

Board of Trustees Meeting

Apr 22, 2021 8:30 AM - 1:30 PM EDT

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5 THINGS TO KNOW

READ MORE ABOUT UCF AT [UCF.EDU/NEWS](https://www.ucf.edu/news)



1 **Producing the Most Fulbright Students in Florida**

According to a list compiled by *The Chronicle of Higher Education*, UCF was included among the top-producing Fulbright institutions in the nation for students in 2021-21 — and was the only public school in Florida on the list. Twelve UCF students were chosen to participate in the study abroad program this year and are conducting research or teaching English in 10 countries.



2 **Breaking University Records for NSF Graduate Research Fellows**

A university record-breaking 16 UCF students and alumni were named National Science Foundation Graduate Research Fellows this year — with an additional seven singled out for honorable mentions. For the 2021 competition, NSF received more than 13,000 applications and offered only 2,074 awards. The recipients will be conducting research on STEM topics ranging from prolonging the life of organs in transit for transplants and fighting cancer to optimizing propulsion devices and designing safer aircraft.



3 **Nurturing the Next Generation of Research Leaders**

Four UCF students were named Goldwater Scholars this year — the maximum the program allows for any university and a UCF record. The program is among the oldest and most prestigious national scholarships in the natural sciences, engineering and mathematics and seeks to identify and support sophomores and juniors who demonstrate exceptional promise in becoming the next research leaders in these fields. This year's recipients are conducting research in the areas of health, math, space and chemistry.



4 **Advancing to the National Championship in Cyberdefense — Again**

UCF's Collegiate Cybersecurity Competition Team beat eight additional teams to win the regional title and advance to the National Collegiate Cyber Defense Competition. The team won the championship title in 2014, 2015 and 2016 and finished runner-up in 2018, 2019 and 2020. They also recently placed second at the Maryland Cyber Challenge hosted by the University of Maryland Global Campus.



5 **Fostering Black Undergraduate Students in Aerospace**

UCF undergrads Alexandria Baca and Loubensky Baine were two of only 43 students nationwide selected to receive the inaugural Patti Grace Smith Fellowship, which provides extraordinary Black students with their first work experience in the aerospace industry, personalized mentorship and a community of fellow driven students. Baca is interning as an engineer at Virgin Galactic and Baine is interning as an aerospace and systems engineer at Black Sky.



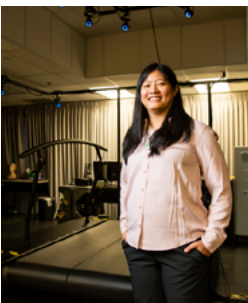
5 THINGS TO KNOW

READ MORE ABOUT UCF AT [UCF.EDU/NEWS](https://www.ucf.edu/news)



Recognizing Faculty Excellence

Five UCF faculty members were named Pegasus Professors — the highest recognition the university bestows on tenured professors. This year's recipients include: Issa Batarseh (pictured), professor of electrical engineering and director of Florida Power Electronics Center, for his work on solar energy; Cristina Fernandez-Valle, professor of medicine, for her research on neurofibromatosis; Luis Martinez-Fernandez, professor of history, for being among the most prolific and influential scholars in the field of Caribbean Studies; Marshall Schminke, BB&T Professor of Business Ethics, who has worked with Fortune 500 companies, the U.S. Army and U.S. Strategic Command; and Jeffrey Stout, professor of kinesiology and director of the School of Kinesiology and Physical Therapy, for his prolific research in the field.



2 Honoring Rising Scholars

Five early-career faculty members were also recognized for their research that's had a national or international impact with Reach for the Stars awards. This year's recipients include: Adrienne Dove, assistant professor of physics, for her work to make space travel safer; Helen Huang (pictured), assistant professor of mechanical engineering and director of the BRAIN Lab, for her research into learning more about the mechanics of walking to prevent falls and extend mobility for the elderly; Amber Southwell, assistant professor of neuroscience, for her research on Huntington's Disease; and Mel Stanfill, assistant professor of English and program coordinator for UCF's doctoral program in texts and technology, for their work on fan culture and how it impacts societal behavior.



3 Producing Ground-breaking Research on Space

UCF Professor of Mathematics Bhimsen Shivamoggi was featured in one of *American Scientist* magazine's top 10 blog posts in 2020. The blog highlighted his work explaining solar winds, which affect the space weather around planets and can negatively impact GPS and electrical grids. His research proposed a new physical mechanism that explains the effect of a star's rotation in making stellar winds faster, and he's been receiving congratulatory notes from scientists around the world ever since.



4 Advancing Science While Increasing Public Knowledge

Pegasus Professor of Biology Linda Walters was named the 2021 medalist by the Florida Academy of Sciences for her contributions to science and outstanding efforts to share that knowledge with the public. Only one Floridian is selected each year to receive this honor, and there are only 52 total recipients. Her research investigates how everything from runoff to microplastics impact Florida's coastal waters — and thus, everything from tourism to the fishing industry.



5 Leading the Way in Healthcare Simulation

Syretta Spears — assistant director of UCF's Clinical Skills and Simulation Center in the College of Nursing — is among the first 25 healthcare simulation experts in the world to earn the advanced certified healthcare simulation operations specialist designation from the Society for Simulation in Healthcare. Spears is one of the premier certified healthcare simulation operations specialists.



UNIVERSITY OF CENTRAL FLORIDA

**Board of Trustees Meeting
April 22, 2021
FAIRWINDS Alumni Center
8:30 a.m. – 1:30 p.m.**

Livestream: https://youtu.be/cSPsX98G_5k

AGENDA

- | | |
|---|--|
| 1. Welcome and Call to Order | Beverly Seay, <i>Chair, UCF Board of Trustees</i> |
| 2. Roll Call | Karen Monteleone, <i>Assistant Vice President, Board Relations</i> |
| 3. Public Comment | Karen Monteleone |
| 4. Minutes of the February 18, 2021 meeting | Chair Seay |
| 5. Remarks (15-minutes) | Chair Seay |
| 6. Reports (60-minutes) | Chair Seay |
| Discussion | President's Action Report
President Cartwright |
| 7. Committee Reports (30-minutes) | |
| Advancement | Chair Gaekwad |
| Audit and Compliance | Chair Conte |
| Compensation and Labor | Chair Sprouls |
| Educational Programs | Chair Martins |
| EP – 1 Motion | 2021 UCF Accountability Plan |
| Executive Committee | Chair Seay |

Finance and Facilities		Chair Mills
Governance		Chair Okaty
GOV – 1	Motion	Direct Support Organization Project Governance Recommendations (<i>Okaty</i>)
8. Consent Agenda		Chair Seay
EP – 2	Motion	Tenure with Hire (<i>Martins</i>)
EP – 3	Motion	2021 Tenure Recommendations (<i>Martins</i>)
EP – 4	Motion	Conferral of Degrees (<i>Martins</i>)
EP – 5	Motion	Academic Degree Program Termination Modern Languages Combination Program – Foreign Languages (<i>Martins</i>)
EP – 6	Motion	Approval of New Degree Program – Ph.D. in Kinesiology (<i>Martins</i>)
FF – 1	Motion	John C. Hitt Library Renovation and Expansion Phase 2A.1 and 2A.2 (<i>Mills</i>)
FF – 2	Motion	2021-26 Educational Plant Survey (<i>Mills</i>)
FF – 3	Motion	Proposed Second and Third Amendments to Sublease Agreement between UCF and Pegasus Hotel LLC (<i>Mills</i>)
FF – 4	Motion	Amendment to the 2017 Elsevier Subscription Agreement (<i>Mills</i>)
GOV – 2	Motion	Amendments to University Regulation UCF-2.036 College Credit for Nontraditional Courses Prior to Initial Enrollment (<i>Okaty</i>)
GOV – 3	Motion	Amendments to University Regulation UCF-3.010 Faculty Evaluation and Improvement (<i>Okaty</i>)
GOV – 4	Motion	Amendments to University Regulations UCF-6.008 Vehicle Registrations Fees; Parking Violation Fines (<i>Okaty</i>)
GOV – 5	Motion	Reappointment of Limbitless Solutions Board Members (<i>Okaty</i>)

	GOV – 6	Motion	Appointment of Board Members to UCF Convocation Corporation Board of Directors (<i>Okaty</i>)
	GOV – 7	Motion	Appointment of Board Member to the UCF Finance Corporation Board of Directors (<i>Okaty</i>)
9. New Business			
10. Break (<i>15-minutes</i>)			
11. Strategic Leadership, Operations and Planning (<i>60-minutes</i>)			President Cartwright
		Discussion	Transformational Leadership and Strategic Alignment Alexander Cartwright, <i>President</i> Michael Johnson, <i>Provost and Vice President for Academic Affairs</i>
		Discussion	Progress Towards Operational Excellence Gerald Hector, <i>Sr. Vice President for Administration and Finance</i> Matthew Hall, <i>Vice President for Information Technology and CIO</i>
12. FY22 Board Work Planning (<i>60-minutes</i>)			
	INFO – 1	Information	Bi-Annual Board Self-Assessment Results Trustee Michael Okaty Karen Monteleone
	INFO – 2	Information	Committee Restructuring for Strategic Alignment Trustee Michael Okaty Karen Monteleone
		Discussion	FY21/22 Strategic Planning for becoming a Top 50 Public Research University Chair Seay President Cartwright
13. Announcements			Chair Seay
	June 17, 2021		Board of Trustees Meeting (<i>FAIRWINDS</i> Alumni Center)
	June 22 – 24, 2021		Board of Governors Meeting

University of South Florida

14. Adjournment

Chair Seay

**Minutes
Board of Trustees Meeting
University of Central Florida
February 18, 2021**

Chair Beverly Seay called the Board of Trustees Meeting to order at 8:30 a.m.

She reminded the board that the meeting was covered by the Florida Sunshine Law and that the public and press were invited to attend.

Karen Monteleone, Assistant Vice President for Board Relations, called the roll and determined a quorum was present.

The following board members attended the meeting in person: Chair Beverly Seay, Trustees Harold Mills, Tiffany Altizer, Kenneth Bradley, Bill Christy, Joseph Harrington, and Sabrina La Rosa.

The following board members attended the meeting virtually: Trustees Jeff Condello, Danny Gaekwad, Michael Okaty and John Sprouls.

Trustees Joseph Conte and Caryl McAlpin were not in attendance.

PUBLIC COMMENT

There were two requests for public comment.

John Paul commented on the termination of department administrative staff within the College of Business.

John Martinous commented on opposition to an opt-out policy for students as it relates to an automatic textbook billing program.

Trustee Harold Mills requested that the Board be updated on any decisions regarding these comments.

MINUTES

Seay called for approval of the meeting minutes of the December 3, 2020; December 17, 2020; and January 26, 2021 meetings. Bradley moved to approve the minutes with Christy providing the second. The motion passed.

REMARKS

Seay welcomed new Trustees Altizer, Christy and Condello to the Board. She recognized former Trustees Self, Walsh, and Yeargin for their outstanding contributions to the Board and said that former Vice Chair Alex Martins would be recognized at a later date.

Seay highlighted a UCF nanotechnology team's selection in the Breakthrough, Innovative and Game-changing Idea Challenge, in which undergraduate and graduate students have the opportunity to design, build and test new technologies that mitigate dust or are dust-tolerant, based on proposals they submitted to NASA.

REPORTS

President's Action Report

President Alexander Cartwright congratulated Seay on being named to *Orlando Business Journal's* Women Who Mean Business. He provided several leadership updates:

- Introduced Terry Mohajir, Vice President and Director of Athletics, and Gus Malzahn, Head Football Coach.
- Welcomed Matthew Hall, Vice President for Information Technology and CIO.
- Congratulated Maribeth Ehasz, Vice President for Student Development and Enrollment Services, on her upcoming retirement.
- Advised that a search for a Senior Vice President for Student Success would soon be underway.
- Stated that the search for the university's first Vice President for Equity, Inclusion and Diversity was underway.

Cartwright provided an update on the contract discussion from the February Executive Committee meeting.

Cartwright highlighted:

- The induction of Pegasus Professor Peter Delfyett from the College of Optics and Photonics into the National Academy of Engineering, noting that this was the first university faculty member to earn this honor while at UCF.
- *Marching Forward*, a documentary produced by UCF students and faculty.
- New university records for Fulbright Awards, National Science Foundation Graduate Research Fellows and Goldwater Scholars.
- A U.S. National Science Foundation grant of nearly \$2.9 million to provide cybersecurity scholarships to students.

COMMITTEE REPORTS

Seay called on Youndy Cook, Interim Vice President and General Counsel, to read any disclosures of conflict of interest from the trustees. There were no disclosures.

ADVANCEMENT COMMITTEE REPORT

Gaekwad, Chair of the Advancement Committee, reported highlights from the committee meeting held on February 10, 2021.

AUDIT AND COMPLIANCE COMMITTEE REPORT

Altizer, Vice Chair of the Audit and Compliance Committee, reported highlights from the committee meeting held on February 10, 2021.

Altizer reported that AUD-1 and AUD-2 were unanimously approved by the committee and placed on the Board's consent agenda.

COMPENSATION AND LABOR COMMITTEE REPORT

Sprouls, Chair of the Compensation and Compliance Committee, reported highlights from the committee meeting held on February 10, 2021.

CL-1 Presidential Incentive Plan Model

Sprouls moved to approve CL-1 with Trustee Bradley providing the second. The motion passed.

Sprouls reported that CL-2 and CL-3 were unanimously approved by the committee and placed on the Board's consent agenda.

EDUCATIONAL PROGRAMS COMMITTEE REPORT

Bradley, Chair of the Educational Programs Committee, reported highlights from the committee meeting held on February 9, 2021.

EXECUTIVE COMMITTEE REPORT

Seay, Chair of the Executive Committee, reported highlights from the committee meeting held on February 4, 2021.

FINANCE AND FACILITIES COMMITTEE REPORT

Mills, Chair of the Finance and Facilities Committee, reported on highlights from the meeting held on February 10, 2021.

FF-1 Amendment to Aramark Contract

Mills moved to approve FF-1 with Trustee Altizer providing the second. The motion passed.

FF-2 Rent Concessions for Independent Retail Vendors

Mills moved to approve FF-2 with Trustee Harrington providing the second. The motion passed.

FF-3 Performing Arts Complex Phase II

Mills moved to approve FF-3 with Trustee Bradley providing the second. The motion passed.

Mills reported that FF-4 through FF-6 were unanimously approved by the committee and placed on

the Board's consent agenda.

GOVERNANCE COMMITTEE REPORT

Okaty, Chair of the Governance Committee, reported highlights from the committee meeting held on February 10, 2021.

GOV-1 Vice Chair Vacancy

Okaty moved to approve GOV-1 appointing Trustee Harold Mills to fill the vice chair vacancy for a term ending June 30, 2021, with Trustee La Rosa providing the second.

Okaty reported that GOV-2 through GOV-4 were unanimously approved by the committee and placed on the Board's consent agenda.

CONSENT AGENDA

Trustee Bradley moved to approve the consent agenda with Trustee Mills providing the second. The motion passed.

NEW BUSINESS

There was no new business to come before the Board.

CAMPUS CLIMATE AND CULTURE DISCUSSIONS

Seay said the President's goal of becoming a Top 50 Public Research Institution requires a foundation of a strong culture and an environment where everyone feels valued, can trust one another, and most importantly, feels safe. Seay said that today's speakers will engage in a dialogue that will help the university's capacity for addressing issues of Justice, Diversity, Equity and Inclusion (JDE&I) and will pave the way to build the capacity needed to achieve a culture of inclusive excellence.

Discussion Dr. Traki Taylor, Chief Diversity, Equity and Inclusion Office, State University System of Florida

Chair Seay introduced Dr. Taylor and welcomed her to address the Board.

Dr. Taylor shared the work of the Florida Board of Governors' (BOG) State University System Workgroup on JDE&I. She highlighted the critical components, strategic priorities and next steps identified by the Workgroup.

Discussion Dr. Sharon I. Fries-Britt, Professor of Higher Education, University of Maryland-College Park

President Cartwright welcomed Dr. Fries-Britt to address the Board.

Fries-Britt presented on her research in building capacity for JDE&I work. She identified the data informing capacity building; the multiple levels of learning and context in this work; trauma and recovery frameworks; and a resiliency framework with low, moderate or high categories that an institution can use to assess their capacity.

She highlighted the five key areas of capacity building:

- Strategic plan, mission, and guiding values
- Leadership expertise on campus
- Building trust and respect across stakeholder groups
- Investment in continual learning of D&I issues
- Building on evaluation and assessment practices

Fries-Britt concluded her remarks by reviewing the steps a university can use to start capacity-building and the challenges in leading JDE&I work.

Discussion Role of Human and Computing Systems in Justice, Diversity, Equity and Inclusion

Chair Seay welcomed UCF Faculty Panelists Dr. Juan C. Cendán, MD, Professor of Surgery and Chair, Department of Medical Education, and Dr. Pamela Wisniewski, Associate Professor, Department of Computer Science, and recognized them to address the Board.

Wisniewski presented on how to promote social justice through human-centered computing. She explained that technology and Artificial Intelligence (AI) can amplify opportunities and risks by automating human processes. Wisniewski concluded her remarks with an explanation of why human-centered computing is essential for the growth of an inclusive technological world.

Cendán presented on equity, access and AI systems in medicine and the ethical problems with algorithm-driven systems. He explained how these systems can leave the most vulnerable out of the algorithm. Cendán said that academia's role is necessary for these technological systems to be successful and that universities are uniquely positioned to address and learn from these issues in their entirety.

Q&A SESSION WITH GUEST SPEAKERS AND FACULTY PANELISTS

The trustees had the following comments:

- Mills asked who ultimately oversees diversity and equality benchmarks.
- Seay said the purpose of this discussion was a concern that we are leaving technology out of JDE&I discussions, noting that we are building systems for the future – and for use now – that are building inequity into our culture.
- Christy encouraged the board to accelerate the process of the university's role in medical technology.
- Harrington referenced a Diversity, Equity and Inclusion resolution developed and passed by the Advisory Council of Faculty Senates last year that emphasized the university's responsibility to educate students in how to be citizens active in moving society towards

greater equity and inclusion. He asked that UCF and the Board of Governors embrace the goal of training and empowering students as speaking and voting citizens, coworkers, corporate and community leaders both while enrolled and especially after graduation.

- Mills said the university is one of the leading thought leaders relative to blockchain technology and we should leverage that existing asset.

WORKING LUNCH

Cartwright introduced Mr. James D. White, Former Chair, CEO and President of Jamba Inc. and welcomed him to address the Board.

White commented on his key takeaways from the previous presentations noting the importance of inclusive leadership; the system-level work of the BOG; and the building capacity roadmap. He said that the areas of technology, STEM and human-centered computing are opportunities for the university to lead.

White shared his personal and professional story in relation to his JDE&I background. He noted several recommendations for CEOs and university presidents in regards to JDE&I work: the president is accountable and should lead the charge; an honest assessment of the current state of their institution; consider creating a working group to think about systems and levers where bias may be present and work on structurally removing points of bias or lack of inclusion; and focus on middle management so they have the tools to lead in an inclusive fashion.

He had the following recommendations for the Board to consider:

- Have a process in place to hold the president accountable to build a JDE&I plan for the university and measure it on an ongoing basis.
- JDE&I should be integrated into Board agendas and the university's strategic plan.
- Review management's supplier diversity plans in every dimension.

The trustees had the following comments:

- Mills asked for further comments about the middle management concept.
- Seay suggested that we need to ask what can be done at both the administration and academic layers to reach everyone to start this conversation.
- Condello said the university should be a leader for change and suggested a task force be considered.
- Bradley asked if there are external actions that the board should focus on to make students' experiences better.
- Harrington inquired as to training or certifications that would make students attractive to employers.

Seay thanked White for his presentation.

ANNOUNCEMENTS

Seay made several announcements regarding upcoming meetings and UCF's Student Research Week.

ADJOURNMENT

Seay adjourned the board meeting at 1:08 p.m.

Reviewed by: _____ Date: _____
Beverly Seay, Chair UCF Board of Trustees

Respectfully submitted: _____ Date: _____
Janet Owen, Associate Corporate Secretary

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: 2021 UCF Accountability Plan

☐ Information ☐ Information for upcoming action ☒ Action

Meeting Date for Upcoming Action:

Purpose and Issues to be Considered:

The Accountability Plan is an annual report that is closely aligned with the Board of Governors' 2025 System Strategic Plan. This report enhances the System's commitment to accountability and strategic planning by fostering greater coordination between institutional administrators.

Background Information:

The 2021 Accountability Plan include highlights of UCF's strategic direction; performance-based funding, preeminence, and key performance metrics; the enrollment plan; and potential academic program development.

The Board of Governors is scheduled to consider the plans at their June 22-24, 2021 meeting.

Recommended Action:

Recommend approval of the 2021 UCF Accountability Plan

Alternatives to Decision:

N/A

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

BOG 2.002 (3): Each board of trustees shall prepare an accountability plan and submit updates on an annual basis for consideration by the Board of Governors.

Contract Reviewed/Approved by General Counsel: ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

M. Paige Borden, Associate Provost and Chief Analytics Officer, Analytics and Integrated Planning

Supporting Documentation:

Attachment A – UCF 2021 Accountability Plan

Attachment B – UCF 2021 Accountability Plan Board of Trustees Executive Summary

Facilitators/Presenters:

Michael D. Johnson, Interim Provost and Vice President for Academic Affairs

M. Paige Borden

Attachment A

2021
ACCOUNTABILITY PLAN
UNIVERSITY OF
CENTRAL FLORIDA

Draft Template 4/09/21





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INTRODUCTION

The Accountability Plan is an annual report that is closely aligned with the Board of Governors' 2025 System Strategic Plan. This report enhances the System's commitment to accountability and strategic planning by fostering greater coordination between institutional administrators, University Boards of Trustees and the Board of Governors regarding each institution's direction and priorities as well as performance expectations and outcomes on institutional and System-wide goals.

Once an Accountability Plan is approved by each institution's respective Boards of Trustees, the Board of Governors will review and consider the plan for approval, excluding those sections of the Plan that require additional regulatory or procedural approval pursuant to law or Board regulations.



STRATEGY

Mission Statement

The University of Central Florida is a public multi-campus, metropolitan research university that stands for opportunity. The university anchors the Central Florida city-state in meeting its economic, cultural, intellectual, environmental and societal needs by providing high-quality, broad-based education and experience-based learning; pioneering scholarship and impactful research; enriched student development and leadership growth; and highly relevant continuing education and public service initiatives that address pressing local, state, national, and international issues in support of the global community.

Statement of Strategy

UCF aspires to be one of the nation's leading metropolitan research universities, with a focus on student success and contributing to the betterment of society. A research university that's tightly coupled with urban growth, with entrepreneurship and with partnerships to develop the talent that simultaneously attracts and drives the innovation and investment to move our region and state forward. UCF will not be defined by its contemporaries, and rather seeks to forge a new path that will help shape the future of higher education.

Following years of growth, the university will now focus on building the critical infrastructure that will support its pursuit of excellence. With a renewed focus on academic and research quality, UCF will build a national and, in key areas, international reputation. Specifically, we will become a Top 50 public, national university in *U.S. News & World Report's* College rankings.

With a greater focus on enhancing research expenditures, scholarly activity, national academy members and post-doctoral appointments, UCF is committed to achieving the breadth and quality in programs of research and graduate education (as well as undergraduate education) consistent with consideration for membership in the Association of American Universities.

UCF will continue to reflect and celebrate the diversity that is our state's and nation's future. We will empower students of all backgrounds to discover their full potential, with the goal of eliminating achievement gaps among student populations, while realizing an overall student success four-year graduation rate above 60 percent.

As a model 21st-century university, UCF will also strive to achieve operational excellence, delivering services in new efficient and effective ways, leveraging technology to reduce administrative cost and increase investments in our academic and research enterprises.

These are not only goals UCF will commit to, but they will also be the foundation upon which the next generation of UCF students and faculty will conquer our greatest challenges.



STRATEGY (cont.)

Strengths, Opportunities & Challenges

With record highs for first-year retention (92.7 percent) and multiple student success measures, UCF achieved a Student Outcomes measure rank of #36 among national, public universities in 2021 *U.S. News & World Report* rankings. UCF will now focus on four-year graduation rates (47.7 percent) and two-year A.A. graduation rates (32.2 percent) to ensure more students achieve their goals more efficiently and benefit from shorter time-to-degree, reducing the total cost of education.

UCF is fortunate to have several key areas of distinction to build upon, such as optics and photonics, modeling and simulation, engineering and computer science, hospitality management and game development. In particular, UCF's growing Academic Health Science Center and its newly opened UCF Lake Nona Medical Center will expand UCF's research and impact in health-related fields and the local economy. UCF has launched a planning process to outline a strategic roadmap for our emerging Academic Health Science Center to enable its ability to grow research expenditures, regional partnerships and expand regional impact. This expansion would be added to our sustained growth in research funding, which again set another record for UCF this past year with \$205 million.

In 2020-21, UCF's attention was appropriately directed toward meeting the challenge of COVID-19. But the pandemic also represented a long-term opportunity to rethink how classes are delivered, ascertain the appropriate mix of online and in-person instruction and identify services that can be provided in new modalities to increase access.

UCF also welcomed a new president, Alexander Cartwright, who has focused on building a strong leadership team to improve administrative infrastructure that will drive efficiency and effectiveness to ensure UCF can invest in academic excellence that will contribute to student success and research outcomes.

Three Key Initiatives & Investments

1. Student Success:

- Consolidate the student success and student affairs enterprise charged with increasing retention, progression, and graduation rates. Over the last five years, UCF's retention rate has improved by 3 percent, four-year graduation has improved by 18 percent, and excess hours have reduced by 13 percent.
- UCF will create a strategic enrollment management team, coupled with a strategic plan, that will focus on aligning enrollment to the university's strategic goals with input from colleges and faculty.

2. Faculty Size, Research and Graduate Excellence:

- Develop a new strategic plan that specifically addresses academic excellence with plans to reduce UCF's student-to-faculty ratio. Full-time faculty hires will be tied to strategic enrollment management, allowing greater research productivity, strengthening the undergraduate and graduate academic experience, and increasing student engagement.

3. Operational Efficiency:

- Ensure organizational alignment, process improvements, and efficiency and effectiveness efforts result in savings that can be reallocated to support instruction and support the academic mission of the university.
- Implement a new financial and human resources ERP system to transform the way UCF works through transparent, efficient, and compliant best practices to drive stronger enterprise decision-making while also improving business processes to support excellence in education and research.



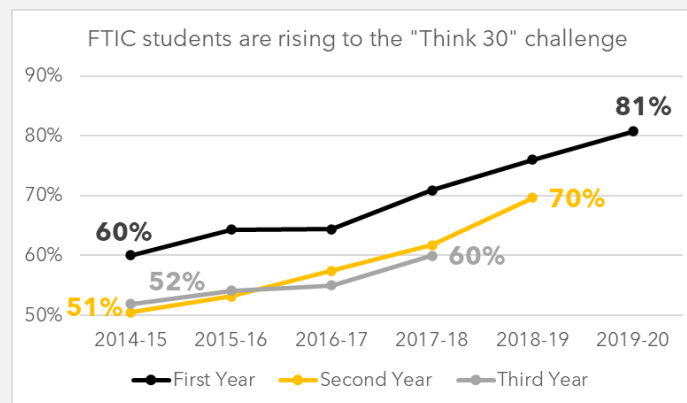
STRATEGY (cont.)

Graduation Rate Improvement Plan Update

UCF is focused and energized in the direction of improving four-year graduation rates. Over the past five years, UCF's graduation rate has achieved an 18% increase to 47.7%. The university invested in people (25 new advisors last year), technology (integrating "on-track" predictions with "at-risk" indicators), and improved the student advising experience through operational efficiencies (academic advising alignment). In Fall 2020 – amidst the height of COVID pandemic impacts – UCF achieved a record 92.1% retention of first year students. While not losing sight of the first-year goal, UCF is elevating initiatives concentrated on sophomore and junior progression.

Reducing Average Credit Hours to Degree: **7-hour reduction** in the average total credit hours for 120-hour programs since 2013-14 (from 131.0 down to 123.8)

Think 30 Campaign: **35% increase** in the percent of new freshmen completing 30 hours in their first year at UCF (since 2014-15). Second year FTIC students taking 30 hours increased 37%, while third year students increased by 15%.



Other Board-Approved Initiatives ¹	Impacts in 2020-21	Plans for 2021-22
Pegasus Path (degree planner)	42% utilization rate (available to all undergraduate students)	Full review of milestone courses for all programs
mySchedule Builder (schedule optimizer)	56,605 students across three semesters (available to all undergraduates). mySchedule Builder users registered for an additional 0.88 credit hours compared to non-users.	Increase student adoption
myKnight STAR (predictive analytics advising tool)	61,441 students (available for all undergraduates) 2020 Cohort Campaigns initial year resulted in 74% of all incoming FTIC engaging with advisors in their first semester.	Align student indicators across multiple platforms and scale advisor use of actionable insights
Knight's Completion Grant	124 awards totaling \$177,126 support for students (only UCF funded awards)	Increase number of awards

¹As outlined in the BOG-approved accountability plans in June 2018



STRATEGY (cont.)

Key Achievements for Last Year (Student, Faculty, Program, Institutional)

Student Achievements

1. UCF student recognitions included 2 Astronaut Scholars, 2 Goldwater Scholars, 12 Fulbright Scholars, and 15 National Science Foundation Scholars.
2. UCF's Collegiate Cybersecurity Competition Team placed 2nd in Raytheon's National Collegiate Cyber Defense Competition, the world's largest of its kind.
3. Medical student David Gittess earned a U.S. Department of Human and Health Services Excellence in Public Health Service Award for his work with farmworkers and the homeless population.

Faculty Achievements

1. College of Optics and Photonics Professor Peter Delfyett was elected to the National Academy of Engineering and became the first faculty member to earn the honor while at UCF.
2. Twelve UCF faculty earned NSF CAREER awards, translating to over \$4 million for research ranging from energy to cybersecurity. UCF ranked 1st in Florida and 6th in the nation for the number of award recipients.
3. College of Engineering and Computer Science Professor Mubarak Shah was named a top-cited AI 2000 Most Influential Scholar for his contribution to the field of Computer Vision.
4. College of Nursing Assistant Professor Jacqueline LaManna was one of six experts awarded fellow designation in the Association of Diabetes Care & Education Specialists for her outstanding contributions to diabetes care and education.

Program Achievements

1. The College of Nursing's Simulation, Technology, Innovation & Modeling (STIM) Center earned accreditation from the Society for Simulation in Healthcare, the world's largest healthcare simulation accrediting body.
2. UCF's Center for Research in Computer Vision won the worldwide Activities in Extended Video Challenge sponsored by the U.S. Department of Commerce's National Institute of Standards and Technology. Top teams from around the world including IBM, MIT, Carnegie Mellon, and Purdue competed in the challenge.
3. Top 5 Program Rankings: Rosen College of Hospitality Management ranked 1st in the nation (2nd in the world) by ShanghaiRanking's Academic Ranking of World Universities (ARWU). Florida Interactive Entertainment Academy (FIEA) graduate program ranked 1st in the nation for Game Design according to The Princeton Review and PC Gamer magazine. U.S. News and World Report Best Graduate Schools 2021 ranked the Emergency Management graduate program 2nd in the nation and the Nonprofit Management graduate program ranked 5th. UCF ranked 5th in the nation for Transportation Science and Technology by ARWU.

Institutional Achievements

1. UCF set a research funding record of \$204.5 million (up 40% since 2016) despite two federal government shutdowns, less federal research and development funding, and the COVID-19 pandemic.
2. UCF ranks 29th in securing patents among public universities and has been among the top 100 in the world for the past six years according to the annual rankings by the National Academy of Inventors and the Intellectual Property Owners Association.
3. UCF helped launch the Center for Innovation, Design and Digital Learning, the first nationwide 24/7 support center providing technology assistance to higher education faculty.



STRATEGY (cont.)

Performance-Based Funding Goal Adjustments

Metric 1: Percent of Bachelor's Graduates Enrolled or Employed (\$25,000+).

Students graduating in 2019-20 and 2020-21 have entered a job market significantly altered by COVID-19. Unemployment rates among those having attained a Bachelor's degree and higher was 2.0% in January of 2020, spiked to 8.4% in April 2020, and has been slowly reducing each month to 3.7% in March 2021¹. The most recent unemployment rates are still nearly twice as high as figures seen prior to the pandemic. UCF submits reduced goals for the next two years, projects a return to prior levels in the third year, and indicates improvement in years four and five.

Metric 2: Median Wages of Bachelor's Graduates Employed Full-time

Like the 2007-08 recession, UCF anticipates that new graduates would have reduced starting offers and a slower return to pre-pandemic salaries. It is difficult to estimate the impact without 2020 Occupational Employment and Wages data (awaiting release). UCF submits reduced goals in response to COVID-19.

Metric 7: University Access Rate

After multiple declining rates for this metric, UCF reviewed the proportion of students filing the Free Application for Federal Student Aid (FAFSA). The ratio of new students filing FAFSA forms continues to increase passing the 80% mark for 2020-21. However, the proportion that return as Pell-eligible has declined by more than two percentage points in the last two years. Nationally, the percent of students awarded Pell grants has also declined from a peak of 40.6% in 2011-12 to 34.0% in 2018-19². UCF submits adjusted goals reflecting the national landscape and more in line with recent local results.

Metric 8: Percent of Graduate Degrees Awarded within Programs of Strategic Emphasis

Between 2016-17 and 2019-20 graduate degrees awarded within programs of strategic emphasis increased by 186 (12.2%). However, other degrees increased by 224 (19.9%). The growth in areas outside of strategic emphasis was fueled by the doubling of degrees in Hospitality Management (ranked #2 in the world³) and Public Administration (#25 among public universities, #38 overall⁴). In the last three years, UCF has established nine new programs with six qualifying as programs of strategic emphasis. New STEM programs include Aerospace Engineering PhD, Systems Engineering MSSE, and Big Data Analytics PhD (30.9% employment growth⁵). UCF submits adjusted goals resetting the percentage for year one and reflecting gradual improvement over the next five years.

¹ Bureau of Labor Statistics, Employment Situation Summary, Table A-4 Employment status of the civilian population 25 years and over by educational attainment (Bachelor's degree and higher – seasonally adjusted). Employment Situation Archived New Releases - <https://www.bls.gov/bls/news-release/empsit.htm>

² National Center for Education Statistics. Financial Aid: What is the percent of undergraduate students awarded Pell grants? <https://nces.ed.gov/ipeds/TrendGenerator/app/answer/8/35>

³ Shanghai Ranking Consultancy, Academic Ranking of World Universities, Hospitality and Tourism Management 2020. <http://www.shanghairanking.com/Shanghairanking-Subject-Rankings/hospitality-tourism-management.html>

⁴ U.S. News and World Report, Best Graduate Schools 2021, Public Affairs. <https://www.usnews.com/best-graduate-schools/top-public-affairs-schools/public-affairs-rankings>

⁵ Bureau of Labor Statistics, Fastest Growing Occupations, Data scientists and mathematical science occupations, all other. <https://www.bls.gov/emp/tables/fastest-growing-occupations.htm>



PERFORMANCE-BASED FUNDING METRICS

1. Percent of Bachelor's Graduates Enrolled or Employed (\$25,000+)

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	66.2	67.9	67.4	69.1	69.1
APPROVED GOALS	65	67.2	68.5	69.1	69.5	69.9	70.1	70.3	70.5	.
PROPOSED GOALS	66.0	68.0	69.1	69.2	69.4

2. Median Wages of Bachelor's Graduates Employed Full-time

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	38,600	38,700	38,600	40,000	42,200
APPROVED GOALS	36,600	39,100	39,700	40,200	40,600	41,100	41,300	41,400	41,400	.
PROPOSED GOALS	40,000	40,100	40,200	40,300	40,400

3. Average Cost to the Student [Net Tuition & Fees per 120 Credit Hours for Resident Undergraduates]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	15,380	15,400	12,070	7,580	4,690
APPROVED GOALS	.	15,120	15,968	12,000	7,580	7,530	7,480	7,430	7,380	.
PROPOSED GOALS	4,690	6,480	7,430	7,380	7,380

4. FTIC Four-Year Graduation Rate [Full-time, First Time in College students]

	2012-16	2013-17	2014-28	2015-19	2016-20	2017-21	2018-22	2019-23	2020-24	2021-25
ACTUAL	43.6	43.7	45.7	46.3	47.7
APPROVED GOALS	42	45	44.7	46.8	48	50.1	50.7	51.8	52.9	.
PROPOSED GOALS	50.1	50.7	51.8	52.9	53.0

5. Academic Progress Rate [Second Fall Retention Rate with at Least a 2.0 GPA for Full-time FTIC students]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	86.5	87.6	88.7	90.1	91.4
APPROVED GOALS	88	87.4	87.9	88.9	90.3	90.5	90.6	90.7	90.8	.
PROPOSED GOALS	90.5	90.6	90.7	90.8	90.9



PERFORMANCE-BASED FUNDING METRICS (cont.)

6. Percentage of Bachelor's Degrees Awarded within Programs of Strategic Emphasis

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	52	51.9	51.6	51.2	52.9
APPROVED GOALS	50	52.5	52.5	53	53.4	53.8	54	54	54	.
PROPOSED GOALS	53.8	54.0	54.0	54.0	54.0

7. University Access Rate [Percent of Undergraduates with a Pell grant]

	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024
ACTUAL	39.7	39.4	40.6	39.2	37.6
APPROVED GOALS	40	40.2	40	41	41.8	42.4	42.8	42.8	42.8	.
PROPOSED GOALS	36.0	36.0	36.0	36.0	36.0

8. Percentage of Graduate Degrees Awarded within Programs of Strategic Emphasis

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	63.4	62	62.6	61.2	60.5
APPROVED GOALS	62	63.6	62.5	63	63.4	63.8	64	64	64	.
PROPOSED GOALS	60.0	60.1	60.2	60.3	60.4

9a. BOG Choice: FCS AA Transfer Two-Year Graduation Rate [Full-Time students]

	2014-16	2015-17	2016-18	2017-19	2018-20	2019-21	2020-22	2021-23	2022-24	2023-25
ACTUAL	30.5	31.8	32.4	33	32.2
APPROVED GOALS
PROPOSED GOALS	32.3	32.6	32.9	33.1	33.3

9b. BOG Choice: FTIC Pell Recipient Six-Year Graduation Rate [Full-Time and Part-Time]

	2010-16	2011-17	2012-18	2013-19	2014-20	2015-21	2016-22	2017-23	2018-24	2019-25
ACTUAL	65.9	66.5	70	69.3	71.3
APPROVED GOALS
PROPOSED GOALS	71.4	71.4	71.5	71.5	71.6

10. Percentage of Bachelor's Degrees Awarded to African-American & Hispanic Students

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	33.2	35	35.5	37.9	39
APPROVED GOALS	.	.	.	37	39	40	40	41	41	.
PROPOSED GOALS	40	40	41	41	41



PREEMINENT RESEARCH UNIVERSITY FUNDING METRICS

A. (1). Average GPA

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	4.0	4.1	4.1	4.2	4.2
APPROVED GOALS	4.0	4.0	4.1	4.1	4.1	4.1	4.1	4.1	4.1	.
PROPOSED GOALS	4.2	4.2	4.2	4.2	4.2

A. (2). Average SAT Score

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020*	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	1262	1316	1326	1332	1315
APPROVED GOALS	1263	1265	1318	1326	1332	1332	1332	1332	1332	.
PROPOSED GOALS	1315	1315	1315	1315	1315

Note*: The 2020 Florida Legislature amended statute (1001.7065, FS) so that beginning in Fall 2020, this metric also includes ACT scores that have been translated into the SAT scale. The historical scores, and goals, were based on a different methodology and SAT scale standard.

B. Public University National Ranking [Top50 rankings based on BOG's official list of publications]

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ACTUAL	2	1	3	2	2
APPROVED GOALS	2	2	2	3	3	4	4	4	4	.
PROPOSED GOALS	2	2	3	3	3

C. Freshman Retention Rate [Full-time FTIC students]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	89	89.6	90	91	92
APPROVED GOALS	89	90	90	91	91.7	92	92.4	92.4	92.5	.
PROPOSED GOALS	92	92	92	92	92

D. Four-year Graduation Rate [Full-time FTIC students]

	2012-16	2013-17	2014-18	2015-19	2016-20	2017-21	2018-22	2019-23	2020-24	2021-25
ACTUAL	43.6	43.7	45.7	46.3	48
APPROVED GOALS	42	45	44.7	46.8	48	50.1	51	51.8	52.9	.
PROPOSED GOALS	50.1	50.7	51.8	52.9	53.0



PREEMINENT RESEARCH UNIVERSITY FUNDING METRICS (cont.)

E. National Academy Memberships

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ACTUAL	6	6	6	7	8
APPROVED GOALS	2	7	6	7	7	8	8	8	8	.
PROPOSED GOALS	8	8	8	8	8

F. Science & Engineering Research Expenditures (\$M)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	166	169	176	186	188
APPROVED GOALS	174	194	194	201	206	210	210	210	210	.
PROPOSED GOALS	195	201	207	213	219

G. Non-Medical Science & Engineering Research Expenditures (\$M)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	158	161	165	169	170
APPROVED GOALS	171	186	186	192	198	201	201	201	201	.
PROPOSED GOALS	174	177	180	183	187

H. Number of Broad Disciplines Ranked in Top 100 for Research Expenditures

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	7 of 8	7 of 8	7 of 8	6 of 8	6 of 8
APPROVED GOALS	7 of 8	7 of 8	7 of 8	7 of 8	7 of 8	7 of 8	7 of 8	7 of 8	7 of 8	.
PROPOSED GOALS	7 of 8	7 of 8	7 of 8	7 of 8	7 of 8



PREEMINENT RESEARCH UNIVERSITY FUNDING METRICS (cont.)

I. Utility Patents Awarded [over three calendar years]

	2014-16	2015-17	2016-18	2017-19	2018-20	2019-21	2020-22	2021-23	2022-24	2023-25
ACTUAL	184	165	147	138	145
APPROVED GOALS	208	192	152	138	135	140	135	136	138	.
PROPOSED GOALS	150	145	136	138	141

J. Doctoral Degrees Awarded Annually

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	440	429	438	415	466
APPROVED GOALS	445	455	440	455	470	480	490	490	490	.
PROPOSED GOALS	480	490	490	490	500

K. Number of Post-Doctoral Appointees

	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024
ACTUAL	51	67	94	146	171
APPROVED GOALS	68	72	96	112	160	170	180	190	200	.
PROPOSED GOALS	170	180	190	200	200

L. Endowment Size (\$M)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	146.4	157	163	165	163
APPROVED GOALS	169	153	165	175	182	190	190	191	200	.
PROPOSED GOALS	190	190	191	200	210



KEY PERFORMANCE INDICATORS

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

1. Public University National Ranking [Number of Top50 Rankings based on BOG's official list of publications]

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ACTUAL	2	1	3	2	2
APPROVED GOALS	2	2	2	3	3	4	4	4	4	.
PROPOSED GOALS	2	2	3	3	3

2. Freshmen in Top 10% of High School Class

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	33	31	34	36	35
APPROVED GOALS	34	35	31	35	36	37	38	38	39	.
PROPOSED GOALS	37	38	38	39	39

3. Time to Degree for FTICs in 120hr programs

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	4.4	4.4	4.3	4.3	4.3
APPROVED GOALS	4.3	4.2	4.3	4.3	4.2	4.2	4.2	4.2	4.1	.
PROPOSED GOALS	4.2	4.2	4.2	4.1	4.1

4. Percent of Baccalaureate Degrees Awarded Without Excess Hours

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	66	76	78	79	78
APPROVED GOALS	69	68	76.8	78.1	79.2	79.4	79.6	79.8	80	.
PROPOSED GOALS	79.4	79.6	79.8	80	80

5. Six-Year FTIC Graduation Rates [Full- & Part-time students]

	2010-16	2011-17	2012-18	2013-19	2014-20	2015-21	2016-22	2017-23	2018-24	2019-25
ACTUAL	68	70	72	72	73
APPROVED GOALS	70	71	70	72	73	73	74	74	74	.
PROPOSED GOALS	73	74	74	74	74



KEY PERFORMANCE INDICATORS (cont.)

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

6. FCS AA Transfer Three-Year Graduation Rate [Full- & Part-time students]

	2013-16	2014-17	2015-18	2016-19	2017-20	2018-21	2019-22	2020-23	2021-24	2022-25
ACTUAL	54	54	51	53	54
APPROVED GOALS	53	54	54	54	55	.
PROPOSED GOALS	54	54	54	55	55

7. Pell Recipient Four-Year Graduation Rate [for Full-Time FTIC]

	2012-16	2013-17	2014-18	2015-19	2016-20	2017-21	2018-22	2019-23	2020-24	2021-25
ACTUAL	40	41	43	43	43
APPROVED GOALS	44	45	46	47	48	.
PROPOSED GOALS	45	46	47	48	48

8. Bachelor's Degrees Awarded [First Majors Only]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	12,832	13,070	13,341	13,959	14,304
APPROVED GOALS	12,850	13,190	13,330	13,600	14,100	14,250	14,400	14,550	14,700	.
PROPOSED GOALS	14,350	14,400	14,550	14,550	14,400

9. Graduate Degrees Awarded [First Majors Only]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	2,681	2,647	2,752	2,884	3,059
APPROVED GOALS	2,770	2,700	2,670	2,793	2,900	2,950	3,000	3,050	3,100	.
PROPOSED GOALS	3,050	3,100	3,150	3,200	3,250

10. Percentage of Bachelor's Degrees Awarded to African-American & Hispanic Students

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	33	35	36	38	39
APPROVED GOALS	32	33	36	37	39	40	40	41	41	.
PROPOSED GOALS	40	40	41	41	42



KEY PERFORMANCE INDICATORS (cont.)

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

11. Percentage of Adult (Aged 25+) Undergraduates Enrolled

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	20	19	18	18	17
APPROVED GOALS	21	21	20	20	21	21	21	21	21	.
PROPOSED GOALS	17	17	16	16	15

12. Percent of Undergraduate FTE in Online Courses

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	31	33	34	37	39
APPROVED GOALS	31	32	34	35	38	39	40	40	41	.
PROPOSED GOALS	39	40	40	41	41

13. Percent of Bachelor's Degrees in STEM & Health

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	34	35	34	35	38
APPROVED GOALS	34	35	36	36	37	38	38	38	38	.
PROPOSED GOALS	38	38	38	38	39

14. Percent of Graduate Degrees in STEM & Health

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	47	45	47	46	47
APPROVED GOALS	45	47	48	48	49	50	50	50	50	.
PROPOSED GOALS	47	47	48	48	48



KEY PERFORMANCE INDICATORS (cont.)

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

15. Professional Licensure & Certification Exam First-time Pass Rates

CALENDAR YEAR	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
NURSING	92	96	95	97	96	97	97	97	97	97
<i>US Average</i>	88	90	92	91	90
MEDICINE (2YR)	100	97	97	98	98	98	98	98	98	98
<i>US Average</i>	96	96	96	97	97
CROSS-YEAR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
MEDICINE (4Y-CK)	100	98	99	98	98	98	98	98	98	98
<i>US Average</i>	96	96	97	98	98
MULTI-YEAR	2014-16	2015-17	2016-18	2017-19	2018-20	2019-21	2020-22	2021-23	2022-24	2023-25
PHYSICAL THERAPY	98	100	99	99	99	95	95	95	95	95
<i>US Average</i>	92	92	92	92	91
Exam Scores Relative to Benchmarks										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ABOVE OR TIED	4	4	4	4	4	4	4	4	4	4
TOTAL	4	4	4	4	4	4	4	4	4	4



KEY PERFORMANCE INDICATORS (cont.)

Scholarship, Research & Innovation Metrics

16. National Academy Memberships

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ACTUAL	6	6	6	7	8
APPROVED GOALS	2	7	6	7	7	8	8	8	8	.
PROPOSED GOALS	8	8	8	8	8

17. Faculty Awards

	FALL 2014	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023
ACTUAL	7	7	8	7	5
APPROVED GOALS	12	8	8	10	11	12	12	12	12	.
PROPOSED GOALS	12	12	12	12	12

18. Total Research Expenditures (\$M)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	198	200	215	225	239
APPROVED GOALS	218	271	248	269	290	315	315	315	315	.
PROPOSED GOALS	247	258	268	279	290

19. Research Expenditures from External Sources (\$M)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	118	114	119	127	139
APPROVED GOALS	133	140	140	140	140	.
PROPOSED GOALS	142	145	151	156	162



KEY PERFORMANCE INDICATORS (cont.)

Scholarship, Research & Innovation Metrics

20. Utility Patents Awarded

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	59	48	40	50	55
APPROVED GOALS	.	65	45	45	45	45	45	46	47	.
PROPOSED GOALS	45	45	46	47	47

21. Number of Licenses/Options Executed Annually

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	38	34	40	28	28
APPROVED GOALS	31	34	34	34	36	36	36	36	36	.
PROPOSED GOALS	36	36	36	36	36

22. Number of Start-up Companies Created

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	14	9	1	0	5
APPROVED GOALS	10	15	10	12	14	15	15	15	15	.
PROPOSED GOALS	15	15	15	15	15



KEY PERFORMANCE INDICATORS (cont.)

Institution Specific Goals

To further distinguish the university's distinctive mission, the university may choose to provide additional metric goals that are based on the university's own strategic plan.

