,000,000	
33 <b>System Workload / Phase-in Initiatives</b>				
34 Plant, Operations, and Maintenance for 2014-15 New Facilities	\$6,188,984	\$6,091,330	\$6,188,984	\$6,188,984
35 Plant, Operations, and Maintenance for Existing Facilities	\$8,645,238			
36 UF-IFAS Workload Initiative	\$2,000,000		\$440,963	\$1,000,000
37 UCF-FIU Medical School Implementation Funding	\$663,994	\$663,994	\$663,994	\$663,994
38 Medical Student Phase-in Tuition Authority - FIU/UCF/FAU/USF	\$8,544,593	\$8,544,593	\$8,544,593	\$8,544,593
39 Moffitt Cancer Center	\$19,900,000		\$2,000,000	
40 Institute of Human and Machine Cognition	\$3,700,000		\$450,000	\$500,000
41 <b>Research / System Initiatives</b>				
42 SSERCA* Collaborative - Research Big Data Infrastructure	\$5,755,000			
43 Florida Virtual Campus - SUS	\$2,002,500	\$1,005,500	\$146,017	
44 Shared Library Collection and Interim Storage Facility	\$1,112,798			
45 Florida Institute of Oceanography	\$2,000,000			
46 University Press of Florida	\$596,574			
47 SUS E-Journals	\$4,999,292			
48 Task Force on Postsecondary Education - MOOCs	\$250,000			
49 <b>University Unique Issues</b>				
50 FAMU - Crestview Center			\$1,500,000	\$1,500,000
51 FAMU - Pharmacy Faculty Salary Adjustment				\$700,000

State University System of Florida  
Education and General  
Executive Summary, Universities and Special Units  
FY 2014-2015

	SUS Request	Governor's Rec.	House Ed. Approps. Rec. (Chair - 3/18/14)	Senate Ed. Approps. Rec. (Chair - 3/19/14)
52	FAU - Tech Runway		\$500,000	\$1,390,259
53	FAU - Jupiter Bioscience Gateway		\$500,000	
54	FAU - AMI Experiential Education Curriculum		\$1,500,000	
55	FAU - Max Planck Scientific Fellowship Program		\$1,000,000	
56	FIU - Washington Center		\$475,000	\$450,000
57	FIU - Economic Development Study		\$100,000	
58	FIU - Panther Life		\$300,000	\$300,000
59	FIU - Medical School - Florida Foundation		\$250,000	
60	FIU - Fostering Pride			\$300,000
61	FSU - American Legion Boys and Girls Housing		\$100,000	\$100,000
62	FSU - Florida Campus Compact		\$250,000	
63	FSU - Preeminence			\$5,000,000
64	FSU/MS - Military ESE Early Intervention Services			\$2,000,000
65	NCF - Master in Data Science and Analytics		\$885,000	\$650,000
66	UCF - Center for Reading Research Istation		\$2,500,000	\$2,500,000
67	UCF - Lou Frey Institute		\$250,000	\$100,000
68	UCF - STEM Instructional Enhancements			\$1,000,000
69	UCF - Evans Community School			\$685,000
70	UCF - Downtown Presence			\$2,000,000
71	UCF - Modeling, Simulation & Training Program Expansion			\$590,252
72	UCF - Statewide Anti-Hazing		\$1,250,000	
73	UCF/MS - Crohn's and Colitis Research			\$500,000
74	UF - Lastinger Center for Algebra Nation	\$4,000,000	\$2,000,000	\$8,000,000
75	UF - Preeminence			\$5,000,000
76	UF - Whitney Lab			\$1,000,000
77	UF - High Risk Delinquent and Dependent Youth Research			\$619,000
78	UF/IFAS - BOK Tower Educational Partnership		\$1,500,000	
79	UF/IFAS - Cattle Research		\$275,000	
80	UF/IFAS - Cervidae Research		\$400,000	
81	UF/IFAS - Shellfish Aquaculture Initiative			\$250,000
82	UF/IFAS - Florida Caladium Research			\$90,000
83	UF/IFAS - Southwest Florida/Immokalee Research Center			\$10,000
84	UF/HSC - Neurodegenerative Disease		\$250,000	\$1,250,000
85	USF - Center for Partnerships for Arts-Integrated Teaching			\$100,000
86	USF - Children's Hospital Partnership			\$2,500,000
87	USF - Florida Institute of Oceanography			\$1,000,000
88	USF - Sarasota/Manatee - STEM at Mote		\$1,383,031	\$1,882,600
89	USF - Cybersecurity Initiative		\$6,000,000	
90	USF/HSC - Alzheimer's Institute			\$1,250,000
91	USF/HSC - Neurodegenerative Disease		\$250,000	
92	UWF - Complete Florida Degree Program		\$2,000,000	
93	UWF - Office of Economic Development & Engagement			\$10,000,000
94	UWF - Advanced Manufacturing Initiative			\$1,500,000
95	UWF - FAA Certifications			\$500,000
96	<b>Program Reductions</b>			
97	FGCU - Operational Support			(\$2,250,000)
98	FIU - Center for Ethics and Professionalism			(\$500,000)
99	FSU - Pepper Center for Long Term Care			(\$500,000)
100	UCF - Insitute for Human and Machine Cognition			(\$440,000)
101	UF/IFAS - Tropical Aquaculture			(\$250,000)
102	UNF - Operational Support			(\$2,250,000)
103	USF - Asset Inventory Management System Initiative			(\$1,715,360)
104	USF - Center for Neuromusculoskeletal Research			(\$500,000)

