



UNIVERSITY OF CENTRAL FLORIDA

Board of Trustees
Strategic Planning Committee Meeting
FAIRWINDS Alumni Center
May 16, 2019

MINUTES

CALL TO ORDER

Trustee David Walsh, Chair of the Strategic Planning Committee, called the meeting to order at 9:30 a.m. Committee members Chairman Robert Garvy, Kyler Gray, and William Self were present. Committee member Joseph Conte attended by teleconference. Trustees Kenneth Bradley, Alex Martins, Beverly Seay, and William Yeargin were also present. Trustees Danny Gaekwad and John Sprouls attended by teleconference. A quorum was confirmed.

MINUTES

The minutes of the January 18, 2018, Strategic Planning Committee meeting were approved as submitted.

NEW BUSINESS

Reflections on the Board of Governors' Commentary Relative to Strategic Planning (INFO-1)
Walsh cited the Florida Board of Governors' commentary on strategic planning with respect to UCF and provided his thoughts on a necessary recalibration of the Collective Impact Strategic Plan, including a new 10-year enrollment strategy. Based on previous discussions, there will be a definitional shift away from scale as a driving force at UCF and a move towards flattened enrollment and a far greater focus on excellence. Walsh indicated that progress already appears to be made with respect to Interim President Thad Seymour's announced commitment to flattened enrollment, and via the significant engagement underway with the Universities' Direct Connect Partners with respect to curriculum alignment, among other topics. It was requested that the renewed focus on excellence included in the announced 10-Year Enrollment Strategy Task Force process include, among other matters, a commitment to move the University closer to the statewide system modal point of student per teaching faculty.

Remarks from the Provost

Elizabeth Dooley, Provost and Vice President for Academic Affairs, provided a brief update on the Collective Impact Strategic Plan and discussed two significant initiatives to enhance

strategic planning efforts at UCF. Seymour and Dooley created a 10-Year Enrollment Strategy Task Force to define a 10-year enrollment strategy by mid-September 2019. The task force will be co-chaired by Maribeth Ehasz, Vice President of Student Development and Enrollment Services, and Sheila Pineres, Dean of the Burnett Honors College. The second identified strategic planning initiative is a focus on UCF's partnerships with Direct Connect institutions and making the relationships stronger.

Progress on Collective Impact Priority Metrics (INFO-2)

Paige Borden, Associate Provost for Academic Program Quality and Associate Vice President for Institutional Knowledge Management, presented updated progress on the 25 Collective Impact priority metrics. Borden noted that UCF is through 2 of the 5 years in terms of data reporting and closing out the 3rd year of the strategic plan in actual timeline.

Collective Impact Strategic Plan Institutionalization Update (INFO-3)

Lynn Hepner, Associate Dean of Academic Programs in the College of Arts and Humanities and Chair of the Faculty Senate Strategic Planning Council, presented the Collective Impact Strategic Plan Institutionalization Update and outlined the specific ways in which UCF is embedding the strategic plan at all levels of the institution. Hepner also introduced the Collective Impact Student Task Force, a new initiative to directly engage students in developing student-led, student-driven projects to help achieve student success priority metrics.

DISCUSSION ITEMS

Trustees were encouraged to send any thoughts on UCF's 10-Year Enrollment Strategy Task Force to Dooley.

It was indicated further that the Strategic Planning Committee and the full board would review and approve the final work product of the 10-Year Enrollment Strategy Task Force, in late July and August, prior to it being sent along to the Board of Governors. Seymour mentioned that Garvy will act as the Board of Trustees representative on the Task Force.

Walsh adjourned the Strategic Planning Committee meeting at 10:31 a.m.