UCF Lake Nona Medical Center (LNMC) & Academic Health Sciences Center (AHSC)

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ACTUAL	BOG APPROVAL	SECURE PERMITS	BEGIN CONST	CONST CONT	LNMC OPEN, AHSC PLANNING					
APPROVED GOALS	LNMC Opened March 2021	ROT 4 th YR	ROT 3 rd YR	EXPANSION – SHELLLED BEDS	APPRV BUILD NUR COLL ON AHSC CAMPUS	.
PROPOSED GOALS	Develop AHSC strategic plan	Expand 4 th year clinical rotations; submit NIH T32 training grant proposal; increase number of human subject grants/contracts by 10% per year through 2025	Expand 3 rd year clinical rotations; expand PhD training and biostatistics capacity for human subjects' research	Provide infrastructure support for clinical research; evaluate mechanisms to enhance research across AHSC	Initiative development of COM Strategic Plan IV; increase grant proposal submissions and extramural funding by 25% over 2023



ENROLLMENT PLANNING

Fall Headcount Enrollment by Student Level [all degree-seeking students, all campuses]

UNDERGRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	55,253	56,424	58,402	58,962	61,115
APPROVED GOALS	.	56,000	57,595	58,410	59,230	59,365	59,410	59,384	59,313	.
PROPOSED GOALS	61,200	60,900	60,600	60,300	60,000
GRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	8,170	8,840	9,319	9,722	10,195
APPROVED GOALS	.	8,590	9,148	9,500	10,257	10,696	11,072	11,393	11,675	.
PROPOSED GOALS	10,580	11,000	11,400	11,700	11,900

Fall Headcount Enrollment by Student Type [all degree-seeking students, all campuses]

UNDERGRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
FTIC: New	6,403	6,879	7,230	7,321	8,038	7,300	7,300	7,300	7,300	7,300
FTIC: Returning	19,115	19,426	20,110	20,935	21,861	23,200	23,300	23,300	23,200	23,100
Transfer: FCS w/ AA	22,012	21,636	21,617	21,612	21,545	21,100	20,800	20,600	20,500	20,200
Transfer: Other	6,649	7,417	8,324	7,948	8,472	8,400	8,400	8,400	8,300	8,300
Post-Baccalaureates	1,074	1,066	1,121	1,146	1,199	1,200	1,100	1,000	1,000	1,000
Subtotal	55,253	56,424	58,402	58,962	61,115	61,200	60,900	60,600	60,300	60,000
GRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Master's	5,812	6,359	6,668	6,944	7,427	7,750	8,100	8,400	8,650	8,810
Research Doctoral	1,732	1,787	1,897	1,960	1,926	1,970	2,010	2,090	2,120	2,150
Professional Doctoral	626	694	754	818	842	860	890	910	930	940
Subtotal	8,170	8,840	9,319	9,722	10,195	10,580	11,000	11,400	11,700	11,900
TOTAL	63,423	65,264	67,721	68,684	71,310	71,780	71,900	72,000	72,000	71,900

Note: This table reports this number of students enrolled by student type categories. These headcounts only include those seeking a degree – unclassified students (eg, dual enrolled) are not included. The student type for undergraduates is based on the 'Type of Student at Most Recent Admission'. The First Time in College (FTIC) student was admitted in the same fall term or in the preceding summer term – this includes those who were re-admitted as FTICs.



ENROLLMENT PLANNING (cont.)

Percent of Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits [Fall term]

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	11	12	13	12	14
APPROVED GOALS	.	.	.	14	15	16	17	17	17	.
PROPOSED GOALS	16	17	17	17	17

Full-Time Equivalent (FTE) Enrollment by Course Level

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
LOWER	16,797	17,299	17,882	18,737	19,062	19,800	19,500	19,500	19,500	19,500
UPPER	30,483	31,302	32,298	33,685	34,288	36,100	37,200	37,300	37,200	37,100
GRAD 1	4,152	4,285	4,674	4,844	4,974	5,300	5,600	5,900	6,100	6,200
GRAD 2	1,383	1,406	1,480	1,591	1,671	1,650	1,700	1,750	1,800	1,850
TOTAL	52,815	54,292	56,334	58,858	59,995	62,850	64,000	64,450	64,600	64,650

Note: Full-time Equivalent (FTE) student is a measure of all instructional activity (regardless of fundability) that is based on the number of credit hours for all students during an academic (summer, fall, spring) year. FTE is based on the standard national definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for university educational plant surveys.

Percent FTE Enrollment by Method of Instruction

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
UNDERGRADUATE										
All Distance (100%)	31	33	32	31	32	82	34	34	35	35
Primarily Dist. (80-99%)	0	0	2	6	6	2	6	6	6	6
Hybrid (50-79%)	9	10	10	11	11	4	11	11	11	11
Classroom (0-49%)	60	58	56	53	51	12	49	49	48	48
GRADUATE										
All Distance (100%)	29	31	36	38	39	62	39	39	40	40
Primarily Dist. (80-99%)	0	0	0	0	0	3	2	1	1	1
Hybrid (50-79%)	12	11	10	10	10	7	10	10	10	10
Classroom (0-49%)	60	58	54	52	50	28	49	50	49	49



ACADEMIC PROGRAM COORDINATION

New Programs for Consideration by Institution in AY 2021-22

The SUS Council of Academic Vice Presidents Academic Program Coordination Work Group will review these programs as part of their on-going coordination efforts. The programs listed below are based on the 2020 Accountability Plan list for programs under consideration for 2021-22.

PROGRAM TITLES	CIP CODE	AREA OF STRATEGIC EMPHASIS	OTHER INST W/ SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT IN 5 TH YEAR	PROPOSED DATE OF SUBMISSION TO UBOT
UNDERGRADUATE						
N/A						
MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS						
Business Analytics	30.7102	STEM	-	N	24	Fall 2021
FinTech	30.7104	STEM	-	N	60	Fall 2021
Planetary Science and Space Exploration	40.0203	STEM	-	N	40	Spring 2022
DOCTORAL PROGRAMS						
Biomedical Engineering	14.0501	STEM	FAMU, FIU	N	15	Fall 2021
Planetary Science and Space Exploration	40.0203	STEM	-	N	40	Spring 2022

New Programs for Consideration by Institution in AY 2022-23

These programs will be used in the 2022 Accountability Plan list for programs under consideration for 2022-23.

PROGRAM TITLES	CIP CODE	AREA OF STRATEGIC EMPHASIS	OTHER INST W/ SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT IN 5 TH YEAR	PROPOSED DATE OF SUBMISSION TO UBOT
UNDERGRADUATE						
N/A						
MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS						
Health Sciences	51.2208	HLTH	UF, UNF	N	200	Spring 2023
DOCTORAL PROGRAMS						
Social Work	44.0701	-	FIU, FSU, USF	N	30	Spring 2023



DEFINITIONS

Performance Based Funding (PBF)

PBF-1. Percent of Bachelor's Graduates Enrolled or Employed (25,000+) One Year After Graduation:

This metric is based on the percentage of a graduating class of bachelor's degree recipients who are enrolled or employed (earning at least 25,000) somewhere in the United States. Students who do not have valid social security numbers and are not found enrolled are excluded. This data now includes: non-Florida data from all states and districts, including the District of Columbia and Puerto Rico; and military enlistment as reported by the institutions. Sources: State University Database System (SUDS), Florida Department of Economic Opportunity (DEO) analysis of State Wage Interchange System (SWIS), and National Student Clearinghouse (NSC).

PBF-2. Median Wages of Bachelor's Graduates Employed Full-Time One Year After Graduation

This metric is based on annualized Unemployment Insurance (UI) wage data from the fourth fiscal quarter after graduation for bachelor's recipients. This data does not include individuals who are self-employed, employed by the military, those without a valid social security number, or making less than minimum wage. This data now includes non-Florida data from all states and districts, including the District of Columbia and Puerto Rico. Sources: State University Database System (SUDS) and Florida Department of Economic Opportunity (DEO) analysis of State Wage Interchange System (SWIS).

PBF-3. Cost to the Student Net Tuition & Fees for Resident Undergraduates per 120 Credit Hours

This metric compares the average sticker price and the average gift aid amount. The sticker price includes: (1) tuition and fees for resident undergraduates; (2) books and supplies (we use a proxy as calculated by the College Board); and (3) the average number of credit hours attempted by students who were admitted as an FTIC student who graduated with a bachelor's degree from a program that requires only 120 credit hours. The gift aid amount includes: (1) financial aid (grants, scholarships, waivers and third-party payments) provided to resident undergraduate students during the most recent academic year; (2) the total number of credit hours for those resident undergraduates. The average gift aid award per credit hour was multiplied by 120 and compared to the sticker price. Sources: State University Database System (SUDS), the Legislature's annual General Appropriations Act, and university required fees as approved by the Florida Board of Governors.

PBF-4. Four Year FTIC Graduation Rate

This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and had graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as a degree-seeking student prior to high school graduation. Students who were enrolled in advanced graduate programs during their 4th year were excluded. Source: State University Database System (SUDS).

PBF-5. Academic Progress Rate [2nd Year Retention with 2.0 GPA or Above]

This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and were still enrolled in the same institution during the next Fall term with a grade point average (GPA) of at least 2.0 at the end of their first year (Fall, Spring, Summer). Source: State University Database System (SUDS).



DEFINITIONS (cont.)

PBF-6. Bachelor's Degrees within Programs of Strategic Emphasis

This metric is based on the number of baccalaureate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis.' A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double-majors are included). Source: State University Database System (SUDS).

PBF-7. University Access Rate Percent of Undergraduates with a Pell Grant

This metric is based the number of undergraduates, enrolled during the fall term, who received a Pell Grant during the fall term. Students who were not eligible for Pell Grants (e.g., unclassified, non-resident aliens, post-baccalaureate students) were excluded from the denominator for this metric. Source: State University Database System (SUDS).

PBF-8a. Graduate Degrees within Programs of Strategic Emphasis

This metric is based on the number of graduate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis.' A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double-majors are included). Source: State University Database System (SUDS).

PBF-8b. Freshmen in Top 10% of High School Class (*Applies only to New College of Florida and Florida Polytechnic University*)

Percent of all degree-seeking, first-time, first-year (freshman) students who had high school class rank within the top 10% of their graduating high school class. Source: As reported by each university on the Common Data Set.

PBF-9a: FCS AA Transfer Two-Year Graduation Rate [Full-time students]: This transfer cohort is defined as undergraduates entering in fall term (or summer continuing to fall) from the Florida College System with an Associate in Arts (AA) degree. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their second academic year. Full-time students are used in the calculation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were not excluded. Source: State University Database System (SUDS).

PBF-9b: Pell Recipient Six-Year Graduation Rate [full- & part-time students]: This metric is based on the percentage of students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time or part-time in their first semester and who received a Pell Grant during their first year and who graduated from the same institution by the summer term of their sixth year. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were excluded. Source: State University Database System (SUDS).

PBF-10.FAMU: Number of Bachelor's Degrees Awarded to Transfers with AA Degrees from FCS: This is a count of first-major baccalaureate degrees awarded to students who entered as FCS AA Transfers. First majors include the most common scenario of one student earning one degree in one Classification of Instructional Programs (CIP) code. A student who earns two baccalaureate degrees under two different degree CIPs is counted twice. Source: State University Database System (SUDS).

PBF-10.FAU: Total Research Expenditures: Total expenditures for all research activities, including non-science and engineering activities. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.



DEFINITIONS (cont.)

PBF-10.FGCU: Number of Bachelor's Degrees Awarded to Hispanic & African-Americans: Race/Ethnicity data is self-reported by students to the university. Non-Hispanic Black and Hispanic do not include students classified as Non-Resident Alien or students with a missing race code. Degree data is based on first-major counts only; second majors are not included. Source: State University Database System (SUDS).

PBF-10.FIU: Number of Post-Doctoral Appointees: The number of postdoctoral appointees awarded annually. Source: National Science Foundation/National Institutes of Health Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).

PBF-10.FPOLY: Percent of Bachelor's Graduates with 2 or more Workforce Experiences: The percentage of Bachelor's recipients who completed at least two of the following four workforce experiences: external internships, industry-sponsored capstone projects, undergraduate research (from an externally funded research grant), and certifications. Source: Florida Polytechnic University student survey data reported to the Florida Board of Governors.

PBF-10.FSU: Percent of Bachelor's Graduates who took an Entrepreneurship Class: The percentage of Bachelor's recipients who enrolled in one or more graded Entrepreneurship courses before graduating. Source: Florida State University student survey data reported to the Florida Board of Governors.

PBF-10.NCF: Percent of FTIC Graduates Completing 3 or more High Impact Practices: The percentage of graduating seniors who started as FTIC students and who complete three or more high-impact practices as defined by the National Survey of Student Engagement (NSSE) and the Association of American Colleges & Universities. High-impact practices include: (1) capstone project or thesis, (2) internships, (3) study abroad, (4) writing-intensive courses, (5) living-learning communities, (6) undergraduate research, (7) first-year experience, (8) learning communities, (9) service-learning, and (10) collaborative projects. Multiple activities within the same category only count once (e.g., a student completing three internships has completed one high impact practice). Source: New College of Florida student survey data reported to the Florida Board of Governors.

PBF-10.UCF: Percent of Bachelor's Degrees Awarded to African American and Hispanic Students: Percentage of Degrees is based on the number of baccalaureate degrees awarded to non-Hispanic Black and Hispanic students divided by the total degrees awarded - excluding those awarded to non-resident aliens and unreported. Source: State University Database System (SUDS).

PBF-10.UF: 6-Year Graduation Rates (full-time only): The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Only full-time students are included in this calculation. FTIC also includes 'early admits' students who were admitted as degree-seeking students prior to high school graduation. Source: State University Database System (SUDS).

PBF-10.UNF: Percent of Undergraduate FTE in Online Courses: Full-time equivalent (FTE) student is a measure of instructional activity that is based on the number of credit hours that students enroll. FTE is based on the Integrated Postsecondary Education Data System (IPEDS) definition, which divides undergraduate credit hours by 30. Online, or distance learning, courses provide at least 80 percent of the direct instruction using some form of technology when the student and instructor are separated by time or space, or both per Section 1009.24(17), Florida Statutes. Source: State University Database System (SUDS).



DEFINITIONS (cont.)

PBF-10.USF: 6-Year Graduation Rates (FT/PT): The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Both full-time and part-time students are used in the calculation. FTIC includes 'early admits' students who were admitted as a degree-seeking student prior to high school graduation. Source: State University Database System (SUDS).

PBF-10.UWF: Percent of Baccalaureate Graduates Completing 2+ Types of High-Impact Practices: The percentage of graduating seniors completing two or more high-impact practices as defined by the Association of American Colleges & Universities. High-impact practices include: (1) first-year seminar & experiences, (2) common intellectual experience, (3) writing-intensive courses, (4) collaborative assignments & projects, (5) diversity/global learning, (6) ePortfolios, (7) service learning, community-based learning, (8) internships, (9) capstone courses & projects. Multiple activities within the same category only count once (e.g., a student completing three internships has completed one high impact practice). Source: University of West Florida student data reported to the Florida Board of Governors.

Preeminence Research University (PRE)

PRE-A: Average GPA & Average SAT: An average weighted grade point average of 4.0 or higher and an average SAT score of 1200 or higher for fall semester incoming freshmen, as reported annually in the admissions data that universities submit to the Board of Governors. This data includes registered FTIC (student type='B', 'E') with an admission action of admitted or provisionally admitted ('A', 'P', 'X'). Source: State University Database System (SUDS).

PRE-B: National University Rankings: A top-50 ranking on at least two well-known and highly respected national public university rankings, reflecting national preeminence, using the most recent rankings. Sources: Princeton Review, Fiske Guide, QS World University Ranking, Times Higher Education World University Ranking, Academic Ranking of World University, US News and World Report National University, US News and World Report National Public University, US News and World Report Liberal Arts Colleges, Forbes, Kiplinger, Washington Monthly Liberal Arts Colleges, Washington Monthly National University, and the Center for Measuring University Performance.

PRE-C: Freshmen Retention Rate: Freshman Retention Rate (full-time, FTIC) cohorts are based on first-year undergraduate students who enter the institution in the Fall term (or Summer term and continue into the Fall term). Percent retained is based on those who are enrolled during the second fall term. Source: State University Database System (SUDS).

PRE-D: 4-year Graduation Rate: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and had graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as a degree-seeking student prior to high school graduation. Students who were enrolled in advanced graduate programs during their 4th year were excluded. Source: State University Database System (SUDS).



DEFINITIONS (cont.)

PRE-E: National Academy Memberships: National Academy Memberships held by faculty. Source: The Center for Measuring University Performance in the Top American Research Universities (TARU) annual report or the official membership directories maintained by each national academy.

PRE-F: Total Science & Engineering Research Expenditures: Research expenditures within Science & Engineering disciplines. Source: As reported by each institution to the National Science Foundation (NSF) annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

PRE-G: Science & Engineering Research Expenditures in Non-Health Sciences: Research expenditures within Science & Engineering in non-medical sciences. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

PRE-H: National Ranking in Research Expenditures: The NSF identifies 8 broad disciplines within Science & Engineering: Computer Science, Engineering, Environmental Science, Life Science, Mathematical Sciences, Physical Sciences, Psychology, and Social Sciences. The rankings by discipline are determined by BOG staff using the NSF online database.

PRE-I: Patents Awarded: Total utility patents awarded for the most recent three calendar year period. Based on legislative staff guidance, Board staff query the USPTO database with a query that only counts utility patents: "(AN/"University Name" AND ISD/yyyymmdd->yyyymmdd AND APT/1)". Source: United States Patent and Trademark Office (USPTO).

PRE-J: Doctoral Degrees Awarded Annually: Includes doctoral research degrees and professional doctoral degrees awarded in medical and health care disciplines. Source: State University Database System (SUDS).

PRE-K: Number of Post-Doctoral Appointees: The number of postdoctoral appointees awarded annually. Source: National Science Foundation/National Institutes of Health Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).

PRE-L: Endowment Size (M): Assets invested by an institution to support its educational mission. Source: National Association of College and University Business Officers (NACUBO) and Commonfund Institute's annual report of Market Value of Endowment Assets.

Key Performance Indicators (KPI)

KPI-1: Public University National Ranking: A top-50 ranking on at least two well-known and highly respected national public university rankings, reflecting national preeminence, using most recent rankings. Sources: Princeton Review, Fiske Guide, QS World University Ranking, Times Higher Education World University Ranking, Academic Ranking of World University, US News and World Report National University, US News and World Report National Public University, US News and World Report Liberal Arts Colleges, Forbes, Kiplinger, Washington Monthly Liberal Arts Colleges, Washington Monthly National University, and Center for Measuring University Performance.

KPI-2: Freshmen in Top 10% of High School Class: Percent of all degree-seeking, first-time, first-year (freshman) students who had high school class rank within the top 10% of their graduating high school class. Source: As reported by each university on the Common Data Set.



DEFINITIONS (cont.)

KPI-3: Time to Degree for FTICs in 120hr programs: This metric is the number of years between the start date (using the student entry date) and the end date (using the last month in the term degree was granted) for a graduating class of first-time, single-major baccalaureates in 120 credit hour programs within a (Summer, Fall, Spring) year. Source: State University Database System (SUDS).

KPI-4: Percent of Bachelor's Degrees Without Excess Hours

This metric is based on the percentage of baccalaureate degrees awarded within 110% of the credit hours required for a degree based on the Board of Governors Academic Program Inventory. This metric excludes the following types of student credits: accelerated mechanisms, remedial coursework, non-native credit hours that are not used toward the degree, non-native credit hours from failed, incomplete, withdrawn, or repeated courses, credit hours from internship programs, credit hours up to 10 foreign language credit hours, and credit hours earned in military science courses that are part of the Reserve Officers' Training Corps (ROTC) program. Starting in 2018-19, the calculation for this metric included a new type of statutory exclusion of up to 12 credit hours for students who graduated in four years or less. This metric does not report the number of students who paid the "Excess Hour Surcharge" (Section 1009.286, Florida Statutes). Source: State University Database System (SUDS).

KPI-5: Six-Year FTIC Graduation Rates [full-& part-time students]: The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Both full-time and part-time students are used in the calculation. FTIC includes 'early admits' students who were admitted as a degree-seeking student prior to high school graduation. Source: State University Database System (SUDS).

KPI-6: FCS AA Transfer Three-Year Graduation Rate [full-& part-time students]: This transfer cohort is defined as undergraduates entering in fall term (or summer continuing to fall) from the Florida College System with an Associate in Arts (AA) degree. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their third academic year. Both full-time and part-time students are used in the calculation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree are excluded. Source: State University Database System (SUDS).

KPI-7: Pell Recipient Four-Year Graduation Rate [for full-time FTIC]: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and who received a Pell Grant during their first year and who graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as a degree-seeking student prior to high school graduation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were excluded. Source: State University Database System (SUDS).

KPI-8: Bachelor's Degrees Awarded & KPI-9: Graduate Degrees Awarded: This is a count of first-major baccalaureate and graduate degrees awarded. First majors include the most common scenario of one student earning one degree in one Classification of Instructional Programs (CIP) code. In cases where a student earns a baccalaureate degree under two different degree CIPs, a distinction is made between "dual degrees" and "dual majors." Also included in first majors are "dual degrees" which are counted as separate degrees (e.g., counted twice). In these cases, both degree CIPs receive a "degree fraction" of 1.0. The calculation of degree fractions is made according to each institution's criteria. Source: State University Database System (SUDS).



KPI-10: Bachelor's Degrees Awarded to African-American & Hispanic Students: Race/Ethnicity data is self-reported by students to each university. Non-Hispanic Black and Hispanic do not include students classified as Non-Resident Alien or students with a missing race code. Degree data is based on first-major counts only; second majors are excluded. Percentage of degrees is based on the number of baccalaureate degrees awarded to non-Hispanic Black and Hispanic students divided by the total degrees awarded, excluding those awarded to non-resident aliens and unreported. Source: State University Database System (SUDS).

KPI-11: Percentage of Adult (Aged 25+) Undergraduates Enrolled: This metric is based on the age of the student at the time of their Fall term enrollment, not their age upon entry. As a proxy, age is based on birth year not birth date. Unclassified students with a HS diploma (or GED) and above are included in this calculation. Source: State University Database System (SUDS).

KPI-12: Percent of Undergraduate FTE in Online Courses: Full-time equivalent (FTE) student is a measure of instructional activity that is based on the number of credit hours that students enroll. FTE is based on the US definition, which divides undergraduate credit hours by 30. Distance Learning is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both (per Section 1009.24(17), Florida Statutes). Source: State University Database System (SUDS).

KPI-13: Percent of Bachelor's Degrees in STEM & Health & KPI-14: Percent of Graduate Degrees in STEM & Health: The percentage of degrees that are classified as STEM or Health disciplines by the Board of Governors in the Academic Program Inventory. These counts include second majors. Second majors include all dual/second majors (e.g., degree CIP receive a degree fraction that is less than 1). The calculation of degree fractions is made according to each institution's criteria. The calculation for the number of second majors rounds each degree CIP's fraction of a degree up to 1 and then sums the total. Second majors are typically used when providing degree information by discipline/CIP, to better convey the number of graduates who have specific skill sets associated with each discipline. Source: State University Database System (SUDS).

KPI-15: Licensure & Certification Exam Pass Rates: The average pass rates as a percentage of all first-time examinees for Nursing, Law, Medicine (3 subtests), Veterinary, Pharmacy, Dental (2 subtests), Physical Therapy, and Occupational Therapy, when applicable. The average pass rate for the nation or state is also provided as a contextual benchmark. The Board's 2025 System Strategic Plan calls for all institutions to be above or tied the exam's respective benchmark. The State benchmark for the Florida Bar Exam excludes non-Florida institutions. The national benchmark for the USMLE exams are based on rates for MD degrees from U.S. institutions. Source: BOG staff analysis of exam pass rates provided by institutions or licensure/certification boards.

KPI-16: National Academy Memberships: National Academy Memberships held by faculty. Source: Center for Measuring University Performance in the Top American Research Universities (TARU) annual report or the official membership directories maintained by each national academy.



DEFINITIONS (cont.)

KPI-17: Faculty Awards: Awards include: American Council of Learned Societies (ACLS) Fellows, Beckman Young Investigators, Burroughs Wellcome Fund Career Awards, Cottrell Scholars, Fulbright American Scholars, Getty Scholars in Residence, Guggenheim Fellows, Howard Hughes Medical Institute Investigators, Lasker Medical Research Awards, MacArthur Foundation Fellows, Andrew W. Mellon Foundation Distinguished Achievement Awards, National Endowment for the Humanities (NEH) Fellows, National Humanities Center Fellows, National Institutes of Health (NIH) MERIT, National Medal of Science and National Medal of Technology, NSF CAREER awards (excluding those who are also PECASE winners), Newberry Library Long-term Fellows, Pew Scholars in Biomedicine, Presidential Early Career Awards for Scientists and Engineers (PECASE), Robert Wood Johnson Policy Fellows, Searle Scholars, Sloan Research Fellows, and Woodrow Wilson Fellows. Source: Center for Measuring University Performance in the Top American Research Universities (TARU) annual report.

KPI-18: Total Research Expenditures: Total expenditures (in millions of dollars) for all research activities (including non-science and engineering activities). Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

KPI-19: Research Expenditures Funded from External Sources: This metric reports the amount of research expenditures that was funded from federal, private industry, and other (non-state and non-institutional) sources. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

KPI-20: Utility Patents Awarded: The number of utility patents in a calendar year, excluding design, plant or similar patents. Source: United States Patent and Trademark Office (USPTO).

KPI-21: Number of Licenses/Options Executed Annually: Licenses/options executed in the fiscal year for all technologies Source: As reported by universities on the Association of University Technology Managers Annual (AUTM) annual Licensing Survey.

KPI-22: Number of Start-up Companies Created: The number of start-up companies that were dependent upon the licensing of University technology for initiation. Source: Association of University Technology Managers Annual (AUTM) annual Licensing Survey.

Enrollment Planning (ENRL)

ENRL-1: Fall Headcount Enrollment by Student Level and Student Type: This table reports the number of students enrolled by student type categories. These headcounts only include those students who were seeking a degree – unclassified students (e.g., dual enrolled) are not included. The student type for undergraduates is based on the 'Type of Student at Most Recent Admission'. The first-time-in-college (FTIC) student was admitted in the same fall term or in the preceding summer term, including those who were re-admitted as FTICs. Source: State University Database System (SUDS).

ENRL-2: Percent of Resident Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits: This table reports the percent of baccalaureate-seeking resident undergraduates who earned fifteen or more credit hours during the fall term as reported on the Term Credit Hours Earned element (#01089). This includes the pass/fail courses in which the student earned a passing grade and excludes audited courses. Source: State University Database System (SUDS).



DEFINITIONS (cont.)

ENRL-3 Full-Time Equivalent Enrollment by Course Level: This table reports full-time Equivalent (FTE) enrollment, which is a measure of all instructional activity, regardless of fundability, that is based on the number of credit hours that students enroll. This FTE calculation is based on the Integrated Postsecondary Education Data System (IPEDS) definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to Section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for institution educational plant surveys. Source: State University Database System (SUDS).

ENRL-4: Percent FTE Enrollment by Method of Instruction: This table reports the percentages of FTE enrollment that is classified as Distance Learning for all students at all campuses regardless of funding source. Distance Learning is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both per Section 1009.24(17), Florida Statutes). Source: State University Database System (SUDS).

2021 Accountability Plan Executive Summary

UCF Board of Trustees
Educational Programs Committee

50 April 14, 2021



Annual Request from Board of Governors

Sections

- Strategy
- Performance-based Funding Metrics
- Preeminent Metrics
- Key Performance Metrics
- Enrollment Planning
- Academic Program Coordination



Preeminence Metrics *(Need 11 to Qualify)*





Achieved 8 Metrics

- Average GPA and SAT Score
- Public University Rankings
- Freshman Retention Rate
- National Academy Memberships
- Research Expenditures in non-Medical Sciences (Sci & Engr Only)
- National Rankings in Research Expenditures
- Patents Awarded
- Doctoral Degrees Awarded




Pursuing 4 Metrics

- FTIC 4-Year Graduation Rate
(Improve 12 percentage points from 48%)
- Total Research Expenditures (S&E Only)
(Increase \$12m from \$188m)
- Post-Doctoral Appointees (S&E Only)
(Increase 29 from 171)
- Endowment Size *(Increase \$337m from \$163m)*





PBF Areas of Strength (9+ *points*)

Metric		Points	2021 Point Shift
	Bachelor's Graduate Wages	10	+1
	Net Tuition for Bachelor's Degree	10	
	Academic Progress Rate	10	
	Bachelor's Degrees in Strategic Areas	10	
	Master's Degrees in Strategic Areas	10	
	Bachelor's Degrees to Hispanic or Black Students	9	+2

PBF Areas UCF Can Improve

Metric		Points	2021 Point Shift
	Bachelor's Graduate Employed or Reenrolled	8	
	University Access Rate (Pell Students)	8	-1
	FTIC 4-Year Graduation Rate	8	+1
	FTIC Pell 6-Year Graduation Rate	3 (of 5)	New*
	AA Transfer 2-Year Graduation Rate	1 (of 5)	New*

PBF Recommended Goal Reductions

Metric		2022 Approved (Proposed)	2026 (Proposed)
	Bachelor's Graduate Employed or Reenrolled <i>(COVID economic impact)</i>	69.6% <i>66.0%</i>	<i>69.4%</i>
	Bachelor's Graduate Wages <i>(COVID economic impact)</i>	\$41,100 <i>\$40,000</i>	<i>\$40,400</i>
	University Access Rate (Pell Students) <i>(UCF reduction mimics national trend)</i>	42.4% <i>36.0%</i>	<i>36.0%</i>
	Master's Degrees in Strategic Areas <i>(Recent growth was higher in non-strategic areas)</i>	63.8% <i>60.0%</i>	<i>60.4%</i>



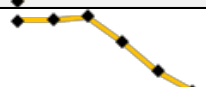


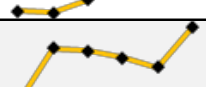






Approval Caveats

- Items that require specific approval will still come to the committee and the full Board for decisions at the appropriate time.
- Minor edits to the plan may still be needed through April 22nd prior to full Board consideration.



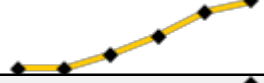
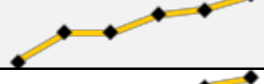












Appendix

	Performance-Based Funding Metrics	10-Point Excellence	SUS 2020 Rank	2021 DRAFT (2019-20 Data)	Trend	2021 Approved Goal	2022 Approved Goal (Proposed Goal)
1	Percent of Bachelor's Graduates Employed Full-time or Continuing their Education in the U.S. One Year After Graduation	72.8%	7th	69.1% (8 points)		69.5%	69.9% (66.0%)
2	Median Wages of Bachelor's Graduates Employed Full-time One Year After Graduation	\$40,700	T-4th	\$42,200 (10 points)		\$40,600	\$41,100 (40,000)
3	Net Tuition and Fees per 120 Credit Hours	\$9,000	7th (max pts)	\$4,690 (10 points)		\$11,950	\$7,530 (4,690)
4	FTIC 4-year Graduation Rate (Full-time students)	50%	5th	47.7% (8 points)		48.0%	50.1%
5	Academic Progress Rate (FTIC 2-year Retention Rate with GPA > 2.0)	90%	3rd (max pts)	91.4% (10 points)		90.3%	90.5%
6	Bachelor's Degrees Awarded Within Programs of Strategic Emphasis	50%	9th (max pts)	52.9% (10 points)		53.4%	53.8%
7	University Access Rate (Percent of Fall Undergraduates with a Pell grant)	42%	5th	37.6% (8 points)		41.8%	42.4% (37.6%)
8	Graduate Degrees Awarded Within Programs of Strategic Emphasis	60%	5th (max pts)	60.5% (10 points)		63.4%	63.8% (60.0%)
9	Percent of Bachelor's Degrees Without Excess Hours	80%	9th				
9A	AA Xfer 2-year Graduation Rate (Sum-Fall FT FCS AA Xfer students)	50%	n/a	32.2% (1 point)*		n/a	n/a (32.3%)
9B	Pell 6-year Graduation Rate (Sum-Fall All FTIC students with Pell)	80%	n/a	71.3% (3 points)*		n/a	n/a (71.4%)
10	NEW: Percent of Bachelor's Degrees Awarded to African American and Hispanic Students	40%	n/a	39% (9 points)		39.0%	40.0%
				87 Points			

*: Out of a 5-point maximum scale

	Preeminent University Metrics	Benchmark	2020 Result	SUS* 2020 Comparison	UCF 2016	UCF 2021	2021 Result	2021 Goal	TREND	2022 Goal (Proposed)
A	Average GPA and SAT Score (for incoming freshman in Fall semester)	4.0 GPA/1200	✓	T-2nd	4	4.2	✓	4.1		4.1 (4.2)
		1200 SAT		2nd	1261	1315^		1332		1332 (1315)
B	Public University Ranking (in more than one national ranking)	Top 50 in 2 or more publications	✓	4th	1	2	✓	3		4 (2)
C	Freshman Retention Rate (Summer-Fall Full-time FTIC)	90%	✓	T-3rd	89%	92%	✓	91.7%		92%
D	4-year Graduation Rate (Summer-Fall Full-time FTIC)	60%		4th	40.4%	48%		48%		50.1%
E	National Academy Memberships	>= 6	✓	T-4th	1	8	✓	7		8
F	Total Annual Research Expenditures (Science & Engineering only)	>= \$200M		5th	\$170	\$188		\$206		\$210 (195)
G	Total Annual Research Expenditures in Non-Medical Sciences (S&E only)	\$150M	✓	5th	\$168	\$170	✓	\$198		\$201 (174)
H	National Ranking in Research Expenditures	5 in Top 100	✓	T-4th	7	6	✓	7		7
I	Patents Awarded (over 3-year period)	100	✓	4th	177	145	✓	135		140 (150)
J	Doctoral Degrees Awarded Annually	400	✓	5th	423	466	✓	470		480
K	Number of Post-Doctoral Appointees	200		5th	47	171		160		170
L	Endowment Size	\$500M		5th	\$151	\$163		\$182		\$190
		Metrics Met:			5	8				

* Only ranked among UF, FSU, USF, UCF, and FIU

^ 60 changed the calculation due to amended statute (1001.7065, FS)

	KPI	2021 Actual	2021 Approved Goal	2022 Approved Goal (Proposed Goal)		KPI	2021 Actual	2021 Approved Goal	2022 Approved Goal (Proposed Goal)
1	Public University National Ranking	2	3	4 (2)	15	Licensure: Nursing	96%	97%	97%
2	Freshman in Top 10% of HS Class	35%	36%	37%		Licensure: Medicine (2YR)	98%	98%	98%
3	Time to Degree for FTICs in 120hr programs	4.3	4.2	4.2		Licensure: Medicine (4Y-CK)	98%	98%	98%
4	Percent of Baccalaureate Degrees Awarded Without Excess Hours	78%	79%	79.4%		Licensure: Physical Therapy	99%	95%	95%
5	Six-Year FTIC Graduation Rates	73%	73%	73%		Licensure: Exams Above Benchmarks	4	4	4
6	FCS AA Transfer Three-Year Graduation Rates	54%	53%	54%	16	National Academy Memberships	8	7	8
7	Pell Recipient Four-Year Graduation Rate	43%	44%	45%	17	Faculty Awards	5	11	12
8	Bachelor's Degrees Awarded	14,304	14,100	14,250 (14,350)	18	Total Research Expenditures (\$M)	\$239	\$290	\$315 (247)
9	Graduate Degrees Awarded	3,059	2,900	2,950 (3,050)	19	Research Expenditures from External Sources	\$139	\$133	\$140 (142)
10	Percentage of Bachelor's Degrees Awarded to African-American and Hispanic Students	39%	39%	40%	20	Utility Patents Awarded	55	45	45
11	Percent of Adult (Age 25+) Undergraduates Enrolled	17%	21%	21% (17%)	21	Number of Licenses/Options Executed Annually	28	36	36
12	Percent of Undergraduate FTE in Online Courses	39%	38%	39%	22	Number of Start-up Companies Created	5	14	15
13	Percent of Bachelor's Degrees in STEM & Health	38%	37%	38%					
14	Percent of Graduate Degrees in STEM & Health	47%	49%	50% (47%)	Enr	Percent of Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits	14%	15%	16%

UCF BOARD OF TRUSTEES**Agenda Item Summary**

April 22, 2021

Title: Direct Support Organization Project Governance Recommendations

☐ Information ☐ Information for upcoming action ☒ Action**Meeting Date for Upcoming Action:** _____**Purpose and Issues to be Considered:**

The University of Central Florida Direct Support Organizations (DSOs) are overseen by the Board of Governors, UCF Board of Trustees, UCF President and UCF Vice presidents who serve as chief executive officers of the DSOs. In addition to the management recommendations previously discussed with the Board, the governance recommendations to enhance the important work of the DSOs are:

1. Clarify the written delegation of authority from the BOT for applicability to DSOs (now complete with the Resolution on Presidential Authority adopted February 18, 2021).
2. The BOT Chair, UCF President and UCF General Counsel will review a delegation of authority from the president for clear direction to DSOs, which will be drafted by staff.
3. Address DSO reporting structure.
 - a. In addition to material items being brought to the BOT as required and reports made by the president as needed, biannually, each DSO will be the subject of a deep dive into the current DSO issues and reported to the BOT by the president, vice president and assigned trustee.
 - b. Each DSO will be the subject of a five-year review to determine whether its existence is desirable.
 - c. Staff will develop a format to evaluate potential new DSO's to meet future UCF needs.
4. DSO governing documents will be changed to follow the UCF Foundation officer model with a Vice President as CEO and volunteer chair of the board of directors (or chair appointed by the UCF President) and, as deemed appropriate by the President, to include a faculty and student on the DSO board .
5. Staff will provide DSO board meeting minutes from DSO public meetings to the BOT via the BOT board portal.
6. Staff will provide regular board training and training of new board members and staff, including:
 - a. Governance;
 - b. Sunshine Laws; and
 - c. Conflicts of Interest.

The Governance Recommendations are an important step forward in fulfilling the UCF President's goal of building a strong leadership team with a focus on improving administrative infrastructure and systems that drive operational excellence, efficiency, and effectiveness.

Background Information:

In December 2019, the Board of Trustees Chair Beverly Seay requested a review of the governance and oversight of all DSOs and other affiliated organizations (DSO Project). Chair Seay appointed Trustee Ken Bradley for trustee guidance and Margaret Jarrell-Cole, Associate Vice President, DSOs as the staff lead. The purpose of the review was to ensure best practices among UCF's DSOs.

Based on past work of the Association of Governing Boards and the assessment of Trustee Bradley and Ms. Jarrell-Cole, both management and governance recommendations were made to ensure our DSOs were managed efficiently, effectively, and according to best practices.

On June 18, 2020, the Board of Trustees received materials and a presentation on the DSO governance and management recommendations. The Board of Trustees (1) supported the DSO Project Report management recommendations to be implemented by the UCF President, and (2) supported forwarding the DSO Project Report governance recommendations to the Governance Committee for review and returning final recommendations to the Board of Trustees for adoption.

Recommended Action:

Approve and recommend the DSO Project Report governance recommendations to the Board of Trustees for adoption.

Alternatives to Decision:

Modify or reject the DSO Project governance recommendations.

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

N/A

Contract Reviewed/Approved by General Counsel ☐ Not Applicable ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Rhonda L. Bishop, Vice President for UCF Compliance and Risk
Margaret Jarrell-Cole, Associate Vice President for DSOs

Supporting Documentation:

Attachment A: DSO Oversight by BOT Committees Listing

Facilitators/Presenters:

Margaret Jarrell-Cole

Attachment A

Affiliated Organizations Oversight by BOT Committee

UCF Direct Support Organizations	Possible BOT Committee
Central Florida Clinical Practice Organization, Inc.	Executive
Limbitless Solutions, Inc.	Advancement
UCF Academic Health, Inc.	Executive
UCF Athletics Association, Inc.	Executive
UCF Convocation Corporation	Finance and Facilities
UCF Finance Corporation	Finance and Facilities
UCF Foundation, Inc.	Advancement
UCF Research Foundation	Education
UCF Stadium Corporation	Finance and Facilities

Board of Trustees' Committees

Advancement
Audit and Compliance
Compensation and Labor
Educational Programs
Executive
Finance and Facilities
Governance

UCF BOARD OF TRUSTEES

Agenda Item Summary

April 22, 2021

Title: Tenure with Hire☐**Information**☐**Information for upcoming action**☒**Action**

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

The recommendation of a faculty member for tenure shall signify that the president and the Board of Trustees believe that the employee will continue to make significant and sustained professional contributions to the university and the academic community.

The primary purpose of tenure is to protect academic freedom. The award of tenure shall provide annual reappointment until voluntary resignation, retirement, removal for just cause, or layoff.

Background Information:

New faculty members are hired each year with tenure. Normally, such faculty members have earned tenure at their previous institution and meet UCF's requirements for tenure. For others, tenure is part of the hiring package when senior faculty members are hired for administrative positions. Department faculty members and the university's administrative officers have approved granting tenure to these faculty members.

Recommended Action:

The department, college and Provost support the recommendations for tenure with hire.

Alternatives to Decision:

N/A

Fiscal Impact and Source of Funding:

Faculty are considered employees of the university and like other employees, compensation is negotiated during the hiring process. Recommendations for tenure are considered independently from compensation. Faculty who are awarded tenure will have annual reappointment until voluntary resignation, retirement, removal for just cause, or layoff.

Authority for Board of Trustees Action:

UCF 3.015(4)(a)5 – Promotion and Tenure of Tenured and Tenure-earning Faculty

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by: Jana L. Jasinski, Vice Provost for Faculty Excellence and Pegasus Professor of Sociology

Supporting

Documentation: Attachment A: Tenure with Hire Justification

Facilitator:

Michael D. Johnson, Interim Provost and Vice President for Academic Affairs

Attachment A

Tenure with Hire Justification April 2021

Grace M. Bochenek, Professor

College of Graduate Studies, School of Modeling, Simulation, and Training

Dr. Grace M. Bochenek received her Ph.D. in industrial and systems engineering from the University of Central Florida. Dr. Bochenek has served in major executive positions in the Department of Defense (DoD) that include serving as Director for the Tank and Automotive Research, Development and Engineering Center, and Chief Technology Officer of the U.S. Army Materiel Command. In the Department of Energy, she served as Director of the National Energy Technology Laboratory and had a presidential appointment serving as the Acting Secretary of Energy. She has made significant interdisciplinary contributions to the fields of advanced 3D visualization, human (soldier) interface design, human (soldier) performance, simulation-based acquisition and, system design. At UCF, she will serve as the Director of the School of Modeling, Simulation, and Training. She has published numerous peer-reviewed international publications and proceedings, presented at national and international conferences, and invited talks, demonstrating strong external recognition of her contributions. Dr. Bochenek was an adjunct faculty at Wayne State University, where she developed and taught a course in human-computer interaction including interface design and virtual reality technology. She has served on multiple committees supporting the Interservice Industry Training, Simulation and, Education Conference one of the largest modeling, simulation, and training conferences in the world, and participated in DoD technical program reviews, among many other service activities in the profession. The School of Modeling, Simulation, and Training and College of Graduate Studies support the recommendation for tenure with hire.

Stephen S. Eikenberry, Professor

College of Optics and Photonics

Dr. Stephen S. Eikenberry received his Ph.D. in astronomy from Harvard University. Eikenberry comes to UCF as a tenured professor in astronomy and physics from the University of Florida, and previously an associate professor at Cornell University. He is a well-established educator and researcher in Applied Optics and a highly regarded author with numerous peer-reviewed journal articles and conference proceedings.

Dr. Eikenberry has extensive teaching experience at the undergraduate and graduate levels, having taught courses in life in the universe and observational techniques for astronomy, and has supervised many Ph.D. students to completion. He has received numerous honors, including the University of Florida Research Foundation Professorship and Undergraduate Teacher of the Year. Dr. Eikenberry has served as a member and chair of the Scientific Oversight Committee for the Institut de Estudis Espatials de Catalunya (IEEC-Spain), among many other service activities in the university. The College of Optics and Photonics supports the recommendation for tenure with hire.

Matthew T. Theriot, Professor
College of Health Professions and Sciences, School of Social Work

Dr. Matthew T. Theriot received his Ph.D. in social welfare from the University of California, Berkeley. He comes to UCF from the University of Tennessee, where he was a social worker professor. At UCF, he will serve as the Director of the School of Social Work. While at the University of Tennessee, Dr. Theriot held the position of ASCEND (Adaptations for a Sustainable Climate of Excellence and Diversity) Director and served as Associate Provost for Faculty Development and Strategic Initiatives. He has numerous peer-reviewed journal articles and book chapters. Dr. Theriot has presented at many regional and national conferences and invited presentations. He has extensive teaching experience at the undergraduate and graduate levels. He has taught interviewing skills and the helping relationship in social work practice, social welfare, and teaching methods in social work.

Dr. Theriot has received several awards, including the National Alumni Associate Outstanding Teacher Award, Chancellor's Excellence in Advising Award, and Provost's Junior Faculty Fellow. Dr. Theriot served on the board of directors for the Council on Social Work Education and currently serves on CSWE's Commission on Membership and Professional Development, among many other service activities in the profession, college, and university. The School of Social Work and College of Health Professions and Sciences support the recommendation for tenure with hire.

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: 2021 Tenure Recommendations

☐ **Information** ☐ **Information for upcoming action** ☒ **Action**

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

The UCF tenure process requires that tenure-earning faculty members that are not in the College of Medicine seek tenure by the end of their sixth year of employment. Tenure-earning faculty members in the College of Medicine must seek tenure by the end of their eighth year of employment.

Background Information:

The tenure procedure involves review by the department promotion and tenure committee, the department chair, the college promotion and tenure committee, the dean of the college, the university promotion and tenure committee, the provost, and the president. Tenure becomes official with final approval of the University of Central Florida Board of Trustees. If approved, tenure will become effective on August 8, 2021.

Recommended Action:

The Interim Provost and President support the 2021 Tenure Recommendations.

Alternatives to Decision:

Not approve the award of tenure to any or all of the faculty members listed on Attachment A.

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

UCF 3.015(4)(a)1 – Promotion and Tenure of Tenured and Tenure-earning Faculty

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by: Jana L. Jasinski, Vice Provost for Faculty Excellence and Pegasus Professor of Sociology

Supporting

Documentation: Attachment A: 2021 Tenure Recommendations

Facilitator: Michael D. Johnson, Interim Provost and Vice President for Academic Affairs

**University of Central Florida
2021 Tenure Recommendations**

Last Name	First Name	Current Rank	College	Department
Stephens	Sonia	Assistant Professor	College of Arts and Humanities	English
Stanfill	Melissa	Assistant Professor	College of Arts and Humanities	English
Sousa	Sandra	Assistant Professor	College of Arts and Humanities	Modern Languages and Literatures
Park	Chung	Assistant Professor	College of Arts and Humanities	Music
Favela	Luis	Assistant Professor	College of Arts and Humanities	Philosophy
Beever	Jonathan	Assistant Professor	College of Arts and Humanities	Philosophy
Reed	David	Assistant Professor	College of Arts and Humanities	Theatre
Lynch	Claudia	Assistant Professor	College of Arts and Humanities	Theatre
Horn	Elizabeth	Assistant Professor	College of Arts and Humanities	Theatre
Kobaslija	Amer	Assistant Professor	College of Arts and Humanities	School of Visual Arts and Design
Davila	Victor	Assistant Professor	College of Arts and Humanities	School of Visual Arts and Design
Dierdorff	Wesley	Assistant Professor	College of Arts and Humanities	School of Visual Arts and Design
Wheeler	Stephanie	Assistant Professor	College of Arts and Humanities	Writing and Rhetoric
Wallace	Dana	Assistant Professor	College of Business Administration	Accounting
Schmidbauer	Eric	Assistant Professor	College of Business Administration	Economics
Rubenstein	Alex	Assistant Professor	College of Business Administration	Management
Kelchner	Viki	Assistant Professor	College of Community Innovation and Education	Counselor Education and School Psychology
Joe	Jacqueline	Assistant Professor	College of Community Innovation and Education	Counselor Education and School Psychology
Caudy	Michael	Assistant Professor	College of Community Innovation and Education	Criminal Justice
Campbell	Laurie	Assistant Professor	College of Community Innovation and Education	Learning Sciences and Educational Research
Yu	Chia-Yuan	Assistant Professor	College of Community Innovation and Education	School of Public Administration
Damico	Nicole	Assistant Professor	College of Community Innovation and Education	School of Teacher Education
Safi	Farshid	Assistant Professor	College of Community Innovation and Education	School of Teacher Education
Kibler	Kelly	Assistant Professor	College of Engineering and Computer Science	Civil, Environmental, and Construction Engineering
Liu	Fei	Assistant Professor	College of Engineering and Computer Science	Computer Science
Garibay	Ivan	Assistant Professor	College of Engineering and Computer Science	Industrial Engineering and Management Systems
Yang	Yang	Assistant Professor	College of Engineering and Computer Science	Materials Science and Engineering
Towson	Jacqueline	Assistant Professor	College of Health Professions and Sciences	School of Communication Sciences and Disorders
Wells	Adam	Assistant Professor	College of Health Professions and Sciences	School of Kinesiology and Physical Therapy
Dawson	Nicole	Assistant Professor	College of Health Professions and Sciences	School of Kinesiology and Physical Therapy
Lamanna	Jacqueline	Assistant Professor	College of Nursing	Nursing Practice
Thiamwong	Ladda	Assistant Professor	College of Nursing	Nursing Systems

2021 Tenure Recommendations (cont.)

Callaghan	Michael	Assistant Professor	College of Sciences	Anthropology
Cook	Geoffrey	Assistant Professor	College of Sciences	Biology
Xia	Xiaohu	Assistant Professor	College of Sciences	Chemistry
Mosher	Matthew	Assistant Professor	College of Sciences	Nicholson School of Communication and Media
Dove	Adrienne	Assistant Professor	College of Sciences	Physics
Baggio	Jacopo	Assistant Professor	College of Sciences	School of Politics, Security, and International Affairs
Boutton	Andrew	Assistant Professor	College of Sciences	School of Politics, Security, and International Affairs
Schmidt	Joseph	Assistant Professor	College of Sciences	Psychology
Newins	Amie	Assistant Professor	College of Sciences	Psychology
Back	Robin	Assistant Professor	Rosen College of Hospitality Management	Foodservice and Lodging Management
Bufquin	Diego	Assistant Professor	Rosen College of Hospitality Management	Foodservice and Lodging Management
Altin	Mehmet	Assistant Professor	Rosen College of Hospitality Management	Hospitality Services
Hahm	Jeeyeon	Assistant Professor	Rosen College of Hospitality Management	Tourism, Events and Attractions

UCF BOARD OF TRUSTEES
Agenda Item Summary
April 22, 2021

Title: Conferral of Degrees

☐ **Information** ☐ **Information for upcoming action** ☒ **Action**

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

Approval for Spring 2021 Conferral of Degrees

Background Information:

UCF expects to award the following degrees during the Spring commencement ceremonies on May 6-8, 2021.

Baccalaureate Degrees:	7,662
Master's Degrees:	1,300
<u>Doctoral and Specialist:</u>	<u>144</u>
Total:	9,106

Recommended Action:

Recommend approval of the conferral of degrees during the Spring 2021 Commencement.