State University System of Florida  
Education and General  
Executive Summary, Universities and Special Units  
FY 2014-2015

	SUS Request	Governor's Rec.	House Ed. Approps. Rec. (Chair - 3/18/14)	Senate Ed. Approps. Rec. (Chair - 3/19/14)
105 UWF - Doctorate of Physical Therapy				(\$500,000)
106 UWF - Doctorate of Nursing Practice				(\$500,000)
107 <i>Incremental Growth for 2014-2015</i>	\$168,031,407	\$121,522,764	\$170,529,335	\$224,708,396
109 <b>Total 2014-2015 Budget</b>	<b>\$4,258,178,364</b>	<b>\$4,211,681,703</b>	<b>\$4,260,676,292</b>	<b>\$4,314,855,353</b>
110 <b>% Increase over 2013-2014 Total Base Budget(Line 18)</b>	<b>4.1%</b>	<b>3.0%</b>	<b>4.2%</b>	<b>5.5%</b>
112 2013-2014 Beginning State Support	\$2,289,154,877	\$2,289,166,859	\$2,289,154,877	\$2,289,154,877
113 Increase in State Support	\$107,814,380	\$64,025,824	\$120,777,658	\$164,491,369
114 <b>Total State Support Needed for FY 2014-2015</b>	<b>\$2,396,969,257</b>	<b>\$2,353,192,683</b>	<b>\$2,409,932,535</b>	<b>\$2,453,646,246</b>
116 2013-2014 Beginning Student Tuition Support	\$1,800,992,080	\$1,800,992,080	\$1,800,992,080	\$1,800,992,080
117 Increase in Student Tuition Support	\$60,217,027	\$57,496,940	\$49,751,677	\$60,217,027
118 <b>Total Tuition Support Needed for FY 2014-2015</b>	<b>\$1,861,209,107</b>	<b>\$1,858,489,020</b>	<b>\$1,850,743,757</b>	<b>\$1,861,209,107</b>
120 <b>Total Support for FY 2014-2015</b>	<b>\$4,258,178,364</b>	<b>\$4,211,681,703</b>	<b>\$4,260,676,292</b>	<b>\$4,314,855,353</b>

\* Sunshine State Education and Research Computing Alliance (UF, FSU, USF, UCF, FIU, UM)

2014-2015 Budget Update  
March 19, 2014

**House Education Appropriations**

The House Education Appropriations Chair released his budget recommendations on 3/18. Highlights include:

- 4.2% increase, with a total increase in state funds of \$121 M
- \$45 M is provided in new funding and \$30 M in base funding to be distributed pursuant to a performance based funding model (Board requested \$50 M in new funds and \$50 M base reallocation)
  - The \$75 M (new plus base funding) would be recurring
- \$30 M for program delivery workload / enrollments – the allocation of these funds is still being determined
- \$6.2 M for plant operations & maintenance (matches the Board's request)
- \$440,963 for UF-IFAS Workload (the Board requested \$2 M)
- \$663,994 for UCF/FIU medical school implementation (matches the Board's request)
- \$2 M for Moffitt Cancer Center (the Board requested \$19.9 M)
- \$450,000 for the Institute of Human and Machine Cognition (the Board requested \$3.7 M)
- \$146,000 for the Florida Virtual Campus (the Board requested \$2 M)
- \$25.4 M for various 'University Unique Issues'.
  - \$13 M is to restore funding for various projects funded in 2013-14 with non-recurring funds.
  - \$6 M for USF Cybersecurity (Board approved a plan in November)
  - \$.9 M for New College graduate programs
  
- 6 positions and \$880,000 for additional workload in the Board Office

**Senate Education Appropriations**

The Senate Education Appropriations Chair released his budget recommendations on 3/19. Highlights include:

- 5.5% increase, with a total increase in state funds of \$164 M
- \$100 M is provided in new funding and \$100 M in base funding to be distributed pursuant to the Board's performance funding model (Board requested \$50 M in new funds and \$50 M base reallocation)
  - Note: the \$100 M in base funding consists of a \$65 M reduction from universities' base, plus \$15 M that was for the GAP analysis and \$20 M that was performance funding provided in 2013-14

- Proviso eliminates the 1% reduction cap proposed by the Board
  - The \$200 M (new plus base funding) would be non-recurring
- \$6.2 M for plant operations & maintenance (matches the Board's request)
- \$1 M for UF-IFAS Workload (the Board requested \$2 M)
- \$663,994 for UCF/FIU medical school implementation (matches the Board's request)
- \$9 M in program reductions. Reductions are made to specific appropriations provided in prior years
- \$10 M for preeminent universities (\$5 M each to UF & FSU)
- \$55 M for various 'University Unique Issues'.
  - \$15 M is to restore funding for various projects funded in 2013-14 with non-recurring funds.
  - \$.7 M for New College graduate programs
- Flat funding for the Board Office