Alternatives to Decision:

N/A

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

BOG 1.001 (4)(a)

UCF BOT EPC Charter 2.1

Contract Reviewed/Approved by General Counsel: ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by: Brian Boyd, University Registrar

Supporting

Documentation: Attachment A: UCF 2021 Spring Commencement Graduation Count

Facilitator: Michael D. Johnson, Interim Provost and Vice President for Academic Affairs

UCF 2021 Spring Commencement

College	Bachelor	Master	Doctorate	CollegeTotals
College of Arts and Humanities	661	75	6	742
College of Business Administration	861	193	2	1,056
College of Community Innovation and Education	869	424	13	1,306
College of Engineering and Computer Science	1,033	244	47	1,324
College of Graduate Studies	0	18	0	18
College of Health Professions and Sciences	806	141	35	982
College of Medicine	356	10	2	368
College of Nursing	389	28	9	426
College of Optics and Photonics	17	24	6	47
College of Sciences	1,921	97	21	2,039
College of Undergraduate Studies	364	0	0	364
Rosen College of Hospitality Management	385	46	3	434
Degree level totals:	7,662	1,300	144	9,106

UCF BOARD OF TRUSTEES

Agenda Item Summary

April 22, 2021

Title: Academic Degree Program Termination – Modern Languages Combination Program
Foreign Languages

☐ Information☐ Information for upcoming action☒ Action

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered: To terminate the Modern Languages Combination Bachelor's Degree (CIP Code 16.0101). This request has been approved up through UCF's curriculum management approval process. Since this termination of an undergraduate degree removes a CIP code and degree level from UCF's degree inventory, BOG Regulation 8.012 requires Board of Trustees approval and notification to the Board of Governors.

Background Information:

The Bachelor's in Modern Languages Combination (16.0101) allowed a student to study two languages that could consist of French, German, or Spanish as a first language, and any of these three, plus Italian, as a second language. The degree was inactivated in 2015 due to low enrollment and lack of faculty. There is currently just one faculty member in German and no upper-level offerings in that language. Recommendations generated by the 2017 Academic Program Review emphasized shifting focus toward other areas such as the languages and cultures of Latin America and the Caribbean, as well as Asian languages. There are no students enrolled in this program under this CIP.

Recommended Action:

Approve the Degree Program Termination – Modern Languages Combination Program (CIP 16.0101 - Foreign Languages)

Alternatives to Decision:

Not approve the proposed termination or make alternative recommendations.

Fiscal Impact and Source of Funding:

None

Authority for Board of Trustees Action:

BOG Regulation 8.012

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Michael D. Johnson, Interim Provost and Vice President of Academic Affairs

Supporting Documentation:

Attachment A: Academic Degree Program Termination Form – Modern Languages Combination Program
Foreign Languages

Facilitators:

Timothy D. Letzring, Senior Associate Provost for Academic Affairs

Lynn Hepner, Associate Dean, College of Arts and Humanities



Board of Governors, State University System of Florida
ACADEMIC DEGREE PROGRAM TERMINATION FORM
In Accordance with BOG Regulation 8.012

INSTITUTION: University of Central Florida

PROGRAM NAME: Modern Languages Combination

DEGREE LEVEL(S): B **CIP CODE:** 16.0101

(B., M., Ph.D., Ed.D., etc.)

(Classification of Instructional Programs)

ANTICIPATED TERMINATION TERM: Fall 2021

(First term when no new students will be accepted into the program)

ANTICIPATED PHASE-OUT TERM: Fall 2021

(First term when no student data will be reported for this program)

Please use this form for academic program termination. The form should be approved by the University Board of Trustees (UBOT) prior to submission to the Board of Governors, State University System of Florida for consideration. Please fill out this form completely for each program to be terminated in order for your request to be processed as quickly as possible. Attach additional pages as necessary to provide a complete response. In the case of baccalaureate or master's degree programs, the UBOT may approve termination in accordance with BOG Regulation 8.012, and submit this form to the Board of Governors, Office of Academic and Student Affairs. For doctoral level programs, please submit this form with all appropriate signatures for Board of Governor's consideration. The issues outlined below should be examined by the UBOT when approving program terminations.

1. Provide a narrative rationale for the request to terminate the program.

The Bachelor's in Modern Languages Combination (16.0101) allowed a student to study two languages that could consist of French, German, or Spanish as a first language, and any of these three, plus Italian, as a second language. The degree was inactivated in 2015 due to low enrollment and lack of faculty to offer the full program of study. There are no students, faculty, or curriculum active in this CIP.

- 2. Indicate on which campus(es) the program is being offered and the extent to which the proposed termination has had or will have an impact on enrollment, enrollment planning, and/or the reallocation of resources.**

Since there are no students enrolled, courses being offered, or faculty assigned to this CIP/program, there is no impact to enrollment, enrollment planning, and/or resources.

- 3. Explain how the university intends to accommodate any students or faculty who are currently active in the program scheduled to be terminated. State what steps have been taken to inform students and faculty of the intent to terminate the program.**

This is not applicable as there are no students or faculty associated with this program or CIP code.

- 4. Please provide the date when the teach-out plan was submitted to SACSCOC. Include a copy of the notification letter with your submission.**

No teach out plan was submitted to SACSCOC as students were not enrolled in the program after 2015 inactivation.

- 5. Provide data (and cite sources) on the gender and racial distribution of students in and faculty affiliated with the program. For faculty, also list the rank and tenure status of all affected individuals.**

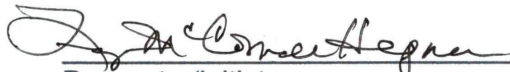
Since the program is not currently active, there are no students or faculty affiliated with the program. Therefore, there is no current data on gender, race, and faculty tenure status. However, for the larger Modern Languages Department the faculty are 81% female; 19% male; 51% White; 35% Hispanic; 5% Black; 5% Asian, and 4% International. Undergraduate students majoring in the department are 50% Hispanic; 31% White; 8% Black; 6% International; 6% Multi-racial; and 2% Asian.

6. Identify any potential negative impact of the proposed action on the current representation of females, minorities, faculty, and students in the program.

None as all faculty are still a part of the Modern Languages department and represent a very diverse population.

7. If this is a baccalaureate program, please explain how and when the Florida College System (FCS) institutions have been notified of its termination so that students can be notified accordingly.

FCS was notified when the program was inactivated in 2015 as transfer students were not able to enroll.

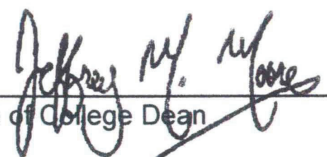

Requestor/Initiator

3/9/21
Date

na816340 Digitally signed by na816340
Date: 2021.03.22 12:57:01
-04'00'

Signature of Campus EO Officer

Date


Signature of College Dean

3/9/2021
Date

Michael Johnson Digitally signed by Michael
Johnson
Date: 2021.04.05 16:00:37 -04'00'

Signature of President or Vice President
for Academic Affairs

4/5/21
Date

Signature of Chair of the
Board of Trustees

Date

Date Approved by the Board of Trustees

UCF BOARD OF TRUSTEES**Agenda Item Summary**

April 22, 2021

Title: Approval of New Degree Program – Ph.D. in Kinesiology

☐ **Information**☐ **Information for upcoming action**☒ **Action**

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

To approve the Ph.D. in Kinesiology proposal as a transition of the current Education Ph.D. - Exercise Physiology track. Under BOG Regulation 8.011, since this transition creates a new degree level (Ph.D.) in a CIP Code, this requires approval by both Board of Trustees and Board of Governors.

Background Information:

The proposed Kinesiology Ph.D. program at UCF represents the continuation of the Education Ph.D. - Exercise Physiology track. The administrating unit of the Exercise Physiology track, the Division of Kinesiology, was relocated to the newly organized School of Kinesiology and Physical Therapy in the new College of Health Professions and Sciences in 2018. This reorganization provides the opportunity to leverage the specific focus of the college and expertise of the School of Kinesiology and Physical Therapy faculty to enhance both the academic and scientific impact of the Ph.D. program. This also provides a clear match with the School's Bachelor's and Master's degrees in Kinesiology that were recently approved to move to this same CIP Code - 31.0505 – by the Board of Governors' office.

Recommended Action:

Approval of New Degree Program – Ph.D. in Kinesiology (31.0505).

Alternatives to Decision:

Not approve the proposed Ph.D. in Kinesiology or make alternative recommendations.

Fiscal Impact and Source of Funding:

Minimal as this program already exists. The technicalities behind the move require a full new degree proposal. The amounts shown are the actual current costs but are not new costs.

Authority for Board of Trustees Action:

UCF Regulation 2.040 Development, Approval, Termination, and Suspension of Degree Programs

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Michael D. Johnson, Interim Provost and Vice President of Academic Affairs

Supporting**Documentation:**

Attachment A: Request to Offer New Degree Authorization

Please click the link below to view the full proposal:

<https://drive.google.com/file/d/1E0SAUr-EEAEwYIL2EJkv4h54UWkXTDmz/view?kinesiology>

Attachment B: Analysis Summary for New Degree Authorization Ph.D. in Kinesiology

Facilitators:

Timothy D. Letzring, Senior Associate Provost for Academic Affairs

David Fukuda, Associate Professor, Kinesiology and Physical Therapy

Jeffrey Stout, Professor, Kinesiology



Board of Governors, State University System of Florida
REQUEST TO OFFER A NEW DEGREE PROGRAM

In Accordance with BOG Regulation 8.011

(Please do not revise this proposal format without prior approval from Board staff)

University of Central Florida

Institution Submitting Proposal

Fall 2022

Proposed Implementation Term

College of Health Professions & Sciences

Name of College(s) or School(s)

School of Kinesiology & Physical Therapy

Name of Department(s)/Division(s)

Kinesiology

Academic Specialty or Field

Ph.D. in Kinesiology

Complete Name of Degree

31.0505

Proposed CIP Code (2020 CIP)

The submission of this proposal constitutes a commitment by the university that, if the proposal is approved, the necessary financial resources and the criteria for establishing new programs have been met prior to the initiation of the program.

 Date Approved by the University Board of Trustees

 President's Signature Date

Michael Johnson
Digitally signed by Michael Johnson
 Date: 2021.04.05 16:00:52 -04'00'

4/5/21

 Board of Trustees Chair's Signature Date

 Provost's Signature Date

PROJECTED ENROLLMENTS AND PROGRAM COSTS

Provide headcount (HC) and full-time equivalent (FTE) student estimates of majors for Years 1 through 5. HC and FTE estimates should be identical to those in Table 1 in Appendix A. Indicate the program costs for the first and the fifth years of implementation as shown in the appropriate columns in Table 3 in Appendix A. Calculate an Educational and General (E&G) cost per FTE for Years 1 and 5 (Total E&G divided by FTE).

Implementation Timeframe	HC	FTE	E&G Cost per FTE	E&G Funds	Contract & Grants Funds	Auxiliary/Philanthropy Funds	Total Cost
Year 1	16	14.88	\$30,242	\$449,845	\$0	\$0	\$449,845
Year 2	16	13.38					
Year 3	17	14.76					
Year 4	18	16.88					
Year 5	20	17.00	\$25,483	\$433,208	\$132,090	\$0	\$565,298

*Note: This outline and the questions pertaining to each section **must be reproduced** within the body of the proposal to ensure that all sections have been satisfactorily addressed. Tables 1 through 4 are to be included as Appendix A and not reproduced within the body of the proposals because this often causes errors in the automatic calculations.*

Analysis Summary for New Degree Authorization
Program Name: Kinesiology PhD

	Criteria	Proposal Response to Criteria
1.	The goals of the program are aligned with the university's mission and relate to specific institutional strengths.	<p>Met with Strength</p> <p>The proposed Kinesiology Ph.D. program at UCF represents the continuation of the existing Education Ph.D. - Exercise Physiology track within the College of Community Innovation and Education (CCIE), building on its existing institutional strength, and aligns with the university's strategic plan and mission. The Kinesiology Ph.D. program will support the growth of UCF's research and graduate programs, increase student access and success to an advanced degree in a key area of regional need, and increase community involvement through partnerships.</p>
2.	If there have been program reviews or accreditation activities in the discipline or related disciplines pertinent to the proposed program, the proposal provides evidence that progress has been made in implementing the recommendations from those reviews.	<p>Met with Strength</p> <p>An academic program review in Spring 2020 of the Education Ph.D. – Exercise Physiology track noted its strengths in student-led research productivity, 100% student job placement, and a productive core group of faculty. External reviewers raised minor concerns about (1) the fit of the track in the College of Community Innovation and Education (CCIE), (2) need for additional faculty, and (3) the need for kinesiology-specific research methods and statistics courses in the curriculum. The proposed Kinesiology Ph.D. program directly addresses each of these through establishing the degree program in the College of Health Professions and Sciences (CHPS) under a new CIP code, 31.0505 - Exercise Science & Kinesiology. In addition, the DPT is in the process of hiring an additional tenure-track faculty that is expected to be directly involved in the new degree program, furthering the faculty support of the program. The curriculum is expanded with greater emphasis on quantitative methods with new discipline-specific research and statistics in Kinesiology, addressing the final concern from the program review.</p>

	Criteria	Proposal Response to Criteria
3.	The proposal describes an appropriate and sequenced course of study. Admissions and graduation criteria are clearly specified and appropriate. The course of study and credit hours required may be satisfied within a reasonable time to degree. In cases in which accreditation is available for existing bachelor's or master's level programs, evidence is provided that the programs are accredited, or a rationale is provided as to the lack of accreditation.	<p>Met with Strength</p> <p>The proposal clearly lists out the curriculum and typical 4-year plan of study for students. The degree requires 63 credit hours beyond the master's degree (24 hours core, 24 hours electives, and 15 hours dissertation), typical of many similar degree programs and appropriate to enable students to graduate with a reasonable time to degree. Admissions and graduation criteria are properly defined and described.</p>
4.	Evidence is provided that a critical mass of faculty members is available to initiate the program based on estimated enrollments, and that, if appropriate, there is a commitment to hire additional faculty members in later years, based on estimated enrollments. For doctoral programs, evidence is provided that the faculty members in aggregate have the necessary experience and research activity to sustain a doctoral program.	<p>Met</p> <p>The proposed new degree program represents a transition of the existing Education Ph.D. - Exercise Physiology track into the new CHPS college. The track has been successfully delivered since 2011, with continued reliance on existing faculty and coursework offered by the Division of Kinesiology in the College of Health Professions and Sciences and the Department of Learning Sciences and Educational Research in the College of Community Innovation and Education. The involvement of two additional faculty is planned to support the student head count as the program realizes its steady-state target of 20, one an existing faculty and the second currently in the faculty search process. Existing faculty members have an established history of the requisite experience and research activity to support the program.</p>
5.	Evidence is provided that the necessary library volumes and serials; classroom, teaching laboratory, research laboratory, office, and any other type of physical space; equipment; appropriate fellowships, scholarships, and graduate assistantships; and appropriate clinical and internship sites are sufficient to initiate the program.	<p>Met with Strength</p> <p>There is a limited need for additional/new resources since resources are already in place to support the existing Education Ph.D. - Exercise Physiology track and the School of Kinesiology and Physical Therapy. This includes, but is not limited to, library support, funding for graduate teaching assistantships through the Kinesiology B.S. program, classrooms, teaching laboratory, research laboratories, and office space.</p>

	Criteria	Proposal Response to Criteria
6.	<p>Evidence is provided that there is a need for more people to be educated in this program at this level. For all degree programs, if the program duplicates other degree programs in Florida, a convincing rationale for doing so is provided. The proposal contains realistic estimates of headcount and FTE students who will major in the proposed program and indicates steps to be taken to achieve a diverse student body.</p>	<p>Met with Strength</p> <p>According to data from the Integrated Postsecondary Education Data System (IPEDS), kinesiology is one of the fastest growing majors in the U.S. in the past decade. The U.S. Bureau of Labor Statistics and the Florida Agency for Workforce Innovation project a 10% increase in employment in the U.S. and 22% in Florida over the next decade in the field. Further evidence of strong need is demonstrated by the existing Education Ph.D. - Exercise Physiology track that has had a 100% job placement for graduates since it began in 2011. Expected headcount is based on historical experience in the existing track and aligns with the typical headcount of 20 for other similar programs across the nation. Several support letters from professional organizations are included, verifying support and need for the proposed program. The Kinesiology undergraduate [49% female; 57% minority (32% Hispanic/Latino, 17% Black/African American)] and graduate [38% female; 40% minority (20% Hispanic/Latino, 8% Asian, 6% Black/African American)] programs provide a diverse pool of potential applications for this program and demonstrate the ability of the program to realize and support a diverse Ph.D. student body.</p>
7.	<p>The proposal provides a complete and realistic budget for the program, which reflects the text of the proposal, is comparable to the budgets of similar programs, and provides evidence that, in the event that resources within the institution are redirected to support the new program, such a redirection will not have a negative impact on undergraduate education. The proposal demonstrates a judicious use of resources and provides a convincing argument that the output of the program justifies the investment.</p>	<p>Met</p> <p>The proposed budget is realistic and is based largely on the proven budget of the existing Education Ph.D. - Exercise Physiology track. There is a limited need for additional/new resources beyond what is already in place for the existing track. Faculty salary support is already in place for the teaching, mentoring, and administration of the proposed Kinesiology Ph.D. program, while graduate teaching assistantships are provided to support instruction of the Kinesiology B.S. program, further supporting the undergraduate education. The proposed new degree program is intended to replace the existing track, with a soft transition for existing students who will either transition to the new Kinesiology Ph.D. degree program or remain in the existing track to complete their degrees as it is taught out.</p>

	Criteria	Proposal Response to Criteria
8.	The proposal provides evidence that the academic unit(s) associated with this new degree have been productive in teaching, research, and service.	<p>Met with Strength</p> <p>The existing Education Ph.D. - Exercise Physiology track has garnered top 10 rankings for kinesiology doctoral programs in the U.S. for the last two review cycles in 2014 and 2020. The faculty supporting the proposed Kinesiology Ph.D. program are distinguished as noted by receiving both university- and national/international-level awards for teaching and research and have substantial service records. The existing track has been successful in preparing graduates for the workforce, with 100% job placement. Faculty productivity in research has also been strong with a continual growth in publications and citations over the past 7 years. Support letters from ASM, ISSN, and NSCA further demonstrate strong student mentorship and contribution of the faculty to the field.</p>

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: John C. Hitt Library Expansion and Renovation Phase 2A.1 and 2A.2

☐ Information ☐ Information for upcoming action ☒ Action

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

Approve the use of **\$22,117,000** of Capital Improvement Trust Funds (CITF) for the next phase of the Library Renovation. Phase 2A.1, level 3 renovation estimated cost of \$18,800,000, and Phase 2A.2, ARC aisle with estimated costs of \$3,317,000.

This item relates to the Presidential Goals for 2020-21, #2 which states “Invest in academic excellence to drive greater student success and research outcomes.” The 21st Century Library project creates significant new study space for students, which will lead to greater student success.

Background Information:

A building program for the library project has been developed and approved by the President on December 11, 2020, which includes descriptions of all future phases of the library and their anticipated costs.

BOG Regulation 14.0025 “Action Required Prior to Fixed Capital Outlay Budget Request” subsection (4) states:

- “Proposals for fixed capital outlay projects to be funded by Capital Improvement Fees shall be prepared by the university, and submitted to the Board of Governors. Each proposed project shall be approved by the university president after consultation with the student government association. For the purposes of this regulation, “consultation” is defined as an ongoing dialog with the student body president prior to developing the university proposal. An attachment containing any objections and alternatives, and stating that both the university president and the student government association have reviewed the project proposals, shall be included in the proposal.”

UCF evaluates CITF project options through the CITF committee, chaired by a student government leader appointed by both the student government president and the university president. The CITF committee met on May 13, 2019 and approved funding the library project with 100 percent of CITF allocations for the next three years (estimated \$24 million). On November 26, 2019, a follow-up CITF committee meeting was held to make the committee aware of another university priority, the Arts Complex Phase II project, and the committee approved the reallocation of \$2 million of the approved library funds for the Arts Complex Phase II use with the intention that startup funding would position the project to seek external funding. These approvals are noted in the approved library building program.

The “John C. Hitt Library Renovation Phase II” project was included in the FY 2020-21 Capital Improvement Plan (CIP), approved by the Board of Trustees on June 18, 2020.

A Capital Project Funding Certification Form for the project was approved by the Board of Trustees on November 15, 2018. This included a total project approval of \$85.8 million. At this time, in working with our construction manager, UCF Facilities has revised the total project cost, which includes renovations of every floor of the existing building, to \$138,352,000. The new estimates include design fees, preconstruction fees, project management fees, permit fees, construction costs and construction escalation, furniture costs, IT costs,

Audio-Visual costs, moving costs, and new student equipment costs. Please refer to the building program for additional details on the project cost estimate.

Phase 1 (stand-alone library ARC), Phase 1A (library connector), and Phase 1B (exterior plaza and library furniture package) have been completed. Each phase to date has been under budget, and remaining funds from completed phases have been applied to future phases to help offset the need for additional CITF funds.

Recommended Action:

Staff recommends approval of the \$22,117,000 in spending authority from CITF.

Alternatives to Decision:

Alternatives include:

- 1) approving a reduced amount, which will require a reduction in project scope, or
- 2) rejecting this item, which will not allow the project to proceed into construction.

Fiscal Impact and Source of Funding:

Funds spent to date equate to \$49,420,000 to complete all of Phase 1 and includes design costs for Phase 2A.1.

The current request of \$22,117,000 to complete Phase 2A. Phase 2A.1, which includes renovation of the third floor, is currently under design with construction and anticipated to start in late 2021. Phase 2A.2, which will be the construction of a fourth aisle of material storage within the existing ARC building, is planned to start design and construction once the level 3 renovation is under construction.

Future requests could be brought to the board to complete remaining Phases for the entire building project with estimated costs of \$66,815,000, are detailed in anticipated order below:

- Phase 2B – second floor renovation – estimated \$20,345,000
- Phase 2C – first floor renovation – estimated \$18,810,000
- Phase 2D – fourth floor renovation – estimated \$18,440,000
- Phase 2E – fifth floor renovation – estimated \$9,220,000

See Attachment A for additional details of the scope of these future phases.

Authority for Board of Trustees Action:

BOG Regulation 14.0025 “Action Required Prior to Fixed Capital Outlay Budget Request” subsection (3) states:

- The university president shall have the responsibility for building program review and approval to assure compatibility with the institution’s approved strategic plan, master plan, educational plant survey and with space utilization criteria. Building programs approved by the university president, and budgets approved by the university board of trustees shall serve as the basic planning documents for development of plans and specifications for construction.

Contract Reviewed/Approved by General Counsel ☒ N/A ☐

The Architect and Construction Manager for the project will continue from previous phases of the project. The Architect’s contract for design, and the Construction Manager’s contract for preconstruction, have been approved by General Counsel and executed by the president. After BOT approval of this item, and after receipt of a Guaranteed Maximum Price (GMP) proposal from the Construction Manager, a contract amendment to the Construction Manager’s contract which incorporates the project’s construction cost will be routed through General Counsel for approval by the president.

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Misty Shepherd, Interim Vice President for Administrative Affairs and Chief Operating Officer

Supporting Documentation:

Attachment A: John C. Hitt Library Expansion and Renovation Building Program

Attachment B: John C. Hitt Library Expansion and Renovation PowerPoint Presentation

Facilitators/Presenters:

Misty Shepherd, Interim Vice President for Administrative Affairs and Chief Operating Officer

Duane Siemen, Interim Associate Vice President for Facilities and Safety



UNIVERSITY OF CENTRAL FLORIDA

John C. Hitt Library Expansion and Renovation

UCF Project #563

- **Phase 1 - ARC**
- **Phase 1A-1B - Connector Addition/Renovation**
- **Phase 2A-2E - Library Renovation**

Building Program

This program has been prepared in response to
Board of Governors regulation 14.0025 and
UCF requirements for Capital Projects

Prepared by UCF FACILITIES PLANNING & CONSTRUCTION

- Submitted for review May 2019
- Resubmitted for review December 2019
- Submitted for signatures April 10, 2020
- Revised and Resubmitted for signatures August 19, 2020 (revisions are footnoted)

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Chapter 7.0 Academic Master Plan

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Chapter 8.0 Campus Master Plan

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Chapter 11.0 Building Codes

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Bill Martin, *Director of FP&C*

REVIEWERS¹

The Building Program for the John C. Hitt Library Expansion and Renovation was submitted to the following reviewers in May 2019. Their remarks or corrections, if provided, were incorporated into the document.

- Frank Allen, *Interim Director of Libraries*
- Barry Baker, *Retired Director, UCF Libraries*
- Elizabeth Dooley, *Former Provost and Vice President of Academic Affairs*
- Maribeth Ehasz, *Vice President, Student Development & Enrollment Services*
- Joel Hartman, *Retired Vice President Information Technologies & Resources and CIO*
- Bill Martin, *Director of Facilities Planning & Construction (FP&C)*
- Christy Miranda, *Director of Space Administration (was SPAA)*
- Misty Shepard, *Interim Vice President, Administration & Finance*
- Duane Siemen, *Interim Assoc. Vice President, Administration & Finance (F&S)*

¹ August 2020 Revision – Contributors and Reviewers titles have been updated or noted “retired” or “former”

PROJECT REQUEST, RECOMMENDATION, AND APPROVAL

REQUEST²

The UCF Libraries request that UCF proceed with the John C. Hitt Library Expansion and Renovation; and confirm that the facility described in this building program was developed in conjunction with the space, functional, and operational needs of the end users and occupants of the proposed facility.

Frank Allen, *Interim Director of Libraries*

RECOMMENDATION

I recommend proceeding with the John C. Hitt Library Expansion and Renovation, provided that any outstanding issues identified in the Building Program will be addressed prior to the start of construction of the project phases and as required by governing regulations or statutes; including, but not limited to: concurrency issues, permit issues, procedural steps remaining to be taken, funding issues to be resolved, and code issues to be resolved.

Misty Shepherd, *Interim VP and COO*

UCF students support the use of Capital Improvement Trust Funds (CITF) for the John C. Hitt Library Expansion and Renovation.

Dr. Maribeth Ehasz, *VP for Student Development & Enrollment Services*

UCF Academic Affairs supports proceeding with the John C. Hitt Library Expansion and Renovation, as it serves a critical academic need.

Dr. Michael Johnson, *Interim Provost and VP*

APPROVAL

I have reviewed this Building Program for compatibility with University's approved strategic plan, campus master plan, educational plant survey, and with space utilization criteria as required by Board of Governors regulation 14.0025. I approve the John C. Hitt Library Expansion and Renovation.

Alexander Cartwright
President of the University of Central Florida

² August 2020 Revision – Change requester to end-user. Original requester, Joel Hartman, retired June 30, 2020.

1.0 BUILDING PROGRAM

Chapter 1 provides general information about the building program.

The intent of a building program is to define a project's high-level objectives and campus impacts. Below are requirements of the building program and the project process, as defined by the Board of Governors and UCF requirements.

Board of Governors Requirements

A building program is required by Board of Governors regulation 14.0025 Action Required Prior to Fixed Capital Outlay Budget Request. The current version of BOG 14.0025 was approved on November 21, 2013, and establishes a few specific parameters for building programs:

- The university is responsible for the preparation of the *building program*
- The *program* shall be consistent with the university strategic plan, academic and facilities master plan, and shall include the project budget and the building codes applicable to the project
- The university president shall have the responsibility for *building program* review and approval to assure compatibility with the institution's approved strategic plan, master plan, educational plant survey, and with space utilization criteria
- Projects funded by Capital Improvement Fees shall be approved by the university president after consultation with the student government association
- *Building programs* approved by the university president, and budgets approved by the university board of trustees shall serve as the basic planning documents for development of plans and specifications for construction

UCF Requirements

In addition to Board of Governors requirements, UCF follows an internal checklist of requirements for Capital Projects, from which these actions apply to this project:

The project is on the Campus Master Plan	See Chapter 8.0
The project is on the Educational Plant Survey, if required	See Chapter 5.0
The project is on the Capital Improvement Plan (CIP)	See Chapter 4.0
The project has Capital Outlay Budget Approval	See Chapter 4.0
The project has BOT Individual Project Approval	See Chapter 4.0
The project has a completed Certification of Funding Form	See Chapter 4.0
The Project has gone back to the BOT for approval for a Budget increase of 10% or more, if required	See Chapter 4.0

2.0 PROJECT OVERVIEW

Chapter 2 provides general information about the project.

Project Description

The Library Expansion project's overall goals are to:

- Add space to the library to create additional student study space, multipurpose space, and other spaces that support library programs
- Remove a majority of the existing book stacks, renovating this space to create additional student study areas (thus the creation of the Automatic Retrieval Center to provide book storage capacity)
- Renovate existing library spaces in order to create operational efficiencies and refresh public space
- Create a second entry/exit to provide more direct access to the core of campus, and to provide more egress capacity to allow for increased library occupancy
- Update the finishes of the library to a contemporary 21st Century environment
- Upgrade existing building systems (electrical, HVAC, fire alarm, boilers, etc.) that are nearing the end of their life
- Correct existing code deficiencies (stair guardrails, ADA compliance, lack of sprinklers, etc.)

FP&C Project: Project #563 – John C. Hitt Library Renovation/Expansion

Related Projects: MP# 14002009 Stair guardrail and flooring replacement

Building Area:³ Gross Square Feet (GSF)

Library (Existing)	203,458
Library (New Connector)	47,824
LIBRARY TOTAL GSF	251,282
ARC	19,419
ARC TOTAL GSF	19,419

Project Phases

Due to the size of the project and the limited amount of annual CITF distributions, the project must be executed using a phased approach. A general description of the project phases is shown here:

- Phase 1 – Automatic Retrieval Center (ARC) Building 2A
 - The ARC - Stand-alone Automated Retrieval Center system building (an open three-story volume) which will be able to store up to an estimated 690,000 volumes of library material. This will allow immediate ingest of this material, in order to free up existing library space for future renovations.
 - Shell space – A reading room over the ARC will be built out in Phase 1A of the project.

³ August 2020 Revision – 4/22/2020 email from Christy Miranda, Space Administration - Provided corrected GSF quantities from Turner as-built drawings. Assignable Space (NASF) has not been validated by Space Administration, therefore is not included here.

- Exterior bridge to connect the existing library to the new ARC – this is a temporary feature and can be removed after the completion of Phase 1A.
- Distributed Antenna System on the roof of the ARC building – centrally located within the UCF campus to provide improved cellular coverage in the core of campus (funded with additional Auxiliary funds)
- Existing library fifth floor study space renovation – removal of existing stacks and renovation of space to create a quiet study space for students
- Electrical switchgear replacement in the library's main electrical room (funded with additional PO&M funds)
- Code required upgrades (funded with additional PO&M funds)
 - Replacement of original building egress stair guardrails with new guardrails that meet current code requirements
 - Addition of sprinklers to the second, third, fourth, and fifth floors of the existing library building
 - Upgrade of select restrooms on all floors of the existing library for ADA compliance
- Phase 1A – Connector - an addition to Building # 2
 - Infill building between the ARC and the existing library, to connect the two structures and provide additional library space. Provide new entrance.
 - New space includes a large multipurpose room, private study spaces, group study spaces, open study spaces, circulation desk, support space, instruction rooms, group study rooms, exhibit gallery, and special collections
 - Four story circulation stair and three additional elevators
 - Build-out of the fourth floor reading room, above the ARC, for additional quiet study space for students
- Phase 1B – Exterior
 - Landscape/Hardscape/Irrigation of the exterior area between the Library Expansion, the JT Washington Center, and the Student Union
- Phase 2A.1 – Interior renovation
 - Third floor renovation, including the renovation of large amounts of student space
 - Second floor cosmetic renovation (flooring and paint only)
 - Boiler replacement for the entire building, and AHU replacement for level 3
- Phase 2A.2 – ARC aisle completion
 - Complete the ARC system, bringing the total capacity of the ARC to approximately 1,250,000 volumes of library material
- Phase 2B – Interior Renovation
 - Second floor renovation, including the renovation of large amounts of student space and the café renovation
 - Second floor mezzanine removal and renovation
 - AHU replacement/relocation for level 2 (funded with additional PO&M funds)

- First floor renovation under mezzanine
- Phase 2C – Interior Renovation
 - First floor complete renovation
 - AHU replacement/relocation for level 1 (funded with additional PO&M funds)
- Phase 2D – Interior Renovation
 - Fourth floor complete renovation
 - AHU replacement for level 4 (funded with additional PO&M funds)
- Phase 2E – Interior Renovation
 - Fifth floor complete renovation
 - AHU replacement for level 5 (funded with additional PO&M funds)

Building Occupants

The facility will house the following Departments and Units:

Library Administration

Responsible for the oversight and administration of all Libraries services, staff, finances, human resources, and receiving

Circulation Services

Circulation Services supports the academic needs of the UCF community by providing access to print and reserve materials, group study rooms, and other library resources

Special Collections & University Archives

Responsible for housing materials which are considered rare or of special interest to researchers, the University and the Central Florida communities

Curriculum Materials Center

Provides materials that are typically found in K-12 school settings and services to the College of Education and Human Performance, the UCF campus, & surrounding communities

Scholarly Communication

Provides information and assistance on all aspects of scholarly publishing

Research & Information Services

Provides research support to students and faculty to help them achieve their educational and academic goals

- Ask Us
- Government Documents
- Research & Information Desk.

Information Technology & Digital Initiatives

Provides technology planning & management; technology lending services, hardware & software support; leadership in digital scholarship; digital collection & repository management; & digital production services

Cataloging Services

Responsible for the creation and maintenance of metadata for materials in the Libraries

Interlibrary Loan & Document Delivery Services

Processes requests for books, articles and other materials not available at the UCF Libraries, and lends materials to other institutions

Acquisitions and Collection Services

Responsible for development of library resources and materials and facilitates the delivery of these resources to users of the library

Student Learning & Engagement

Plans, coordinates, and implements instruction and outreach for the UCF Libraries

Academic partner

UCF Student Academic Resource Center⁴ - SARC@WritingCenter

UCF IT⁵

Alternatives Considered

As the existing library is landlocked, limited options were available for library material storage which would free up significant amounts of area for renovated study space.

- An August 2011 Space Program showed several versions of on-site archival storage including compact shelving, high-bay storage (a.k.a. the Harvard Model), and standard shelving.
- Offsite storage was considered instead of the ARC facility, but had two significant disadvantages 1) cost to rent storage space, and 2) storing materials remotely extends retrieval time and increases staffing.

After significant research of other university solutions, the ARC was determined to be the most efficient and economical long-term solution to material storage needs.

⁴ SARC is primarily located in Trevor Colbourn Hall Room 117

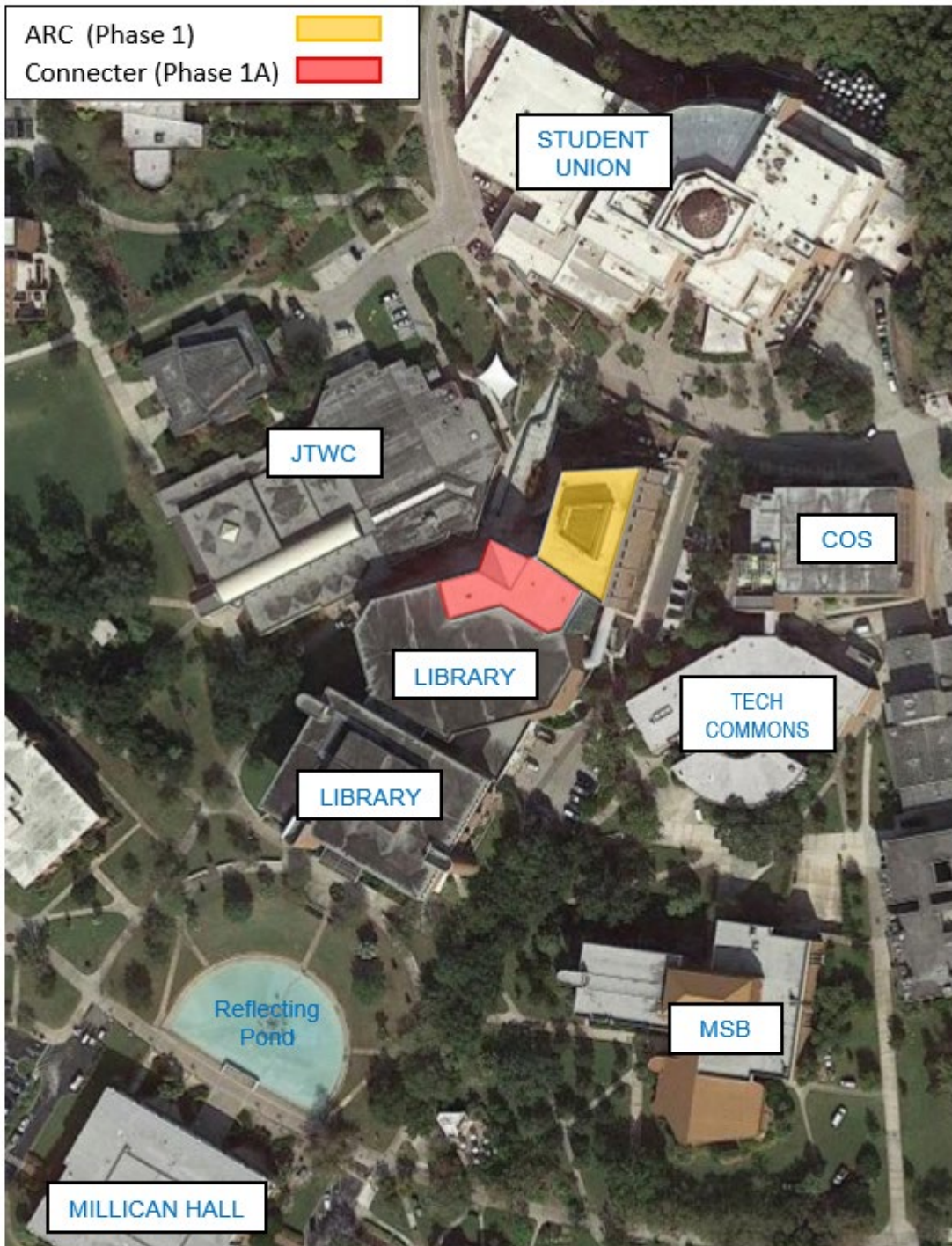
⁵ August 2020 Revision – 4/22/2020 email from Christy Miranda - UCF IT is also an occupant of the Library.

3.0 SITE AND UTILITIES

Chapter 3 provides specific information about the project site and utilities.

Proposed Site

The Library Expansion requires additional new construction area on the campus to create the ARC building (Phase 1) and Connector (Phase 1A). As the library itself is “land locked”, with the Reflecting Pond to the southwest, and buildings to the northwest and southeast, the only available area for expansion is to the northeast (toward the Student Union).



Roads, Transportation, and Parking

Road access to the library is limited to the service road which serves the core of campus.

As part of Library Expansion Phase 1 (ARC), ten handicap (ADA) parking spots were displaced. These spaces will be relocated – two near the Student Union loading dock, two at the Library loading dock, and six will be across from their original location and adjacent to the College of Sciences building.

The nearest parking garages and lots are:

- Garage I (west) - 1,273 spaces
- Garage H (northwest) - 1,340 spaces
- Garage C (east) - 1,852 spaces
- Faculty parking lot B1 west of Millican Hall -102 spaces
- Faculty parking lot B2 east of Millican Hall - 121 spaces
- Staff parking Lot B3 southwest of Millican Hall - 198 spaces
- Student parking Lot B4 southeast of Millican Hall - 192 spaces

Utility Providers⁶

Power:	Duke Energy Florida provides primary electrical service – (Feeder capacity is available).
Cooling:	General comfort cooling will be distributed to the project by the university's district chilled water loop (Generation capacity is available)
Potable Water:	Potable water is provided by the university's water treatment plant and is supplied to the campus via an underground piping system. Reduced-pressure principle backflow preventers and meters are required on all water supplies to UCF buildings. (Consumptive Use Permit capacity is available)
Irrigation:	The irrigation system is supplied with reclaimed water from the Iron Bridge Water Treatment Facility in Seminole County (Capacity is available)
Sanitary Sewer:	Effluent runs to Iron Bridge Water Pollution Control Facility in Seminole County. (Permit capacity is available)
Storm Water:	This project site drains to 4-F basin. (Permit capacity is available)
Telecommunications:	UCF IT/Telecom
Cable TV:	Spectrum/UCF IT
Natural Gas:	TECO People's Gas

⁶ Each university and third-party commodity provided to the project shall be metered with a utility-grade revenue meter approved by the UCF Department of Utilities and Energy Services and the utility provider. The project budget must cover all costs associated with utility interconnection to include system development and expansion.

Service Providers

Police Protection:	The UCF Police Department provides 24-hour service, seven days a week.
Fire Protection:	The campus police coordinate all fire emergency responses via the '911' network. Orange County Fire Station 65 (FS65, building 351) is less than a mile from the site.
Trash Removal:	The Library will utilize dumpsters in the existing Loading Dock east of the older part of the building. Housekeeping and Recycling Services provides trash and recycling services.

4.0 HISTORY, APPROVALS, AND NEXT STEPS

Chapter 4 provides a history of the approvals for the project, and the next steps to be taken.

Early Project History

- March 31, 2005 Board of Trustees Meeting - Report on the Library Expansion Project
“Joel Hartman, Vice Provost for Information Technologies & Resources, has been working with the architectural firm of Holzman Moss Architecture of New York on plans to expand the UCF Library above the existing John T. Washington Center bookstore and retail area. The expansion would connect the library and Washington Center buildings and add a new entrance in that area. The expansion would add 164,600 sq. ft. and nearly double the number of seats in the library from 1,713 to 3,272. The expansion will enable the library to increase its collection from about 1.1 million volumes in 2003 to a projected 2.3 million volumes in 2019. Construction could begin in Summer 2006 and is expected to cost about \$82.8 million.”
- See [Chapter 9 Space Criteria](#) regarding library space programs created in 2003 and 2011

Campus Master Plan Actions

See [Chapter 8.0 Campus Master Plan](#) - the Library projects were included on five Campus Master Plan Updates from 2000 to 2020.⁷

Five-year Capital Improvement Plan (CIP) Actions

Prior to October 26, 2017, capital improvement projects were submitted to the Board of Trustees annually through the Five-year Capital Improvement Plan and the Capital Outlay Budget.

The following is a list of the Five-year Capital Improvement Plans that included this project, and the dates they were approved by the Board of Trustees.

- 2021 CIP – BOT approved June 18, 2020⁸
 - John C. Hitt Library Renovation Phase II CITF \$ 12,603,396 in YR #1 (2021-22)
- 2020 CIP – BOT approved July 18, 2019
 - John C. Hitt Library Renovation Phase II CITF \$ 24,228,756 in YR #1 (2020-21)
- 2019 CIP – BOT approved July 19, 2018
 - John C. Hitt Library Renovation Phase II CITF \$33,566,573
- 2018 CIP – BOT approved July 20, 2017
 - John C. Hitt Library Renovation Phase II CITF \$41,268,246
 - John C. Hitt Library Renovation Phase I ~~removed~~ (struck through)
- 2017 CIP – BOT approved July 28, 2016
 - John C. Hitt Library Renovation Phase II CITF \$38,719,200
 - John C. Hitt Library Renovation Phase I CITF \$6,854,569
- 2016 CIP – BOT approved June 29, 2015
 - John C. Hitt Library Renovation Phase II CITF \$38,719,200
 - John C. Hitt Library Renovation Phase I CITF \$13,688,709
- 2015 CIP – BOT approved July 31, 2014
 - John C. Hitt Library Renovation Phase II CITF \$37,230,000
 - John C. Hitt Library Renovation Phase I CITF \$18,344,027

⁷ August 2020 Revision – considers 2020-30 CMP

⁸ August 2020 Revision - 2021 CIP added

- 2014 CIP - BOT approved July 25, 2013
 - UCF Library Phase I CITF \$20,199,358
- 2013 CIP – BOT approved July 26, 2012
 - UCF Library Phase I CITF \$23,968,850

Capital Improvement Trust Fund (CITF) actions

November 26, 2019 – CITF Committee Meeting⁹

Dean Jeff Moore of the College of Arts and Humanities, and Paul Lartonoix, Assistant to the Dean, petitioned the CITF committee for funds for the Performing Arts Complex, Phase II (PACII). The committee voted to reallocate \$2M in CITF funds from the CITF funds appropriated to the Hitt Library project in May 2019 (\$24M), to support design costs associated with PAC II. Meeting notes indicate that this reallocation is contingent on the resulting funding reduction not slowing down the next phases of the library.

May 13, 2019 CITF Committee Meeting

New Business

- Library presentation – Mr. Bill Martin, Director of Facilities Planning and Construction
Future phases:
 - A 3rd floor
 - B 2nd floor
 - C 1st floor
 - D 4th floor
 - E 5th floor
- Motion to vote to approve library funding for three years with 100% of CITF allocations
 - Vote 6-0 in favor

January 10, 2014 – CITF Committee Meeting

- Old Business included the 21st Century Library Project

November 9, 2012 – CITF Committee meeting

- Approved allocation of funding to the library for years 1-3.
- Highlighted additional projects should funding become available

May 15, 2012 – CITF Committee meeting

- Motion passed (unanimously) to place the Library as first priority for the next CITF funds allocation at \$64,145,460.

Other Actions

November 15, 2018 BOT Meeting - Kathy Mitchell, Interim Chief Financial Officer

- Requested Individual Project Approval for the John C. Hitt Library expansion and renovation
- Submitted a “Capital Projects Certification Form” for the John C. Hitt Library expansion and renovation – \$85.8 million in Capital Improvement Trust Funds (CITF), \$1.6 million in Plant Operations and Maintenance (PO&M) funds, \$0.3 million in Auxiliary funds, and \$0.3 million in Critical Deferred Maintenance funds

November 15, 2013 – BOT Meeting

- BOT proposal to allocate the 2013-14 CITF distribution to the design and construction of the John C. Hitt Library and the Recreation and Wellness Outdoor Improvements
- Complete Library phase I and \$7,090,711 to fund the design of phase II

⁹ August 2020 Revision – Duplicate paragraph removed.

January 31, 2013 – BOT meeting

- A motion was made and passed by the board approving the increase of the Capital Improvement Fee for 2013-14

November 15, 2012 – BOT meeting

- BOT approved \$32,657,160 of the \$35,657,160* fund to be used for completion of the library Phase I and to begin design of the library Phase II

October 12, 2012 – BOG actual allocation for the next CITF distribution will be \$35,657,160.

June 1, 2011 – Construction Cost summary

- Initial total construction cost estimates: Phase I \$41,069,000, Phase II \$12,825,000, Phase III \$13,728,000

January 22, 2015 – SGA Senate Meeting

- SGA Resolution 47-04 supporting the 21st Century library project by requesting the FL BOG provide necessary funding

Capital Outlay Budget actions

Prior to October 26, 2017, capital improvement projects were submitted to the Board of Trustees annually through the Five-year Capital Improvement Plan and the Capital Outlay Budget.

A project would typically appear on the Capital Outlay Budget Approval list in May of the year following its inclusion on the CIP, for approval by the BOT.

The following is a list of the Capital Outlay Budgets presented and approved by the BOT, and the dates they were approved.

2018-19 Capital Outlay Budget - BOT approved May 24, 2018

- PECO John C. Hitt Library Renovation Phase II \$2,411,142 (Funded \$0)
- CITF John C. Hitt Library Renovation Phase II \$41,268,246 (Funded \$7,701,673)

2017-18 Capital Outlay Budget – BOT approved May 18, 2017

- PECO John C. Hitt Library Renovation Phase II \$3,712,800 (Funded \$0)
- CITF John C. Hitt Library Phase I \$6,854,569 (Funded \$6,854,569)
- CITF John C. Hitt Library Phase II (Funded \$1,710,066)

2016-17 Capital Outlay Budget – BOT approved May 31, 2016

- PECO John C. Hitt Library Renovation Phase II \$3,712,800 (Funded \$0)
- CITF John C. Hitt Library Phase I \$13,688,709 (Funded \$0)

2015-16 Capital Outlay Budget – BOT approved May 21, 2015

- PECO John C. Hitt Library Renovation Phase II \$3,570,000 (Funded \$0)
- CITF John C. Hitt Library Phase I \$18,344,027 (Funded \$5,770,635)

2014-15 Capital Outlay Budget – BOT approved May 22, 2014

- PECO John C. Hitt Library Renovation Phase II \$35,000,000 (Funded \$0)
- CITF John C. Hitt Library Phase I \$25,199,358 (Funded \$6,855,331)

2013-14 Capital Outlay Budget – BOT approved May 23, 2013

- PECO Library Renovation Phase II \$3,500,000 (Funded \$0)
- CITF John C. Hitt Library Phase I \$32,637,160 (Funded \$12,457,802)

Project Approval Process

Actions Required

- Individual Project Approval - The Board of Trustees Charter, approved on June 14, 2017, requires that the BOT review all proposed new construction and renovation projects

- exceeding \$2 million in construction costs
- Budget Increase Approval - The Board of Trustees Charter, approved on June 14, 2017, requires that the BOT review all changes to projects that exceed \$2 million in construction costs or that increase project costs by more than 10 percent of the original estimate presented to the committee
- Capital Projects Approval Policy - Capital Projects Approval Policy, approved on September 27, 2018, requires that a Capital Projects Funding Certification Form be completed and signed by the University President, the Vice President submitting the item, the Chief Financial Officer, and the General Counsel for any capital project that exceeds \$2 million
- Presidential approval of the Building Program

Actions Taken

November 15, 2018 BOT Meeting - Kathy Mitchell, Interim Chief Financial Officer

- Requested Individual Project Approval for the John C. Hitt Library expansion and renovation
- Submitted a “Capital Projects Certification Form” for the John C. Hitt Library expansion and renovation – \$85.8 million in Capital Improvement Trust Funds (CITF), \$1.6 million in Plant Operations and Maintenance (PO&M) funds, \$0.3 million in Auxiliary funds, and \$0.3 million in Critical Deferred Maintenance funds

Next Steps

UCF President must approve this Building Program.

5.0 EDUCATIONAL PLANT SURVEY

Chapter 5 confirms that the project was recommended in an educational plant survey in accordance with BOG 14.0025 (1), and describes compatibility with the educational plant survey per BOG 14.0025 (3).

The Current Educational Plant Survey

The title of the current Educational Plant Survey is 2015 Educational Plant Survey (effective July 1, 2016 - 30 June 30, 2021).

Adding the project to the Educational Plant Survey

The Library projects were included on Table 8 Analysis of Space Need by Category (Form B) or shown as "Survey Recommended" in several Educational Plant Surveys.¹⁰ When NASF is listed, it defines an addition to the existing building; whereas, 0 (zero) means there is no additional NASF being added to the building.