STATE UNIVERSITY SYSTEM OF FLORIDA  
 2014-2015 Budget  
 Fixed Capital Outlay  
 as of March 21, 2014

UNIV	Project Name	Board Request	Board Request	Board Request	Governors Recommended Budget	Leg Fund Source	House Bill/PC	Senate Bill	Conference	Final Appropriations (After VEO)
		09-12-15	01-16-14				14-09	7090		
		GR	CITF	GR	CITF	GR	CITF	GR	CITF	GR
1	UF	Chemistry/Chemical Biology Building	\$29,145,898	\$29,145,898		PECO	\$21,859,423	\$10,000,000		
2		Newell Hall Remodeling/Restoration	\$15,000,000	\$15,000,000		PECO	\$10,000,000			
3		Reitz Union	\$10,000,000	\$10,000,000						
4		TOTAL	\$54,145,898	\$54,145,898			\$31,859,423	\$10,000,000		
5	FSU	FAMU-FSU College of Engineering III - Joint Use	\$4,000,000	\$15,000,000		PECO	\$15,000,000	\$10,000,000		
6		Earth Ocean Atmospheric Sciences Building (Ph I)	\$30,000,000	\$30,000,000		PECO	\$30,000,000			
7		Student Union Expansion	\$14,804,968	\$14,804,968						
8		Barron Building Renovation	\$250,000	\$250,000						
9		TOTAL	\$49,054,968	\$60,054,968			\$45,000,000	\$10,000,000		
10		TOTAL	\$49,054,968	\$60,054,968			\$45,000,000	\$10,000,000		
11	FAMU	FAMU-FSU College of Engineering III - Joint Use	\$13,014,335	\$0						
12		Student Affairs/Union	\$6,306,509	\$6,306,509						
13		TOTAL	\$19,320,844	\$6,306,509						
14		TOTAL	\$19,320,844	\$6,306,509						
15	USF	USF St. Pete College of Business	\$22,300,000	\$19,589,540		PECO	\$9,794,770	\$13,000,000		
16		USF Heart Health Institute	\$14,735,000	\$14,735,000		PECO	\$14,735,000			
17		Interdisciplinary Science Teaching & Research Facility	\$9,031,204	\$9,031,204		PECO	\$6,773,403			
18		Marshall Student Center Expansion	\$13,718,388	\$13,718,388						
19		Library Remodeling and Learning Enhancements (Phase II)	\$1,998,993	\$1,998,993						
20		Health Student Union Annex Facility (Phase II)	\$542,326	\$542,326						
21		St. Pete, Environmental & Co-Curricular/Wellness Upgrades (Phase II)	\$2,112,516	\$2,112,516						
22		Sarasota-Manatee Co-curricular & Wellness Support Facilities (Phase II)	\$847,153	\$847,153						
23		TOTAL	\$65,285,580	\$62,575,120			\$31,303,173	\$13,000,000		
24		TOTAL	\$65,285,580	\$62,575,120			\$31,303,173	\$13,000,000		
25	FAU	FAU/SCRIPPS Joint Use Facility Expansion - Jupiter	\$4,000,000	\$2,000,000						
26		College of Science & Eng Bldgs 36, 43 & 55 Reno	\$10,000,000	\$10,000,000						
27		Student Union Renovation & Expansion	\$12,314,975	\$12,314,975						
28		TOTAL	\$26,314,975	\$24,314,975			\$0	\$0		
29		TOTAL	\$26,314,975	\$24,314,975			\$0	\$0		
30		TOTAL	\$26,314,975	\$24,314,975			\$0	\$0		
31	UWF	College of Arts and Sciences Building S8 Renovation	\$11,054,000	\$0						
32		Tennis Courts - East Athletic Complex	\$4,229,154	\$4,229,154						
33		Laboratory Sciences Renovation	\$0	\$11,054,000		PECO	\$11,000,000			
34		TOTAL	\$15,283,154	\$15,283,154			\$11,000,000			
35		TOTAL	\$15,283,154	\$15,283,154			\$11,000,000			
36	UCF	Engineering Bldg 1 Renovation	\$14,879,277	\$14,879,277		PECO	\$11,139,639			
37		Math & Physics Bldg Renovation & Remodeling	\$10,122,105	\$10,122,105		PECO	\$7,591,579			
38		Library Renovation Phase II	\$33,000,000	\$0						
39		UCF Library - Phase I	\$20,199,358	\$20,199,358						
40		Recreation and Wellness Center - Outdoor Improvements	\$5,000,000	\$5,000,000		GR	\$2,000,000			
41		Partnership Complex Phase IV - Dept. of Defense	\$0	\$0						
42		Interdisciplinary Research and Incubator Fac	\$0	\$5,924,183						
43		TOTAL	\$83,200,740	\$56,124,923			\$20,731,218			