2015 John C. Hitt Library Renovation Phase II - Project 5 – Adding 41,000 NASF

Study space	41,000
-------------	--------

2011 Library (Renovation) - Project 8

All Space	0
-----------	---

2006 Library Expansion - Project 7 – Adding 116,216 NASF

Classroom space	2,303
-----------------	-------

Study space	81,886
-------------	--------

Office space	12,000
--------------	--------

Auditorium/Exhibit space	3,530
--------------------------	-------

Instructional//Media space	16,497
----------------------------	--------

2001 Library Expansion – Project 8 – Adding 63,600 NASF

Classroom	800
-----------	-----

Study	55,000
-------	--------

Office	2,800
--------	-------

Instructional Media	5,000
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1981 Library Expansion and Remodeling (no project number) – Adding 76,235 NASF¹¹

Study (formerly library)	51,916
--------------------------	--------

Office (formerly offices and EDP)	15,924
-----------------------------------	--------

Instructional Media	6,771
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Student Services (no longer a space category)	1,624
---	-------

6.0 STRATEGIC PLAN

Chapter 6 indicates consistency with the university strategic plan in accordance with BOG 14.0025 (2), and

¹⁰ Library projects were not Survey Recommended in the 1987, 1992, or 1996 EPS. SA does not have any documentation of Educational Plant Surveys prior to 1981.

¹¹ August 2020 Revision –4/22/2020 email from Christy Miranda - the area stated in the 1981 EPS was corrected from 90,535 NASF to 76,235 ASF and the Student Services Space Category corrected from 15,924 to 1,624 NASF

compatibility with the approved strategic plan per BOG 14.0025 (3).

The Collective Impact Strategic Plan

The University of Central Florida (UCF) is on an upward trajectory as an emerging preeminent public research university. The Collective Impact Strategic Plan, approved by the UCF Board of Trustees in May 2016, sets the university on a course towards enhanced quality, heightened excellence and greater impact.

Focused on a long-range twenty-year vision with a five-year roadmap, the strategic plan is transforming the way we teach, learn, and engage. As a model for higher education in the 21st century, we are challenging long-held assumptions about the role and scope of higher education. Grounded in the belief that bigger is better, we are harnessing the strength of our size with a constant pursuit of excellence to make positive, lasting impacts on the students, communities, and society we serve. We set big goals in the Collective Impact Strategic Plan and are working together with our partners to achieve our collective impact in five key focus areas.

Our Area of Focus

- Increase Student Access, Success and Prominence - Transforming lives and livelihoods through the power of higher education degree attainment
- Strengthen Our Faculty and Staff - Attracting and cultivating exceptional and diverse faculty, students, and staff whose collective contributions strengthen us
- Grow our Research and Graduate Programs - Deploying our distinctive assets to solve society's greatest challenges and create the next generation of pioneering scholars and practitioners
- Create Community Impact Through Partnerships - Leveraging and developing partnerships at every level that amplify our academic, economic, social, and cultural impact and reputation
- Leading Innovation in Higher Education - Innovating to create academic, operational, and diversified funding models that transform higher education

Consistency and Compatibility with the Strategic Plan

Two of the seven goals of this expansion project, outlined in Section 2.0 Project Overview, support student success metrics outlined in the Collective Impact Strategic Plan. More specifically, underlined below are the components of the two expansion project goals that promote student success:

- Add space to the library to create additional student study space, multipurpose space, and other spaces that support library programs
- Remove existing book stacks, renovating this space to create additional student study areas (thus the creation of the Automatic Retrieval Center to provide book storage capacity)

Local research findings suggest that UCF students (n=25,006, nearly 40% of population) who interacted with one or more of the five library services studied had higher end of semester Grade Point Averages (GPAs) (~3.20) than their non-library-using counterparts (~3.05). There are also published empirical studies that found that college students who use library services have higher GPAs and retention rates than similar non-library users. Libraries provide an array of services for students (i.e., individual and group study) that contribute to student success.

7.0 ACADEMIC MASTER PLAN

Chapter 7 confirms consistency with the academic master plan in accordance with BOG 14.0025 (2).

Academic Program Identification

The proposed Library Renovations will not house any academic programs.

Academic Program Reviews

Pursuant to Florida Statute, UCF conducts in-depth reviews of academic programs at least every seven years. The primary purpose is to examine the quality and productivity of academic programs with a goal to develop recommendations leading to program improvement.

The proposed Library Renovations will not address space deficits identified in any Academic Program Reviews.

8.0 CAMPUS MASTER PLAN

Chapter 8 describes consistency with the facilities master plan in accordance with BOG 14.0025 (2), and compatibility with the approved master plan per BOG 14.0025 (3).

The Campus Master Plan (CMP)¹²

Campus Master Plans that included this project:

2020-2025 Campus Master Plan Update, the 10-Year Schedule of Capital Projects (SCP) included:

- John C. Hitt Library Phase II – Renovation 5 Phases 226,506gsf

2015-25 Campus Master Plan Update, the Capital Improvements List included:

- Library Renovation Phase II – 222,387nasf / 226,506gsf PECO, CITF \$36,500,000

2010-20 Campus Master Plan Update, the Capital Improvements List included:

- Library Renovation - PECO \$14,212,564
- Library Expansion - Private Funds \$113,472, 000

2005-15 Campus Master Plan Update, the Capital Improvements List included:

- Library Expansion - Classroom 800 / Study 54,614 / IM 5,000 / Office 2,800

2000-10 Campus Master Plan Update, the Capital Improvements List included:

- Library Expansion PECO 63,600nasf, 89,900gsf

Consistency with Goals, Objectives or Policies of the Campus Master Plan¹³

The Library expansion and renovations will comply with:

2.0 FUTURE LAND USE & URBAN DESIGN

OBJECTIVE 1.6: Develop energy-efficient campus facilities, as detailed in the UCF Standards.

POLICY 1.6.9: All new UCF buildings shall be LEED-certified (Leadership in Energy and Environmental Design), and each new project shall achieve LEED Gold certification as defined by the U.S. Green Building Council.¹⁴

12.0 FACILITIES MAINTENANCE

OBJECTIVE 1.2: Establish the desired level of performance for building components.

¹² August 2020 revision - Updated to include the 2020-30 Campus Master Plan.

¹³ Ibid.

¹⁴ UCF requires LEED Gold certification (60-79 points) for all new construction with a cooling demand greater than 40 refrigerated tons (RT). Due to the phased nature of this project, the university will not pursue LEED certification until all renovations are completed. However, each phase is being designed with the intent of achieving the required LEED Gold certification.

9.0 SPACE UTILIZATION CRITERIA

Chapter 9 indicates compatibility with space utilization criteria in accordance with BOG 14.0025 (3).

State Space Criteria

State criteria is available to guide space planning in Florida institutions of higher education and at UCF, including: State Requirements for Educational Facilities, 2014 (SREF). The project will be compatible with State Space Criteria.

University Space Criteria

University criteria is available to guide space planning at UCF, including the UCF Space Allocation and Use Policy - August 8, 2018. The project will be compatible with UCF Space Criteria.

Project-specific Space Criteria

Academic Program Statement (APS)

This project has no UCF Academic Program Statement.

Programs by outside Consultants

2003 - Hardy Holzman Pfeiffer Associates was commissioned to program the UCF Library.

2004 - HHPA disbanded, after which Malcolm Holzman, Douglas Moss, and Nestor Bottino started their own firm.

2011 - Holzman Moss Bottino Architecture with ForeSite Facility Planners was commissioned to program, plan, and develop a conceptual design for the “21st Century Library.” Their space program was submitted to UCF on August 26, 2011.

The Libraries continue to work with Holzman Moss Bottino Architecture on space programming for the John C. Hitt Library Phase 2 - Library Renovations Phases 2A-2E (upgrading existing space).

Space to be Released

At the end of 2019, the Center for Distributed Learning (CDL) vacated space on the first floor of the library and relocated to a newly purchased building in the Research Park. The CDL space was returned to the university’s space inventory and reassigned to the Library and UCF IT on March 6, 2020.¹⁵

¹⁵ August 2020 revision – 4/22/2020 email from Christy Miranda – Update to Space to be Released.

10.0 PROJECT BUDGET

Chapter 10 provides the project budget.

Funding of Capital Projects

The Library Expansion project is primarily funded using Capital Improvement Trust Funds (CITF), which are student fee-based funds for use on specified capital projects.

Additional Deferred Maintenance, Auxiliary, and Critical Deferred Maintenance funds were added to the project budget in order to include infrastructure upgrades and a Distributed Antenna System (DAS) to the scope.¹⁶

Due to the size of the project and the limited amount of annual CITF distributions, the project must be executed using a phased approach.

A budget is shown below (see section 2.0 Project Overview for additional information on the project phases).

HITT LIBRARY ESTIMATE OF PROBABLE COST		Phase 1 ARC bldg	Phase 1A Connector	Phase 1B Ext/Furniture	Phase 2A.1 Level 3 reno	Phase 2A.2 ARC aisles	Phase 2B Level 2 reno	Phase 2C Level 1 reno	Phase 2D Level 4 reno	Phase 2E Level 5 reno
Design	A/E fees, building envelope consultant, commissioning, planning contingency	\$2,308,000	\$1,350,000	\$0	\$900,000	\$40,000	\$900,000	\$850,000	\$800,000	\$400,000
Preconstruction	Contractor design phase efforts	\$345,000	\$222,000	\$0	\$90,000	\$20,000	\$120,000	\$100,000	\$80,000	\$60,000
Permitting	Building Code Office, SFM, SJRWMD	\$124,000	\$115,000	\$50,000	\$105,000	\$30,000	\$110,000	\$100,000	\$100,000	\$60,000
Contractor Construction	CITF funds	\$15,234,000	\$17,675,000	\$2,170,000	\$13,150,000	\$3,000,000	\$13,700,000	\$12,400,000	\$12,100,000	\$6,000,000
	Deferred Maintenance Funds	\$2,160,000	\$0	\$0	\$0	\$0	\$800,000	\$800,000	\$800,000	\$500,000
	DAS platform on ARC	\$366,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UCF Construction	UCF utilities, UCF IT, OIR Audio Visual, Owner Contingency	\$41,000	\$757,000	\$410,000	\$725,000	\$100,000	\$775,000	\$700,000	\$700,000	\$400,000
FF&E	Furniture, UCF IT inside plant, computers, library gates, moving costs	\$593,000	\$1,050,000	\$2,930,000	\$3,300,000	\$30,000	\$3,300,000	\$3,300,000	\$3,300,000	\$1,500,000
FP&C PMS	FP&C costs to manage project	\$655,000	\$635,000	\$230,000	\$530,000	\$97,000	\$640,000	\$560,000	\$560,000	\$300,000
TOTAL BY PHASE		\$21,826,000	\$21,804,000	\$5,790,000	\$18,800,000	\$3,317,000	\$20,345,000	\$18,810,000	\$18,440,000	\$9,220,000
TOTAL PHASES 1, 1A, 1B		\$49,420,000								
TOTAL PHASES 2A-E					\$88,932,000					
GRAND TOTAL		\$138,352,000								

Plant Operation and Maintenance (PO&M)

The PO&M formula is a space/facilities operating funding model that was developed in 1993 by the State University System of Florida. It has been used by the Governor and Legislature to provide operating resources for new space/facilities.

The existing 203,458 GSF¹⁷ library receives PO&M. The state has not appropriated PO&M funding for new facilities several years; but the formula is used here to determine the level of funding that will be needed to maintain the added space:

- Phase 1 (ARC): 19,419 GSF X \$ 16.39 /GSF = \$318,277
- Phase 1A (Connector): 47,824 GSF X \$9.68 /GSF = \$462,936

¹⁶ Deferred Maintenance funding will need to be evaluated during each phase of design to determine if it is available to help fund the project - if unavailable, CITF funds will need to fully fund the project

¹⁷ August 2020 Revision -4/22/2020 email from Christy Miranda - GSF revised from 226,506 to 203,458 based on Turner reported in their as-builts; ARC GSF revised from 18,509 GSF to 19,419 GSF and PO&M adjusted from \$303,263 to \$318,277.

11.0 BUILDING CODES

Chapter 11 provides the building codes applicable to the project, as required by BOG 14.0025 (2).

Compliance

This project will comply with all applicable codes, laws, standards, statutes, and regulations.

Building Codes

The codes applicable to this project include, but are not limited to:

- Building Codes - Administered by UCF Building Department
- Fire Codes - Administered by the Florida Division of State Fire Marshal

UCF Standards, Statutes, & Guidelines

The project must meet UCF standards including, but not limited to:

- UCF Design, Construction, and Renovation Standards
Administered by UCF Facilities and Safety
- Telecommunications Design Standards
Administered by UCF Information Technology (UCF IT), an operating unit within the UCF Information Technologies and Resources Division (IT&R)
- Campus Landscape Master Plan and Design Standards (2016)
Administered by UCF Landscape & Natural Resources (LNR), a division of UCF Facilities & Safety
- Office of Instructional Resources Design Standards (2019)
Administered by UCF Office of Instructional Resources (OIR), an operating unit within the UCF Division of Digital Learning

Florida Statutes

F.S. Chapter 255 addresses requirements for public property and publicly owned buildings.

Energy and Sustainability

The Architects and Engineers of Record (A/E EOR) will need to address LEED and sustainability with respect to performance, energy, water conservation / efficiency, and LEED campus credit integration.

Detailed criteria will be included in the Owner's Project Requirements (OPR), and the A/EOR will provide a Basis of Design (BoD) that gives technical guidance for how these requirements will be incorporated into the design.

The project must meet energy standards including, but not limited to:

- Green Building Construction and Renovation Requirements
Administered by UCF Department of Utilities & Energy Services (UES), a division of UCF Facilities & Safety
- State of Florida Model Energy Efficiency Code for Building Construction
Administered by UCF Department of Utilities & Energy Services (UES), a division of UCF Facilities & Safety

University of Central Florida

Attachment B

Library Expansion



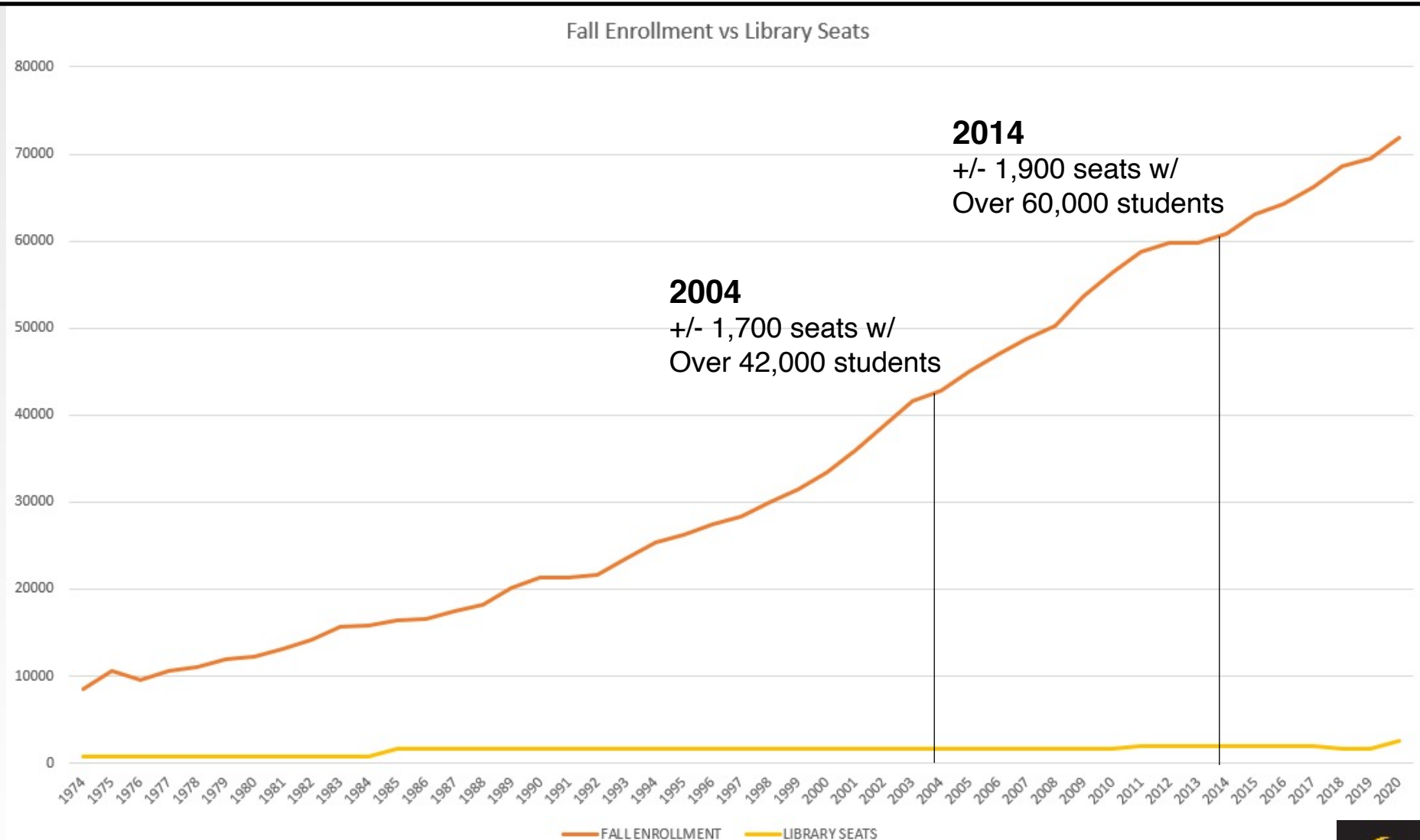
UCF

21st Century Library: a new environment to enhance student success

- Move 90% of print collection into ARC: more people space; less stack space
- Add 1,700 student seating (~50% increase)
- Add 70 group study rooms (~230% increase)
- More space for SARC and Writing Center
- More technology (Digital Commons, LIBec, Innovation room)
- 24-hour accessible study space
- Multipurpose room

University of Central Florida

Library Expansion



University of Central Florida

Library Expansion



University of Central Florida

Library Expansion – Cost Estimate

		Phase 1	Phase 1A	Phase 1B	Phase 2A.1	Phase 2A.2	Phase 2B	Phase 2C	Phase 2D	Phase 2E	TOTAL
		ARC bldg	Connector	Ext/Furniture	Level 3 reno	ARC aisle	Level 2 reno	Level 1 reno	Level 4 reno	Level 5 reno	
Design	A/E fees, building envelope consultant, commissioning, planning contingency	\$2,308,000	\$1,350,000	\$0	\$900,000	\$40,000	\$900,000	\$850,000	\$800,000	\$400,000	\$7,548,000
Preconstruction	Contractor design phase efforts	\$345,000	\$222,000	\$0	\$90,000	\$20,000	\$120,000	\$100,000	\$80,000	\$60,000	\$1,037,000
Permitting	Building Code Office, SFM, SJRWMD	\$124,000	\$115,000	\$50,000	\$105,000	\$30,000	\$110,000	\$100,000	\$100,000	\$60,000	\$794,000
Contractor Construction	CITF funds	\$15,234,000	\$17,675,000	\$2,170,000	\$13,150,000	\$3,000,000	\$13,700,000	\$12,400,000	\$12,100,000	\$6,000,000	\$95,429,000
	Deferred Maintenance Funds	\$2,160,000	\$0	\$0	\$0	\$0	\$800,000	\$800,000	\$800,000	\$500,000	\$5,060,000
	DAS platform on ARC	\$366,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$366,000
UCF Construction	UCF utilities, UCF IT, OIR Audio Visual, Owner Contingency	\$41,000	\$757,000	\$410,000	\$725,000	\$100,000	\$775,000	\$700,000	\$700,000	\$400,000	\$4,608,000
FF&E	Furniture, UCF IT inside plant, computers, library gates, moving costs	\$593,000	\$1,050,000	\$2,930,000	\$3,300,000	\$30,000	\$3,300,000	\$3,300,000	\$3,300,000	\$1,500,000	\$19,303,000
FP&C PMS	FP&C costs to manage project	\$655,000	\$635,000	\$230,000	\$530,000	\$97,000	\$640,000	\$560,000	\$560,000	\$300,000	\$4,207,000
TOTAL BY PHASE		\$21,826,000	\$21,804,000	\$5,790,000	\$18,800,000	\$3,317,000	\$20,345,000	\$18,810,000	\$18,440,000	\$9,220,000	\$138,352,000
TOTAL PHASE 1		\$49,420,000									
TOTAL PHASE 2A					\$22,117,000						
TOTAL PHASE 2B-E								\$66,815,000			

University of Central Florida

Library Expansion – CITF

14.0025 Action Required Prior to Fixed Capital Outlay Budget Request

(4) Proposals for fixed capital outlay projects to be funded by Capital Improvement Fees shall be prepared by the university, and submitted to the Board of Governors. Each proposed project shall be approved by the university president after consultation with the student government association. For the purpose of this regulation, “consultation” is defined as an ongoing dialogue with the student body president prior to developing the university proposal. An attachment containing any objections and alternatives, and stating that both the university president and the student government association have reviewed the project proposals, shall be included in the proposal.

Year	Appropriation	Disbursements
FY14	\$12,457,801	\$12,454,551
FY15	6,855,331	6,807,000
FY16	5,770,635	5,768,020
FY17	6,834,140	6,833,182
FY18	8,564,635	8,457,966
FY19	7,701,673	5,043,314
FY20	9,337,817	-
FY21	9,625,360	-
Total	\$67,147,392	\$45,364,028

University of Central Florida

Library Expansion – Phase 1

		Phase 1 ARC bldg	Phase 1A Connector	Phase 1B Ext/Furniture	Phase 2A.1 Level 3 reno	Phase 2A.2 ARC aisle	Phase 2B Level 2 reno	Phase 2C Level 1 reno	Phase 2D Level 4 reno	Phase 2E Level 5 reno	TOTAL
Design	A/E fees, building envelope consultant, commissioning, planning contingency	\$2,308,000	\$1,350,000	\$0	\$900,000	\$40,000	\$900,000	\$850,000	\$800,000	\$400,000	\$7,548,000
Preconstruction	Contractor design phase efforts	\$345,000	\$222,000	\$0	\$90,000	\$20,000	\$120,000	\$100,000	\$80,000	\$60,000	\$1,037,000
Permitting	Building Code Office, SFM, SJRWMD	\$124,000	\$115,000	\$50,000	\$105,000	\$30,000	\$110,000	\$100,000	\$100,000	\$60,000	\$794,000
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	Deferred Maintenance Funds	\$2,160,000	\$0	\$0	\$0	\$0	\$800,000	\$800,000	\$800,000	\$500,000	\$5,060,000
	DAS platform on ARC	\$366,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$366,000
UCF Construction	UCF utilities, UCF IT, OIR Audio Visual, Owner Contingency	\$41,000	\$757,000	\$410,000	\$725,000	\$100,000	\$775,000	\$700,000	\$700,000	\$400,000	\$4,608,000
FF&E	Furniture, UCF IT inside plant, computers, library gates, moving costs	\$593,000	\$1,050,000	\$2,930,000	\$3,300,000	\$30,000	\$3,300,000	\$3,300,000	\$3,300,000	\$1,500,000	\$19,303,000
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TOTAL PHASE 1		\$49,420,000									

Phase 1

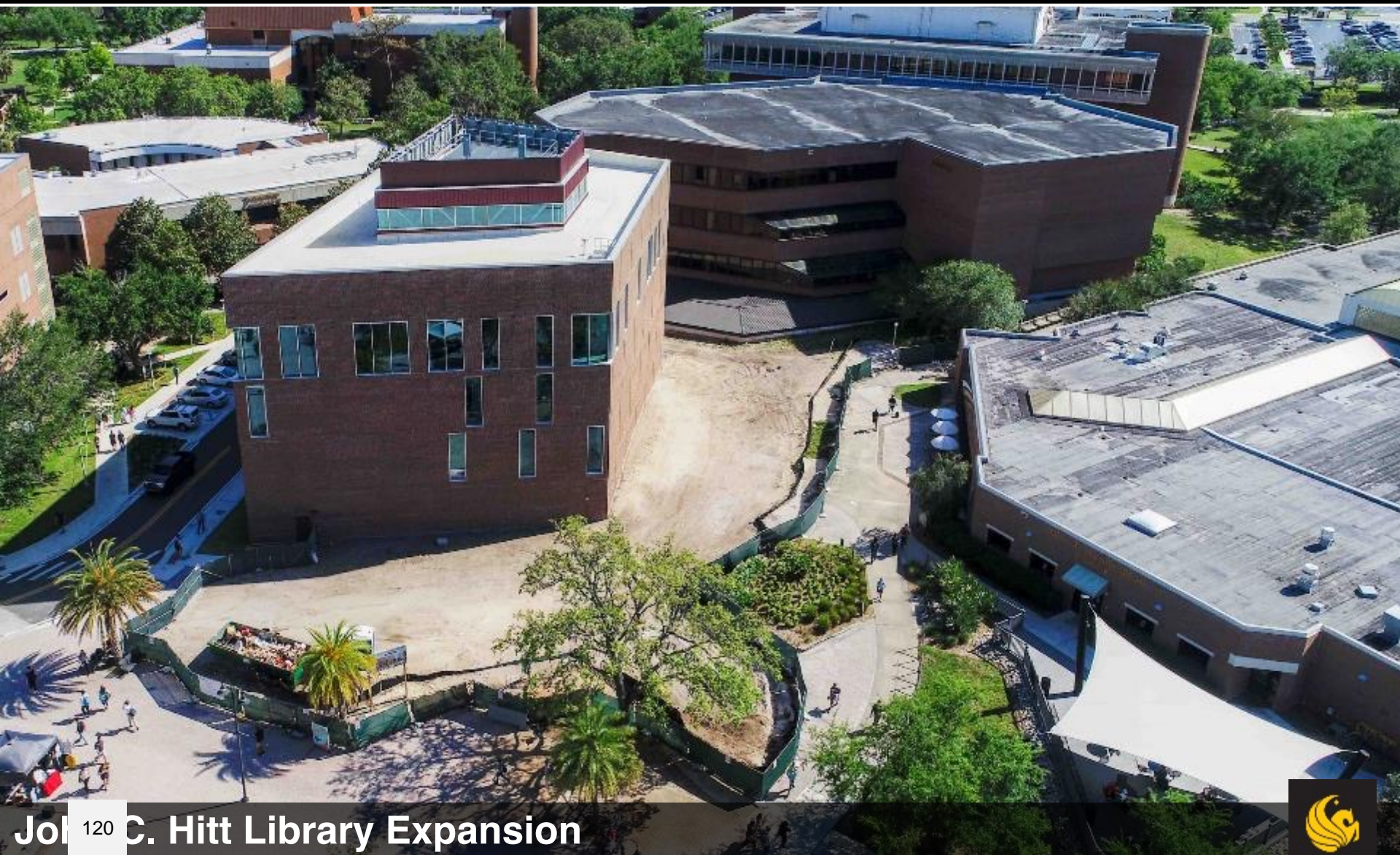
- Stand-alone building for ARC
- 5th floor quiet study room
- Temporary bridge
- Sprinklers in existing library
- Upgrade exit stair handrails
- Elevator replacement
- ADA restroom upgrades

Phase 1A/1B

- Connector building to existing library
- Reading Room build-out
- Exterior hardscape, landscape, irrigation
- Chiller pump replacement
- Furniture, computers, digital signage
- Entry gate system

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Library Expansion – Phase 1



John C. Hitt Library Expansion

University of Central Florida

Library Expansion – Phase 1



John C. Hitt Library Expansion

University of Central Florida

Library Expansion – Phase 1



John C. Hitt Library Expansion, Phase 1A: Automatic Retrieval Center

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Library Expansion – Phase 1



John C. Hitt Library Expansion, Phase 1A / 1B

Phase 2 (A,B,C,D...)

Interior Renovation

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Library Expansion – Phase 2

		Phase 1 ARC bldg	Phase 1A Connector	Phase 1B Ext/Furniture	Phase 2A.1 Level 3 reno	Phase 2A.2 ARC aisle	Phase 2B Level 2 reno	Phase 2C Level 1 reno	Phase 2D Level 4 reno	Phase 2E Level 5 reno	TOTAL
Design	A/E fees, building envelope consultant, commissioning, planning contingency	\$2,308,000	\$1,350,000	\$0	\$900,000	\$40,000	\$900,000	\$850,000	\$800,000	\$400,000	\$7,548,000
Preconstruction	Contractor design phase efforts	\$345,000	\$222,000	\$0	\$90,000	\$20,000	\$120,000	\$100,000	\$80,000	\$60,000	\$1,037,000
Permitting	Building Code Office, SFM, SJRWMD	\$124,000	\$115,000	\$50,000	\$105,000	\$30,000	\$110,000	\$100,000	\$100,000	\$60,000	\$794,000
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FF&E	Furniture, UCF IT inside plant, computers, library gates, moving costs	\$593,000	\$1,050,000	\$2,930,000	\$3,300,000	\$30,000	\$3,300,000	\$3,300,000	\$3,300,000	\$1,500,000	\$19,303,000
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TOTAL BY PHASE		\$21,826,000	\$21,804,000	\$5,790,000	\$18,800,000	\$3,317,000	\$20,345,000	\$18,810,000	\$18,440,000	\$9,220,000	\$138,352,000

TOTAL PHASE 2A

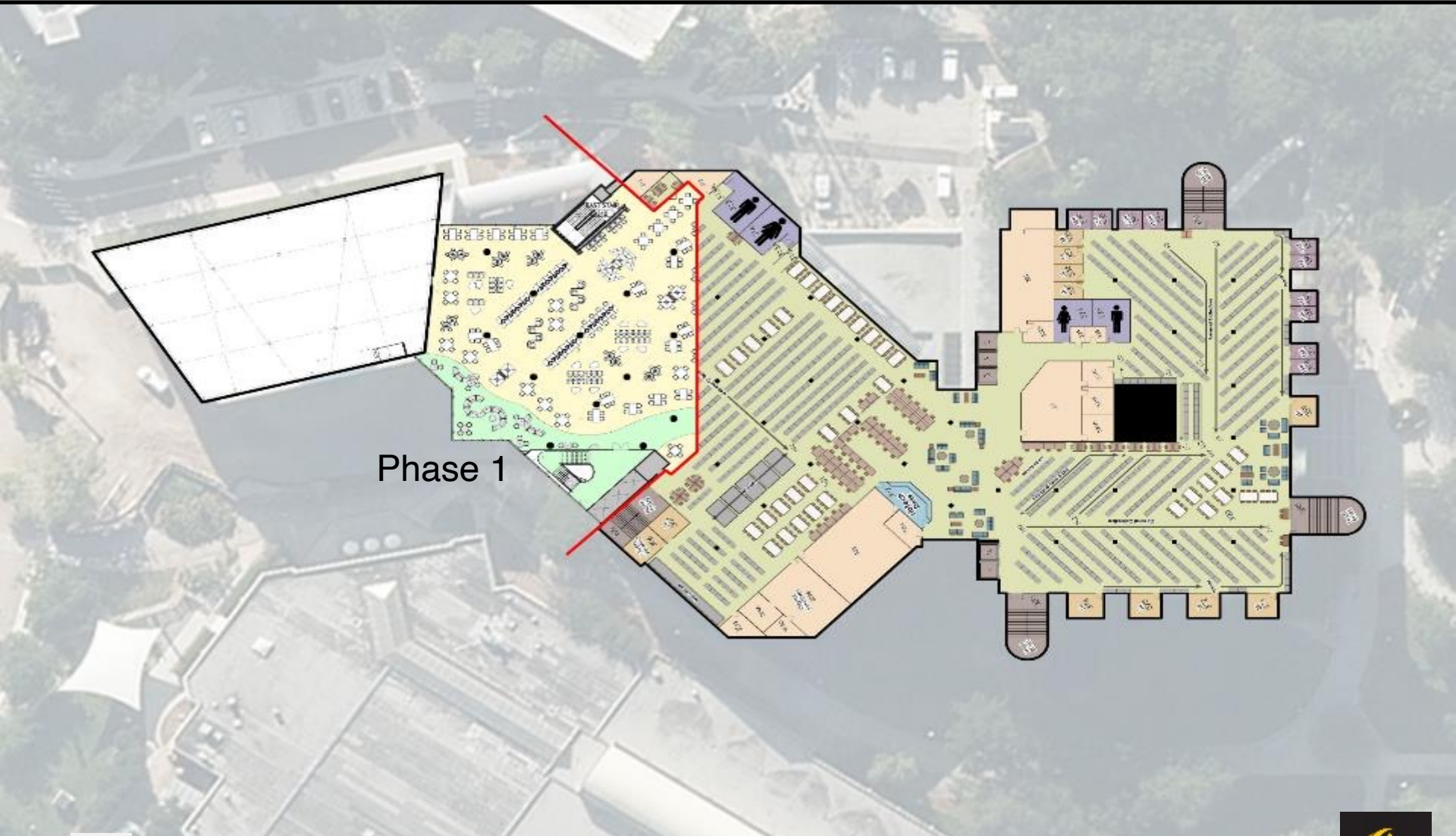
\$22,117,000

Phase 2A (Level 3) Scope:

- Demo entire floor to structure
- New mech rooms/AHUs/ducts/controls
- Sprinkler adjustments
- Boiler replacement
- All finishes
- **One aisle ARC**

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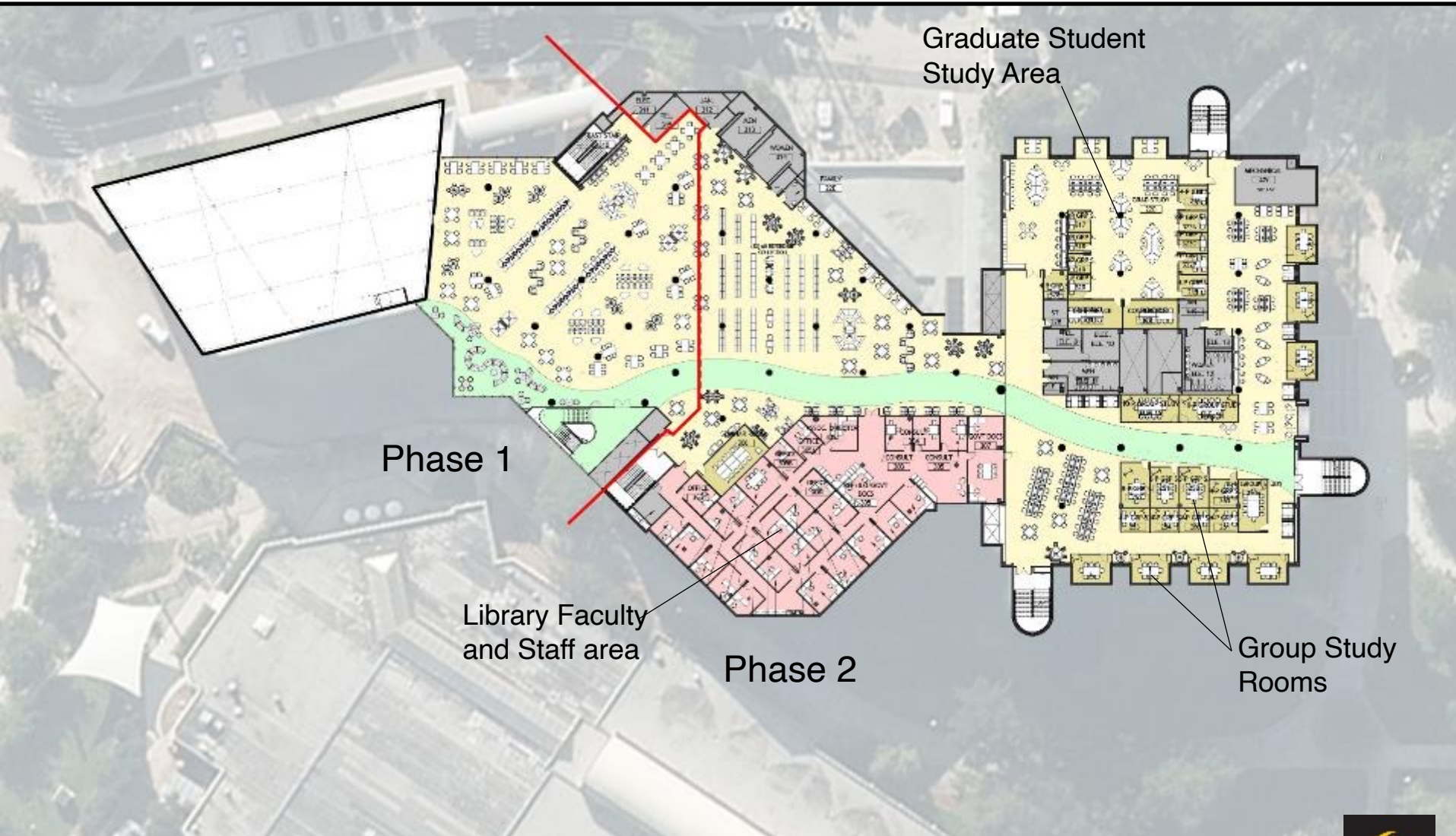
Library Expansion – Phase 2



Phase 1

University of Central Florida

Library Expansion – Phase 2



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Library Expansion – Phase 2 - Future

		Phase 1 ARC bldg	Phase 1A Connector	Phase 1B Ext/Furniture	Phase 2A.1 Level 3 reno	Phase 2A.2 ARC aisles	Phase 2B Level 2 reno	Phase 2C Level 1 reno	Phase 2D Level 4 reno	Phase 2E Level 5 reno	TOTAL
Design	A/E fees, building envelope consultant, commissioning, planning contingency	\$2,308,000	\$1,350,000	\$0	\$900,000	\$40,000	\$900,000	\$850,000	\$800,000	\$400,000	\$7,548,000
Preconstruction	Contractor design phase efforts	\$345,000	\$222,000	\$0	\$90,000	\$20,000	\$120,000	\$100,000	\$80,000	\$60,000	\$1,037,000
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	DAS platform on ARC	\$366,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$366,000
UCF Construction	UCF utilities, UCF IT, OIR Audio Visual, Owner Contingency	\$41,000	\$757,000	\$410,000	\$725,000	\$100,000	\$775,000	\$700,000	\$700,000	\$400,000	\$4,608,000
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TOTAL BY PHASE		\$21,826,000	\$21,804,000	\$5,790,000	\$18,800,000	\$3,317,000	\$20,345,000	\$18,810,000	\$18,440,000	\$9,220,000	\$138,352,000

TOTAL PHASE 2B-E

\$66,815,000

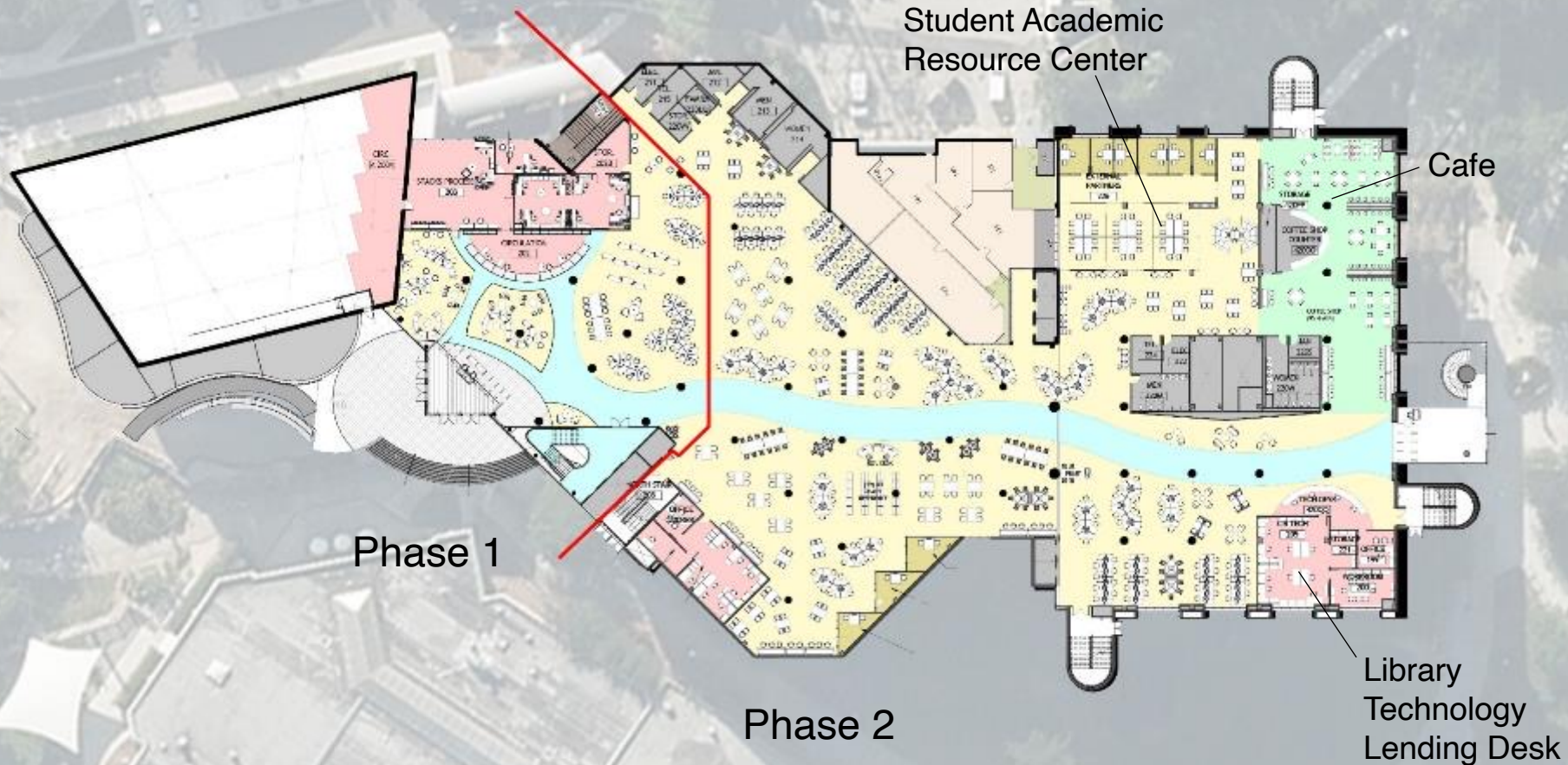
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Library Expansion – Phase 2



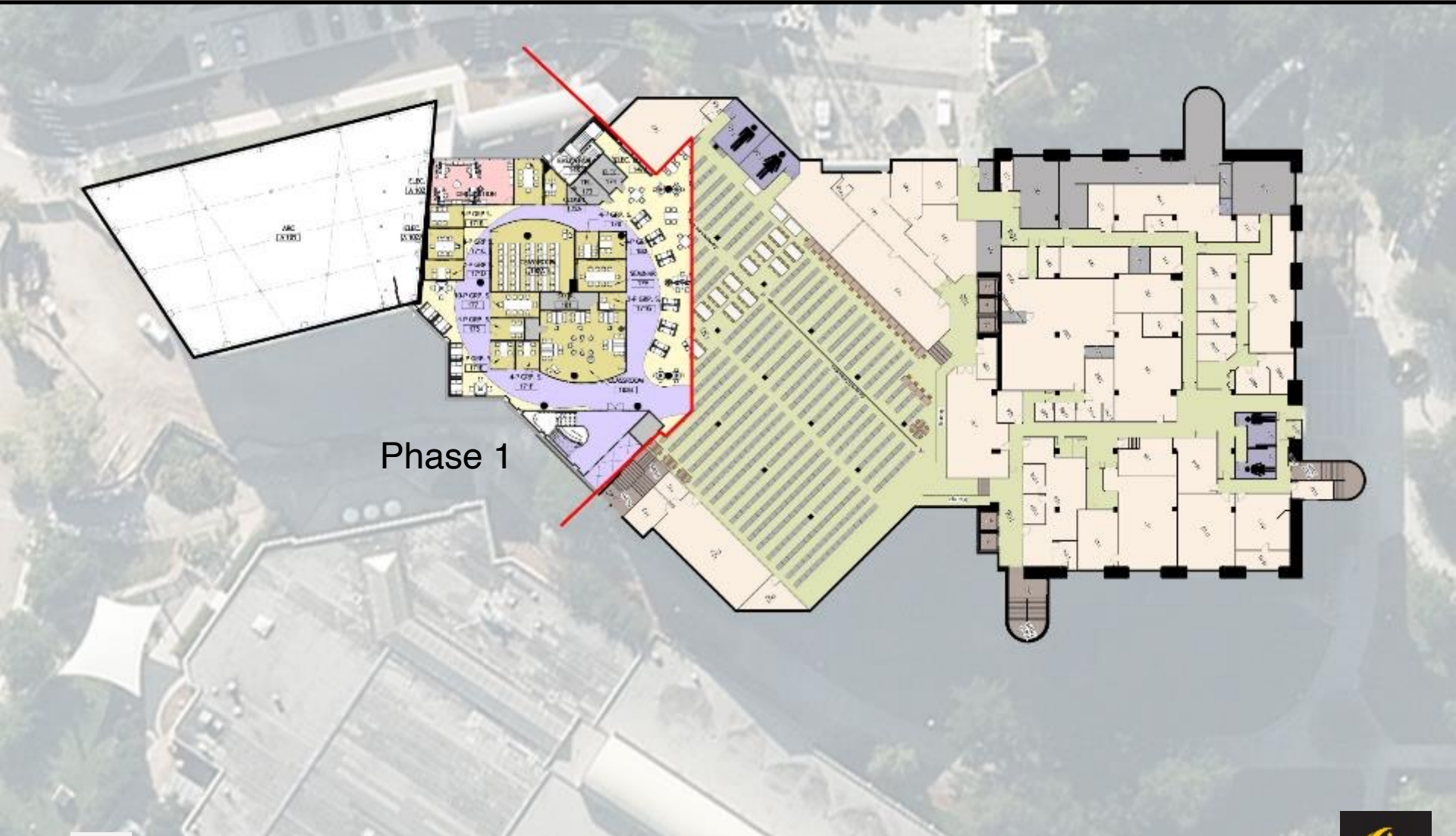
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Library Expansion – Phase 2



University of Central Florida

Library Expansion – Phase 2

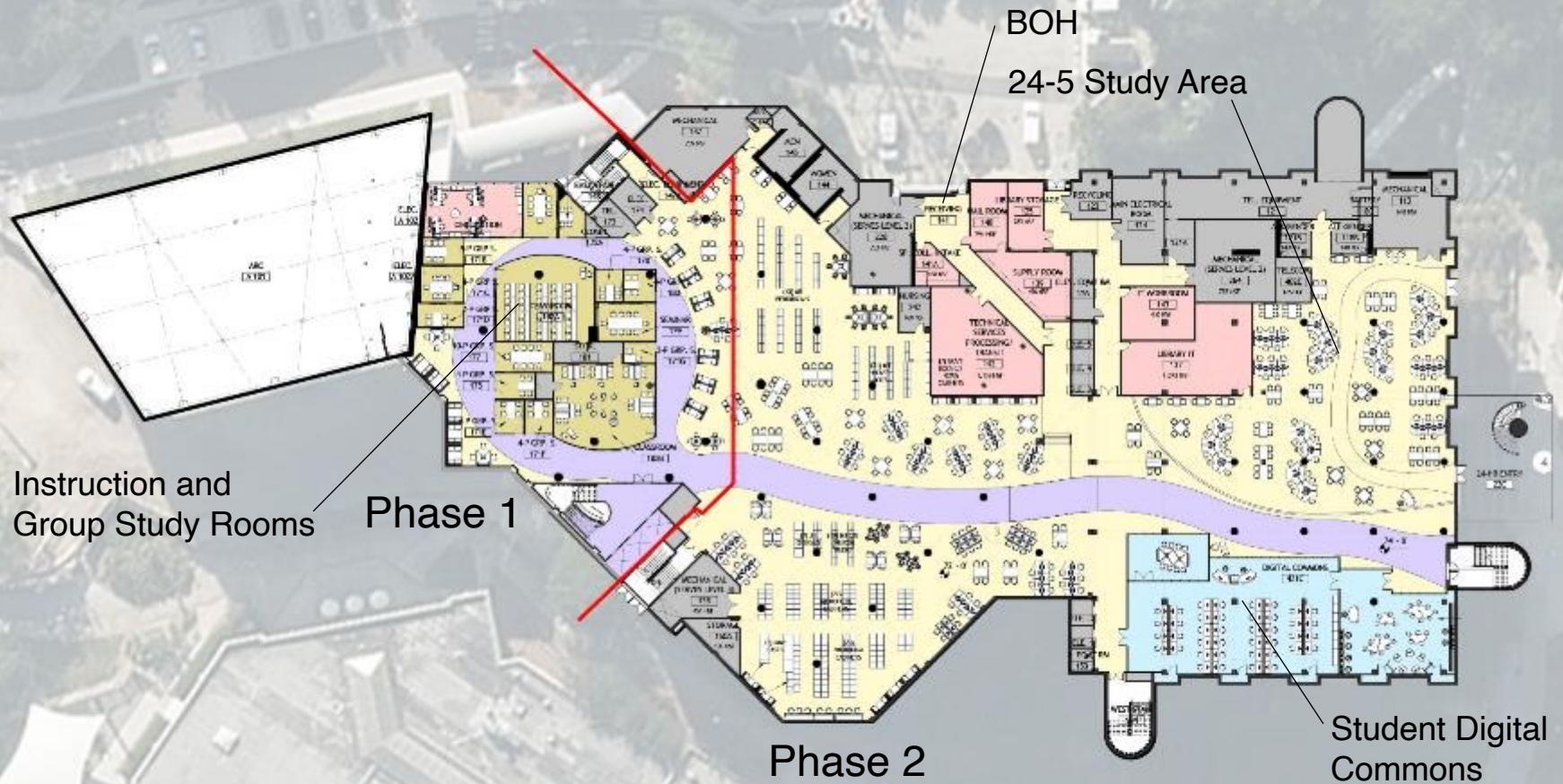


Phase 1

Level 1

University of Central Florida

Library Expansion – Phase 2



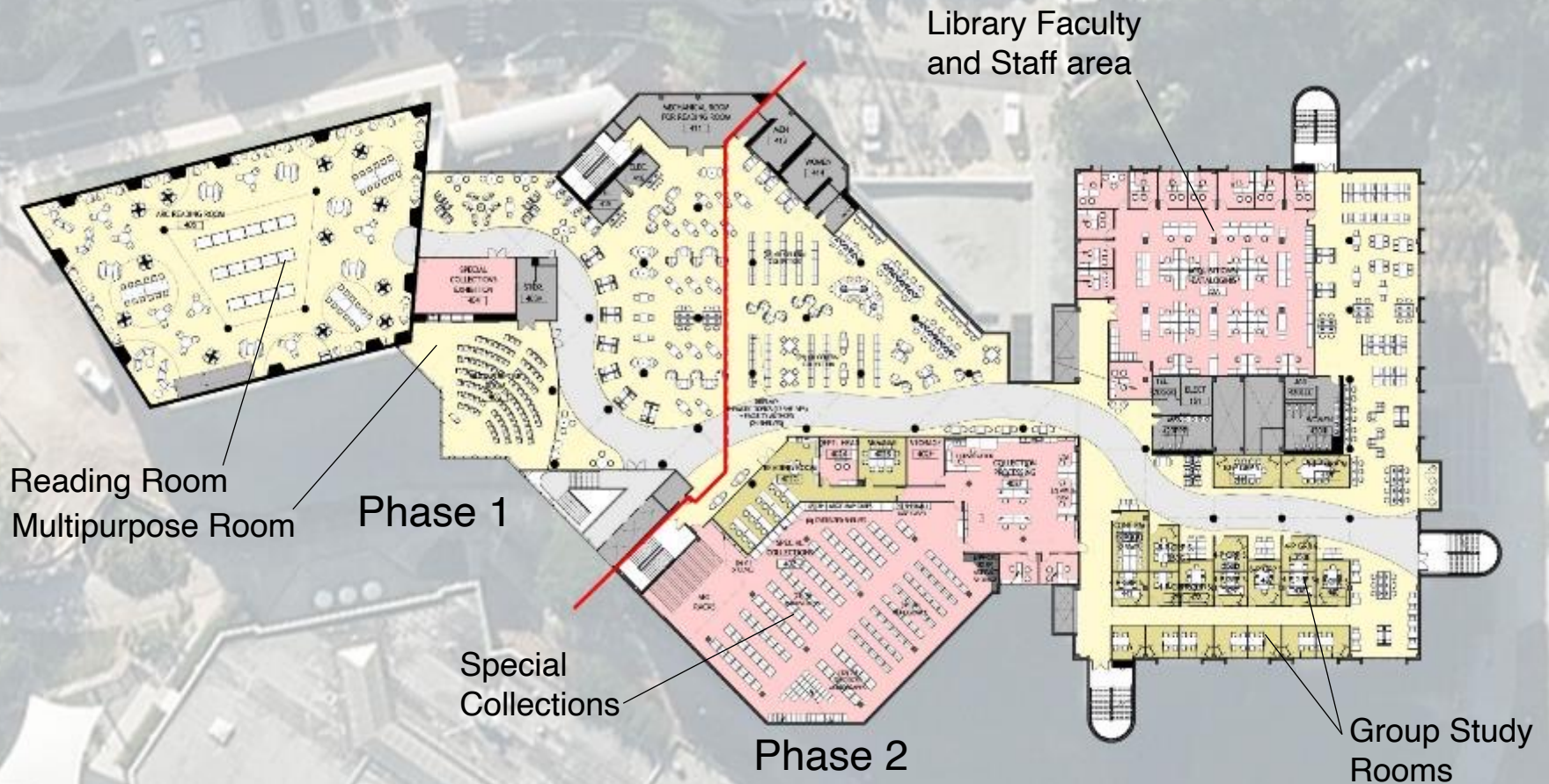
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Library Expansion – Phase 2



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Library Expansion – Phase 2



Level 4

Level 5

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Logo of the University of the Pacific (UP) is visible in the bottom right corner.

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Library Expansion – Phase 2



University of Central Florida

Library Expansion – February 2021



John C. Hitt Library Expansion

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UCF

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: 2021-2026 Educational Plant Survey

☐ Information ☐ Information for upcoming action ☒ Action

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

UCF is working to facilitate approvals required by Florida Statutes and BOG Regulations for all of the Fixed Capital Outlay Projects requesting PECO funding and Major Carry Forward projects. BOG regulation 14.0025 (1) states “No new construction or remodeling project shall be requested by a university for inclusion on the first year of the 3 year, PECO-eligible priority list without being recommended in an educational plant survey.”

Background Information:

An Educational Plant Survey (EPS) is required at least once every five (5) years for all public educational entities, including state universities. At the request of the university, BOG staff facilitated and coordinated a Survey Team and participated with university staff on the EPS to ensure that all the requirements of section 1013.03 and 1013.31, Florida Statutes, were satisfied. In addition to Board staff, the team included staff from Florida Agricultural and Mechanical University, University of South Florida, and University of North Florida. The Survey Team Recommendation is included as an attachment. The EPS covers the period July 1, 2021 through June 30, 2026.

Recommended Action:

Review and approve the completed 2021-2026 Educational Plant Survey report.

Alternatives to Decision:

There is no alternate option. Per BOG regulation, universities are required to perform an EPS at least once every five (5) years.

Fiscal Impact and Source of Funding:

Board of Governors regulation 14.0025 states that 1) No new construction or remodeling project shall be requested by a university for inclusion on the first year of the 3 year, PECO-eligible priority list without being recommended in an educational plant survey.

Authority for Board of Trustees Action:

Delegation of Authority to the President, Items requiring specific authority of the Board (37). All items required by the BOG or Florida Legislature to be approved by the Board.

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Misty Shepherd, Interim Vice President for Administrative Affairs and Chief Operating Officer

Supporting Documentation:

Attachment A: 2021-26 Educational Plant Survey – Executive Summary

Attachment B: 2021-2026 Educational Plant Survey Report

Attachment C: Survey Team Recommendation Letter

Facilitators/Presenters:

Misty Shepherd, Interim Vice President for Administrative Affairs and Chief Operating Officer

Christy Miranda, Director, Space Administration

2021-26 Educational Plant Survey

Executive Summary

2021-26 Educational Plant Survey (EPS)

Required by Florida Statutes (F.S.) 1013.03 and 1013.31:

F.S. 1013.31 Educational plant survey; localized need assessment; PECO project funding

- “At least every 5 years, each board shall arrange for an educational plant survey, to aid in formulating plans for housing the educational program and student population, faculty, administrators, staff, and auxiliary and ancillary services of the district or campus, including consideration of the local comprehensive plan...”

F.S. 1013.03 - Functions of the department and the Board of Governors

- Require boards to submit other educational plant inventories data and statistical data or information relevant to construction, capital improvements, and related costs.

2021-26 Educational Plant Survey (EPS)

EPS is comprised of two segments: Validation and Needs Assessment

Validation - visits all sites of the University to confirm or correct information carried in the computerized Physical Facilities Space File, as well as floor plans

- Includes buildings that have not been previously surveyed, buildings assessed as unsatisfactory, and a sampling of other buildings to determine overall accuracy of the reported inventory

Needs Assessment - develop specific project recommendations consistent with approved programs in the Campus Master Plan.

- The Space Needs Assessment activity includes an evaluation of the following elements:
 - Site Acquisition
 - Site Improvements
 - Renovation
 - Remodeling
 - New Construction

2021-26 Educational Plant Survey (EPS)

In 2019, BOG created an EPS Application in the State University Database System (SUDS) to produce the final EPS report

EPS report is composed of the following:

- Overview of the process (p. 1)
- Copy of UCF 2020 Accountability Plan Enrollment Planning (p. 2-3)
- BOG Notification of Requirements for UCF EPS (p. 5-6)
- UCF Request for EPS Assistance (p. 7)
- Compilation of reports produced in the SUDS EPS Application:
 - EPS Checklist (p. 4)
 - Buildings with Unsatisfactory Building Conditions (p. 8-9)
 - Renovation, Remodeling, Termination, Demolition and Ineligible facilities
 - Complete List of Validation (p. 10-12)

2021-26 Educational Plant Survey (EPS)

- Compilation of reports produced in the EPS Application: (Con't)
 - Building Condition Assessment Form (p. 13-14)
 - Lists 37 buildings that turned 25+ years since 2015 EPS
 - Individual Building Assessments (p. 15-51)
 - Needs Assessment (p. 52-94)
 - Form B with Unsatisfactory Buildings Flagged (p. 52-53)

Space Type	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gymnasium	Campus Support Service	Total NASF
Space needs by Space type	373303	833266	466629	1388777	1157314	93326	185170	186652	261553	4945989
Current Inventory (Main Campus)	222237	201054	241240	682651	301696	28868	10081	13913	98450	1800190
Net Space needs	151066	632212	225389	706126	855618	64458	175089	172739	163103	3145799
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %

2021-26 Educational Plant Survey (EPS)

- Compilation of reports produced in the EPS Application: (Con't)
 - Needs Assessment (p. 52-94) (Cont'd)
 - Space Needs by Space Type (p. 54)
 - Satisfactory Space Table of Contents (p. 55)
 - Report #1: Main Campus - Satisfactory Space/Current Inventory (p. 56-65)
 - Report #2: All Sites - Satisfactory Space/Current Inventory (p. 66-94)
 - Unsatisfactory Space (Terminated) (p. 95)
 - Demolition (p. 96)
 - Ineligible Space for Space Calculation (p. 97)

2021-26 Educational Plant Survey (EPS)

- Compilation of reports produced in the EPS Application: (Con't)
 - Needs Assessment (p. 52-94) (Cont'd)
 - Unsatisfactory Space with No Action Required (p. 98)
 - Unsatisfactory Space to be Remodeled/Renovated (p. 99-100)
 - Projects Under Construction (p. 101)
 - Requested Project for Survey Recommendation (p. 102-103)
 - Projects Funded for Planning (p. 104)
 - New Construction Projects (p. 105)
 - Remodeling Projects (p. 106)
 - Renovation Projects (p. 107)

2021-26 Educational Plant Survey (EPS)

Needs Assessment – Form B (p. 103)

Space type	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gymnasium	Campus Support Service	Total NASF
Net Space needs	151066	632212	225389	706126	855865	64458	175089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
Projects funded for Planning	0	0	0	0	0	0	0	0	0	0
Net Space needs	151066	632212	225389	706126	855865	64458	17089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
New Construction Projects	26700	6400	117135	29635	72350	26210	0	0	0	278430
Net Space needs	124366	625812	108254	676491	783515	38248	175089	172739	163189	2867702
Percent of Space needs met	67%	25%	77%	51%	32%	59%	5%	7%	38%	42%
Remodeling Projects	10625	8818	47547	63862	64745	0	0	0	12754	208351
Net Space needs	124366	625812	108254	676491	783515	26210	175089	172739	163189	2867702
Percent of Space needs met	67%	25%	77%	51%	32%	59%	5%	7%	38%	42%
Renovation Projects	47939	1584	50365	119510	17427	9162	0	0	856	246843
Net Space needs	124366	625812	108254	676491	783515	38248	175089	172739	163189	2867702
Percent of Space needs met	67%	25%	77%	51%	32%	59%	5%	7%	38%	42%

2021-26 Educational Plant Survey (EPS)

- President's Acknowledgment of Survey Team Recommendations (p. 108-113)
 - General Requirements:
 - 1.1 - Standard recommendation approving the use of carry forward funds to complete all renovation projects that do not exceed the statutory \$5 million threshold
 - 1.2 - Standard recommendation approving the use of carry forward funds to complete all remodeling projects that do not exceed the statutory \$10 million threshold
 - 5 Remodeling Projects Approved
 - 3 Remodeling/Renovation projects
 - 8 Renovation Projects Approved
 - 3 New Construction Projects Approved

Questions





EDUCATIONAL PLANT SURVEY OVERVIEW

In Florida, all public school districts, colleges and state universities are required to conduct an Educational Plant Survey (EPS) at least once every 5 years using “uniform data sources and criteria”(Section 1013.31, Florida Statutes). An EPS is a systematic and comprehensive study of each institution’s sites, buildings, and the site improvements required to operate the facilities. This includes a review of both the 1) existing educational and ancillary facilities and 2) anticipated future needs for repair, expansion and/or demolition. The EPS is a safeguard mechanism to ensure that PECO dollars, and the assets constructed with PECO dollars are being directed appropriately towards needed educational buildings.

The EPS is undertaken collaboratively by the EPS Survey Team, which consists of staff of the university being surveyed; Board of Governors’ staff; and staff from other universities. The final EPS Report must be approved by both the local Board of Trustees as well as the Board of Governors. The EPS is one of 3 long-range planning documents – the EPS, the Campus Master Plan and the 5 Year Capital Improvement Plan.

Required EPS Elements

- Summary of approval by the Board of Trustees and Board of Governors
- Recommendations for existing facilities
- Recommendations for new facilities
- Projected capital outlay full-time equivalent student enrollment
- Inventory of existing sites and facilities

The procedures to be used in conducting each EPS are specified by the Chancellor’s Office.



ENROLLMENT PLANNING

Fall Headcount Enrollment by Student Level [all degree-seeking students, all campuses]

UNDERGRADUATE	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
ACTUAL	54,075	55,253	56,424	58,402	58,962
APPROVED GOALS	.	.	56,000	57,595	58,410	58,400	58,400	58,400	.	.
PROPOSED GOALS	59,230	59,365	59,410	59,384	59,313
GRADUATE	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
ACTUAL	8,012	8,170	8,840	9,319	9,722
APPROVED GOALS	.	.	8,590	9,148	9,500	10,000	10,400	10,710	.	.
PROPOSED GOALS	10,257	10,696	11,072	11,393	11,675

Fall Headcount Enrollment by Student Type [all degree-seeking students, all campuses]

UNDERGRADUATE	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
FTIC: New	6,535	6,403	6,879	7,230	7,321	7,332	7,332	7,332	7,332	7,332
FTIC: Returning	18,675	19,115	19,426	20,110	20,935	21,618	22,136	22,521	22,808	23,023
Transfer: FCS w/ AA	21,897	22,012	21,636	21,617	21,612	21,475	21,164	20,889	20,640	20,408
Transfer: Other	5,883	6,649	7,417	8,324	7,948	7,655	7,578	7,507	7,437	7,377
Post-Baccalaureates	1,085	1,074	1,066	1,121	1,146	1,150	1,155	1,161	1,167	1,173
Subtotal	54,075	55,253	56,424	58,402	58,962	59,230	59,365	59,410	59,384	59,313
GRADUATE	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Master's	5,663	5,812	6,359	6,668	6,944	7,410	7,776	8,081	8,336	8,552
Research Doctoral	1,724	1,732	1,787	1,897	1,960	2,010	2,060	2,110	2,160	2,210
Professional Doctoral	625	626	694	754	818	837	860	881	897	913
Subtotal	8,012	8,170	8,840	9,319	9,722	10,257	10,696	11,072	11,393	11,675
TOTAL	62,087	63,423	65,264	67,721	68,684	69,487	70,061	70,482	70,777	70,988

Note: This table reports this number of students enrolled by student type categories. These headcounts only include those seeking a degree – unclassified students (eg, dual enrolled) are not included. The student type for undergraduates is based on the 'Type of Student at Most Recent Admission'. The First Time in College (FTIC) student was admitted in the same fall term or in the preceding summer term – this includes those who were re-admitted as FTICs.



ENROLLMENT PLANNING (cont.)

Percent of Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits [Fall term]

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
ACTUAL	11	11	12	13	12
APPROVED GOALS	14	15	16	17	.	.
PROPOSED GOALS	15	16	17	17	17

Full-Time Equivalent (FTE) Enrollment by Course Level

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
LOWER	16,024	16,797	17,299	17,882	18,737	19,064	19,117	19,177	19,222	19,243
UPPER	29,772	30,483	31,302	32,298	33,685	34,293	34,410	34,462	34,465	34,432
GRAD 1	4,087	4,152	4,285	4,674	4,844	4,976	5,184	5,439	5,627	5,781
GRAD 2	1,431	1,383	1,406	1,480	1,591	1,673	1,698	1,736	1,794	1,851
TOTAL	51,313	52,815	54,292	56,334	58,858	60,006	60,409	60,814	61,108	61,307

Note: Full-time Equivalent (FTE) student is a measure of all instructional activity (regardless of fundability) that is based on the number of credit hours for all students during an academic (summer, fall, spring) year. FTE is based on the standard national definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for university educational plant surveys.

Percent FTE Enrollment by Method of Instruction

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
UNDERGRADUATE										
All Distance (100%)	.	31	33	32	31	31	31	32	32	33
Primarily Dist. (80-99%)	.	0	0	2	6	8	8	8	8	8
Hybrid (50-79%)	.	9	10	10	11	11	11	12	12	12
Classroom (0-49%)	.	60	58	56	53	50	50	48	48	47
GRADUATE										
All Distance (100%)	.	29	31	36	38	34	35	37	37	38
Primarily Dist. (80-99%)	.	0	0	0	0	4	4	3	3	3
Hybrid (50-79%)	.	12	11	10	10	10	10	10	10	9
Classroom (0-49%)	.	60	58	54	52	52	51	50	50	50

Educational Plant Survey

Educational Plant Survey Checklist

EPS survey year : 2020-2021

University : UCF

EPS Process Name	Start Date	End Date
Notification Process	15-JUL-20	29-SEP-20
Survey Team Members	13-NOV-20	17-NOV-20
Pre-validation	29-SEP-20	11-MAR-21
Agenda	04-MAR-21	04-MAR-21
Validation	04-MAR-21	12-MAR-21
Needs Assessment	12-MAR-21	12-MAR-21
Requested Projects for survey recommendation	12-MAR-21	12-MAR-21
Survey Team Recommendation Letter	12-MAR-21	12-MAR-21
President Acknowledgement of the EPS Recommendations	23-MAR-21	23-MAR-21
EPS Draft preparation	02-APR-21	02-APR-21
Board of Trustees Approval		
BOG Approval		
Final EPS Document		



July 15, 2020

M E M O R A N D U M

TO: Dr. Alexander Cartwright, President
University of Central Florida

FROM: Kevin Pichard, Director
Finance and Facilities

SUBJECT: Requirements for the University of Central Florida
Educational Plant Survey

This memorandum is to advise you that in accordance with s. 1013.31(1), Florida Statutes, an Educational Plant Survey ("Survey") is required to be conducted at the University of Central Florida for the upcoming fiscal year, 2020–2021. This section requires each Survey to be conducted by the Board of Trustees or an agency employed by the Board of Trustees. If you request our assistance for the upcoming Survey, expenses incurred for travel and accommodations by the survey team will be paid by the Board of Governors.

The purpose of the Educational Plant Survey is to recommend capital projects that the university may then request from the Board for the next five (5) years based on an evaluation of comprehensive facility needs. The Board of Governors has a recommended approach to achieving survey validation customized to meet the unique situation of each university.

The Survey consists of two components: Validation and Needs Assessment. Once assistance is requested and accepted, the Board of Governors' staff will work with university staff as required to complete the work. It is strongly recommended that you coordinate with your space utilization and analysis personnel in developing your team. In your request for assistance, please identify who the main contact will be.

Please contact Ken Ogletree in the Board of Governors' office to schedule and set up an initial coordination and procedures discussion necessary for the University of Central Florida to complete the survey process within the fiscal year. Mr. Ogletree can be reached at (850) 245-9254 or via email at Kenneth.Ogletree@flbog.edu.

c: Mr. Tim Jones, Vice Chancellor, Finance & Administration/Chief Financial Officer
Kenneth Ogletree, Sr. Architect
Kristine Azzato, Facilities Planner
Christy Miranda Perez, Director, Space Utilization, University of Central Florida



Office of the Provost and Vice President

July 17, 2020

Kristine Azzato
Facilities Planner
State University System of Florida
Board of Governors
325 W. Gaines Street, Suite 1652
Tallahassee, Florida 32399

Dear Kristine,

The University of Central Florida is requesting the Board of Governors participation and assistance with our Educational Plant Survey (EPS) process. Based on the amount of new construction over the last five years, we believe that we will need to have our Validation and Needs Assessment portions performed during two separate visits.

If you have any questions or need additional information, please contact me at 407-823-0982 or christy.miranda@ucf.edu.

Cordially yours,

A handwritten signature in cursive script that reads 'Christy Miranda'.

Christy Miranda
Director

C: Charles Reilly, Assistant Vice Provost, UCF
Ken Ogletree, Sr., Project Architect, Finance & Facilities, Board of Governors
Misty Shepherd, Interim Vice President and Chief Operating Officer, Administration and Finance, UCF

Educational Plant Survey

Buildings with Unsatisfactory Building Conditions

EPS Survey Year : 2020-2021

University : UCF

Additional list of buildings with unsatisfactory building conditions to be included in the Educational Plant Survey for Validation.

Occupy Date	Site ID	Building ID	Building Name	Building Condition	Permanent	Act Gross Sq Ft	Comments
199108	0001	0541	ARTS & HUMANITIES ANNEX	Unsatisfactory space to be terminated	N	5376	This is a leased trailer that is slated for termination.
197508	0001	0020	BIOLOGICAL SCIENCES BUILDING	Remodeling	Y	116607	This building may also undergo renovation. NASF impact TBD, but the NSF will not be changed.
198908	0001	0045	BUSINESS ADMINISTRATION I	Renovation	Y	121074	-
196808	0001	0005	CHEMISTRY BUILDING	Remodeling	Y	49073	This building may also undergo renovation. NASF impact TBD, but the NSF will not be changed.
200503	0017	0906	COMMUNICATION AND MEDIA BUILDING	Renovation	Y	130000	-
200101	0001	0091	ENGINEERING II	Remodeling	Y	105545	-
196908	0001	0016	FACILITIES & SAFETY	Ineligible Space for Space Calculation	Y	103286	This facility was inactivated in 2018 and the compound was separated into multiple separate facilities (16A, 16B, 16C, 16D, 16E & 16F).
197608	0001	016C	FACILITIES & SAFETY - C	Remodeling	Y	13685	-

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Educational Plant Survey

Occupy Date	Site ID	Building ID	Building Name	Building Condition	Permanent	Act Gross Sq Ft	Comments
199508	0010	2001	FSEC OFFICE BUILDING	Renovation	Y	56666	-
196908	0001	0014	HOWARD PHILLIPS HALL	Remodeling	Y	64619	This building may also undergo renovation. NASF impact TBD, but the NSF will not be changed.
196808	0001	0007	JIMMIE FERRELL STUD SERV COMMO	Ineligible Space for Space Calculation	Y	93860	This facility was inactivated in 2019 and the compound was separated into multiple separate facilities (7A, 7B, 7C, 7D, 7E, 7F, 7G & 7H).
197108	0001	0001	MILlican HALL	Renovation	Y	87742	-
196808	0001	0004	STORM WATER RESEARCH LAB	Ineligible Space for Space Calculation	Y	2685	This facility was inactivated in 2020 and the compound was separated into three separate facilities (4A, 4B & 4C).
198308	0001	0041	UTILITY BUILDING 4	Unsatisfactory space to be demolished	Y	96	-
199108	0001	0051	VISUAL ARTS BUILDING	Renovation	Y	85000	-

Educational Plant Survey

The Complete List for Validation

EPS Survey Year : 2020-2021

University : UCF

The complete list of buildings included in the Educational Plant Survey.

Occupy Date	Site ID	Building ID	Building Name	Building Condition	Permanent	Act Gross Sq Ft	Comments
201608	0001	0161	ARBORETUM GREENHOUSE	Satisfactory Space	Y	1057	-
199108	0001	0541	ARTS & HUMANITIES ANNEX	Unsatisfactory space to be terminated	N	5376	This is a leased trailer that is slated for termination.
201708	0001	0163	BAND PRACTICE FACILITY	Satisfactory Space	Y	11305	-
197508	0001	0020	BIOLOGICAL SCIENCES BUILDING	Remodeling	Y	116607	This building may also undergo renovation. NASF impact TBD, but the NSF will not be changed.
198908	0001	0045	BUSINESS ADMINISTRATION I	Renovation	Y	121074	-
201908	0017	0951	CENTROPLEX PARKING GARAGE II	Satisfactory Space	Y	11350	Validation is required for The Flying Horse and the Police Department. Both are located in the garage.
196808	0001	0005	CHEMISTRY BUILDING	Remodeling	Y	49073	This building may also undergo renovation. NASF impact TBD, but the NSF will not be changed.

Educational Plant Survey

Occupy Date	Site ID	Building ID	Building Name	Building Condition	Permanent	Act Gross Sq Ft	Comments
200503	0017	0906	COMMUNICATION AND MEDIA BUILDI	Renovation	Y	130000	-
199601	0001	0053	CREOL BUILDING	Other Buildings need to be Validated	Y	124977	-
201808	0001	0143	DISTRICT ENERGY PLANT IV	Satisfactory Space	Y	10590	-
201908	0017	0915	DR. PHILLIPS ACADEMIC COMMONS	Satisfactory Space	Y	148000	-
200101	0001	0091	ENGINEERING II	Remodeling	Y	105545	-
196908	0001	0016	FACILITIES & SAFETY	Ineligible Space for Space Calculation	Y	103286	This facility was inactivated in 2018 and the compound was separated into multiple separate facilities (16A, 16B, 16C, 16D, 16E, and 16F).
197608	0001	016C	FACILITIES & SAFETY - C	Remodeling	Y	13685	-
201805	0001	016F	FACILITIES & SAFETY - F	Satisfactory Space	Y	9992	-
201801	0001	0162	FACILITY SUPPORT BUILDING	Satisfactory Space	Y	4000	-
199508	0010	2001	FSEC OFFICE BUILDING	Renovation	Y	56666	-
196908	0001	0014	HOWARD PHILLIPS HALL	Remodeling	Y	64619	This building may also undergo renovation. NASF impact TBD, but the NSF will not be changed.
196808	0001	0007	JIMMIE FERRELL STUD SERV COMMO	Ineligible Space for Space Calculation	Y	93860	This facility was inactivated in 2019 and the compound was separated into multiple separate facilities (7A, 7B, 7C, 7D, 7E, 7F, 7G & 7H).

Educational Plant Survey

Occupy Date	Site ID	Building ID	Building Name	Building Condition	Permanent	Act Gross Sq Ft	Comments
196808	0001	0002	JOHN C. HITT LIBRARY	Other Buildings need to be Validated	Y	251282	-
198908	0001	0048	LAB & ENVIRONMENTAL SUPPORT	Other Buildings need to be Validated	Y	8240	-
201808	0001	002A	LIBRARY AUTOMATED RETRIEVAL CE	Satisfactory Space	Y	19419	-
197108	0001	0001	MILlicAN HALL	Renovation	Y	87742	
201608	0014	8151	PARTNERSHIP 4	Satisfactory Space	Y	83252	-
201801	0001	0120	RESEARCH I	Satisfactory Space	Y	105775	-
196808	0001	0004	STORM WATER RESEARCH LAB	Ineligible Space for Space Calculation	Y	2685	This facility was inactivated in 2020 and the compound was separated into three separate facilities (4A, 4B & 4C).
199612	0001	0052	STUDENT UNION	Other Buildings need to be Validated	Y	174049	-
201808	0001	0123	TREVOR COLBOURN HALL	Satisfactory Space	Y	136786	-
201908	0017	0916	UCF DOWNTOWN CEN. ENERGY PLANT	Other Buildings need to be Validated	Y	9221	-
201812	0016	1050	UCF LAKE NONA CANCER CENTER	Satisfactory Space	Y	176500	-
201908	0017	0960	UNIONWEST AT CREATIVE VILLAGE	Satisfactory Space	Y	525000	-
198308	0001	0041	UTILITY BUILDING 4	Unsatisfactory space to be demolished	Y	96	-
199108	0001	0051	VISUAL ARTS BUILDING	Renovation	Y	85000	-

Educational Plant Survey

Building Condition Assessment Form

EPS Survey Year : 2020-2021

University : UCF

This report lists the Building Condition Assessment forms for all the buildings that turned 25 years old since the last Educational Plant Survey.

Document Title	Document Type	Doc Sent Date
Addition Financial Arena 50	Building Condition Form	10-Mar-21
Arts & Humanities Annex (541) BCA Forms	Building Condition Form	9-Mar-21
Barbara Ying Center (71) BCA Form	Building Condition Form	9-Mar-21
College of Sciences (54) BCA Form	Building Condition Form	9-Mar-21
Creative School II (28) BCA Form	Building Condition Form	9-Mar-21
CREOL (53) BCA Form	Building Condition Form	9-Mar-21
EH&S Storage (322) BCA Form	Building Condition Form	9-Mar-21
Emergency Operation Center (49) BCA Form	Building Condition Form	9-Mar-21
Engine Research Lab (76) BCA Form	Building Condition Form	9-Mar-21
F&S Bulk Storage (324) BCA Form	Building Condition Form	9-Mar-21
F&S Storage (323) BCA Form	Building Condition Form	9-Mar-21
Facilities & Safety - A (16A) BCA Form	Building Condition Form	9-Mar-21
Facilities & Safety - E (16E) BCA Form	Building Condition Form	9-Mar-21
Kappa Alpha Theta (411) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 55 (55) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 56 (56) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 57 (57) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 58 (58) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 59 (59) BCA Form	Building Condition Form	11-Mar-21

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Educational Plant Survey

Document Title	Document Type	Doc Sent Date
Lake Claire Building 60 (60) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 61 (61) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 62 (62) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 63 (63) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 64 (64) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 65 (65) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 66 (66) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 67 (67) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 68 (68) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 69 (69) BCA Form	Building Condition Form	11-Mar-21
Lake Claire Building 70 (70) BCA Form	Building Condition Form	11-Mar-21
NSCM (75) BCA Form	Building Condition Form	9-Mar-21
Robinson Observatory (74) BCA Form	Building Condition Form	9-Mar-21
Student Union (52) BCA Form	Building Condition Form	9-Mar-21
UCF Arena Walkways W050	Building Condition Form	10-Mar-21
Utility Building 2 (2) BCA Form	Building Condition Form	9-Mar-21
Utility Building 2 (2A) BCA Form	Building Condition Form	9-Mar-21
Visual Arts (51) BCA Form	Building Condition Form	9-Mar-21

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Addition Financial Arena</u>	Building No.:	<u>0050</u>
Building Occupancy Date:	<u>1991</u>	Building Age:	<u>30</u>

Building Envelope:	Condition Code: <u>2</u>
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Window/Glazing:	Condition Code: <u>1</u>
Exterior Wall:	Condition Code: <u>2</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>2</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>2</u>
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HVAC System:	Condition Code: <u>3</u>
Elevator Systems:	Condition Code: <u>1</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>1</u>
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Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>1</u>

Building Interior:	Condition Code: <u>1</u>
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Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>1</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>1</u>

Notes: The original part of the Arena, referred to as the Venue, is in the process of replacing the HVAC system. As a result, the building envelope has experienced issues due to the air intrusion and humidity. Most exterior doors are original and needs to be replaced.

Completed By: Tom Snyder, UCF Athletics

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Arts & Humanities Annex</u>	Building No.:	<u>0541</u>
Building Occupancy Date:	<u>1991</u>	Building Age:	<u>30</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>1</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
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HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>2</u>
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Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
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Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>2</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>N/A</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>1</u>

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report. This is a leased trailer that is planned for termination in 2021.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Barbara Ying Center Building No.: 0071
Building Occupancy Date: 1996 Building Age: 26

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 2

Building Roof System: Condition Code: 5

Mechanical Systems: Condition Code: 4

HVAC System: Condition Code: 4
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 2

Lighting: Condition Code: 3
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 2

Fixtures: Condition Code: 1
Piping: Condition Code: 3

Building Interior: Condition Code: 2

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 3
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 2

Fire Alarm: Condition Code: 5
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: 1

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: College of Sciences Building No.: 0054
Building Occupancy Date: 1996 Building Age: 26

Building Envelope: Condition Code: 2

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 3

Building Roof System: Condition Code: 3

Mechanical Systems: Condition Code: 3

HVAC System: Condition Code: 2
Elevator Systems: Condition Code: 3

Electrical System: Condition Code: 2

Lighting: Condition Code: 3
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 3

Fixtures: Condition Code: 2
Piping: Condition Code: 3

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 2
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 2

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: 3

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Creative School II</u>	Building No.:	<u>0028</u>
Building Occupancy Date:	<u>1995</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>1</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>3</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
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HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>2</u>
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Lighting:	Condition Code: <u>3</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>4</u>
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Fixtures:	Condition Code: <u>3</u>
Piping:	Condition Code: <u>5</u>

Building Interior:	Condition Code: <u>1</u>
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Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>2</u>
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Fire Alarm:	Condition Code: <u>5</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>1</u>

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment (FCA) report. Building renamed Creative School II after ISES FCA report completed. ISES report titled Early Childhood Center.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: CREOL Building No.: 0053
Building Occupancy Date: 1996 Building Age: 26

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 2

Building Roof System: Condition Code: 2

Mechanical Systems: Condition Code: 3

HVAC System: Condition Code: 3
Elevator Systems: Condition Code: 2

Electrical System: Condition Code: 2

Lighting: Condition Code: 5
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 3

Fixtures: Condition Code: 3
Piping: Condition Code: 3

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 2
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 4

Fire Alarm: Condition Code: 5
Fire Suppression: Condition Code: 2
Emergency Generator: Condition Code: 5

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>EH&S Storage</u>	Building No.:	<u>0322</u>
Building Occupancy Date:	<u>1992</u>	Building Age:	<u>29</u>

Building Envelope: Condition Code: 5

Window/Glazing:	Condition Code: <u>N/A</u>
Exterior Wall:	Condition Code: <u>5</u>
Foundation:	Condition Code: <u>5</u>
Exterior Doors	Condition Code: <u>5</u>

Building Roof System: Condition Code: 5

Mechanical Systems: Condition Code: N/A

HVAC System:	Condition Code: <u>N/A</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System: Condition Code: N/A

Lighting:	Condition Code: <u>N/A</u>
Grounding:	Condition Code: <u>N/A</u>
Internal Distribution	Condition Code: <u>N/A</u>

Plumbing System: Condition Code: N/A

Fixtures:	Condition Code: <u>N/A</u>
Piping:	Condition Code: <u>N/A</u>

Building Interior: Condition Code: 5

Doors:	Condition Code: <u>N/A</u>
Ceilings:	Condition Code: <u>N/A</u>
Floors:	Condition Code: <u>5</u>
Walls/Partitions:	Condition Code: <u>N/A</u>

Life Safety Systems: Condition Code: N/A

Fire Alarm:	Condition Code: <u>N/A</u>
Fire Suppression:	Condition Code: <u>N/A</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: This is a temporary, relocatable storage container.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Emergency Operation Center Building No.: 0049
Building Occupancy Date: 1991 Building Age: 31

Building Envelope: Condition Code: 3

Window/Glazing: Condition Code: 5
Exterior Wall: Condition Code: 2
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 3

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 2

HVAC System: Condition Code: 2
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 2
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 2

Fixtures: Condition Code: 2
Piping: Condition Code: 1

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 2
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 1
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: 1

Notes: Per the 2020 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Engine Research Lab</u>	Building No.:	<u>0076</u>
Building Occupancy Date:	<u>1996</u>	Building Age:	<u>26</u>

Building Envelope:	Condition Code: <u>2</u>
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Window/Glazing:	Condition Code: <u>N/A</u>
Exterior Wall:	Condition Code: <u>2</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>2</u>

Building Roof System:	Condition Code: <u>2</u>
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Mechanical Systems:	Condition Code: <u>4</u>
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HVAC System:	Condition Code: <u>4</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>2</u>
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Lighting:	Condition Code: <u>3</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>2</u>
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Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
---------------------------	--------------------------

Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>N/A</u>
Floors:	Condition Code: <u>2</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>N/A</u>
Fire Suppression:	Condition Code: <u>N/A</u>
Emergency Generator:	Condition Code: <u>1</u>

Notes: Per the 2020 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Facilities & Safety Bulk Storage</u>	Building No.:	<u>0324</u>
Building Occupancy Date:	<u>1992</u>	Building Age:	<u>29</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>N/A</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>N/A</u>
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HVAC System:	Condition Code: <u>N/A</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>N/A</u>
Internal Distribution	Condition Code: <u>N/A</u>

Plumbing System:	Condition Code: <u>N/A</u>
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Fixtures:	Condition Code: <u>N/A</u>
Piping:	Condition Code: <u>N/A</u>

Building Interior:	Condition Code: <u>1</u>
---------------------------	---------------------------------

Doors:	Condition Code: <u>N/A</u>
Ceilings:	Condition Code: <u>N/A</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>N/A</u>

Life Safety Systems:	Condition Code: <u>N/A</u>
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Fire Alarm:	Condition Code: <u>N/A</u>
Fire Suppression:	Condition Code: <u>N/A</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: This is a temporary, relocatable storage container.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Facilities & Safety Storage</u>	Building No.:	<u>0323</u>
Building Occupancy Date:	<u>1992</u>	Building Age:	<u>29</u>

Building Envelope:	Condition Code: <u>1</u>
---------------------------	--------------------------

Window/Glazing:	Condition Code: <u>N/A</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>N/A</u>
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HVAC System:	Condition Code: <u>N/A</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>N/A</u>
Internal Distribution	Condition Code: <u>N/A</u>

Plumbing System:	Condition Code: <u>N/A</u>
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Fixtures:	Condition Code: <u>N/A</u>
Piping:	Condition Code: <u>N/A</u>

Building Interior:	Condition Code: <u>1</u>
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Doors:	Condition Code: <u>N/A</u>
Ceilings:	Condition Code: <u>N/A</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>N/A</u>

Life Safety Systems:	Condition Code: <u>N/A</u>
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Fire Alarm:	Condition Code: <u>N/A</u>
Fire Suppression:	Condition Code: <u>N/A</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: This is a temporary, relocatable storage container.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Facilities and Safety A</u>	Building No.:	<u>016A</u>
Building Occupancy Date:	<u>1995</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>2</u>
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Window/Glazing:	Condition Code: <u>2</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>5</u>

Building Roof System:	Condition Code: <u>5</u>
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Mechanical Systems:	Condition Code: <u>5</u>
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HVAC System:	Condition Code: <u>5</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>4</u>
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Fixtures:	Condition Code: <u>3</u>
Piping:	Condition Code: <u>5</u>

Building Interior:	Condition Code: <u>2</u>
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Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>2</u>
Floors:	Condition Code: <u>2</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>1</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>1</u>

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Facilities and Safety - E Building No.: 016E
Building Occupancy Date: 1992 Building Age: 30

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 2

Building Roof System: Condition Code: 5

Mechanical Systems: Condition Code: 5

HVAC System: Condition Code: 5
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 2

Lighting: Condition Code: 5
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 4

Fixtures: Condition Code: 3
Piping: Condition Code: 5

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 1
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: 1

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Kappa Alpha Theta Building No.: 0411
Building Occupancy Date: 1991 Building Age: 30

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 1

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 1
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: 1

Notes: The building recently upgraded the HVAC system and replaced the roof.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 55 Building No.: 0055
Building Occupancy Date: 1994 Building Age: 28

Building Envelope:**Condition Code:** 1

Window/Glazing:
Exterior Wall:
Foundation:
Exterior Doors

Condition Code: 4
Condition Code: 1
Condition Code: 1
Condition Code: 1

Building Roof System:**Condition Code:** 1**Mechanical Systems:****Condition Code:** 1

HVAC System:
Elevator Systems:

Condition Code: 1
Condition Code: N/A

Electrical System:**Condition Code:** 1

Lighting:
Grounding:
Internal Distribution

Condition Code: 1
Condition Code: 1
Condition Code: 1

Plumbing System:**Condition Code:** 1

Fixtures:
Piping:

Condition Code: 1
Condition Code: 2

Building Interior:**Condition Code:** 1

Doors:
Ceilings:
Floors:
Walls/Partitions:

Condition Code: 1
Condition Code: 1
Condition Code: 1
Condition Code: 1

Life Safety Systems:**Condition Code:** 1

Fire Alarm:
Fire Suppression:
Emergency Generator:

Condition Code: 3
Condition Code: 1
Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 56 Building No.: 0056
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 57 Building No.: 0057
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 58 Building No.: 0058
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 59 Building No.: 0059
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 60 Building No.: 0060
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 61 Building No.: 0061
Building Occupancy Date: 1994 Building Age: 27

Building Envelope:**Condition Code:** 1

Window/Glazing:
Exterior Wall:
Foundation:
Exterior Doors

Condition Code: 4
Condition Code: 1
Condition Code: 1
Condition Code: 1

Building Roof System:**Condition Code:** 1**Mechanical Systems:****Condition Code:** 1

HVAC System:
Elevator Systems:

Condition Code: 1
Condition Code: N/A

Electrical System:**Condition Code:** 1

Lighting:
Grounding:
Internal Distribution

Condition Code: 1
Condition Code: 1
Condition Code: 1

Plumbing System:**Condition Code:** 1

Fixtures:
Piping:

Condition Code: 1
Condition Code: 2

Building Interior:**Condition Code:** 1

Doors:
Ceilings:
Floors:
Walls/Partitions:

Condition Code: 1
Condition Code: 1
Condition Code: 1
Condition Code: 1

Life Safety Systems:**Condition Code:** 1

Fire Alarm:
Fire Suppression:
Emergency Generator:

Condition Code: 3
Condition Code: 1
Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 62 Building No.: 0062
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 63 Building No.: 0063
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>2/4/21</u>
Building Name:	<u>Lake Claire Building 64</u>	Building No.:	<u>0064</u>
Building Occupancy Date:	<u>1994</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>4</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
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HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>1</u>
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Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
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Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>3</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>2/4/21</u>
Building Name:	<u>Lake Claire Building 65</u>	Building No.:	<u>0065</u>
Building Occupancy Date:	<u>1994</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>4</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
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HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>1</u>
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Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
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Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>3</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 2/4/21
Building Name: Lake Claire Building 66 Building No.: 0066
Building Occupancy Date: 1994 Building Age: 27

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 4
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 1

HVAC System: Condition Code: 1
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 1
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 1

Fixtures: Condition Code: 1
Piping: Condition Code: 2

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: 3
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: N/A

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>2/4/21</u>
Building Name:	<u>Lake Claire Building 67</u>	Building No.:	<u>0067</u>
Building Occupancy Date:	<u>1994</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>4</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
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HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>1</u>
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Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
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Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>3</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>2/4/21</u>
Building Name:	<u>Lake Claire Building 68</u>	Building No.:	<u>0068</u>
Building Occupancy Date:	<u>1994</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>4</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
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HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
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Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>1</u>
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Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
---------------------------	--------------------------

Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
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Fire Alarm:	Condition Code: <u>3</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>2/4/21</u>
Building Name:	<u>Lake Claire Building 69</u>	Building No.:	<u>0069</u>
Building Occupancy Date:	<u>1994</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>1</u>
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Window/Glazing:	Condition Code: <u>4</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
----------------------------	--------------------------

HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
---------------------------	--------------------------

Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>1</u>
-------------------------	--------------------------

Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
---------------------------	--------------------------

Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
-----------------------------	--------------------------

Fire Alarm:	Condition Code: <u>3</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>2/4/21</u>
Building Name:	<u>Lake Claire Building 70</u>	Building No.:	<u>0070</u>
Building Occupancy Date:	<u>1994</u>	Building Age:	<u>27</u>

Building Envelope:	Condition Code: <u>1</u>
---------------------------	--------------------------

Window/Glazing:	Condition Code: <u>4</u>
Exterior Wall:	Condition Code: <u>1</u>
Foundation:	Condition Code: <u>1</u>
Exterior Doors	Condition Code: <u>1</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>1</u>
----------------------------	--------------------------

HVAC System:	Condition Code: <u>1</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
---------------------------	--------------------------

Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>1</u>
Internal Distribution	Condition Code: <u>1</u>

Plumbing System:	Condition Code: <u>1</u>
-------------------------	--------------------------

Fixtures:	Condition Code: <u>1</u>
Piping:	Condition Code: <u>2</u>

Building Interior:	Condition Code: <u>1</u>
---------------------------	--------------------------

Doors:	Condition Code: <u>1</u>
Ceilings:	Condition Code: <u>1</u>
Floors:	Condition Code: <u>1</u>
Walls/Partitions:	Condition Code: <u>1</u>

Life Safety Systems:	Condition Code: <u>1</u>
-----------------------------	--------------------------

Fire Alarm:	Condition Code: <u>3</u>
Fire Suppression:	Condition Code: <u>1</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: The rubber seals on the windows are deteriorating and allowing moisture into the glass panes.

Completed By: Richard Berwanger, Housing Manager

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>Nicholson School of Communication & Media</u>	Building No.:	<u>0075</u>
Building Occupancy Date:	<u>1996</u>	Building Age:	<u>26</u>

Building Envelope:**Condition Code:** 1

Window/Glazing:
Exterior Wall:
Foundation:
Exterior Doors

Condition Code: 1
Condition Code: 1
Condition Code: 1
Condition Code: 2

Building Roof System:**Condition Code:** 5**Mechanical Systems:****Condition Code:** 3

HVAC System:
Elevator Systems:

Condition Code: 3
Condition Code: 3

Electrical System:**Condition Code:** 2

Lighting:
Grounding:
Internal Distribution

Condition Code: 3
Condition Code: 1
Condition Code: 1

Plumbing System:**Condition Code:** 3

Fixtures:
Piping:

Condition Code: 2
Condition Code: 3

Building Interior:**Condition Code:** 1

Doors:
Ceilings:
Floors:
Walls/Partitions:

Condition Code: 1
Condition Code: 1
Condition Code: 2
Condition Code: 1

Life Safety Systems:**Condition Code:** 1

Fire Alarm:
Fire Suppression:
Emergency Generator:

Condition Code: 1
Condition Code: 1
Condition Code: 1

Notes: Per the 2020 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Robinson Observatory Building No.: 0074
Building Occupancy Date: 1996 Building Age: 26

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 2
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 1

Building Roof System: Condition Code: 1

Mechanical Systems: Condition Code: 4

HVAC System: Condition Code: 4
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 2

Lighting: Condition Code: 3
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 2

Fixtures: Condition Code: 1
Piping: Condition Code: 3

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 1
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: N/A
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: 1

Notes: Per the 2020 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Student Union Building No.: 0052
Building Occupancy Date: 1996 Building Age: 26

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 2
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 2

Building Roof System: Condition Code: 3

Mechanical Systems: Condition Code: 2

HVAC System: Condition Code: 2
Elevator Systems: Condition Code: 2

Electrical System: Condition Code: 2

Lighting: Condition Code: 5
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 2

Fixtures: Condition Code: 1
Piping: Condition Code: 3

Building Interior: Condition Code: 1

Doors: Condition Code: 2
Ceilings: Condition Code: 1
Floors: Condition Code: 2
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 3

Fire Alarm: Condition Code: 5
Fire Suppression: Condition Code: 2
Emergency Generator: Condition Code: 3

Notes: Per the 2020 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name:	<u>UCF</u>	Date:	<u>3/9/21</u>
Building Name:	<u>UCF Arena Walkways</u>	Building No.:	<u>W050</u>
Building Occupancy Date:	<u>1991</u>	Building Age:	<u>30</u>

Building Envelope:	Condition Code: <u>N/A</u>
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Window/Glazing:	Condition Code: <u>N/A</u>
Exterior Wall:	Condition Code: <u>N/A</u>
Foundation:	Condition Code: <u>N/A</u>
Exterior Doors	Condition Code: <u>N/A</u>

Building Roof System:	Condition Code: <u>1</u>
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Mechanical Systems:	Condition Code: <u>N/A</u>
----------------------------	-----------------------------------

HVAC System:	Condition Code: <u>N/A</u>
Elevator Systems:	Condition Code: <u>N/A</u>

Electrical System:	Condition Code: <u>1</u>
---------------------------	---------------------------------

Lighting:	Condition Code: <u>1</u>
Grounding:	Condition Code: <u>N/A</u>
Internal Distribution	Condition Code: <u>N/A</u>

Plumbing System:	Condition Code: <u>N/A</u>
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Fixtures:	Condition Code: <u>N/A</u>
Piping:	Condition Code: <u>N/A</u>

Building Interior:	Condition Code: <u>N/A</u>
---------------------------	-----------------------------------

Doors:	Condition Code: <u>N/A</u>
Ceilings:	Condition Code: <u>N/A</u>
Floors:	Condition Code: <u>N/A</u>
Walls/Partitions:	Condition Code: <u>N/A</u>

Life Safety Systems:	Condition Code: <u>N/A</u>
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Fire Alarm:	Condition Code: <u>N/A</u>
Fire Suppression:	Condition Code: <u>N/A</u>
Emergency Generator:	Condition Code: <u>N/A</u>

Notes: _____

Completed By: Christy Miranda, Space Administration

Condition Codes:

- | | |
|---|--|
| 1 | Satisfactory – Building component is suitable for continued use with normal maintenance. |
| 2 | Renewal A – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component. |
| 3 | Renewal B – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component. |
| 4 | Renewal C – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component. |
| 5 | Replacement – Component should be replaced. |

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Utility Building 2 Building No.: 0072
Building Occupancy Date: 1996 Building Age: 26

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 2

Building Roof System: Condition Code: 5

Mechanical Systems: Condition Code: 4

HVAC System: Condition Code: 4
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 2
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 2

Fixtures: Condition Code: 1
Piping: Condition Code: 3

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 2
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: N/A
Fire Suppression: Condition Code: N/A
Emergency Generator: Condition Code: 1

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Utility Building 2A Building No.: 072A
Building Occupancy Date: 1996 Building Age: 26

Building Envelope: Condition Code: 1

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 1
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 2

Building Roof System: Condition Code: 5

Mechanical Systems: Condition Code: 4

HVAC System: Condition Code: 4
Elevator Systems: Condition Code: N/A

Electrical System: Condition Code: 1

Lighting: Condition Code: 2
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 2

Fixtures: Condition Code: 1
Piping: Condition Code: 3

Building Interior: Condition Code: 1

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 2
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 1

Fire Alarm: Condition Code: N/A
Fire Suppression: Condition Code: N/A
Emergency Generator: Condition Code: 1

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

BUILDING SYSTEM CONDITION SURVEY

STATE UNIVERSITY SYSTEM OF FLORIDA

University Name: UCF Date: 3/9/21
Building Name: Visual Arts Building No.: 0051
Building Occupancy Date: 1991 Building Age: 30

Building Envelope: Condition Code: 2

Window/Glazing: Condition Code: 1
Exterior Wall: Condition Code: 3
Foundation: Condition Code: 1
Exterior Doors: Condition Code: 2

Building Roof System: Condition Code: 4

Mechanical Systems: Condition Code: 4

HVAC System: Condition Code: 4
Elevator Systems: Condition Code: 3

Electrical System: Condition Code: 1

Lighting: Condition Code: 2
Grounding: Condition Code: 1
Internal Distribution: Condition Code: 1

Plumbing System: Condition Code: 2

Fixtures: Condition Code: 3
Piping: Condition Code: 1

Building Interior: Condition Code: 2

Doors: Condition Code: 1
Ceilings: Condition Code: 1
Floors: Condition Code: 3
Walls/Partitions: Condition Code: 1

Life Safety Systems: Condition Code: 2

Fire Alarm: Condition Code: 1
Fire Suppression: Condition Code: 1
Emergency Generator: Condition Code: 5

Notes: Per the 2018 inspection, the building information was provided in the ISES Facility Condition Assessment report.

Completed By: Christy Miranda, Space Administration

Condition Codes:

- 1 **Satisfactory** – Building component is suitable for continued use with normal maintenance.
- 2 **Renewal A** – Needs minimal capital renewal. The approximate cost is not greater than 25% of the estimate replacement value of the component.
- 3 **Renewal B** – Needs more than minimal capital renewal. The approximate cost is greater than 25% but less than 50% of the estimated replacement cost of the component.
- 4 **Renewal C** – Requires major capital renewal. The approximate cost is greater than 50% of the replacement cost of the component.
- 5 **Replacement** – Component should be replaced.

Educational Plant Survey

Needs Assessment

EPS Survey Year : 2020-2021

University : UCF

Report Term : 202008

This report includes the sum of the room areas rolled up at the University level for the Five Year Educational Plant Survey report. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 – GYMNASIUM

Educational Plant Survey

Space Type	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gymnasium	Campus Support Service	Total NASF
Space needs by Space type	373303	833266	466629	1388777	1157314	93326	185170	186652	261553	4945989
Current Inventory (Main Campus)	222237	201054	241240	682651	301696	28868	10081	13913	98450	1800190
Net Space needs	151066	632212	225389	706126	855618	64458	175089	172739	163103	3145799
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
Unsatisfactory space to be terminated	0	0	0	0	0	0	0	0	0	0
Unsatisfactory space to be demolished	0	0	0	0	0	0	0	0	86	86
Ineligible Space for Space Calculation	0	0	0	0	247	0	0	0	0	247
Net Space needs	151066	632212	225389	706126	855865	64458	175089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
Unsatisfactory space with no action required	0	0	0	0	0	0	0	0	0	0
ONet Space needs	151066	632212	225389	706126	855865	64458	175089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
Unsatisfactory Space to be Remodeled/Renovated	61477	9429	104016	202399	63358	19905	12007	0	10509	483100
Net Space needs	151066	632212	225389	706126	855865	64458	175089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
Projects under construction	0	0	0	0	0	0	0	0	0	0
Net Space needs	151066	632212	225389	706126	855865	64458	175089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %

Educational Plant Survey

Space Needs by Space Type

EPS Survey Year : 2020-2021

University : UCF

Report Term : 202008

Space Factors

Classroom :	9
Teaching Lab :	11.25
Study :	13.5
Research Lab :	18.75
Auditorium :	2.25
Instructional Media :	3
Office :	22.5
Gymnasium :	4.5
Campus Support Service :	4.2375

The space the university should have based on 2018 Space Factors and Traditional and Online FTEs. The FTEs should correspond to 30 credit hour FTE standard.

Traditional FTE	Online FTE	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gymnasium	Campus Support Service	Total NASF
36416.81	25306.6	373,303	833,266	466,629	1,388,777	1,157,314	93,326	185,170	186,652	261,553	4,945,989



Educational Plant Survey

Satisfactory Space /Current Inventory (MAIN Campus)

EPS Survey Year : 2020-2021

University : UCF

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Educational Plant Survey

Report #1 -This report includes the sum of the room areas rolled up at the building level for the Five-Year Educational Plant Survey Report.

It includes all buildings in the Main Campus with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM (Gym)

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	117	ARA DRIVE RESEARCH FACILITY	-	-	-	75	1544	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	161	ARBORETUM GREENHO USE	-	-	-	-	895	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	525	ARBORETUM PORTABLE	-	-	-	675	306	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	163	BAND PRACTICE FACILITY	-	-	9939	-	-	-	-	-	-	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	71	BARBARA YING CENTER	-	-	-	1331	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	81	BARBARA YING CENTER - CMMS	-	208	1436	5451	4886	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	20	BIOLOGICAL SCIENCES BUILDING	1515	-	13258	12750	41005	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	92	BIOLOGY FIELD RESEARCH CENTER	-	-	2089	-	5002	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	95	BURNETT HONORS COLLEGE	3132	1805	-	4857	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	100	BURNETT HOUSE	-	-	-	394	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	45	BUSINESS ADMINISTRATION I	27673	172	2128	33444	-	-	-	-	744	EDUC_GENERAL
1	UCF MAIN CAMPUS	94	BUSINESS ADMINISTRATION II	6498	-	6368	21282	-	-	-	-	-	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	5	CHEMISTRY BUILDING	340	-	15416	4161	7839	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	79	CLASSROOM BUILDING I	31861	5001	6091	9658	-	-	-	-	538	EDUC_GENERAL
1	UCF MAIN CAMPUS	98	CLASSROOM BUILDING II	23379	-	-	-	-	-	-	-	346	EDUC_GENERAL
1	UCF MAIN CAMPUS	87	COLLEGE OF ARTS & HUMANITIES	-	-	-	6693	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	54	COLLEGE OF SCIENCES BUILDING	4832	-	261	27371	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	27	COUNSELING & PSYCHOLOGICAL SERVICES	-	-	-	7150	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	53	CREOL BUILDING	1099	279	830	15972	46690	-	-	-	346	EDUC_GENERAL
1	UCF MAIN CAMPUS	143	DISTRICT ENERGY PLANT IV	-	-	-	803	-	-	-	-	1810	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	96	DUKE ENERGY UNIVERSITY WELCOME	-	-	-	8884	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	21	EDUCATIONAL COMPLEX & GYM	703	5662	5117	37198	2737	-	-	13913	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	322	EH&S STORAGE	-	-	-	-	-	-	-	-	191	EDUC_GENERAL
1	UCF MAIN CAMPUS	49	EMERGENCY OPERATION CENTER	-	-	-	4440	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	76	ENGINE RESEARCH LAB	-	-	1728	461	749	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	40	ENGINEERING I	6820	1412	17427	24791	26557	-	-	-	111	EDUC_GENERAL
1	UCF MAIN CAMPUS	91	ENGINEERING II	8202	7432	15970	17541	14235	-	-	-	77	EDUC_GENERAL
1	UCF MAIN CAMPUS	319	ENGINEERING RESEARCH PAVILION	-	-	1289	-	-	-	-	-	-	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	016A	FACILITIES & SAFETY - A	-	-	-	10703	-	-	-	-	923	EDUC_GENERAL
1	UCF MAIN CAMPUS	016B	FACILITIES & SAFETY - B	-	-	-	324	-	-	-	-	1896	EDUC_GENERAL
1	UCF MAIN CAMPUS	016C	FACILITIES & SAFETY - C	-	-	-	979	-	-	-	-	9285	EDUC_GENERAL
1	UCF MAIN CAMPUS	016D	FACILITIES & SAFETY - D	-	-	-	2377	-	-	-	-	453	EDUC_GENERAL
1	UCF MAIN CAMPUS	016E	FACILITIES & SAFETY - E	-	-	-	1278	-	-	-	-	46662	EDUC_GENERAL
1	UCF MAIN CAMPUS	324	FACILITIES & SAFETY BULK STORA	-	-	-	-	-	-	-	-	191	EDUC_GENERAL
1	UCF MAIN CAMPUS	323	FACILITIES & SAFETY STORAGE	-	-	-	-	-	-	-	-	191	EDUC_GENERAL
1	UCF MAIN CAMPUS	162	FACILITY SUPPORT BUILDING	-	-	-	2771	-	-	-	-	1332	EDUC_GENERAL
1	UCF MAIN CAMPUS	80	HEALTH SCIENCES I	17576	291	8031	25859	1534	-	-	-	-	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	90	HEALTH SCIENCES II	-	-	13514	19341	1354	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	14	HOWARD PHILLIPS HALL	566	1383	2958	28084	279	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	007E	JIMMIE FERRELL STUD SERV COMMO	1490	-	-	-	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	2	JOHN C. HITT LIBRARY	2116	141551	1525	26118	-	3302	1148	-	27	EDUC_GENERAL
1	UCF MAIN CAMPUS	116	L3HARRIS ENGINEERING CENTER	10316	1444	4965	26365	20466	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	48	LAB & ENVIRONMENTAL SUPPORT	-	-	-	2427	132	-	-	-	1970	EDUC_GENERAL
1	UCF MAIN CAMPUS	002A	LIBRARY AUTOMATED RETRIEVAL CE	-	16337	-	-	-	-	-	-	-	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	154	MAE/OM LABORATORY	-	-	-	345	7015	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	12	MATHEMATICAL SCIENCES BUILDING	15069	-	25973	16460	4045	-	-	-	399	EDUC_GENERAL
1	UCF MAIN CAMPUS	1	MILLICAN HALL	-	-	-	55876	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	122	MORGRIDGE INT'L READING CENTER	-	-	-	1470	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	75	NICHOLSON SCHOOL OF COMM. & ME	16718	-	10379	11777	374	-	8687	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	78	PARKING GARAGE I	-	-	-	747	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	119	PERFORMING ARTS CENTER	5678	387	21542	10538	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	121	PHYSICAL SCIENCES BUILDING	-	2316	-	20677	40626	-	-	-	120	EDUC_GENERAL
1	UCF MAIN CAMPUS	22	PRINT SHOP	-	-	-	61	-	-	-	-	6712	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	99	PSYCHOLOGY BUILDING	8530	165	1984	17970	13979	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	150	PUBLIC SAFETY BUILDING	-	302	-	16936	-	-	-	-	2808	EDUC_GENERAL
1	UCF MAIN CAMPUS	19	REHEARSAL HALL	348	-	113	498	-	5871	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	120	RESEARCH I	-	683	-	15890	46957	-	-	-	561	EDUC_GENERAL
1	UCF MAIN CAMPUS	402	SCHOLARSHIP HOUSE	-	-	-	1666	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	44	SIEMENS ENERGY CENTER	-	-	-	330	9753	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	4	STORM WATER RESEARCH LAB	-	-	-	-	247	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	004A	STORM WATER RESEARCH LAB - A	-	-	-	459	1334	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	004C	STORM WATER RESEARCH LAB - C	-	-	-	-	56	-	-	-	-	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	52	STUDENT UNION	-	2708	-	28915	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	93	TEACHING ACADEMY	10588	571	7941	8687	1100	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	13	TECHNOLOGY COMMON S I	-	2965	-	2367	-	-	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	29	TECHNOLOGY COMMON S II	-	4316	1203	7795	-	-	179	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	6	THEATRE	-	-	3238	687	-	10533	-	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	123	TREVOR COLBOURN HALL	4994	3664	7720	63054	-	-	67	-	-	EDUC_GENERAL
1	UCF MAIN CAMPUS	72	UTILITY BUILDING 2	-	-	-	570	-	-	-	-	2876	EDUC_GENERAL
1	UCF MAIN CAMPUS	354	UTILITY BUILDING 3 (CHP)	-	-	-	-	-	-	-	-	4871	EDUC_GENERAL
1	UCF MAIN CAMPUS	41	UTILITY BUILDING 4	-	-	-	-	-	-	-	-	86	EDUC_GENERAL
1	UCF MAIN CAMPUS	3	UTILITY BUILDING I	-	-	-	1055	-	-	-	-	12924	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Bldg ID	Bldg Name	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gym	Campus Support Service	Be Fund Cat
1	UCF MAIN CAMPUS	51	VISUAL ARTS BUILDING	12194	-	30807	5813	-	9162	-	-	-	EDUC_GENERAL

Educational Plant Survey

Report #2 - This report shows the current approved data for all the buildings in the university.

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	115	ACADEMIC VILLAGES MAIL CENTER	200208	Y	N	N	961
1	UCF MAIN CAMPUS	50	ADDITION FINANCIAL ARENA	199108	Y	N	N	370773
1	UCF MAIN CAMPUS	W001	ADMINISTRATION BLDG WALKWAY	197108	N	N	Y	6268
1	UCF MAIN CAMPUS	W308	AFROTC BLDG A WALKWAYS	197208	N	N	Y	48
1	UCF MAIN CAMPUS	W309	AFROTC BLDG B WALKWAYS	197208	N	N	Y	48
1	UCF MAIN CAMPUS	309	AFROTC BUILDING B	197208	N	N	N	2160
1	UCF MAIN CAMPUS	409	ALPHA EPSILON PHI	199008	Y	N	N	13151
1	UCF MAIN CAMPUS	404	ALPHA XI DELTA	198808	Y	N	N	5200
1	UCF MAIN CAMPUS	152	AMPAC RESEARCH FACILITY	200811	Y	N	N	7432
1	UCF MAIN CAMPUS	117	ARA DRIVE RESEARCH FACILITY	200409	Y	N	N	2720
1	UCF MAIN CAMPUS	357	ARA HOOPHOUSE - A	201902	N	N	N	2112
1	UCF MAIN CAMPUS	358	ARA HOOPHOUSE - B	201902	N	N	N	2112
1	UCF MAIN CAMPUS	161	ARBORETUM GREENHOUSE	201608	Y	N	N	1057

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	525	ARBORETUM PORTABLE	198308	N	N	N	1440
59	UCF PUERTO RICO	8901	ARECIBO NAT'L ASTRONOMY CTR	201808	N	N	N	500
1	UCF MAIN CAMPUS	526	ARMY ROTC C	198308	N	N	N	176
1	UCF MAIN CAMPUS	516	ARMY ROTC TRAILER	198208	N	N	N	840
1	UCF MAIN CAMPUS	541	ARTS & HUMANITIES ANNEX	199108	N	N	N	5376
1	UCF MAIN CAMPUS	604	ARTS & SCIENCE PORTABLE	199907	N	N	N	-
1	UCF MAIN CAMPUS	619	ASPECT 1	199208	N	N	N	-
1	UCF MAIN CAMPUS	620	ASPECT 2	199208	N	N	N	-
1	UCF MAIN CAMPUS	621	ASPECT 3	199408	N	N	N	-
1	UCF MAIN CAMPUS	527	ATHLETIC FIELD OFFICE	199805	N	N	N	1248
1	UCF MAIN CAMPUS	523	ATHLETIC FIELD OFFICE TRAILER	198308	N	N	N	192
1	UCF MAIN CAMPUS	521	ATHLETIC OFFICE	198008	N	N	N	900
1	UCF MAIN CAMPUS	522	ATHLETICS FIELD STORAGE A	199805	N	N	N	840
1	UCF MAIN CAMPUS	W037	ATM WALKWAYS	1981	N	N	Y	-

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	37	AUTOMATIC TELLER MACHINE	198108	Y	N	N	750
1	UCF MAIN CAMPUS	163	BAND PRACTICE FACILITY	201708	Y	N	N	11305
1	UCF MAIN CAMPUS	518	BAND STORAGE	198008	N	N	N	840
1	UCF MAIN CAMPUS	630	BAND TRAILER	200408	N	N	N	3648
1	UCF MAIN CAMPUS	W518	BAND TRAILER WALKWAYS	198008	N	N	Y	12
1	UCF MAIN CAMPUS	71	BARBARA YING CENTER	199601	Y	N	N	5789
1	UCF MAIN CAMPUS	81	BARBARA YING CENTER - CMMS	200207	Y	N	N	23685
13	UCF PALM BAY	1982	BCC/PALM BAY CLASSROOM BUILDIN	200206	Y	N	N	35787
14	RESEARCH PARK	8129	BENNETT BLDG. 3	201107	Y	N	N	23256
14	RESEARCH PARK	8130	BENNETT BLDG. 4	201107	Y	N	N	30656
1	UCF MAIN CAMPUS	35	BIKE STORAGE 1	198108	N	N	N	840
1	UCF MAIN CAMPUS	34	BIKE STORAGE FACILITY 1	198108	Y	N	N	840
1	UCF MAIN CAMPUS	124	BIO TRANSGENIC GREENHOUSE	200508	Y	N	N	6111
1	UCF MAIN CAMPUS	W020	BIOLOGICAL SCI BLDG WALKWAYS	197508	N	N	Y	704
1	UCF MAIN CAMPUS	20	BIOLOGICAL SCIENCES BUILDING	197508	Y	N	N	116607

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	341	BIOLOGY ELECTRICAL ROOM	201303	Y	N	N	320
1	UCF MAIN CAMPUS	92	BIOLOGY FIELD RESEARCH CENTER	200007	Y	N	N	8000
1	UCF MAIN CAMPUS	337	BIOLOGY FIELD RESEARCH SHED	202001	N	N	N	1
1	UCF MAIN CAMPUS	W017	BLDG SERVICES BLDG WALKWAYS	197208	N	N	Y	643
1	UCF MAIN CAMPUS	30	BREVARD HALL	198108	Y	N	N	27926
3	UCF COCOA	1999	BREVARD LIFELONG EDUCATION (BL	198308	Y	N	N	71940
1	UCF MAIN CAMPUS	17	BUILDING SERVICES BUILDING	197208	N	N	N	2318
16	HEALTH SCIENCES	1001	BURNETT BIOMEDICAL SCIENCES	201008	Y	N	N	199269
1	UCF MAIN CAMPUS	95	BURNETT HONORS COLLEGE	200205	Y	N	N	22220
1	UCF MAIN CAMPUS	100	BURNETT HOUSE	199709	Y	N	N	14393
1	UCF MAIN CAMPUS	W045	BUSINESS ADMIN WALKWAYS	198908	N	N	Y	2965
1	UCF MAIN CAMPUS	45	BUSINESS ADMINISTRATION I	198908	Y	N	N	121074
1	UCF MAIN CAMPUS	94	BUSINESS ADMINISTRATION II	200306	Y	N	N	60809
1	UCF MAIN CAMPUS	W049	CAMPUS POLICE WALKWAYS	199008	N	N	Y	296

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	140	CAREER SERV & EXP LEARNING	201008	Y	N	N	27000
54	MARINE RESEARCH	1985	CARETTA HOUSE	201412	N	N	N	2283
1	UCF MAIN CAMPUS	531	CENTRAL RECEIVING STORAGE A	198508	N	N	N	379
1	UCF MAIN CAMPUS	532	CENTRAL RECEIVING STORAGE B	198508	N	N	N	430
17	UCF DOWNTOWN	950	CENTROPLEX PARKING GARAGE I	201908	Y	N	N	228650
17	UCF DOWNTOWN	951	CENTROPLEX PARKING GARAGE II	201908	Y	N	N	11350
1	UCF MAIN CAMPUS	5	CHEMISTRY BUILDING	196808	Y	N	N	49073
1	UCF MAIN CAMPUS	W005	CHEMISTRY WALKWAYS	196808	N	N	Y	190
1	UCF MAIN CAMPUS	416	CHI OMEGA	201308	Y	N	N	12950
1	UCF MAIN CAMPUS	85	CITRUS HALL	199906	Y	N	N	37100
1	UCF MAIN CAMPUS	79	CLASSROOM BUILDING I	200001	Y	N	N	99380
1	UCF MAIN CAMPUS	98	CLASSROOM BUILDING II	201308	Y	N	N	79998
1	UCF MAIN CAMPUS	547	COL EDUCATION PORTABLE	198208	N	N	N	11400
1	UCF MAIN CAMPUS	18	COLBOURN HALL	197408	Y	N	N	83957

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	87	COLLEGE OF ARTS & HUMANITIES	199804	Y	N	N	12243
16	HEALTH SCIENCES	1002	COLLEGE OF MEDICINE	201008	Y	N	N	175000
1	UCF MAIN CAMPUS	54	COLLEGE OF SCIENCES BUILDING	199608	Y	N	N	54644
17	UCF DOWNTOWN	906	COMMUNICATION AND MEDIA BUILDI	200503	Y	N	N	130000
1	UCF MAIN CAMPUS	W075	COMMUNICATION BLDG WALKWAY	199808	N	N	Y	652
1	UCF MAIN CAMPUS	326	COMMUNICATION STORAGE SHED	200108	N	N	N	3600
1	UCF MAIN CAMPUS	27	COUNSELING & PSYCHOLOGICAL SER	198008	Y	N	N	15250
1	UCF MAIN CAMPUS	W024	CREATIVE FOR CHILD 1 WALKWAYS	197608	N	N	Y	1202
1	UCF MAIN CAMPUS	529	CREATIVE SCHOOL 1ST GRADE	198408	N	N	N	1200
1	UCF MAIN CAMPUS	24	CREATIVE SCHOOL FOR CHILDREN 1	197608	Y	N	N	5751
1	UCF MAIN CAMPUS	28	CREATIVE SCHOOL II	199508	Y	N	N	3627
1	UCF MAIN CAMPUS	540	CREATIVE SCHOOL MODULE 2	199108	N	N	N	1440
1	UCF MAIN CAMPUS	53	CREOL BUILDING	199601	Y	N	N	124977
14	RESEARCH PARK	8111	CTR PUB SATY/FORENSIC SIC/SECU	200108	Y	N	N	59794
6	UCF DAYT BCH #2	806	DAYTONA BEACH JOINT USE LIBRAR	201905	Y	N	N	86206

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
6	UCF DAYT BCH #2	801	DAYTONA BEACH LIBRARY (BLDG. 2	197308	Y	N	N	5663
6	UCF DAYT BCH #2	803	DAYTONA JOINT USE FACILITY (BL	198708	Y	N	N	47133
6	UCF DAYT BCH #2	804	DAYTONA JOINT USE FACILITY 2 (199108	Y	N	N	42970
1	UCF MAIN CAMPUS	143	DISTRICT ENERGY PLANT IV	201808	Y	N	N	10590
1	UCF MAIN CAMPUS	542	DIVERSITY INITIATIVES	199108	N	N	N	4920
17	UCF DOWNTOWN	915	DR. PHILLIPS ACADEMIC COMMONS	201908	Y	N	N	148000
1	UCF MAIN CAMPUS	96	DUKE ENERGY UNIVERSITY WELCOME	200409	Y	N	N	18717
1	UCF MAIN CAMPUS	W028	EARLY CHILDHOOD CTR WALKWAYS	199408	N	N	Y	774
1	UCF MAIN CAMPUS	335	ECON PAVILION	201108	N	N	N	600
57	ECONFINA RIVER	8202	ECONFINA RIVER FIELD RESEARCH	202008	Y	N	N	2100
57	ECONFINA RIVER	8203	ECONFINA RIVER HOUSE	202008	Y	N	N	829
1	UCF MAIN CAMPUS	W021	ED COMPLEX & GYM WALKWAYS	197708	N	N	Y	850
1	UCF MAIN CAMPUS	544	EDUCATION ANNEX	199208	N	N	N	5600
1	UCF MAIN CAMPUS	21	EDUCATIONAL COMPLEX & GYM	197708	Y	N	N	110272
1	UCF MAIN CAMPUS	322	EH&S STORAGE	199208	N	N	N	207
4	UCF DAYT BCH #1	800	EMBRY-RIDDLE PRINT SHOP	197308	Y	N	N	5663
1	UCF MAIN CAMPUS	49	EMERGENCY OPERATION CENTER	199008	Y	N	N	7043

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	350	EMERGENCY SRVCS TRAINING BLDG	199911	Y	N	N	987
1	UCF MAIN CAMPUS	76	ENGINE RESEARCH LAB	199601	Y	N	N	3569
1	UCF MAIN CAMPUS	W044	ENGINEERING FIELD LAB WALKWAYS	198608	N	N	Y	256
1	UCF MAIN CAMPUS	40	ENGINEERING I	198508	Y	N	N	130885
1	UCF MAIN CAMPUS	91	ENGINEERING II	200101	Y	N	N	105545
1	UCF MAIN CAMPUS	524	ENGINEERING RESEARCH & DEVELOP	198208	N	N	N	227
1	UCF MAIN CAMPUS	319	ENGINEERING RESEARCH PAVILION	199108	N	N	N	1250
1	UCF MAIN CAMPUS	W040	ENGINEERING WALKWAYS	198508	N	N	Y	1388
1	UCF MAIN CAMPUS	16	FACILITIES & SAFETY	196908	Y	N	N	103286
1	UCF MAIN CAMPUS	016A	FACILITIES & SAFETY - A	199508	Y	N	N	55865
1	UCF MAIN CAMPUS	016B	FACILITIES & SAFETY - B	197508	Y	N	N	7933
1	UCF MAIN CAMPUS	016C	FACILITIES & SAFETY - C	197608	Y	N	N	13685
1	UCF MAIN CAMPUS	016D	FACILITIES & SAFETY - D	198608	Y	N	N	4037
1	UCF MAIN CAMPUS	016E	FACILITIES & SAFETY - E	199208	Y	N	N	50931

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	016F	FACILITIES & SAFETY - F	201805	Y	N	N	9992
1	UCF MAIN CAMPUS	324	FACILITIES & SAFETY BULK STORA	199208	N	N	N	207
1	UCF MAIN CAMPUS	338	FACILITIES & SAFETY GAS STATIO	202001	Y	N	N	1425
1	UCF MAIN CAMPUS	323	FACILITIES & SAFETY STORAGE	199208	N	N	N	207
1	UCF MAIN CAMPUS	162	FACILITY SUPPORT BUILDING	201801	Y	N	N	4000
1	UCF MAIN CAMPUS	126	FAIRWINDS ALUMNI CENTER	200511	Y	N	N	26953
1	UCF MAIN CAMPUS	W007	FERRELL COMMONS WALKWAYS	196808	N	N	Y	1721
13	UCF PALM BAY	1980	FL. ADVANCED TECHNOLOGY CENTER	199810	Y	N	N	134000
1	UCF MAIN CAMPUS	86	FLAGLER HALL	199901	Y	N	N	59200
1	UCF MAIN CAMPUS	603	FLARE	200008	N	N	N	-
10	FLA SOLAR EN #3	2006	FLEX RES TEST HOME - EAST	201012	Y	N	N	2000
10	FLA SOLAR EN #3	2007	FLEX RES TEST HOME - WEST	201012	Y	N	N	2000
58	UCF KISSIMMEE	8141	FLORIDA ADVANCED MANUFACTURIN	201708	Y	N	N	109654
1	UCF MAIN CAMPUS	330	FOOD SERV STORAGE	202001	N	N	N	450
1	UCF MAIN CAMPUS	606	FORENSIC SCIENCE PORTABLE	199901	N	N	N	-
1	UCF MAIN CAMPUS	415	FRATERNITY AND SORORITY LIFE	201308	Y	N	N	4314

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
10	FLA SOLAR EN #3	1924	FSEC A/C TEST TRAILER	198708	N	N	N	336
8	FLA SOLAR EN #2	1931	FSEC ALT STORAGE	199208	N	N	N	200
8	FLA SOLAR EN #2	1925	FSEC APPLIANCE LAB & TRAIN 1	198808	N	N	N	1680
8	FLA SOLAR EN #2	1926	FSEC APPLIANCE LAB & TRAIN 2	198808	N	N	N	1680
8	FLA SOLAR EN #2	1927	FSEC APPLIANCE LAB & TRAIN 3	198808	N	N	N	1680
10	FLA SOLAR EN #3	1940	FSEC APPLICATION TEST FACILITY	200408	Y	N	N	3750
10	FLA SOLAR EN #3	2002	FSEC LAB BUILDING	199508	Y	N	N	27482
10	FLA SOLAR EN #3	2003	FSEC MECHANICAL BUILDING	199508	Y	N	N	2080
10	FLA SOLAR EN #3	2001	FSEC OFFICE BUILDING	199508	Y	N	N	56666
8	FLA SOLAR EN #2	1910	FSEC OFFICE TRAILER	198208	N	N	N	1680
8	FLA SOLAR EN #2	1929	FSEC OFFICE TRAILER	198908	N	N	N	452
8	FLA SOLAR EN #2	1933	FSEC PV TESTING	199008	N	N	N	192
8	FLA SOLAR EN #2	1950	FSEC RADIANT BARRIER SYSTEMS	198808	N	N	N	1152
8	FLA SOLAR EN #2	1912	FSEC STORAGE 1	198208	N	N	N	200
8	FLA SOLAR EN #2	1913	FSEC STORAGE 2	198308	N	N	N	288
8	FLA SOLAR EN #2	1914	FSEC STORAGE 3	198308	N	N	N	200
8	FLA SOLAR EN #2	1915	FSEC STORAGE 4	198108	N	N	N	200
8	FLA SOLAR EN #2	1919	FSEC STORAGE 5	198408	N	N	N	288
8	FLA SOLAR EN #2	1928	FSEC STORAGE 6	198908	N	N	N	768
8	FLA SOLAR EN #2	1930	FSEC STORAGE 7	198008	N	N	N	672
8	FLA SOLAR EN #2	1938	FSEC STORAGE 8	198408	N	N	N	840
8	FLA SOLAR EN #2	1937	FSEC TRAINING TRAILER	198408	N	N	N	780
1	UCF MAIN CAMPUS	314	GREENHOUSE	197608	N	N	N	1242
14	RESEARCH PARK	8108	HAZARDOUS MATERIALS BUILDING	200905	Y	N	N	1400

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	W012	HEALTH & PHYSICS WALKWAYS	197008	N	N	Y	1475
1	UCF MAIN CAMPUS	127	HEALTH CENTER	200510	Y	N	N	58801
1	UCF MAIN CAMPUS	W534	HEALTH PHY THERAPY WALKWAY	198608	N	N	Y	86
1	UCF MAIN CAMPUS	43	HEALTH RESOURCE CENTER	198508	Y	N	N	2427
1	UCF MAIN CAMPUS	617	HEALTH RESOURCE CENTER 1	199712	N	N	N	-
1	UCF MAIN CAMPUS	618	HEALTH RESOURCE CENTER 2	199712	N	N	N	-
1	UCF MAIN CAMPUS	W043	HEALTH RESOURCE CTR WALKWAYS	198508	N	N	Y	32
1	UCF MAIN CAMPUS	80	HEALTH SCIENCES I	199907	Y	N	N	95165
1	UCF MAIN CAMPUS	90	HEALTH SCIENCES II	200109	Y	N	N	61904
1	UCF MAIN CAMPUS	W090	HEALTH SCIENCES II WALKWAYS	200109	N	N	Y	876
1	UCF MAIN CAMPUS	108	HERCULES BUILDING 108	200208	Y	N	N	38686
1	UCF MAIN CAMPUS	109	HERCULES BUILDING 109	200208	Y	N	N	42731
1	UCF MAIN CAMPUS	110	HERCULES BUILDING 110	200208	Y	N	N	41617
1	UCF MAIN CAMPUS	111	HERCULES BUILDING 111	200208	Y	N	N	53130

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	112	HERCULES BUILDING 112	200208	Y	N	N	4856
1	UCF MAIN CAMPUS	113	HERCULES BUILDING 113	200208	Y	N	N	53130
1	UCF MAIN CAMPUS	114	HERCULES BUILDING 114	200208	Y	N	N	4856
1	UCF MAIN CAMPUS	73	HOUSING ADMINISTRATION BLDG	199808	Y	N	N	6675
1	UCF MAIN CAMPUS	159	HOUSING ADMINISTRATIVE SERVICE	201309	Y	N	N	12769
1	UCF MAIN CAMPUS	305	HOUSING WATER HEATER BUILDING	199907	Y	N	N	1073
1	UCF MAIN CAMPUS	14	HOWARD PHILLIPS HALL	196908	Y	N	N	64619
1	UCF MAIN CAMPUS	W014	HOWARD PHILLIPS HALL WALKWAYS	196808	N	N	Y	854
1	UCF MAIN CAMPUS	624	ICA ENG TRAINING	200204	N	N	N	-
1	UCF MAIN CAMPUS	548	ICA FOOTBALL STORAGE	201108	N	N	N	240
1	UCF MAIN CAMPUS	546	INSURANCE OFFICE TRAILER	199208	N	N	N	480
1	UCF MAIN CAMPUS	623	INSURANCE PORTABLE	200011	N	N	N	-
1	UCF MAIN CAMPUS	W533	INSURANCE/CRIME WALKWAYS	198508	N	N	Y	55
1	UCF MAIN CAMPUS	W071	INTL STDT CTR WALKWAYS	199408	N	N	Y	828

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	007C	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	8250
1	UCF MAIN CAMPUS	007E	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	14058
1	UCF MAIN CAMPUS	007B	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	3300
1	UCF MAIN CAMPUS	007F	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	4554
1	UCF MAIN CAMPUS	007D	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	1
1	UCF MAIN CAMPUS	007G	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	9798
1	UCF MAIN CAMPUS	007A	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	35385
1	UCF MAIN CAMPUS	7	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	93860
1	UCF MAIN CAMPUS	007H	JIMMIE FERRELL STUD SERV COMMO	196808	Y	N	N	10901
1	UCF MAIN CAMPUS	2	JOHN C. HITT LIBRARY	196808	Y	N	N	251282
1	UCF MAIN CAMPUS	82	JOHN EULIANO PARK	200102	Y	N	N	27921
1	UCF MAIN CAMPUS	082B	JOHN EULIANO PARK - B	200102	Y	N	N	648
1	UCF MAIN CAMPUS	082C	JOHN EULIANO PARK - C	200102	Y	N	N	648
1	UCF MAIN CAMPUS	082D	JOHN EULIANO PARK - D	200102	Y	N	N	144

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Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	082E	JOHN EULIANO PARK - E	200102	Y	N	N	144
1	UCF MAIN CAMPUS	082F	JOHN EULIANO PARK - F	201808	Y	N	N	4157
1	UCF MAIN CAMPUS	082G	JOHN EULIANO PARK - G	201808	Y	N	N	2149
1	UCF MAIN CAMPUS	26	JOHN T. WASHINGTON CENTER	198008	Y	N	N	59071
1	UCF MAIN CAMPUS	026T	JOHN T. WASHINGTON CENTER - TE	201012	N	N	N	1209
1	UCF MAIN CAMPUS	W026	JTWC BLDG WALKWAYS	198008	N	N	Y	294
1	UCF MAIN CAMPUS	411	KAPPA ALPHA THETA	199108	Y	N	N	11518
1	UCF MAIN CAMPUS	417	KAPPA KAPPA GAMMA	201308	Y	N	N	12950
56	UCF KENNEDY SPA	8895	KENNEDY SPACE CENTER RESEARCH	201508	N	N	N	1422
56	UCF KENNEDY SPA	8898	KENNEDY SPACE CENTER RESEARCH	201508	N	N	N	1577
56	UCF KENNEDY SPA	8897	KENNEDY SPACE CENTER RESEARCH	201508	Y	N	N	346
56	UCF KENNEDY SPA	8896	KENNEDY SPACE CENTER RESEARCH	201508	N	N	N	4480
1	UCF MAIN CAMPUS	310	KIOSK	198508	Y	N	N	283
1	UCF MAIN CAMPUS	W310	KIOSK WALKWAYS	198508	N	N	Y	78

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	137	KNIGHTS PLAZA	200808	Y	N	N	31666
1	UCF MAIN CAMPUS	116	L3HARRIS ENGINEERING CENTER	200608	Y	N	N	113866
1	UCF MAIN CAMPUS	48	LAB & ENVIRONMENTAL SUPPORT	198908	Y	N	N	8240
1	UCF MAIN CAMPUS	334	LAKE CLAIRE BOATHOUSE	201108	N	N	N	3600
1	UCF MAIN CAMPUS	55	LAKE CLAIRE BUILDING 55	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	56	LAKE CLAIRE BUILDING 56	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	57	LAKE CLAIRE BUILDING 57	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	58	LAKE CLAIRE BUILDING 58	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	59	LAKE CLAIRE BUILDING 59	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	60	LAKE CLAIRE BUILDING 60	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	61	LAKE CLAIRE BUILDING 61	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	62	LAKE CLAIRE BUILDING 62	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	63	LAKE CLAIRE BUILDING 63	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	64	LAKE CLAIRE BUILDING 64	199408	Y	N	N	14652

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	65	LAKE CLAIRE BUILDING 65	199408	Y	N	N	3788
1	UCF MAIN CAMPUS	66	LAKE CLAIRE BUILDING 66	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	67	LAKE CLAIRE BUILDING 67	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	68	LAKE CLAIRE BUILDING 68	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	69	LAKE CLAIRE BUILDING 69	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	70	LAKE CLAIRE BUILDING 70	199408	Y	N	N	14652
1	UCF MAIN CAMPUS	333	LAKE CLAIRE GAZEBO	201108	N	N	N	144
1	UCF MAIN CAMPUS	313	LAKE CLAIRE MECHANICAL BLDG	197308	Y	N	N	49
1	UCF MAIN CAMPUS	315	LAKE CLAIRE PAVILION A	198008	N	N	N	504
1	UCF MAIN CAMPUS	316	LAKE CLAIRE PAVILION B	198208	N	N	N	504
1	UCF MAIN CAMPUS	311	LAKE CLAIRE RESTROOM BLDG	197308	Y	N	N	386
1	UCF MAIN CAMPUS	336	LAKE CLAIRE UTILITY	201108	Y	N	N	700
1	UCF MAIN CAMPUS	9	LAKE HALL	196808	Y	N	N	24456
16	HEALTH SCIENCES	1031	LAKE NONA INNOVATION CENTER	201712	Y	N	N	10000

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
16	HEALTH SCIENCES	1010	LAKE NONA MAINTENANCE BUIL	201008	N	N	N	900
1	UCF MAIN CAMPUS	118	LEISURE POOL SERVICES	200509	Y	N	N	5326
1	UCF MAIN CAMPUS	118T	LEISURE POOL SERVICES - TENT	200509	N	N	N	4428
1	UCF MAIN CAMPUS	33	LIBRA COMMUNITY CENTER	198108	Y	N	N	4698
1	UCF MAIN CAMPUS	W033	LIBRA COMMUNITY CTR WALKWAYS	198108	N	N	Y	598
1	UCF MAIN CAMPUS	160	LIBRA GARAGE	201401	Y	N	N	345624
1	UCF MAIN CAMPUS	W02A	LIBRARY ARC WALKWAY	201808	N	N	N	1
1	UCF MAIN CAMPUS	002A	LIBRARY AUTOMATED RETRIEVAL CE	201808	Y	N	N	19419
1	UCF MAIN CAMPUS	W002	LIBRARY WALKWAYS	196808	N	N	Y	4400
1	UCF MAIN CAMPUS	302	LYNX TRANSIT STATION	199808	Y	N	N	3559
1	UCF MAIN CAMPUS	154	MAE/OM LABORATORY	201112	Y	N	N	10692
10	FLA SOLAR EN #3	2005	MANUFACTURED HOUSING LAB	200203	N	N	N	1600
1	UCF MAIN CAMPUS	328	MASTER LIFT STATION	201208	Y	N	N	933
1	UCF MAIN CAMPUS	12	MATHEMATICAL SCIENCES BUILDING	197008	Y	N	N	106523

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	1	MILlican Hall	197108	Y	N	N	87742
56	UCF KENNEDY SPA	8900	MOBILE ULTRAFast HIGH ENERGY L	201706	N	N	N	500
1	UCF MAIN CAMPUS	122	MORGRIDGE INT'L READING CENTER	201107	Y	N	N	16726
16	HEALTH SCIENCES	1051	NEMOURS CHILDREN'S HOSPITAL	201809	Y	N	N	562349
1	UCF MAIN CAMPUS	156	NEPTUNE BUILDING 156	201309	Y	N	N	60088
1	UCF MAIN CAMPUS	157	NEPTUNE BUILDING 157	201309	Y	N	N	65359
1	UCF MAIN CAMPUS	158	NEPTUNE BUILDING 158	201309	Y	N	N	83379
1	UCF MAIN CAMPUS	128	NICHOLSON FIELD HOUSE	200511	Y	N	N	81337
1	UCF MAIN CAMPUS	75	NICHOLSON SCHOOL OF COMM. & ME	199711	Y	N	N	81576
10	FLA SOLAR EN #3	1942	NIGHT COOL TEST 2	200508	N	N	N	192
10	FLA SOLAR EN #3	1941	NIGHT COOL TEST SHED 1	200508	N	N	N	192
1	UCF MAIN CAMPUS	101	NIKE BUILDING 101	200108	Y	N	N	38686
1	UCF MAIN CAMPUS	102	NIKE BUILDING 102	200108	Y	N	N	42731
1	UCF MAIN CAMPUS	103	NIKE BUILDING 103	200108	Y	N	N	41617
1	UCF MAIN CAMPUS	104	NIKE BUILDING 104	200108	Y	N	N	53130

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	105	NIKE BUILDING 105	200108	Y	N	N	4856
1	UCF MAIN CAMPUS	106	NIKE BUILDING 106	200108	Y	N	N	53130
1	UCF MAIN CAMPUS	107	NIKE BUILDING 107	200108	Y	N	N	4856
31	UCF HOUSING	8136	NORTHVIEW	201308	Y	N	N	574457
8	FLA SOLAR EN #2	1921	OFFICE TRAILER	1986	N	N	N	672
1	UCF MAIN CAMPUS	31	ORANGE HALL	198108	Y	N	N	37241
1	UCF MAIN CAMPUS	10	OSCEOLA HALL	196808	Y	N	N	24456
1	UCF MAIN CAMPUS	36	OUTDOOR STUDY PAVILION	198108	N	N	N	330
1	UCF MAIN CAMPUS	147	PARKING GARAGE A	200708	Y	N	N	487433
1	UCF MAIN CAMPUS	89	PARKING GARAGE B	200008	Y	N	N	387638
1	UCF MAIN CAMPUS	83	PARKING GARAGE C	199808	Y	N	N	584696
1	UCF MAIN CAMPUS	97	PARKING GARAGE D	200209	Y	N	N	387638
1	UCF MAIN CAMPUS	141	PARKING GARAGE F	200803	Y	N	N	387638
1	UCF MAIN CAMPUS	78	PARKING GARAGE I	199711	Y	N	N	387638
1	UCF MAIN CAMPUS	134	PARKING GARAGE E	200708	Y	N	N	233617

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	131	PARKING GARAGE G	200008	Y	N	N	233617
1	UCF MAIN CAMPUS	151	PARKING GARAGE H	201108	Y	N	N	400200
14	RESEARCH PARK	8119	PARTNERSHIP 2	200412	Y	N	N	117386
14	RESEARCH PARK	8126	PARTNERSHIP 3	201008	Y	N	N	117442
14	RESEARCH PARK	PT3G	PARTNERSHIP 3 GAZEBO	201008	N	N	N	154
14	RESEARCH PARK	8151	PARTNERSHIP 4	201608	Y	N	N	83252
14	RESEARCH PARK	8152	PARTNERSHIP 5	201808	Y	N	N	129008
14	RESEARCH PARK	WPT2	PARTNERSHIP WALKWAY	200412	N	N	Y	1800
1	UCF MAIN CAMPUS	536	PATIO CAFE	198808	N	N	N	180
1	UCF MAIN CAMPUS	119	PERFORMING ARTS CENTER	201008	Y	N	N	83670
1	UCF MAIN CAMPUS	W119	PERFORMING ARTS WALKWAY	201008	N	N	Y	1
1	UCF MAIN CAMPUS	W307	PHYS ED DOME WALKWAYS	1972	N	N	Y	16
1	UCF MAIN CAMPUS	543	PHYSICAL PLANT ANNEX	200207	N	N	N	1680
1	UCF MAIN CAMPUS	509	PHYSICAL PLANT STORAGE	197308	N	N	N	200
1	UCF MAIN CAMPUS	W016	PHYSICAL PLANT WALKWAYS	196908	N	N	Y	643
1	UCF MAIN CAMPUS	121	PHYSICAL SCIENCES BUILDING	201008	Y	N	N	128887
1	UCF MAIN CAMPUS	514	PHYSICS LAB	197908	N	N	N	4260

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Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	11	POLK HALL	196808	Y	N	N	24456
1	UCF MAIN CAMPUS	138	POLLO TROPICAL RESTAURANT	201705	Y	N	N	3500
1	UCF MAIN CAMPUS	W515	POORTABLE CLASSROOM 2 WALKWAYS	198108	N	N	Y	613
1	UCF MAIN CAMPUS	530	PORTABLE CLASSROOM #4	199904	N	N	N	1820
1	UCF MAIN CAMPUS	545	PORTABLE CLASSROOM 1	199208	N	N	N	1440
1	UCF MAIN CAMPUS	515	PORTABLE CLASSROOM 2	198108	N	N	N	7200
1	UCF MAIN CAMPUS	528	PORTABLE CLASSROOM 3	198308	N	N	N	4320
1	UCF MAIN CAMPUS	W528	PORTABLE CLASSROOM 3 WALKWAYS	198308	N	N	Y	417
8	FLA SOLAR EN #2	1939	POWER/COMM UTILITY	199709	Y	N	N	320
1	UCF MAIN CAMPUS	22	PRINT SHOP	197608	Y	N	N	12515
1	UCF MAIN CAMPUS	W022	PRINT SHOP WALKWAYS	197608	N	N	Y	73
1	UCF MAIN CAMPUS	535	PROPERTY CONTROL OFFICE	198608	N	N	N	1344
1	UCF MAIN CAMPUS	325	PROPERTY CONTROL STORAGE	199908	N	N	N	178
1	UCF MAIN CAMPUS	99	PSYCHOLOGY BUILDING	200703	Y	N	N	76257

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Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	306	PSYCHOLOGY DOME	1973	N	N	N	3260
1	UCF MAIN CAMPUS	W306	PSYCHOLOGY DOME WALKWAYS	1973	N	N	Y	16
1	UCF MAIN CAMPUS	150	PUBLIC SAFETY BUILDING	201008	Y	N	N	36240
10	FLA SOLAR EN #3	1944	PV DATA TEST SHED	201202	N	N	N	228
1	UCF MAIN CAMPUS	88	RECREATION AND WELLNESS CNTR	200111	Y	N	N	156111
1	UCF MAIN CAMPUS	318	RECREATION SERVICE PAVILION	198201	N	N	N	504
1	UCF MAIN CAMPUS	320	RECREATION SRVCS FIELD RESTRM	200801	Y	N	N	2290
1	UCF MAIN CAMPUS	321	RECREATION SRVCS. FIELD MAINT.	200801	Y	N	N	3918
1	UCF MAIN CAMPUS	317	RECREATION SRVCS. SOCCER FIELD	200808	N	N	N	400
1	UCF MAIN CAMPUS	25	RECREATION SUPPORT BUILDING	197908	Y	N	N	3025
1	UCF MAIN CAMPUS	15	RECREATIONAL SERVICES BUILDING	197008	Y	N	N	11712
1	UCF MAIN CAMPUS	19	REHEARSAL HALL	197408	Y	N	N	10743
1	UCF MAIN CAMPUS	W019	REHEARSAL HALL WALKWAYS	197408	N	N	Y	368
1	UCF MAIN CAMPUS	120	RESEARCH I	201801	Y	N	N	105775
14	RESEARCH PARK	8102	RESEARCH PAVILION	198808	Y	N	N	138813

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	74	ROBINSON OBSERVATORY	199608	Y	N	N	2070
15	ROSEN COL HOSPI	904	ROSEN COLLEGE HOUSING 1	200507	Y	N	N	73599
15	ROSEN COL HOSPI	905	ROSEN COLLEGE HOUSING 2	200507	Y	N	N	73191
15	ROSEN COL HOSPI	903	ROSEN COLLEGE OF HOSPITALITY	200407	Y	N	N	158980
1	UCF MAIN CAMPUS	503	ROTC 2 PORTABLE	200901	N	N	N	3360
1	UCF MAIN CAMPUS	504	ROTC 3 PORTABLE	200901	N	N	N	1056
1	UCF MAIN CAMPUS	505	ROTC 4 PORTABLE	200901	N	N	N	864
1	UCF MAIN CAMPUS	501	ROTC PORTABLE	199603	N	N	N	7200
1	UCF MAIN CAMPUS	511	SAFETY OFFICE	197308	N	N	N	400
1	UCF MAIN CAMPUS	402	SCHOLARSHIP HOUSE	198608	Y	N	N	4038
10	FLA SOLAR EN #3	2004	SCIENCE LAB & TRAINING FACILIT	199911	Y	N	N	2000
1	UCF MAIN CAMPUS	32	SEMINOLE HALL	198108	Y	N	N	37241
1	UCF MAIN CAMPUS	44	SIEMENS ENERGY CENTER	198608	Y	N	N	10932
14	RESEARCH PARK	8125	SIMULATION TRAINING TECH CENTE	199401	Y	N	N	37387
1	UCF MAIN CAMPUS	125	SOFTBALL STADIUM	200608	Y	N	N	6412

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
2	UCF SO ORLANDO	701	SOUTH ORLANDO CAMPUS BLDG 1	196408	Y	N	N	6690
2	UCF SO ORLANDO	702	SOUTH ORLANDO CAMPUS BLDG 2	198308	Y	N	N	5167
1	UCF MAIN CAMPUS	304	SOUTH TELECOM SWITCH BUILDING	199907	Y	N	N	742
1	UCF MAIN CAMPUS	135	SPECTRUM STADIUM	200708	Y	N	N	76527
1	UCF MAIN CAMPUS	W027	STDT HEALTH CTR WALKWAYS	198008	N	N	Y	207
1	UCF MAIN CAMPUS	4	STORM WATER RESEARCH LAB	196808	Y	N	N	2685
1	UCF MAIN CAMPUS	004A	STORM WATER RESEARCH LAB - A	196808	Y	N	N	2685
1	UCF MAIN CAMPUS	004B	STORM WATER RESEARCH LAB - B	196808	Y	N	N	1
1	UCF MAIN CAMPUS	004C	STORM WATER RESEARCH LAB - C	196808	Y	N	N	1
1	UCF MAIN CAMPUS	52	STUDENT UNION	199612	Y	N	N	174049
1	UCF MAIN CAMPUS	84	SUMTER HALL	199902	Y	N	N	59200
1	UCF MAIN CAMPUS	512	SURPLUS STORAGE	197408	N	N	N	470
1	UCF MAIN CAMPUS	332	SUWANNEE PAVILION	201108	N	N	N	2750
10	FLA SOLAR EN #3	1943	TANK SHED	200808	N	N	N	160

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	93	TEACHING ACADEMY	200307	Y	N	N	68094
1	UCF MAIN CAMPUS	W013	TECHNOLOGY COMMONS 1 WALKWAYS	197008	N	N	Y	768
1	UCF MAIN CAMPUS	W029	TECHNOLOGY COMMONS 2 WALKWAYS	198208	N	N	Y	502
1	UCF MAIN CAMPUS	13	TECHNOLOGY COMMONS I	197008	Y	N	N	10779
1	UCF MAIN CAMPUS	29	TECHNOLOGY COMMONS II	198208	Y	N	N	33370
1	UCF MAIN CAMPUS	534	THEATER ANNEX	198608	N	N	N	4970
1	UCF MAIN CAMPUS	537	THEATER MODULE 2	198608	N	N	N	960
1	UCF MAIN CAMPUS	538	THEATER PORTABLE	198608	N	N	N	960
1	UCF MAIN CAMPUS	W006	THEATER WALKWAYS	196808	N	N	Y	464
1	UCF MAIN CAMPUS	6	THEATRE	196808	Y	N	N	29469
1	UCF MAIN CAMPUS	329	TIMOTHY R. NEWMAN PAVILION	200803	N	N	N	2961
1	UCF MAIN CAMPUS	129	TOWER 1	200601	Y	N	N	200933
1	UCF MAIN CAMPUS	130	TOWER 2	200608	Y	N	N	200933
1	UCF MAIN CAMPUS	132	TOWER 3	200708	Y	N	N	187647

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	133	TOWER 4	200708	Y	N	N	200933
1	UCF MAIN CAMPUS	142	TRACK/SOCCER STADIUM	201107	Y	N	N	7607
1	UCF MAIN CAMPUS	123	TREVOR COLBOURN HALL	201808	Y	N	N	136786
14	RESEARCH PARK	8150	U.S. GEOLOGICAL SURVEY FACILIT	200603	Y	N	N	18904
1	UCF MAIN CAMPUS	W050	UCF ARENA WALKWAYS	199108	N	N	Y	5340
14	RESEARCH PARK	8155	UCF DIGITAL LEARNING CENTER	202006	Y	N	N	44109
17	UCF DOWNTOWN	916	UCF DOWNTOWN CEN. ENERGY PLANT	201908	Y	N	N	9221
17	UCF DOWNTOWN	917	UCF DOWNTOWN PARKING GARAGE	201908	Y	N	N	242136
1	UCF MAIN CAMPUS	139	UCF GLOBAL	201605	Y	N	N	54892
16	HEALTH SCIENCES	1028	UCF HEALTH - GATEWAY	201409	Y	N	N	75513
27	UCF HEALTH QUAD	1025	UCF HEALTH - QUADRANGLE	201108	Y	N	N	32693
16	HEALTH SCIENCES	1050	UCF LAKE NONA CANCER CENTER	201812	Y	N	N	176500
17	UCF DOWNTOWN	960	UNIONWEST AT CREATIVE VILLAGE	201908	Y	N	N	525000
1	UCF MAIN CAMPUS	8109	UNIVERSITY CINEMA 6 (UC6)	199208	Y	N	N	-
14	RESEARCH PARK	8118	UNIVERSITY TOWER	200708	Y	N	N	105872

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	72	UTILITY BUILDING 2	199608	Y	N	N	11500
1	UCF MAIN CAMPUS	072A	UTILITY BUILDING 2A	199608	Y	N	N	2688
1	UCF MAIN CAMPUS	354	UTILITY BUILDING 3 (CHP)	201205	Y	N	N	6140
1	UCF MAIN CAMPUS	41	UTILITY BUILDING 4	198308	Y	N	N	96
1	UCF MAIN CAMPUS	47	UTILITY BUILDING 5	196808	Y	N	N	1432
1	UCF MAIN CAMPUS	047A	UTILITY BUILDING 5A	196808	Y	N	N	1182
1	UCF MAIN CAMPUS	307	UTILITY BUILDING 6	200204	Y	N	N	1656
1	UCF MAIN CAMPUS	312	UTILITY BUILDING 7	197708	Y	N	N	163
1	UCF MAIN CAMPUS	42	UTILITY BUILDING 8	198308	Y	N	N	1500
1	UCF MAIN CAMPUS	46	UTILITY BUILDING 9	198508	Y	N	N	592
1	UCF MAIN CAMPUS	3	UTILITY BUILDING I	196808	Y	N	N	14420
1	UCF MAIN CAMPUS	533	VICTIMS SERVICES	198508	N	N	N	1440
1	UCF MAIN CAMPUS	153	VISITOR AND PARKING INF.	201006	Y	N	N	2260
1	UCF MAIN CAMPUS	W023	VISITOR INFO CTR WALKWAYS	197708	N	N	Y	10

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
1	UCF MAIN CAMPUS	23	VISITOR INFORMATION CENTER	197708	Y	N	N	220
1	UCF MAIN CAMPUS	605	VISITOR INFORMATION PORTABLE	200303	N	N	N	-
1	UCF MAIN CAMPUS	W051	VISUAL ART WALKWAY	199108	N	N	Y	916
1	UCF MAIN CAMPUS	51	VISUAL ARTS BUILDING	199108	Y	N	N	85000
1	UCF MAIN CAMPUS	8	VOLUSIA HALL	196808	Y	N	N	24456
1	UCF MAIN CAMPUS	301	WATER TOWER	196708	Y	N	N	79
1	UCF MAIN CAMPUS	38	WAYNE DENSCH 1	198608	Y	N	N	18860
1	UCF MAIN CAMPUS	39	WAYNE DENSCH 2	198308	Y	N	N	15876
1	UCF MAIN CAMPUS	77	WAYNE DENSCH SPORTS CENTER	200309	Y	N	N	45330
1	UCF MAIN CAMPUS	136	WD CENTER FOR STUDENT-ATHLETE	201603	Y	N	N	21657
1	UCF MAIN CAMPUS	W038	WDSC1 WALKWAYS	198608	N	N	Y	3358
1	UCF MAIN CAMPUS	W039	WDSC2 WALKWAYS	198308	N	N	Y	866
1	UCF MAIN CAMPUS	331	WEKIVA PAVILION	201108	N	N	N	600
1	UCF MAIN CAMPUS	308	WUCF ANTENNA TOWER	200308	Y	N	N	360

Educational Plant Survey

Site_ID	Site Name	Bldg ID	Bldg Name	Occupy Dt	Permanent	Farm	Walkway	Act Gross Sq Ft
11	UCF EXEC DEV CT	902	YING ACADEMIC CENTER	199508	Y	N	N	19837
1	UCF MAIN CAMPUS	401	ZETA SORORITY	196808	Y	N	N	-

Educational Plant Survey

Unsatisfactory Space (Terminated)

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the university as 'Unsatisfactory Space (Terminated)'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM

NO DATA FOUND

Educational Plant Survey

Demolition

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the University as 'Unsatisfactory Space (Demolition)'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 – GYMNASIUM

Site ID	Site Name	Building Name	Building ID	Building Condition	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gymnasium	Campus Support Service	BE Fund Cat
0001	UCF MAIN CAMPUS	Utility Building 4	0041	Unsatisfactory space to be demolished	0	0	0	0	0	0	0	0	86	EDUC_GENERAL

Educational Plant Survey

Ineligible Space for Space Calculation

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the University as 'Ineligible Space for Space calculation'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM

Site ID	Site Name	Building Name	Building ID	Building Condition	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gymnasium	Campus Support Service	BE Fund Cat
0001	UCF MAIN CAMPUS	Storm Water Research Lab	0004	Ineligible Space for Space Calculation	0	0	0	0	247	0	0	0	0	EDUC_GENERAL

Educational Plant Survey

Unsatisfactory Space With No Action Required

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the university as 'Unsatisfactory Space (No Action)'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM

NO DATA FOUND

Educational Plant Survey

Unsatisfactory Space to be Remodeled/Renovated

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the university as 'Remodeling' or 'Renovation'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM (Aud), 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 – GYMNASIUM (Gym)

Site ID	Site Name	Building ID	Building Name	Building Condition	Classroom	Study	Teaching Lab	Office	Research Lab	Aud	Instruct Media	Gym	Campus Support Service	BE Fund Cat
0001	UCF MAIN CAMPUS	0020	BIOLOGICAL SCIENCES BUILDING	Remodeling/ Renovation	1,515	0	13,258	12,750	41,005	0	0	0	0	EDUC_GENERAL
0001	UCF MAIN CAMPUS	0045	BUSINESS ADMINISTRATION I	Renovation	27,673	172	2,128	33,444	0	0	0	0	744	EDUC_GENERAL
0001	UCF MAIN CAMPUS	0005	CHEMISTRY BUILDING	Remodeling/ Renovation	340	0	15,416	4,161	7,839	0	0	0	0	EDUC_GENERAL
0017	UCF DOWNTOWN	0906	COMMUNICATION AND MEDIA BUILDING	Renovation	10,987	442	23,479	21,877	0	2,005	11,091	0	403	EDUC_GENERAL

Educational Plant Survey

Site ID	Site Name	Building ID	Building Name	Building Condition	Classroom	Study	Teaching Lab	Office	Research Lab	Aud	Instruct Media	Gym	Campus Support Service	BE Fund Cat
0001	UCF MAIN CAMPUS	0091	ENGINEERING II	Remodeling	8,202	7,432	15,970	17,541	14,235	0	0	0	77	EDUC_GENERAL
0001	UCF MAIN CAMPUS	016C	FACILITIES & SAFETY - C	Remodeling	0	0	0	979	0	0	0	0	9,285	EDUC_GENERAL
0010	FLA SOLAR EN #3	2001	FSEC OFFICE BUILDING	Renovation	0	0	0	21,874	0	8,738	916	0	0	EDUC_GENERAL
0001	UCF MAIN CAMPUS	0014	HOWARD PHILLIPS HALL	Remodeling/ Renovation	566	1,383	2,958	28,084	279	0	0	0	0	EDUC_GENERAL
0001	UCF MAIN CAMPUS	0001	MILLICAN HALL	Renovation	0	0	0	55,876	0	0	0	0	0	EDUC_GENERAL
0001	UCF MAIN CAMPUS	0051	VISUAL ARTS BUILDING	Renovation	12,194	0	30,807	5,813	0	9,162	0	0	0	EDUC_GENERAL

Educational Plant Survey

Projects Under Construction

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the university as 'Projects Under Construction'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM

NO DATA FOUND

Educational Plant Survey

Requested Project for Survey Recommendation

EPS Survey Year : 2020-2021

University : UCF

Report Term : 202008

This report includes the sum of the room areas rolled up at the University level for the Five Year Educational Plant Survey report. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 – GYMNASIUM

Educational Plant Survey

Space type	Classroom	Study	Teaching Lab	Office	Research Lab	Auditorium	Instructional Media	Gymnasium	Campus Support Service	Total NASF
Net Space needs	151066	632212	225389	706126	855865	64458	175089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
Projects funded for Planning	0	0	0	0	0	0	0	0	0	0
Net Space needs	151066	632212	225389	706126	855865	64458	17089	172739	163189	3146132
Percent of Space needs met	60 %	24 %	52 %	49 %	26 %	31 %	5 %	7 %	38 %	36 %
New Construction Projects	26700	6400	117135	29635	72350	26210	0	0	0	278430
Net Space needs	124366	625812	108254	676491	783515	38248	175089	172739	163189	2867702
Percent of Space needs met	67%	25%	77%	51%	32%	59%	5%	7%	38%	42%
Remodeling Projects	10625	8818	47547	63862	64745	0	0	0	12754	208351
Net Space needs	124366	625812	108254	676491	783515	26210	175089	172739	163189	2867702
Percent of Space needs met	67%	25%	77%	51%	32%	59%	5%	7%	38%	42%
Renovation Projects	47939	1584	50365	119510	17427	9162	0	0	856	246843
Net Space needs	124366	625812	108254	676491	783515	38248	175089	172739	163189	2867702
Percent of Space needs met	67%	25%	77%	51%	32%	59%	5%	7%	38%	42%

Educational Plant Survey

Projects Funded for Planning

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings are 'Projects Funded for Planning'. It includes all sites with room spaces that meet the following criteria:

- Users will be funded using Education General fund category during the selected term.
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM

NO DATA FOUND

Educational Plant Survey

New Construction Projects

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings are 'New Construction Projects'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 – GYMNASIUM

Site ID	Bldg ID	Building Name	Project Type	Classroom	Teaching Lab	Study	Research Lab	Office	Gym	Instructional Media	Auditorium	Campus Support Service	Comments
0001	119A	Arts Complex Phase II	New Construction Projects	0	51335	6400	0	2485	0	0	26210	0	Other Assignable Non-FCO - 1880 NASF
0001	0155	Learning Laboratory	New Construction Projects	26700	65800	0	0	7500	0	0	0	0	-
0001	0166	Research II Laboratory	New Construction Projects	0	0	0	72350	19650	0	0	0	0	-

Educational Plant Survey

Remodeling Projects

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the University as 'Remodeling'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM (Gym)

Site ID	Building ID	Building Name	Project Type	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium	Instructional Media	Gym	Campus Support Service	Comments
0001	0020	BIOLOGICAL SCIENCES BUILDING*	Remodeling	1,515	13,266	0	42,367	12,790	0	0	0	0	-
0001	0005	CHEMISTRY BUILDING *	Remodeling	340	15,429	0	7,848	4,172	0	0	0	0	-
0001	0091	ENGINEERING II	Remodeling	8,204	15,891	7,435	14,251	17,603	0	0	0	77	-
0001	016C	FACILITIES & SAFETY - C	Remodeling	0	0	0	0	1,125	0	0	0	12,677	-
0001	0014	HOWARD PHILLIPS HALL *	Remodeling	566	2,961	1,383	279	28,172	0	0	0	0	-

* = Renovation and Remodeling

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Educational Plant Survey

Renovation Projects

EPS Survey Year : 2020-2021

University : UCF

This report includes the sum of the room areas rolled up at the building level for the Five Year Educational Plant Survey report. The buildings have been flagged by the University as 'Renovation'. It includes all sites with room spaces that meet the following criteria:

- Users have been funded using Education General fund category during the selected term.
- Space needs exclude flag is N
- The space use code is in the following category groups: 01 - CLASSROOM, 02 - TEACHING_LAB, 03 - STUDY, 04 - RESEARCH_LAB, 05 - OFFICE, 06 - AUDITORIUM, 07 - INSTRUCTIONAL_MEDIA, 09 - CAMPUS_SUPPORT_SERVICE, 12 - GYMNASIUM (Gym)

Site ID	Bldg ID	Building Name	Space Type	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium	Instructional Media	Gym	Campus Support Service	Comments
0001	0045	BUSINESS ADMINISTRATION I	Renovation	28,925	2,130	172	0	32,490	0	0	0	745	-
0017	0906	COMMUNICATION AND MEDIA BUILDI	Renovation	10,988	26,778	422	0	21,797	2,005	11,091	0	1,155	-
0001	0040	ENGINEERING I	Renovation	6,820	17,427	1,412	17,427	24,791	0	0	0	111	-
0010	2001	FSEC OFFICE BUILDING	Renovation	0	0	0	0	21,921	8,741	917	0	0	-
0001	0001	MILLCAN HALL	Renovation	0	0	0	0	56,416	0	0	0	0	-
0001	0051	VISUAL ARTS BUILDING	Renovation	12,194	30,808	0	0	5,813	9,162	0	0	0	-



UNIVERSITY OF CENTRAL FLORIDA

Office of the President
P.O. Box 160002
Orlando, FL 32816-0002

RECOMMENDATIONS OF SURVEY TEAM

University of Central Florida
Needs Assessment

Date: March 5, 2021

Survey Team Members: Brittany Farrior - Team Leader (FAMU), Jerdeen Jones (FAMU), Marty Geanmers (UNF), Elizabeth Clifford (USF), Kenneth Ogletree (BOG), Kristine Azzato (BOG). (The entire survey process was conducted via videoconference)

General Recommendations:

- 1.1 All projects authorized pursuant to section 1011.45(3)(b), Florida Statutes, are survey recommended, including completion of a renovation, repair, or maintenance project that is consistent with the provisions of section 1013.64(1), Florida Statutes, up to \$5 million per project and replacement of a minor facility that does not exceed 10,000 gross square feet in size and up to \$2 million.
- 1.2 Projects authorized pursuant to section 1011.45(3)(c), Florida Statutes are survey recommended, including a remodeling or infrastructure project, up to \$10 million per project.

Site Improvements Recommendations:

- 2.1 Land Acquisition – This recommendation allows the university to continue purchasing properties surrounding the campus as identified in the adopted Campus Master Plan.

Remodeling Recommendations:

Definition: 1013.01(17) Florida Statutes, the changing of existing facilities by rearrangement of spaces and their use and includes, but is not limited to, the conversion of two classrooms to a science laboratory or the conversion of a closed plan arrangement to an open plan configuration.

- 3.1* Biological Sciences (0020): Classroom – 1,515 NASF, Teaching Laboratory – 13,266 NASF, Research Laboratory – 42,367 NASF, Office – 12,790 NASF, Assignable Non-FCO – 74 NASF.
- 3.2* Chemistry Building (0005): To include the rearrangement of: Teaching Labs and Research Labs to Classroom, Study and Office space and enclosure of non-assignable exterior space. Classroom – 340 NASF, Teaching Laboratory – 15,429 NASF, Research Laboratory – 7,848 NASF, Office – 4,172 NASF.



- 3.3* Engineering II (0091): To include the extension of the 2nd and 3rd floors into adjacent high bays.
 - 3.4 Facilities and Safety – C (016C): To include the rearrangement of: Campus Support Services. Office – 1,125 NASF, Campus Support Services – 12,677 NASF.
 - 3.5* Howard Phillips Hall (0014): Classroom – 566 NASF, Teaching Laboratory – 2,961 NASF, Study – 1,383 NASF, Research Laboratory – 279 NASF, Office – 28,172 NASF, Assignable Non-FCO – 223 NASF.
- * The rearrangement of space has not yet been determined; however, a remodeling project will not significantly impact the total NASF.

Renovation Recommendations:

Definition: 1013.01(18) Florida Statutes, the rejuvenating or upgrading of existing facilities by installation or replacement of materials and equipment and includes, but is not limited to, interior or exterior reconditioning of facilities and spaces; air conditioning, heating, or ventilating equipment; fire alarm systems; emergency lighting; electrical systems; and complete roofing or roof replacement, including replacement of membrane or structure.

- 4.1 Biological Sciences (0020): Classroom – 1,515 NASF, Teaching Laboratory – 13,266 NASF, Research Laboratory – 42,367 NASF, Office – 12,790 NASF, Assignable Non-FCO – 74 NASF
 - a) HVAC Replacement
 - b) Windows Replacement
 - c) Stairwell Upgrades
 - d) Fire Alarm System Replacement
 - e) Roof Replacement
 - f) Emergency Lighting Replacement
 - g) Electrical System Replacement
 - h) Replacement of Membrane
- 4.2 Business Administration (0045): Classroom – 28,925 NASF, Teaching Laboratory – 2,130 NASF, Study – 172 NASF, Office – 32,490 NASF, Campus Support Services – 745 NASF, Assignable Non-FCO – 6,230 NASF
 - a) HVAC Replacement
 - b) Windows Replacement
 - c) Stairwell Upgrades
 - d) Fire Alarm System Replacement
 - e) Roof Replacement



- f) Emergency Lighting Replacement
 - g) Electrical System Replacement
 - h) Replacement of Membrane
- 4.3 Chemistry Building (0005): Classroom – 340 NASF, Teaching Laboratory – 15,429 NASF, Research Laboratory – 7,848 NASF, Office – 4,172 NASF
- a) HVAC Replacement
 - b) Windows Replacement
 - c) Stairwell Upgrades
 - d) Fire Alarm System Replacement
 - e) Roof Replacement
 - f) Emergency Lighting Replacement
 - g) Electrical System Replacement
 - h) Replacement of Membrane
- 4.4** Communication and Media Building (0906): Classroom – 10,988 NASF, Teaching Laboratory – 26,778 NASF, Study – 422 NASF, Office – 21,797 NASF, Auditorium/Exhibition – 2,005 NASF, Instructional Media – 11,091 NASF, Campus Support Services – 1,155 NASF, Assignable Non-FCO – 655 NASF
- a) HVAC Replacement
 - b) Windows Replacement
 - c) Stairwell Upgrades
 - d) Fire Alarm System Replacement
 - e) Roof Replacement
 - f) Emergency Lighting Replacement
 - g) Electrical System Replacement
 - h) Replacement of Membrane
- 4.5** Florida Solar Energy Center (2001): Office – 21,921 NASF, Auditorium/Exhibition – 8,741 NASF, Instructional Media – 917 NASF, Assignable Non-FCO – 2,085 NASF
- a) HVAC Replacement
 - b) Windows Replacement
 - c) Stairwell Upgrades
 - d) Fire Alarm System Replacement
 - e) Roof Replacement
 - f) Emergency Lighting Replacement
 - g) Electrical System Replacement
 - h) Replacement of Membrane



- 4.6 Howard Phillips Hall (0014): Classroom – 566 NASF, Teaching Laboratory – 2,961 NASF, Study – 1,383 NASF, Research Laboratory – 279 NASF, Office – 28,172 NASF, Assignable Non-FCO – 223 NASF
- a) HVAC Replacement
 - b) Windows Replacement
 - c) Stairwell Upgrades
 - d) Fire Alarm System Replacement
 - e) Roof Replacement
 - f) Emergency Lighting Replacement
 - g) Electrical System Replacement
 - h) Replacement of Membrane
- 4.7 Millican Hall (0001): Office – 56,416 NASF
- a) HVAC Replacement
 - b) Windows Replacement
 - c) Stairwell Upgrades
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- 4.8 Visual Arts (0051): Classroom – 12,194 NASF, Teaching Laboratory – 30,808 NASF, Office – 5,813 NASF, Auditorium/Exhibition – 9,162 NASF
- a) HVAC Replacement
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 - e) Roof Replacement
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 - h) Replacement of Membrane

**The survey team recognizes that this project is not in the main campus master plan.



New Construction Recommendations:

New construction recommendations are in accordance with the presented net square footage and as described in the Form B. The following projects are recommended:

- 5.1 Arts Complex Phase II (119A): Teaching Laboratory – 51,335 NASF, Study – 6,400 NASF, Office – 2,485 NASF, Auditorium/Exhibition – 26,210 NASF.
- 5.2 Learning Laboratory (0155): Classroom – 26,700 NASF, Teaching Laboratory – 65,800 NASF, Office – 7,500 NASF.
- 5.3 Research II Laboratory (0166) Laboratory: Research Laboratory – 72,350 NASF, Office – 19,650 NASF.

Projects Based on Exception Procedure:

The survey team is recommending the following project based on the exception procedure. This project consists of ineligible space; therefore, the Form B space needs formula does not apply.

- 6.1 N/A

Demolition:

The following demolition projects are survey recommended:

- 7.1 Utility Building 4 (0041)

Campus-wide Utility Infrastructure:

The following projects are survey recommended, as part of the overall Campus-wide Utility Infrastructure project:

- 8.1 No specific projects were identified.

Standard University-Wide Recommendations:

- SR1. All recommendations for new facilities to include spaces necessary for custodial services and sanitation facilities.
- SR2. All projects for safety corrections are recommended.
- SR3. All projects for corrections or modifications necessary to comply with the Americans with Disabilities Act are recommended.



UNIVERSITY OF CENTRAL FLORIDA

March 5, 2021

Page 6

SR4. Any project required to repair or replace a building's components is recommended provided that the total cost of the project does not exceed 25% of the replacement cost of the building.

Notes:

- A. University is to produce an Educational Plant Survey Report in accordance with current Educational Plant Survey format and criteria.
- B. Supplemental surveys can be conducted at a later date should project scope change in the future.

Sincerely,

A handwritten signature in black ink, reading "Alexander Cartwright", is positioned below the word "Sincerely,".

Alexander N. Cartwright, Ph.D.
President

RECOMMENDATIONS OF SURVEY TEAM

University of Central Florida
Needs Assessment

Date: March 5, 2021

Survey Team Members: Brittany Farrior - Team Leader (FAMU), Jerdeen Jones (FAMU), Marty Geanmers (UNF), Elizabeth Clifford (USF), Kenneth Ogletree (BOG), Kristine Azzato (BOG). (The entire survey process was conducted via videoconference)

General Recommendations:

- 1.1 All projects authorized pursuant to section 1011.45(3)(b), Florida Statutes, are survey recommended, including completion of a renovation, repair, or maintenance project that is consistent with the provisions of section 1013.64(1), Florida Statutes, up to \$5 million per project and replacement of a minor facility that does not exceed 10,000 gross square feet in size and up to \$2 million.
- 1.2 Projects authorized pursuant to section 1011.45(3)(c), Florida Statutes are survey recommended, including a remodeling or infrastructure project, up to \$10 million per project.

Site Improvements Recommendations:

- 2.1 Land Acquisition – This recommendation allows the university to continue purchasing properties surrounding the campus as identified in the adopted Campus Master Plan.

Remodeling Recommendations:

Definition: 1013.01(17) Florida Statutes, the changing of existing facilities by rearrangement of spaces and their use and includes, but is not limited to, the conversion of two classrooms to a science laboratory or the conversion of a closed plan arrangement to an open plan configuration.

- 3.1* Biological Sciences (0020): Classroom – 1,515 NASF, Teaching Laboratory – 13,266 NASF, Research Laboratory – 42,367 NASF, Office – 12,790 NASF, Assignable Non-FCO – 74 NASF.
- 3.2* Chemistry Building (0005): To include the rearrangement of: Teaching Labs and Research Labs to Classroom, Study and Office space and enclosure of non-assignable exterior space. Classroom – 340 NASF, Teaching Laboratory – 15,429 NASF, Research Laboratory – 7,848 NASF, Office – 4,172 NASF.
- 3.3* Engineering II (0091): To include the extension of the 2nd and 3rd floors into adjacent high bays.
- 3.4 Facilities and Safety – C (016C): To include the rearrangement of: Campus Support Services. Office – 1,125 NASF, Campus Support Services – 12,677 NASF.

- 3.5* Howard Phillips Hall (0014): Classroom – 566 NASF, Teaching Laboratory – 2,961 NASF, Study – 1,383 NASF, Research Laboratory – 279 NASF, Office – 28,172 NASF, Assignable Non-FCO – 223 NASF.

* The rearrangement of space has not yet been determined; however, a remodeling project will not significantly impact the total NASF.

Renovation Recommendations:

Definition: 1013.01(18) Florida Statutes, the rejuvenating or upgrading of existing facilities by installation or replacement of materials and equipment and includes, but is not limited to, interior or exterior reconditioning of facilities and spaces; air conditioning, heating, or ventilating equipment; fire alarm systems; emergency lighting; electrical systems; and complete roofing or roof replacement, including replacement of membrane or structure.

- 4.1 Biological Sciences (0020): Classroom – 1,515 NASF, Teaching Laboratory – 13,266 NASF, Research Laboratory – 42,367 NASF, Office – 12,790 NASF, Assignable Non-FCO – 74 NASF
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- SR3. All projects for corrections or modifications necessary to comply with the Americans with Disabilities Act are recommended.
- SR4. Any project required to repair or replace a building's components is recommended provided that the total cost of the project does not exceed 25% of the replacement cost of the building.

Notes:

- A. University is to produce an Educational Plant Survey Report in accordance with current Educational Plant Survey format and criteria.
- B. Supplemental surveys can be conducted at a later date should project scope change in the future.

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: Proposed Second and Third Amendments to Sublease Agreement between UCF and Pegasus Hotel LLC

☐ Information ☐ Information for upcoming action ☒ Action

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

Proposed Second and Third Amendments to the Sublease Agreement between UCF and Pegasus Hotel LLC d/b/a Celeste Hotel.

The Second Amendment acknowledges that the COVID-19 pandemic delayed completion of the hotel until October 1, 2020 and such delay does not constitute a default under the Sublease Agreement; that the sublease term therefore began on October 1, 2020, and will end on the termination date of September 30, 2070; and that payment of Base Rent (\$265,200.00/year) is postponed for one (1) year (to October 1, 2021) and the first year rent will be paid through annual Deferred Rent in the amount of \$4,166.66.

The Third Amendment modifies language regarding easements, such that the hotel provide as-built surveys to UCF, documenting the location of the utility and stormwater facilities within the easement(s) granted or to be granted to Tenant. It also provides for UCF's support of hotel's efforts to obtain required easements from the State and updates the demarcation/connection points for utility and stormwater systems serving the hotel. It reduces the total annual water consumption and waste capacity allocation and changes the addresses for notifications.

Background Information:

Due to the COVID-19 pandemic, the completion of the hotel was delayed until October 1, 2020. In light of the financial hardship to the hospitality industry caused by the pandemic, the hotel requested the rent commencement date be postponed by 1 year (to October 1, 2021).

Upon completion of construction of the hotel, updates were required to the following items: service easements, utility demarcation points, and permitted water consumption.

Recommended Action:

Approve the Second and Third Amendments to the Sublease Agreement.

Alternatives to Decision:

The Board may wish to modify the terms of these amendments.

Fiscal Impact and Source of Funding:

UCF would not begin receiving base rent until October 1, 2021 but would recover this rent through annual deferred rent.

Authority for Board of Trustees Action:

UCF BOT Policy Delegation of Authority to the President- Items requiring specific approval of the Board
 (3)

Contract Reviewed/Approved by General Counsel ☒ N/A ☐

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Misty Shepherd, Interim Vice President for Administrative Affairs and Chief Operating Officer

Supporting Documentation:

Attachment A: Contract Summary Form - Second Amendment to the Sublease Agreement and Third Amendment to the Sublease Agreement

Facilitators/Presenters:

Misty Shepherd, Interim Vice President for Administrative Affairs and Chief Operating Officer

Summary of Agreement

Purpose/Background	Second and Third Amendments to Sublease Agreement between UCF and Pegasus Hotel LLC d/b/a the Celeste Hotel to: confirm the construction completion date, end of construction term and beginning of sublease term; postpone the payment of base rent for one year and replace with deferred rent; to update required easements; to update utility demarcation/connection points; and reduce hotel's annual water consumption and waste water capacity allocation.
Parties	UCF and Pegasus Hotel LLC d/b/a the Celeste Hotel
Term	New sublease term commences October 1, 2020 and terminates September 30, 2070.
Obligations of UCF	Same as original lease.
Obligations of other party	Commence paying rent on October 1, 2021; pay deferred rent annually during lease term
Financial terms	The Second Amendment postpones the payment of Base Rent for one (1) year and replaces with deferred rent of \$4,166.66 annually for the remainder of the lease term
Termination rights	Same as original lease
Additional terms	N/A
Link to agreement	<p>Second Amendment to Sublease Agreement: https://bot.ucf.edu/files/2021/04/FFC-3-DEVEN-UCF-Boutique-Hotel-Second-Amendment-to-Sublease-Agreement.pdf</p> <p>Third Amendment to Sublease Agreement: https://bot.ucf.edu/files/2021/04/FFC-3-DEVEN-UCF-Boutique-Hotel-Third-Amendment-to-Sublease-Agreement-.pdf</p>

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: Amendment to the 2017 Elsevier Subscription Agreement

☐ Information ☐ Information for upcoming action ☒ Action

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

UCF would like to participate in the Amendment to the 2017 Elsevier Subscription Agreement entered by the University of Florida Board of Trustees for the benefit of the State University System of Florida. The amendment extends the Agreement through 2024, secures reduced pricing, and revises the journals provided for access and for perpetual rights. To participate in the Amendment, UCF must Sign-On.

Background Information:

The 2017 Elsevier Subscription Agreement set out the provisions and obligations, with a term of 2017 through 2024. Total cost of the 2017 agreement to include the extension to 2024 is \$9,130,744.66. In response to COVID-19 related budget reductions, the Counsel of State University Libraries negotiated a reduction in prices and extending the Agreement through 2024.

Recommended Action:

Approval of the Amendment.

Alternatives to Decision:

UCF could continue at the previous rates through the end of 2021. We would then have to negotiate a package license with Elsevier outside of the consortia, or switch to selecting individual journal titles. Going forward, we would be charged full price for those titles and we would lose the benefit of years of negotiated price caps.

Fiscal Impact and Source of Funding:

Funds will come from the UCF Libraries E&G budget.

UCF Pricing for 2021 to 2024

2021	\$ 956,885.06
2022	\$ 956,885.06
2023	\$ 985,591.61
2024	\$1,015,159.36
Total	\$3,914,521.09

Authority for Board of Trustees Action:

UCF BOT Policy Delegation of Authority to the President- Items requiring specific approval of the Board (3)

Contract Reviewed/Approved by General Counsel ☒ N/A ☐

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Gerald Hector, Senior Vice President for Administration and Finance

Michael Johnson, Interim Provost and Vice President for Academic Affairs

Supporting Documentation:

Attachment A: Contract Summary Form for:

- 2017 Elsevier Subscription Agreement
- 2021 Amendment
- 2021 UCF Sign-On Letter

Facilitators/Presenters:

Gerald Hector, Senior Vice President for Administration and Finance

Ying Zhang, Associate Director, Collection Services and Resource Management, University Librarian

Summary of Agreement

Purpose/Background	UCF would like to participate in the Amendment to the 2017 Elsevier Subscription Agreement entered by the University of Florida Board of Trustees for the benefit of the State University System of Florida. The amendment extends the Agreement through 2024, secures reduced pricing, and revises the journals provided for access and for perpetual rights. To participate in the Amendment, UCF must sign a Letter of Agreement.
Parties	Elsevier B.V., the University of Florida Board of Trustees, and the University of Central Florida Board of Trustees
Term	2017 Agreement term: 1 January 2017 to 31 December 2021 2021 Amendment Term: 1 January 2021 to 31 December 2024
Obligations of UCF	UCF will be bound to the provisions of the 2017 Elsevier Subscription Agreement entered by the University of Florida Board of Trustees.
Obligations of other party	Elsevier will be bound to the provisions of the 2017 Elsevier Subscription Agreement entered by the University of Florida Board of Trustees.
Financial terms	UCF Pricing for 2021 to 2024 2021 \$956,885.06 2022 \$956,885.06 2023 \$985,591.61 2024 \$1,015,159.36 Total \$3,914,521.09
Termination rights	Post termination, UCF will retain access to subscribed titles. Our access to Freedom Collection titles will cease.
Additional terms	See the 2017 Elsevier Subscription Agreement.
Link to agreements	2017 Elsevier Subscription Agreement: https://bot.ucf.edu/files/2021/04/FFC-4-Elsevier-FALSC-2017-2021-State-University-System-of-Florida-Subscription-Agreement-Master.pdf 2021 Amendment: https://bot.ucf.edu/files/2021/04/FFC-4-2021-2024-SUS-of-Florida-Fully-Executed-Extension-Amendment.pdf 2021 UCF Sign-on Letter: https://bot.ucf.edu/files/2021/04/FFC-4-UCF-Sign-on-letter-FL-Sys-2021-Amend-1-19560528509.pdf

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: Amendments to University Regulation UCF-2.036 College Credit for Nontraditional Courses Prior to Initial Enrollment

☐ Information ☐ Information for upcoming action ☒ Action

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

This agenda item presents proposed amendments to University Regulation UCF-2.036. This regulation is proposed to be amended to: set forth the scope of the regulation; clarify the meaning of the term nontraditional courses; and further explain the type of nontraditional courses which may be eligible for credit awarded by the university, as well as the appropriate pathways for evaluating such courses for credit.

This regulation was posted online March 19, 2021, for public comment. No comments were received as of the date of submission of these materials.

Background Information:

Florida Board of Governors Regulation 1.001 provides that “Each Board of Trustees is authorized to promulgate university regulations in accordance with the Regulation Development Procedure adopted by the Board of Governors.” This regulation was also presented to the Educational Programs committee on April 14, 2021 as an information only item.

Recommended Action:

Approve amendments to University of Central Florida Regulation UCF-2.036 College Credit for Nontraditional Courses Prior to Initial Enrollment.

Alternatives to Decision:

Do not amend University Regulation UCF-2.036 as proposed.
 Approve alternative amendments to University Regulation UCF-2.036.

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

Board of Governors Regulation 1.001

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Youndy Cook, Interim Vice President and General Counsel

Supporting Documentation:

Attachment A: Proposed Amended Regulation UCF-2.036 (redline)

Facilitators/Presenters:

Youndy Cook, Interim Vice President and General Counsel

UCF-2.036 College Credit for Nontraditional Courses Prior to Initial Enrollment

(1) This regulation addresses the awarding of undergraduate academic credit for nontraditional courses completed prior to the initial term of enrollment and for which academic credit was not previously awarded by an eligible institution of higher education. Nontraditional courses, including online and short college level courses, that may be awarded undergraduate credit must have been (i) delivered by eligible institutions of higher education or other entities with which the university has entered into an articulation agreement; (ii) completed prior to initial enrollment in undergraduate education at UCF; and (iii) determined by qualified UCF faculty members to be of an academic nature and comprised of college-level content, learning outcomes, and an amount of student work comparable to a traditional course offered by UCF, or if more appropriate, general elective credit.

(2) Traditional courses and nontraditional courses for which academic credit was previously awarded by an appropriately recognized institution of higher education, shall follow regular transfer of credit procedures. This regulation does not allow for the awarding of academic credit for life experience or prior employment. Other acceptable mechanisms for awarding UCF credit for prior learning are addressed in UCF-2.006 (Acceleration Mechanisms), UCF-2.037 (Special Provisions for Veterans and Active Duty Military Students), and 1004.096, Florida Statutes concerning the award of credit for prior military training and are not addressed here.

(132) Undergraduate students who are admitted to the university and who, prior to initial enrollment in undergraduate education, have completed eligible non-traditional courses, as defined herein in paragraph (3), delivered by eligible institutions of higher education or other entities with which the university has entered into an articulation agreement, including online and short college level courses, prior to initial enrollment in undergraduate education may request that the university evaluate that work to determine if credit might be awarded. Sufficient time must be allowed for the university to evaluate the course material for either transferability in accordance with paragraph (6) or for the award of prior learning credit.

(3) Nontraditional courses, including online and short college level courses, that may be awarded undergraduate credit must have been (i) delivered by eligible institutions of higher education or other entities with which the university has entered into an articulation agreement; (ii) completed prior to initial enrollment in undergraduate education at UCF; and (iii) determined by qualified UCF faculty members to be of an academic nature and comprised of college-level content, learning

outcomes, and an amount of student work comparable to a traditional course offered by UCF, or if more appropriate, general elective credit.

(24) For purposes of this process, eligible institutions of higher education shall include those accredited by one of the following accrediting bodies:

- (a) Accrediting Commission for Community and Junior Colleges (ACCJC)
- (b) New England Commission of Higher Education (NECHE)
- (c) Higher Learning Commission (HLC)
- (d) Middle States Commission on Higher Education (MSCHE)
- (e) Northwest Commission on Colleges and Universities (NWCCU)
- (f) Southern Association of Colleges and Schools Commission on Colleges (SACSCOC)
- (g) Western Association of Schools and Colleges (WASC) Senior College and University Commission.

(35) Award of credit for nontraditional work prior to initial enrollment must meet the following conditions:

- (a) The request for credit review was made as soon as practicable but prior to the start of the initial term of enrollment and all required documentation was provided sufficiently in advance of the initial term of enrollment to allow review (see further information in paragraphs (46) and (57), below).
- (b) University faculty members with appropriate disciplinary expertise determine the nontraditional course content and learning outcomes to be comparable to a course offered at the institution or general elective credit;
- (c) The nontraditional courses for which credit is requested meet quality and accreditation standards intended for a transfer course or the equivalent thereof as determined by the Dean of Undergraduate Studies in consultation with the institutional accreditation liaison or designee and other units, as appropriate; and
- (d) If the course is intended to meet a specific requirement for the student's degree program, the department or college offering the program determines that the nontraditional course is relevant to the student's program of study;

(46) If credit for the nontraditional coursework was awarded by another accredited institution of higher education meeting university transfer eligibility requirements, the student must submit an official transcript reflecting the award of credit and the transferability of that work will be

determined with the same processes and criteria for other transferred courses. The decision to award UCF credit for nontraditional coursework or not lies solely with UCF, regardless of whether or not another institution of higher education previously awarded credit. The university reserves the right to request additional information from the student, such as that covered in (57) below, to assist in rendering an informed decision that assures the integrity of UCF awarded credit.

(57) If the nontraditional coursework did not result in credit awarded by a previous institution, the student may request a review for the awarding of credit by providing the following information to the College of Undergraduate Studies to facilitate review as noted in (35)(c) above and if determined appropriate, by the academic department that is qualified to evaluate the subject matter:

- (a) A syllabus for the course;
- (b) Credentials of the faculty member(s) teaching the course;
- (c) Course objectives and learning outcomes for the course;
- (d) Confirmation that the course was satisfactorily completed; and
- (e) Other information requested by the subject area faculty member(s) in order to determine demonstrated mastery of course learning outcomes. This may include a proctored testing requirement.

To ensure there is sufficient time for review, all required documentation must be submitted prior to the start of the initial term of enrollment. Assuming all requested information is provided, normally a decision regarding the awarding of credit shall be made within the first term of enrollment.

(68) To be eligible for credit, both short courses and regularly scheduled courses must include an amount of student work equivalent to that expected in the institution's credit hour definition. The review of nontraditional course(s) must document equivalency with traditional course(s) when such traditional courses exist, or if more appropriate, general elective credit.

(79) Courses may be evaluated on the basis of the recommendations of the American Council of Education (ACE) when official credentials have been properly presented. While credit may be granted when courses are equivalent to those offered by the University, recommendations by ACE are not binding upon the University. Even though records may have been evaluated by another accredited institution, it is important to have official credentials sent to UCF for evaluation.

(810) Credit for coursework taken prior to the initial term of enrollment will be noted on the student's transcript.

(~~9~~11) An undergraduate student wishing to appeal the university's denial of credit for nontraditional courses may submit an appeal, in writing, to the College of Undergraduate Studies within 30 days of the date that the denial is sent to the student.

Authority: BOG Regulations 1.001, and 6.020. History - New 12-21-15, Amended 4-23-20, Amended 12-3-20, _____-21.

UCF BOARD OF TRUSTEES

Agenda Item Summary

April 22, 2021

Title: Amendments to University Regulation UCF-3.010 Faculty Evaluation and Improvement

☐ Information☐ Information for upcoming action☒ Action

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

This agenda item presents proposed amendments to University Regulation UCF-3.010. The regulation is proposed to be amended to: address some conflicting or missing information within existing policies about the evaluation of administrative faculty; align this regulation with the collective bargaining agreement provisions related to sustained progress evaluations and cumulative progress evaluations, including changing the timing for sustained performance evaluations from seven years to three years; clarify language regarding student evaluation of teaching instruction; and adding language requiring annual evaluations of administrative faculty and establishing process for evaluation of OPS adjunct faculty.

This regulation was posted online March 19, 2021, for public comment. No comments were received as of the date of submission of these materials.

Background Information:

Florida Board of Governors Regulation 1.001 provides that “Each Board of Trustees is authorized to promulgate university regulations in accordance with the Regulation Development Procedure adopted by the Board of Governors.” This regulation was also presented to the Educational Programs committee on April 14, 2021 as an information only item.

Recommended Action:

Approve amendments to University of Central Florida Regulation UCF-3.010 Faculty Evaluation and Improvement.

Alternatives to Decision:

Do not amend University Regulation UCF-3.010 as proposed.

Approve alternative amendments to University Regulation UCF-3.010.

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

Board of Governors Regulation 1.001

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Youndy Cook, Interim Vice President and General Counsel

Supporting Documentation:

Attachment A: Proposed Amended Regulation UCF-3.010 (redline)

Facilitators/Presenters:

Youndy Cook, Interim Vice President and General Counsel

UCF-3.010 Faculty Evaluation and Improvement.

(1) General Policy. The University of Central Florida (UCF) adheres to the provisions of any applicable collective bargaining agreement regarding faculty evaluations. All faculty, full-time and part-time, shall be evaluated annually by their supervisor. The purpose of the evaluation is to assess and communicate with the employee about their performance on assigned duties, e.g., teaching, research, service. The annual evaluation period shall be the academic year, beginning August 8th, and shall include the preceding summer, ~~when~~ appropriate. The evaluation period for research may be longer than one year, if specified by the unit's approved annual evaluation standards and procedures (AESP).

(2) The following evaluations shall be made for each non-administrative personnel in faculty pay plans member:

(a) Annual evaluations ~~s:-~~ for in-unit faculty shall be conducted in accordance with the applicable provisions of the then-current collective bargaining agreement.

(b) Evaluations for non-unit faculty shall be conducted annually. Each year, the department chair, school director, or unit head shall prepare a written evaluation of all faculty. The evaluation shall be based on the professional performance of assigned duties and shall carefully consider the nature of the assignments and quality of performance.

1. A ~~proposed~~ written evaluation shall be provided to the employee no later than the start of the fall semester ~~within sixty (60) days after the due date for the employee annual report.~~ Theis evaluation shall be based upon:

a. The annual report, including the assignment, submitted in the spring by the employee.

b. Department, School or unit AESP.

c. Aassigned duties and shall take into account and the nature of the assignment, ~~;, e.g., teaching effectiveness, research & creative activities, service, and other assigned university duties.~~

d. Where appropriate and available, information obtained from the following sources: immediate supervisor, peers, students, other university officials who have responsibility for supervision of the

employee, and individuals to whom the faculty member may be responsible in the course of a service assignment.

e. Classroom observation/visitation may also be conducted by the evaluator or the evaluator's representative.

f. The~~is~~ evaluation will provide an assessment of overall performance. Ratings shall be in the form of a 5-category scale (outstanding, above satisfactory, satisfactory, conditional, unsatisfactory).

2. Each ~~university~~ department, school, or unit shall maintain AESP~~annual evaluation procedures and standards~~ by which to evaluate each employee. Employees shall be evaluated according to the most recently AESP~~approved standards and procedures~~ in place prior to the beginning of the evaluation period.
3. Each~~The~~ employee shall be offered the opportunity to discuss the evaluation prior to its being finalized and placed in their ~~employee's~~ personnel~~evaluation~~ file. The evaluation shall be signed and dated by the employee and the evaluator. The employee may attach a concise comment to the evaluation within 30 days of receipt. A copy of the completed evaluation shall be provided to the employee. In the event the employee does not sign the evaluation, the supervisor shall place a statement to this effect at the bottom of the form and place the form in the employee's personnel file.
4. Upon written request from the employee, the supervisor ~~person responsible for supervising and evaluating the employee~~ shall ~~endeavor to assist~~ provide recommendations to the employee in addressing any performance deficiencies.

~~(3)(b)~~ Sustained performance evaluation (SPE). For in-unit tenured employees in faculty pay plans SPEs shall be conducted in accordance with the applicable provisions of the then-current collective bargaining agreement. Non-unit t Tenured employees in faculty pay plans shall receive a SPE~~sustained performance evaluation~~ once every ~~threeseven~~ (37) years following the award of tenure or promotion. The purpose of this evaluation is to document sustained performance during the previous ~~threeseven~~ (37) years of assigned duties and to evaluate continued professional

growth and development. If the employee's performance is ~~average or~~ below satisfactory for the evaluated ~~threeseven~~-year period, in any area of assigned duties, the employee ~~will~~must be issued a performance improvement plan.

~~(4)(e)~~ Cumulative progress evaluation (CPE). For in-unit personnel in faculty pay plans CPEs shall be conducted in accordance with the applicable provisions of the then-current collective bargaining agreement. For non-unit personnel in faculty pay plans ~~b~~Beginning with the second year of employment (or the first year, if tenure credit was given) and continuing annually, an employee who is eligible for tenure and/or promotion to the rank of associate professor shall receive a ~~CPEcumulative progress evaluation~~ by the unit tenured faculty; the department chair, school director, or unit head; and the dean. Employees eligible for promotion to professor shall be similarly apprised of their progress toward promotion at least once prior to submitting their promotion dossier. Only employees seeking promotion to associate professor are required to include their CPE in their promotion dossier. All ~~CPEseumulative progress evaluations~~ shall be completed during the ~~S~~spring semester. ~~CPEsCumulative progress evaluations~~ are intended to provide an accurate assessment of cumulative performance leading to the attainment of promotion and/or tenure. ~~Employees eligible for promotion to full professor may, at their option and upon written request, be similarly apprised of their progress toward promotion.~~

~~(52)~~ Student Evaluation of Faculty. Input from students shall constitute only one appropriate source of data for consideration in the evaluation of teaching effectiveness. The teaching effectiveness of each faculty member will be evaluated by students enrolled in his or her classes.

- (a) All credit bearing classes ~~taught by full-time or part-time faculty members~~, in any format, ~~including those taught by adjuncts, instructors, and graduate assistants~~, shall be assessed, with the exception of the following categories of courses or sections:
 1. Courses involving individual instruction such as independent study, internship, and practicum;
 2. Class sections where the number of respondents is so small it limits statistical usefulness and/or jeopardizes anonymity of the respondents.
- (b) In class sections co-taught by two or more faculty members, each faculty assigned to the class~~member~~ shall be separately assessed.

(c) The student evaluation shall be administered electronically during the last fifteen days of instruction of each term, closing ~~one hour~~ before the official final exam period begins.

~~(d) Full time and part time faculty including instructors, adjuncts, and graduate assistants may add individualized questions to the student evaluation instrument.~~

(~~de~~) Summaries of all evaluations shall be ~~distributed~~^{sent} to the college dean's office who will be responsible for distribution to the department or unit and then to the faculty member being evaluated.

~~(63) Terminal Degree Expectations. Regular faculty members whose appointment was made with mutual expectation of rapid attainment of the terminal degree in their field must be evaluated with regard to their progress toward that degree. Under normal circumstances, the maximum time allowable for completing the degree is one year. Administrative Faculty. All faculty classified as administrative faculty will be evaluated annually by their direct supervisor. Evaluations for administrative faculty shall take place at the same time as non-administrative faculty.~~

~~(7) OPS Adjunct Faculty. All employees classified as OPS adjunct faculty will be evaluated annually in a format provided by Faculty Excellence by the departmental chair or associate chair. The evaluation shall be for the academic year, Fall and Spring, and shall include the preceding summer as appropriate. Evaluations must be conducted at the end of the Fall if the employee will not return in the Spring semester. Evaluators shall consider, where appropriate, information from the following sources: faculty member, self, students, peers, other UCF officials who contribute to the supervision of the faculty member, and individuals to whom the faculty member may be responsible for in the course of their assignment.~~

Authority: BOG Regulation 1.001. History—New 10-8-75, Amended 11-10-77, 7-7-81, Formerly 6C7-3.10, Amended 4-23-03. Formerly 6C7-3.010. Amended 11-13-09, 8-5-13, _____-21.

UCF BOARD OF TRUSTEES**Agenda Item Summary**

April 22, 2021

Title: Amendments to University Regulation UCF-6.008 Vehicle Registration Fees; Parking Violation Fines

☐ **Information**☐ **Information for upcoming action**☒ **Action**

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

This agenda item presents proposed amendments to University Regulation UCF-6.008. The regulation is proposed to be amended to: remove the “DIT” permit option that is no longer offered; add language regarding a late fee charge when an administrative fee is not paid within ten (10) business days of assessment; and to clarify that an administrative fee will be charged when a citation fee is waived under section (2)(d) of the regulation.

This regulation was posted online March 19, 2021, for public comment. No comments were received as of the date of submission of these materials.

Background Information:

Florida Board of Governors Regulation 1.001 provides that “Each Board of Trustees is authorized to promulgate university regulations in accordance with the Regulation Development Procedure adopted by the Board of Governors.”

Recommended Action:

Approve amendments to University of Central Florida Regulation UCF-6.008 Vehicle Registration Fees; Parking Violation Fines.

Alternatives to Decision:

Do not amend University Regulation UCF-6.008 as proposed.

Approve alternative amendments to University Regulation UCF-6.008.

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

Board of Governors Regulation 1.001

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Youndy Cook, Interim Vice President and General Counsel

Supporting Documentation:

Attachment A: Proposed Amended Regulation UCF-6.008 (redline)

Facilitators/Presenters:

Youndy Cook, Interim Vice President and General Counsel

UCF-6.008 Vehicle Registration Fees; Parking Violation Fines.

(1) Vehicle Registration Fees. All fees, as posted, do not include applicable State Sales Taxes. Vehicle permit fees are subject to change at the beginning of each academic year. There is no refund for a parking permit once it is issued.

(a) Decal fees for the ~~2021-2022~~~~2020-21~~ academic years and going forward are:

Classification	Multi-semester	1 Semester
B	\$303.60	\$152.29
BM	\$303.60	
BV	\$303.60	\$152.29
C	\$181.01	\$ 90.98
CM	\$181.01	
CV	\$181.01	\$90.98
D	\$90.03	\$ 45.01
DM	\$90.03	
DV	\$90.03	\$45.01
G	No charge	No charge
KP	\$135.04	\$67.52
MC	\$46.93	\$23.94
R	\$135.04	\$67.52
RL	\$135.04	\$67.52

(b) Hangtag fees for the ~~2021-2022~~~~2020-21~~ academic years and going forward are:

Classification	Multi-semester	1 Semester
A	\$1029.58	\$514.79
AV	\$1029.59	\$512.79
B	\$318.78	\$159.39
BM	\$318.78	
BV	\$318.78	\$159.39
C	\$190.06	\$95.03
CM	\$190.06	
CV	\$190.06	\$95.03
D	\$94.53	\$47.27

DV	\$94.53	\$47.27
KP	\$141.79	\$70.90
R	\$141.79	\$70.90
RL	\$141.79	\$70.90
V	\$47.89 monthly or \$478.87 annually from date of purchase	

(c) Additional Parking Fees:

1. Daily Visitor: \$5.00 per day.
 - a. Daily Visitor permits after 5:30 p.m.: \$3.00
 - b. Daily Visitor permits are valid from the time of purchase until 11:59 p.m. the same day.
2. Temporary, No Charge (available to current permit holders only).
3. Timed, short-term parking spaces: \$1.00 per hour.
4. Pay-by-space (Visitors Lot Only): \$1.00 per hour for a 2-hour maximum.
5. Replacement permits are issued for \$14.08 plus tax for a multi-semester permit and \$7.04 plus tax for a one semester permit. Proof of sale of the vehicle or return of the original permit is required.
6. EV charging stations are provided for electric vehicles. Vehicles parked in the EV charging station spaces must display a valid UCF parking permit and be in charging mode. Vehicles will be assessed \$1.00 per each hour they are charging up to 4 hours. There will be a 30 minute time frame to remove the vehicle from the EV charging space. The fee will increase incrementally by \$1.00 for each hour parked at the charging station beyond the initial four (4) hours. (Example - at hour 5.5 the fee will increase to \$2.00 per hour; at hour 6.5 the fee will increase to \$3.00 per hour, and so forth).

- (d) Special Provisions. Per University regulation UCF-6.007 2(i)(7)-(9), all on-campus students who reside in Apollo, Libra, Nike, Hercules, Neptune communities (R permits), Lake Claire residents (RL permits) and Towers at Knights Plaza (KP permits) are eligible to purchase only those designated permits associated with their residencies. Vehicles displaying these associated decals or hang tags are restricted to their designated residential parking areas between the hours of 7:00 a.m. and

5:30 p.m. Monday through Friday. Unreserved campus parking spaces may be used by these vehicles outside those days and times.

~~(e) Students who are enrolled in the programs offered by the Center for Multilingual Multicultural Studies (CMMS) are eligible to purchase a seven (7) week permit designated as “DIT”. The fee for each seven (7) week permit will be \$25 + state sales tax.~~

(2) Schedule of Parking Violation Fines.

(a) Violation	Fine
Unregistered or No Valid Permit	\$30.00
Improper Display of Permit	\$20.00
Unauthorized or Fraudulent Use of Permit	\$100.00
Expired License Plate	\$40.00
Parking in a Disabled Space Without Proper Permit	\$250.00
Blocking a Disabled Ramp	\$250.00
Unauthorized Parking in a 24-Hour Reserved Space	\$50.00
Blocking Traffic or a Roadway	\$30.00
Parking in a Service Vehicle Space Without Proper Permit	\$35.00
Parked Out of Assigned Area	\$25.00
Expired Meter or Overtime in a Pay-by-Space Parking Space	\$20.00
Parking in an Undesignated Area	\$30.00
Parked Facing Traffic/Backed in parking space	\$20.00
Immobilization Fee	\$50.00
Any Other Parking Violation Not Herein Specified	\$20.00
(b) All parking violation fines are due within 10 business days. Fines not paid within ten (10) business days, will accumulate a \$10.00 late fee.	
(c) Administrative Fees: A fee may be applied in lieu of the original citation fee(s) when the appellant is found to have committed the violation but the appeals committee deems it reasonable to waive a portion of the fee. <u>A \$10.00 late fee will be applied if not paid within ten (10) business days of the Administrative fee assessment.</u>	

1. Immobilization (Boot) Fee: \$50.00

2. Impoundment Fee (for bicycles): \$20.00
- (d) The following violations may be considered for waiver only on the first occurrence; subsequent violations will be charged at the full citation fee and are not eligible for a waiver. An administrative fee will be applied in lieu of the waived citation fee as follows:
1. Failure to display a valid parking permit: \$10.00
 2. Failure to display a valid license plate: \$10.00

Authority: BOG Regulations 1.001 and 7.003. History—New 7-1-09, Amended 8-12-10, 7-7-11, 6-29-12, 7-23-13, 7-9-14, 7-1-15, 6-23-17, 5-24-18, 5-16-19, 6-18-20, _____-21.

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 22, 2021

Title: Reappointment of Limbitless Solutions Board Members

☐ **Information**

☐ **Information for upcoming action**

☒ **Action**

Meeting Date for Upcoming Action: _____

Purpose and Issues to be Considered:

Three board members of Limbitless Solutions, Inc. are up for reappointment and have been approved by President Cartwright. These reappointments require approval by the UCF Board of Trustees under Regulation UCF-4.034 and Section 1104.28(3), Florida Statutes.

Background Information:

The Limbitless Solutions' Board discussed these three Board member reappointments at their February 8, 2021 board meeting.

The Board members up for reappointment are:

- Janet Owen, UCF Vice President for Government Relations
- Elizabeth Klonoff, UCF Vice President for Research and Dean of the College of Graduate Studies
- Anne Smallwood, PharmacoEconomic and Health Outcomes Research Representative

Recommended Action:

Approve the reappointment of the three individuals to the Limbitless Solutions Board of Directors.

Alternatives to Decision:

Do not approve the reappointment of these individuals.

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

Florida Statute 1004.28(3)

Fourth Amended and Restated Bylaws of Limbitless Solutions, Inc.

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Margaret Jarrell-Cole, Associate Vice President for Direct Support Organizations

Supporting Documentation:

Attachment A: Fourth Amended and Restated Bylaws of Limbitless Solutions, Inc.

Facilitators/Presenters:

Youndy Cook, Interim Vice President and General Counsel

**FOURTH AMENDED AND RESTATED BYLAWS OF
LIMBITLESS SOLUTIONS, INC.**

**ARTICLE I
ANNUAL MEETING**

1. The annual meeting of the members of this Corporation shall be held on the first Monday of July of each year, or as soon thereafter as possible. The time and location of the annual meeting shall be designated by the Chairman of the Board of Directors.
2. The annual reports of the officers for the year shall be read and considered.
3. Following the reports of the officers, such other business as may come before the body may be transacted.
4. At this meeting, a majority of the voting members shall constitute a quorum and a majority of those voting members present may transact any business coming before the body.

**ARTICLE II
BOARD OF DIRECTORS**

1. The Board of Directors shall constitute the members of the Corporation.
2. The following persons shall be members of the Board of Directors of the Corporation:
 - a. The President of the University of Central Florida or his designee.
 - b. Members of the administration, faculty or student body of the University of Central Florida, as the President of the University may appoint
 - c. The Chairman of the University of Central Florida Board of Trustees or designee.
 - d. Such members of the public as appointed by the President of the University.
 - e. All board members shall serve two year terms and may be reappointed for one additional term.
 - f. All appointments, other than the Chair of the UCF Board of Trustees and President of the University, are subject to approval of the UCF Board of Trustees
3. The duties of the Board of Directors shall be as follows:
 - a. To discharge faithfully all the duties imposed upon it by the Articles of Incorporation, Bylaws, and state and federal law.
 - b. To meet upon the call of the Chairman of the Board, the President of this Corporation, or any three members of the Board.

- c. To select a bank or banks or other depositories for the deposit of the funds and securities of the Corporation; and to cause the Corporation to conduct its financial affairs in conformity with the policies and procedures adopted by the Board.
 - d. To cause an audit of the books and records, in accordance with university policy 2-208, *Direct Support Organization External Auditor Selection*, of this Corporation to be made at least once each fiscal year together with a management letter, including the response from management, conducted by a firm of independent Certified Public Accountants selected by the Chairman of the Board, whose engagement letter shall provide that it render an opinion on the financial statements in accordance with generally accepted accounting principles and to have the results of the audit reported to the Board of Directors.
4. A majority of the directors shall constitute a quorum at any meeting of the Board of Directors or Committees thereof and all questions shall be determined by a majority vote of the directors present.
5. The Chairman of the Board shall preside at meetings of the Board of Directors. In the absence of the Chairman from any meeting, the President of the Corporation shall preside.
6. Meetings may be conducted by telephone, video conference or similar communications equipment, provided all persons participating in such meetings are able to communicate with each other.
7. Proxies, general or special, shall not be accepted for any purpose in the meeting of the Board of Directors or committees thereof.
8. The members of the Board of Director shall serve until replaced by the President of the University or Chairman of the Board of Trustees as applicable.

ARTICLE III CHAIRMAN OF THE BOARD AND OFFICERS OF THE CORPORATION

1. The Chairman of the Board of Directors shall be appointed by the President of the University of Central Florida and shall have the following authority:
 - a. The Chairman shall preside at all meetings of the Board of Directors.

- b. The Chairman shall retain the authority to monitor and control the use of the Corporation's resources. The Chairman shall retain control of the Corporation's name and shall monitor compliance of the Corporation with state and federal laws and the rules of the State Board of Education and University Board of Trustees.
 - c. The Chairman or Chairman's designee shall review and approve quarterly expenditure plans for the Corporation. If the Chairman appoints a designee to review and approve the quarterly expenditure plans, such designee shall be a Vice President or other senior officer of the University who reports directly to the President of the University. The quarterly expenditure plan shall separately delineate planned actions which may result in a commitment of University resources or the resources of the Corporation.
 - d. The Chairman of the Board shall possess line-item authority over the budget of the Corporation. This authority includes the establishment of additional line items and reduction or elimination of existing budgetary items.
 - e. The Chairman or designee shall prepare the agenda for all meetings of the Board of Directors.
 - f. The Chairman shall appoint the officers of the Corporation. The President, Secretary, and Treasurer shall be appointed annually from the voting members of this Corporation. These officers are to serve terms of one year each commencing immediately following their appointment.
 - g. In the event of absence, inability, or refusal to act of any of the officers of this Corporation, the Chairman shall appoint a successor or successors to perform the duties of their respective offices.
 - h. The Chairman, upon the recommendation of the Audit Committee, in accordance with university policy 2-208, *Direct Support Organization External Auditor Selection*, shall engage a firm of independent Certified Public Accountants for the performance of a financial audit, and the rendering of the associated management letter, for each fiscal year of this Corporation.
2. The duties of the President of this Corporation shall be as follows:
 - a. To manage the day to day activities of the Corporation.
 3. The duties of the Vice President shall be as follows:
 - a. To perform the duties of the President during the absence or incapacity of the President.
 4. The duties of the Secretary shall be as follows:

- a. To keep accurate minutes of the proceedings of the annual meeting of the Corporation and all meetings of the Board of Directors and preserve same in a book of such nature as to serve as a permanent record.
 - b. To keep on record a copy of the Articles of Incorporation and Bylaws of the Corporation and all amendments thereto.
 - c. To keep the seal of the Corporation and affix same to such official documents, records and papers as may be required.
 - d. To keep an accurate list of all members of this corporation.
 - e. To present a written report of the conduct of his or her office at the next annual meeting following his or her appointment to office.
5. The duties of the Treasurer shall be as follows:
- a. To assure that adequate provision is made for the care and custody of all the assets of this Corporation.
 - b. To assure that adequate provision is made to keep in force a blanket surety bond to assure that each officer and employee who is authorized to collect, hold, or disburse funds of the Corporation shall faithfully discharge their duties, the adequacy of which shall be determined by the Executive Committee.
 - c. To present a written report of the conduct of his or her office at the next annual meeting following his or her appointment to office.

ARTICLE IV COMMITTEES OF THE BOARD OF DIRECTORS

1. STANDING COMMITTEES

There shall be Standing Committees of the Board of Directors. Standing Committees shall be permanent and their membership shall consist of voting directors and such other members of the University community as appointed by the Chairman. Standing Committee members shall serve until the Chairman of the Board appoints a replacement. The Standing Committees are designated as follows:

a. EXECUTIVE COMMITTEE

- 1. The Executive Committee shall consist of three members as follows:

- a. The Chairman of the Corporation.
 - b. The President of the Corporation.
 - c. A designee of the Chair of the Board of the University of Central Florida who is a member of the Board of Directors of this Corporation.
 2. The Executive Committee shall meet at the call of the Chairman or President of the Corporation. The presence of three members shall constitute a quorum of this Committee and the affirmative vote of three members shall be necessary for the adoption of any motion or resolution. When urgency precludes a formal meeting, matters may be handled by telephone conference, subsequently confirmed in writing. No subsequent revision or alteration by the Board of Directors of action taken by the Executive Committee shall affect the rights of third parties.
 3. The Executive Committee shall have and may exercise all powers and authority of the Board of Directors when the Board is not in session, subject only to such restrictions or limitations as the Board of Directors may from time to time specify; provided however, the Executive Committee shall have no authority to alter, amend, or repeal the Articles of Incorporation or the Bylaws of the Corporation or to appoint directors. All actions of the Executive Committee shall be reported in writing to the Board of Directors at the next meeting of the Board, or when deemed sufficiently important by any member of the Executive Committee or the Executive Vice President, such actions shall be reported within ten days after such action. All actions of the Executive Committee shall be included in the minutes of the Board of Directors meetings.
- b. FINANCE COMMITTEE

The Finance Committee shall consist of a minimum of three members appointed by the Chairman from the Board of Directors. The duties of the Finance Committee shall be as follows:

1. The Finance Committee shall concern itself with fiscal policy, budget and spending. It shall review the annual budget and from time to time assure itself that the budget and current funds of the Corporation are administered in accordance with the policies of the Board of Directors.
2. The Finance Committee shall develop and review financial policies and procedures and make detailed reports to the Board of Directors.

3. The Finance Committee shall receive and consider the Corporation's budget for each fiscal year. It shall then present the budget with appropriate recommendations to the Corporation's Board of Directors. Upon approval by the board, the budget shall be submitted to the President of the University of Central Florida for approval. Upon approval, the President shall recommend the budget to the University Board of Trustees for review and approval.
4. The Finance Committee shall meet with Corporation staff from time to time and compare actual spending with the budget and make recommendations to the Board.
5. The Treasurer of the Corporation or the Treasurer's designee shall serve as the Secretary of the Finance Committee and shall keep minutes of the actions of the Committee. The Secretary of the Finance Committee need not be a member of the Finance Committee.

c. AUDIT COMMITTEE

1. The Audit Committee shall consist of a minimum of three members appointed by the Chair of the Board of Directors.
2. The Audit Committee shall recommend to the Chairman of the Board of Directors, no later than March 31 of every year, in accordance with university policy 2-208, *Direct Support Organization External Auditor Selection*, the engagement of a firm of independent Certified Public Accountants for the performance of a financial audit, and the rendering of the associated Management Letter, for the Corporation's fiscal year which ends on the following June 30th.
3. The Audit Committee shall receive, on behalf of the Board of Directors, the Audit Report, the associated Management Letter and responses by this Corporation's management to the Management Letter. The Audit Committee shall meet, as it deems appropriate, with representatives of the auditing firm and the Corporation's management to discuss any issues which arise as a result of the Audit Report, the Management Letter or the responses to the Management Letter from the Corporation's management.
4. The Audit Committee shall transmit the Audit Report, the Management Letter and the responses of this Corporation's management to the Management Letter to the Executive Committee and the Chairman of the Board of Directors within thirty days of receipt of the completed documents. The transmittal of the completed

documents shall be accompanied by comments of the Audit Committee regarding the audit results and recommendation for action by the Board of Directors.

5. The annual audit and management letter shall be forwarded to the University Board of Trustees for review.
6. The Audit Committee shall also undertake other relevant projects which the Board of Directors, the Chairman or the President of the Corporation shall deem appropriate to assign to it.

2. SPECIAL COMMITTEES

The Chairman of the Board of Directors of the Corporation shall have the authority to establish an unlimited number of Special Committees to accomplish any objectives affecting various interests and the welfare of the Corporation and the University of Central Florida.

ARTICLE VI MISCELLANEOUS PROVISIONS

1. Contracts for the routine activities of this Corporation shall be signed in the name of the Corporation by the Chairman or President or designee.
2. The Directors and Officers of this Corporation, except those otherwise employed by the Corporation, shall not receive any compensation from this Corporation for their services as director or officer; provided, however, that they may be reimbursed from funds of the Corporation for any travel expenses or other expenditures incurred by them in the proper performance of their duties.
3. Whenever a vacancy occurs on the Board of Directors of the Corporation or in any office, it may be filled by appointment made by the person who appointed the original director. The newly appointed member or officer shall act during the remainder of the unexpired term of his or her predecessor.
4. The seal of this Corporation shall be in the form of a circle and shall bear, among other things, the name of the Corporation and the date of its incorporation.
5. Personnel employed by this Corporation shall not be considered to be employees of the State of Florida by virtue of employment by this Corporation.
6. This Corporation shall indemnify and hold harmless all directors, officers, and employees of the Corporation for any liability heretofore or hereafter incurred as a result of their actions in the performance of their duties on behalf of this Corporation. The Corporation shall have the authority to purchase insurance for this purpose.

ARTICLE VII AMENDMENTS

These Bylaws may be altered, amended, or rescinded only by an affirmative vote of the majority of all of the voting members. In case it becomes necessary to call a special meeting for this purpose, written notice shall be given to each voting member of the Corporation at least fifteen (15) calendar days before the date set for the meeting, and such notice shall indicate the provision sought to be amended and the nature of the amendment proposed to be adopted. All proposed amendments are subject to University Board of Trustees review and approval.

ARTICLE VIII FISCAL YEAR

The fiscal year of the Corporation shall begin on July 1 and end on June 30 of the following year.

ARTICLE IX NONDISCRIMINATION

The Corporation is committed to non-discrimination with respect to race, creed, color, religion, age, disability, sex, marital status, national origin, or veteran status.

ARTICLE X CONFLICT OF INTEREST

All actual or potential conflicts of interest involving directors of the Corporation shall be disclosed and addressed in accordance with the Corporation's Conflict of Interest Policy.

ARTICLE XI PUBLIC RECORDS

Public access to the Corporation's records shall be governed by Section 1004.28, Florida Statutes.

I HEREBY CERTIFY that the foregoing Fourth Amended and Restated Bylaws were approved by majority vote of the Board of Directors on July 16, 2018.

dcd -
Secretary

9/11/18
Date

UCF BOARD OF TRUSTEES**Agenda Item Summary**

April 14, 2021

Title: Appointment of Board Members to the UCF Convocation Corporation Board of Directors

☐ **Information**☐ **Information for Upcoming Action**☒ **Action****Meeting Date for Upcoming Action** _____**Purpose and Issues to be Considered:**

The Governance Committee will discuss the proposed appointments and recommendations to the Board of Trustees (Board) to fill two UCF Convocation Corporation (UCFCC) board vacancies.

Background:

Florida Statutes section 1004.28(3) requires that the Board approve all appointments to direct support organizations except the designees of the Board Chair and the President of the University of Central Florida (President). Two openings on the UCFCC board recently occurred, and the following university employees were appointed by the President to fill the positions described.

Recommended Action:

Approve the appointments of the following individuals for the terms specified in the UCFCC bylaws:

1. UCFCC Board Chair and *ex officio* officer - Gerald L. Hector, Senior Vice President for Administration and Finance; and
2. UCFCC Board Director and *ex officio* - Terry Mohajir, Vice President and Athletic Director for the UCF Athletics Association.

Alternatives to Decision:

Decline approving UCFCC board appointments.

Fiscal Impact and Source of Funding:

None.

Authority for Board of Trustees Action:

2020 Florida Statute 1004.28, Section (3)

UCF Regulation-4.034, Section (3)(c)

UCFCC Fourth Amended and Restated Bylaws, Article 2

Contract Reviewed and Approved by General Counsel ☐ **Not Applicable** ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Margaret Jarrell-Cole, Associate Vice President for Direct Support Organizations

Supporting Documentation:

Attachment A: Biography for Gerald L Hector, Senior Vice President for Administration and Finance and CFO

Attachment B: Biography for Terry Mohajir, Vice President and Athletic Director for the UCF Athletics Association, Inc.

Attachment C: UCF Convocation Corporation Bylaws

Facilitators/Presenters:

Youndy Cook, Interim Vice President and General Counsel

Attachment A



Gerald L. Hector

Gerald Hector is the Senior Vice President for Administration and Finance at the University of Central Florida. He oversees accounting, finance, human resources, campus safety, auxiliary enterprises, and all aspects of facilities management.

Before joining UCF, he was the Executive Vice President and Chief Business Officer for Morehouse College, and prior to that, Vice President for Financial Affairs and University Treasurer for Cornell University. He has also held similar leadership roles at Ithaca College and Johnson C. Smith University. Before joining higher education, he was the Corporate Controller for the United Negro College Fund, and a public accountant with then Deloitte and Touche.

His twenty-two-year tenure in higher education has seen him advocate for diversity and inclusion matters. He has made presentations both nationally and on the campuses he serves.

He is an honors graduate from Howard University where he majored in accounting and holds a Master of Christian Thought degree from the Gordon Conwell Theological Seminary.

Attachment B



Terry Mohajir

Terry Mohajir is Vice President and Athletics Director for the UCF Athletics Association, Inc. He was most recently Arkansas State University's vice chancellor for intercollegiate athletics, is one of 13 members of the College Football Playoff Selection Committee, and he was named one of the top five non-Power 5 athletics directors in the nation by Stadium.

Mohajir previously was senior associate athletics director for external relations at Kansas and senior associate director of athletics for external relations at Florida Atlantic University. He also has served as assistant director of athletics for external relations at the University of Missouri-Kansas City and assistant offensive line and game-day special teams coach with Kansas.

Mohajir has established a variety of leadership and professional development programs for student-athletes, including creative offerings such as faculty-led study abroad programs.

Mohajir earned a bachelor's degree in sports management with a minor in business marketing from Arkansas State and a master's degree in sports management/psychology from Kansas.

**FOURTH AMENDED AND RESTATED BYLAWS OF
UCF CONVOCATION CORPORATION (Corporation)**

ARTICLE 1 MEMBERSHIP

The Corporation will have no members and will be managed by the Board of Directors.

ARTICLE 2 BOARD OF DIRECTORS AND MEETINGS

1. Directors. The Board of Directors (Board) will consist of:
 - A. The President of the University of Central Florida (UCF) or designee.
 - B. A trustee appointed by the Chair of the University of Central Florida Board of Trustees (BOT).
 - C. In addition, both the UCF President and the Chair of the BOT may appoint one or more additional members.

The BOT representative provided for in Section 1B may not be the UCF President. The BOT Chair and the UCF President may not appoint the same individual to represent them both on the Board.

The BOT will approve all appointments to the Board other than the representatives appointed by the UCF President or the BOT Chair.

2. Term of Office. Ex-officio directors, who are employees of UCF or its affiliated entities, will serve a two (2)-year term or the term of their position with UCF when appointed, whichever is less. Other directors will serve a two (2)-year term. Any director may be removed, with or without cause, by the person who appointed the director. Directors may serve successive terms.
3. Powers and Duties. The property, affairs, activities and concerns of the Corporation will be vested in the Board subject to the Articles of Incorporation, Bylaws, applicable laws, guidelines, policies and regulations, including section 267, F.S. section 1004.28, F.S., section 1010.62 F.S., Florida Board of Governors Regulation 9.011 and UCF Regulations 2-100.5, 2-1002.3, 2-207, 2-208, 2-209, and 4.034 (Laws). All management functions will be exercised by the Board subject to its delegation. The powers and duties of the Board will be to:
 - A. Faithfully discharge its duties under the Laws.
 - B. Meet when requested by the Chair of the Board, the Vice Chair of this Corporation, or any two members of the Board.

- C. Select a bank or banks or other depositories for the Corporation; and to cause the Corporation to conduct its financial affairs in conformity with the policies and procedures adopted by the Board.
 - D. Cause an independent audit of the books and records of this Corporation at least once each fiscal year together with a management letter, including the response from management, if required. This audit will be conducted by a firm of independent Certified Public Accountants selected in accordance with the Laws by the Chair of the Board. The engagement letter will provide the audit render an opinion on the financial statements under generally accepted accounting principles and to have the results of the audit reported to and accepted by the Board. In accordance with the Laws the audit will be forwarded to the BOT for review and oversight.
 - E. To hold and to invest and reinvest monies it receives and to hold property, to sell or exchange the same, and to invest and reinvest the proceeds of any sale or other conversion of any property.
 - F. To borrow money by issuing long or short-term notes, bonds, or debentures and to pledge, mortgage, or otherwise encumber its assets within the discretion of the Board, subject to the Laws.
 - G. Approve the Corporation's budget as well as any material changes to the budget.
 - H. Cause the Corporation to conduct its financial affairs in conformity with the policies and procedures adopted by the Board.
- 4. Quorum and Voting. A majority of the directors will constitute a quorum at any meeting of the Board or its committees and all questions will be determined by a majority vote.
 - 5. Meetings of the Board. The Chair of the Board will preside at meetings of the Board. In the absence of the Chair from any meeting, the Vice Chair of the Corporation will preside.

The annual meeting of the Board will be held before the end of the Corporation's fiscal year, or as soon after that date as possible. The time and location of the annual meeting will be designated by the Chair of the Board.

- 6. Vacancies. Whenever any vacancy occurs in the Board by death, resignation, or otherwise, it will be filled without undue delay. Any person appointed or designated to fill a vacancy in the Board will hold office for the unexpired term of his or her predecessor in office. A director or officer may resign at any time by submitting a written resignation to the Chair of the Board and the UCF President.
- 7. Removal. The UCF President may remove any director at any time upon written notice, with or without cause, except for directors appointed by the BOT Chair. The Board may remove

any director at any time upon a two-thirds vote of the directors, whenever the best interests of the Corporation would be served.

8. Participation by Telephone. Board members may participate in a meeting of the Board by telephone or similar communications equipment provided all persons participating in the meeting are able to communicate with each other if permitted by the Laws.

ARTICLE 3 CHAIR AND OFFICERS

1. Chair. The Chair of the Board will be an appointee of the President of UCF and will have the following authority:
 - A. Preside at meetings of the Board. In the absence of the Chair from any meeting, the Vice Chair will preside.
 - B. Retain the authority to monitor and control the use of the Corporation's resources. The Chair will retain control of the Corporation's name and will monitor compliance of the Corporation with the Laws.
 - C. Review and approve, or appoint a designee, for the Corporation's quarterly expenditure plans. If the Chair appoints a designee to review and approve the quarterly expenditure plans, the designee will be a Vice President or another senior officer of UCF who reports directly to the UCF President. The quarterly expenditure plan will separately delineate planned actions which may result in a commitment of UCF resources or the resources of the Corporation.
 - D. Possess line-item authority over the budget of the Corporation. This authority includes the establishment of additional line items and reduction or elimination of existing budgetary items.
 - E. Prepare the agenda for all meetings of the Board or appoint a designee.
 - F. Appoint the officers of the Corporation. In the absence of the Chair, the Vice Chair may appoint officers.
 - G. In the event of absence, inability, or refusal to act of any of the officers, the Chair will appoint a successor or successors to perform the duties of their respective offices.
2. Vice Chair. The Vice President, Student Development and Enrollment Services or designee, who will be Vice Chair and considered a designee of the UCF President. The duties of the Vice Chair of this Corporation will be to:
 - A. Manage the day to day operations of the Corporation related to housing, subject to delegation.

- B. Serve in the absence or disability of the Chair.
 - C. In the absence of the Chair, appoint officers.
3. Secretary. The duties of the Secretary will be to keep:
- A. Accurate minutes of the proceedings of the annual meeting of the Corporation and all meetings of the Board and preserve them as a permanent record.
 - B. A copy of the Articles of Incorporation and Bylaws of the Corporation and all amendments to them.
 - C. The seal of the Corporation, if necessary, and affix it to official documents, records and papers as may be required.
 - D. An accurate list of all members of this Corporation and their respective terms of service.
4. Treasurer. The duties of the Treasurer will be to:
- A. Assure adequate provision is made for the care and custody of all the assets of the Corporation.
 - B. Prepare the annual budget of the Corporation and provide it to the Board for approval and BOT for review.
 - C. Oversee the preparation of any required federal or state tax forms, including IRS Form 990.
 - D. Oversee any financing, lease or related documents.
 - E. Manage the day to day operations of the Corporation, subject to delegation.
 - F. Facilitate the annual independent audit.
5. Secretary and Treasurer. The offices of Secretary and Treasurer may be held by a single person.
6. Removal. The UCF President may remove any officer at any time upon written notice, with or without cause. The Board may remove any officer at any time upon a two-thirds vote of the directors, whenever the best interests of the Corporation would be served.
7. Vacancies. In the event of absence, inability, or refusal to act of any of the ex officio or designated officers of the Corporation, the Chair, except as otherwise provided for in

these Bylaws will appoint a successor or successors to perform the duties of their respective offices subject to the Laws.

ARTICLE 4 COMMITTEES

The Chair of the Board may, at any time, appoint and charge committees (Committees) as necessary and advisable to assist in the conduct of the Corporation's affairs. Committee members may include members who are not directors. Committees will include a majority of directors and will be chaired by a director appointed by the Chair of the Board. Committee member appointments will be for defined terms, and committee members may be removed at any time, with or without cause, by the Chair of the Board. A majority of any committee of the Corporation will constitute a quorum for the transaction of business. Committees will comply with the Laws.

Standing Committees may be established by the Board. Standing Committees will be permanent unless a term is specified, and their membership will consist of directors or other members of the UCF community as appointed by the Chair. Standing Committee members will serve until the Chair of the Board appoints a replacement.

ARTICLE 5 MISCELLANEOUS PROVISIONS

1. Contracts. Contracts for the routine activities of this Corporation will be signed in the name of the Corporation by the Chair or Vice Chair, or as otherwise delegated by the Board.
2. Officer and Director Compensation. The Directors and Officers of this Corporation, except those otherwise employed by the Corporation, will not receive any compensation from this Corporation for their services as director or officer; provided, however, they may be reimbursed from funds of the Corporation for any travel expenses or other expenditures incurred by them in the proper performance of their duties. Any expense reimbursement or personal services compensation will comply with the Laws.
3. Officer and Director Indemnification. This Corporation will indemnify and hold harmless all directors, officers, and employees of the Corporation for any liability incurred as a result of their actions in the performance of their duties on behalf of this Corporation. The Corporation will have the authority to purchase insurance for this purpose.

ARTICLE 6 AMENDMENTS

These Bylaws may be made, altered, or rescinded by a two-thirds (2/3) vote of members of the Board present at any regular or special meeting at which a quorum is present. All amendments must be submitted to the BOT in accordance with UCF Regulation 4.034 (3) (d) for approval prior to becoming effective.

ARTICLE 7 FISCAL YEAR

The fiscal year of the Corporation will begin on July 1 and end on June 30 of the following year, or as otherwise directed by the BOT.

ARTICLE 8 NONDISCRIMINATION

The Corporation is committed to non-discrimination with respect to race, creed, color, religion, age, disability, sex, marital status, national origin, veteran status or any other basis protected by law.

ARTICLE 9 CONFLICT OF INTEREST

All actual or potential conflicts of interest involving directors of the Corporation will be disclosed and addressed in accordance with the Corporation's conflict of interest policy.

ARTICLE 10 DIRECT SUPPORT ORGANIZATIONS

1. Governing Authority. The Corporation operates as a Direct Support Organization (DSO) for the benefit of UCF as defined by Florida statute. DSOs are certified by the BOT and follow the Law.
2. University Resources and Name. The UCF President has the authority to monitor and control the use of UCF's resources, including the names of DSOs.
3. Public Records and Open Meetings. Public access to the Corporation's records and public meetings of a DSO are governed by the Laws, including Section 1004.28, Florida Statutes.
4. Employees. Persons employed by the Corporation will not be considered to be employees of the State of Florida by virtue of employment with the organization

These Fourth Amended and Restated Bylaws were approved by majority vote of the Board on August 5, 2019 and submitted to the BOT on November 14, 2019.

Amendment History

Original: June 18, 2003

First Amended and Restated: August 6, 2005

Second Amended and Restated: August 21, 2014

Third Amended and Restated: February 2, 2018

Fourth Amended and Restated: August 5, 2019

UCF BOARD OF TRUSTEES
Agenda Item Summary
 April 14, 2021

Title: Appointment of Board Member to the UCF Finance Corporation Board of Directors

☐ Information

☐ Information for Upcoming Action

☒ Action

Meeting Date for Upcoming Action _____

Purpose and Issues to be Considered:

The Governance Committee will discuss the proposed appointment and recommendation to the Board of Trustees (Board) to fill a UCF Finance Corporation (UCFFC) board vacancy.

Background:

Florida Statutes section 1004.28(3) requires the Board approve all appointments to direct support organizations except the designees of the Board Chair and the President of the University of Central Florida (President). An opening on the UCFFC board recently occurred and the following university employee was appointed by the President to fill the position.

Recommended Action:

Approve the appointment of Gerald L. Hector, Senior Vice President for Administration and Finance, as UCFFC Board Chair and *ex-officio* officer for the terms specified in the UCFFC bylaws.

Alternatives to Decision:

Decline approving the board appointment.

Fiscal Impact and Source of Funding:

None.

Authority for Board of Trustees Action:

2020 Florida Statute 1004.28, Section (3)

UCF Regulation-4.034, Section (3)(c)

UCFFC Third Amended and Restated Bylaws, Article 2

Contract Reviewed and Approved by General Counsel ☐ Not Applicable ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Margaret Jarrell-Cole, Associate Vice President for Direct Support Organizations

Supporting Documentation:

Attachment A: Biography for Gerald L Hector, Senior Vice President for Administration and Finance and CFO

Attachment B: UCF Finance Corporation Bylaws

Facilitators/Presenters:

Youndy Cook, Interim Vice President and General Counsel

Attachment A



Gerald L. Hector

Gerald Hector is the Senior Vice President for Administration and Finance at the University of Central Florida. He oversees accounting, finance, human resources, campus safety, auxiliary enterprises, and all aspects of facilities management.

Before joining UCF, he was the Executive Vice President and Chief Business Officer for Morehouse College, and prior to that, Vice President for Financial Affairs and University Treasurer for Cornell University. He has also held similar leadership roles at Ithaca College and Johnson C. Smith University. Before joining higher education, he was the Corporate Controller for the United Negro College Fund, and a public accountant with then Deloitte and Touche.

His twenty-two-year tenure in higher education has seen him advocate for diversity and inclusion matters. He has made presentations both nationally and on the campuses he serves.

He is an honors graduate from Howard University where he majored in accounting and holds a Master of Christian Thought degree from the Gordon Conwell Theological Seminary.

**THIRD AMENDED AND RESTATED BYLAWS OF
UCF FINANCE CORPORATION (Corporation)**

ARTICLE 1 MEMBERSHIP

The Corporation will have no members and will be managed by the Board of Directors.

ARTICLE 2 BOARD OF DIRECTORS AND MEETINGS

1. Directors. The Board of Directors (Board) will consist of:
 - A. The President of the University of Central Florida (UCF) or designee.
 - B. A trustee appointed by the Chair of the University of Central Florida Board of Trustees (BOT).
 - C. In addition, both the UCF President and the Chair of the BOT may appoint one or more additional members.

The BOT representative provided for in Section 1B may not be the UCF President. The BOT Chair and the UCF President may not appoint the same individual to represent them both on the Board.

The BOT will approve all appointments to the Board other than the representatives appointed by the UCF President or the BOT Chair.

2. Term of Office. Ex-officio directors, who are employees of UCF or its affiliated entities, will serve a two (2)-year term or the term of their position with UCF when appointed, whichever is less. Other directors will serve a two (2)-year term. Any director may be removed, with or without cause, by the person who appointed the director. Directors may serve successive terms.
3. Powers and Duties. The property, affairs, activities and concerns of the Corporation will be vested in the Board subject to the Articles of Incorporation, Bylaws, applicable laws, guidelines, policies and regulations, including section 267, F.S. section 1004.28, F.S., section 1010.62 F.S., Florida Board of Governors Regulation 9.011 and UCF Regulations 2-100.5, 2-1002.3, 2-207, 2-208, 2-209, and 4.034 (Laws). All management functions will be exercised by the Board subject to its delegation. The powers and duties of the Board will be to:
 - A. Faithfully discharge its duties under the Laws.
 - B. Meet when requested by the Chair of the Board, the Vice Chair of this Corporation, or any two members of the Board.

- C. Select a bank or banks or other depositories for the Corporation; and to cause the Corporation to conduct its financial affairs in conformity with the policies and procedures adopted by the Board.
 - D. Cause an independent audit of the books and records of this Corporation at least once each fiscal year together with a management letter, including the response from management, if required. This audit will be conducted by a firm of independent Certified Public Accountants selected in accordance with the Laws by the Chair of the Board. The engagement letter will provide the audit render an opinion on the financial statements under generally accepted accounting principles and to have the results of the audit reported to and accepted by the Board. In accordance with the Laws the audit will be forwarded to the BOT for review and oversight.
 - E. To hold and to invest and reinvest monies it receives and to hold property, to sell or exchange the same, and to invest and reinvest the proceeds of any sale or other conversion of any property.
 - F. To borrow money by issuing long or short-term notes, bonds, or debentures and to pledge, mortgage, or otherwise encumber its assets within the discretion of the Board, subject to the Laws.
 - G. Approve the Corporation's budget as well as any material changes to the budget.
 - H. Cause the Corporation to conduct its financial affairs in conformity with the policies and procedures adopted by the Board.
- 4. Quorum and Voting. A majority of the directors will constitute a quorum at any meeting of the Board or its committees and all questions will be determined by a majority vote.
 - 5. Meetings of the Board. The Chair of the Board will preside at meetings of the Board. In the absence of the Chair from any meeting, the Vice Chair of the Corporation will preside.

The annual meeting of the Board will be held before the end of the Corporation's fiscal year, or as soon after that date as possible. The time and location of the annual meeting will be designated by the Chair of the Board.

- 6. Vacancies. Whenever any vacancy occurs in the Board by death, resignation, or otherwise, it will be filled without undue delay. Any person appointed or designated to fill a vacancy in the Board will hold office for the unexpired term of his or her predecessor in office. A director or officer may resign at any time by submitting a written resignation to the Chair of the Board and the UCF President.
- 7. Removal. The UCF President may remove any director at any time upon written notice, with or without cause, except for directors appointed by the BOT Chair. The Board may remove

any director at any time upon a two-thirds vote of the directors, whenever the best interests of the Corporation would be served.

8. Participation by Telephone. Board members may participate in a meeting of the Board by telephone or similar communications equipment provided all persons participating in the meeting are able to communicate with each other if permitted by the Laws.

ARTICLE 3 CHAIR AND OFFICERS

1. Chair. The Chair of the Board will be an appointee of the President of UCF and will have the following authority:
 - A. Preside at meetings of the Board. In the absence of the Chair from any meeting, the Vice Chair will preside.
 - B. Retain the authority to monitor and control the use of the Corporation's resources. The Chair will retain control of the Corporation's name and will monitor compliance of the Corporation with the Laws.
 - C. Review and approve, or appoint a designee, for the Corporation's quarterly expenditure plans. If the Chair appoints a designee to review and approve the quarterly expenditure plans, the designee will be a Vice President or another senior officer of UCF who reports directly to the UCF President. The quarterly expenditure plan will separately delineate planned actions which may result in a commitment of UCF resources or the resources of the Corporation.
 - D. Possess line-item authority over the budget of the Corporation. This authority includes the establishment of additional line items and reduction or elimination of existing budgetary items.
 - E. Prepare the agenda for all meetings of the Board or appoint a designee.
 - F. Appoint the officers of the Corporation. Only employees of the Corporation or the University may be appointed as officers of the Corporation. In the absence of the Chair, the Vice Chair may appoint officers.
 - G. In the event of absence, inability, or refusal to act of any of the officers, the Chair will appoint a successor or successors to perform the duties of their respective offices.
2. Vice Chair. The Provost and Vice President of Academic Affairs, will be Vice Chair and considered a designee of the UCF President. The duties of the Vice Chair of this Corporation will be to:

- A. Serve in the absence or disability of the Chair.
 - B. In the absence of the Chair, appoint officers.
3. Secretary. The duties of the Secretary will be to keep:
- A. Accurate minutes of the proceedings of the annual meeting of the Corporation and all meetings of the Board and preserve them as a permanent record.
 - B. A copy of the Articles of Incorporation and Bylaws of the Corporation and all amendments to them.
 - C. The seal of the Corporation, if necessary, and affix it to official documents, records and papers as may be required.
 - D. An accurate list of all members of this Corporation and their respective terms of service.
4. Treasurer. The duties of the Treasurer will be to:
- A. Assure adequate provision is made for the care and custody of all the assets of the Corporation.
 - B. Prepare the annual budget of the Corporation and provide it to the Board for approval and BOT for review.
 - C. Oversee the preparation of any required federal or state tax forms, including IRS Form 990.
 - D. Oversee any financing, lease or related documents.
 - E. Manage the day to day operations of the Corporation, subject to delegation.
 - F. Facilitate the annual independent audit.
5. Secretary and Treasurer. The offices of Secretary and Treasurer may be held by a single person.
6. Removal. The UCF President may remove any officer at any time upon written notice, with or without cause. The Board may remove any officer at any time upon a two-thirds vote of the directors, whenever the best interests of the Corporation would be served.

7. Vacancies. In the event of absence, inability, or refusal to act of any of the ex officio or designated officers of the Corporation, the Chair, except as otherwise provided for in these Bylaws will appoint a successor or successors to perform the duties of their respective offices subject to the Laws.

ARTICLE 4 COMMITTEES

The Chair of the Board may, at any time, appoint and charge committees (Committees) as necessary and advisable to assist in the conduct of the Corporation's affairs. Committee members may include members who are not directors. Committees will include a majority of directors and will be chaired by a director appointed by the Chair of the Board. Committee member appointments will be for defined terms, and committee members may be removed at any time, with or without cause, by the Chair of the Board. A majority of any committee of the Corporation will constitute a quorum for the transaction of business. Committees will comply with the Laws.

Standing Committees may be established by the Board. Standing Committees will be permanent unless a term is specified, and their membership will consist of directors or other members of the UCF community as appointed by the Chair. Standing Committee members will serve until the Chair of the Board appoints a replacement.

ARTICLE 5 MISCELLANEOUS PROVISIONS

1. Contracts. Contracts for the routine activities of this Corporation will be signed in the name of the Corporation by the Chair or Vice Chair, or as otherwise delegated by the Board.
2. Officer and Director Compensation. The Directors and Officers of this Corporation, except those otherwise employed by the Corporation, will not receive any compensation from this Corporation for their services as director or officer; provided, however, they may be reimbursed from funds of the Corporation for any travel expenses or other expenditures incurred by them in the proper performance of their duties. Any expense reimbursement or personal services compensation will comply with the Laws.
3. Officer and Director Indemnification. This Corporation will indemnify and hold harmless all directors, officers, and employees of the Corporation for any liability incurred as a result of their actions in the performance of their duties on behalf of this Corporation. The Corporation will have the authority to purchase insurance for this purpose.

ARTICLE 6 AMENDMENTS

These Bylaws may be made, altered, or rescinded by a two-thirds (2/3) vote of members of the Board present at any regular or special meeting at which a quorum is present. All amendments must be submitted to the BOT in accordance with UCF Regulation 4.034 (3) (d) for approval prior to becoming effective.

ARTICLE 7 FISCAL YEAR

The fiscal year of the Corporation will begin on July 1 and end on June 30 of the following year, or as otherwise directed by the BOT.

ARTICLE 8 NONDISCRIMINATION

The Corporation is committed to non-discrimination with respect to race, creed, color, religion, age, disability, sex, marital status, national origin, veteran status or any other basis protected by law.

ARTICLE 9 CONFLICT OF INTEREST

All actual or potential conflicts of interest involving directors of the Corporation will be disclosed and addressed in accordance with the Corporation's conflict of interest policy.

ARTICLE 10 DIRECT SUPPORT ORGANIZATIONS

1. Governing Authority. The Corporation operates as a Direct Support Organization (DSO) for the benefit of UCF as defined by Florida statute. DSOs are certified by the BOT and follow the Law.
2. University Resources and Name. The UCF President has the authority to monitor and control the use of UCF's resources, including the names of DSOs.
3. Public Records and Open Meetings. Public access to the Corporation's records and public meetings of a DSO are governed by the Laws, including Section 1004.28, Florida Statutes.
4. Employees. Persons employed by the Corporation will not be considered to be employees of the State of Florida by virtue of employment with the organization

Third Amended and Restated Bylaws were approved by majority vote of the Board on October 8, 2019 and submitted to the BOT on October 22, 2019.



Transformational Leadership and Strategic Alignment

UCF Office of the President

Focusing on Excellence

Inclusive Excellence

Operational Excellence

Academic Excellence

Partnerships

Transformational Leadership

Traditional Manager

Waits for instructions to be given to address challenges that are obvious.

Observe changes that need to be made, but is more comfortable with following the status quo so as not to “rock the boat.”

Tends to follow what they are told despite inefficiencies in policies, processes, and procedures. Adapts to them despite not being comfortable.

Believes his/her budget is owned by him/her and should be protected to ensure there is no overspending.

Withholds information and uses it as power to justify position and influence across the institution.

Views their goals and tasks as they are germane to each fiscal year and gets everything done to be aligned with preset outcomes

Assign tasks to team members based on what is directed from senior management with no creativity in approach

Transformational Leader

Identifies problems, proposes solutions, and advocates for change.

Observe the need for change, build coalitions to drive the change, and execute the change.

Creates new policies, practices and procedures that drives change to benefit the entire institution. Uses research, benchmark data and other sources to create a narrative for change.

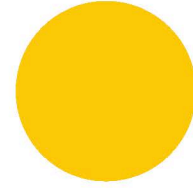
Sees the budget as a tool to engage in change and transformation of their areas even if that means moving funds to areas that will benefit the whole institution.

Shares information and is transparent with peers, and unit colleagues. Sees information as powerful when it is shared and explained to others to make meaningful change across the institution.

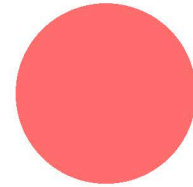
Views goals in five to ten years increments and have plans and assessment tools that measures how successful they are

Inspires their teams to step up and be hungry for personal growth and development that instills confidence among team members

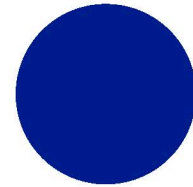
Organizational Framework



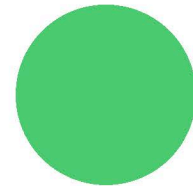
Academic Enterprise



Administration & Finance

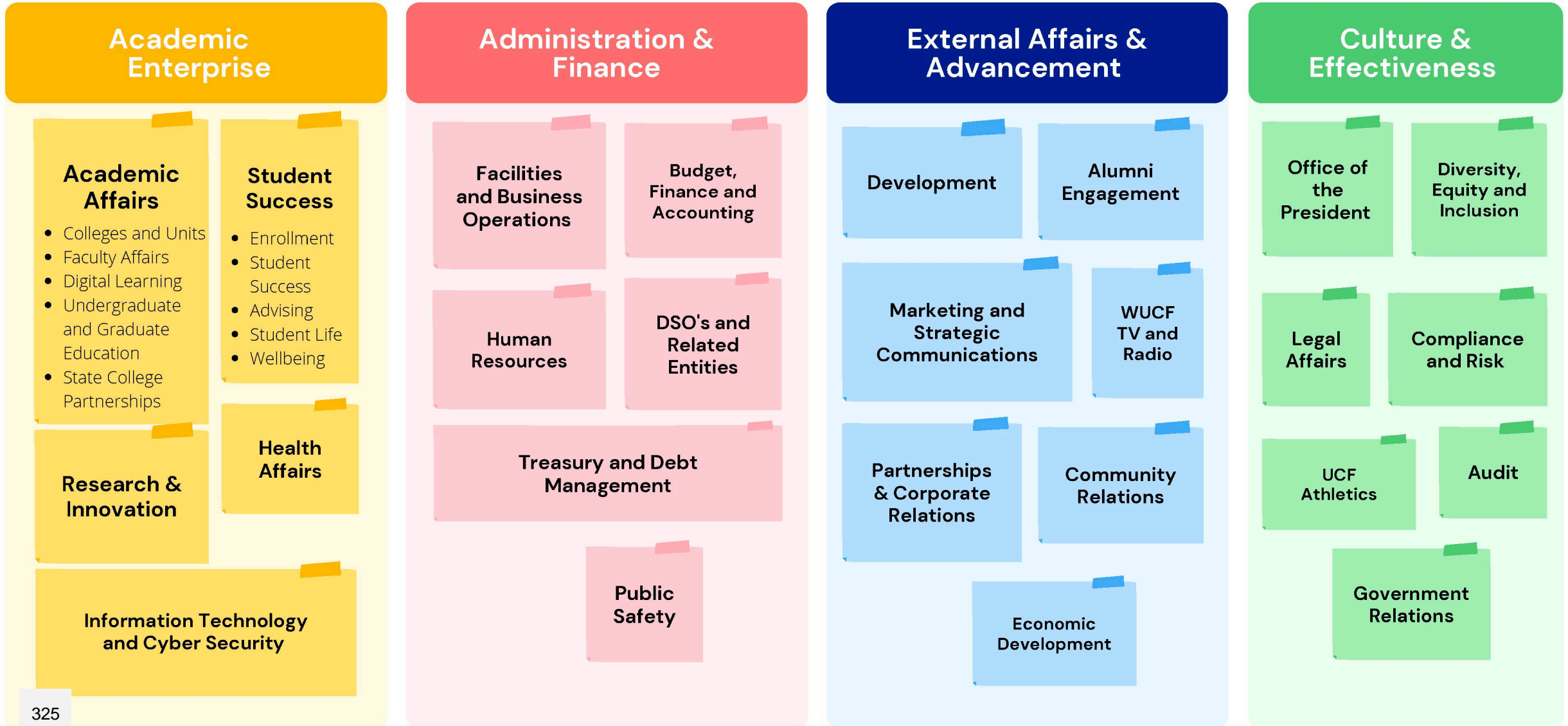


**External Affairs &
Advancement**



**Culture, Effectiveness and
Oversight**

Organizational Framework



A Culture of Excellence in Administration and Finance

April 22, 2021

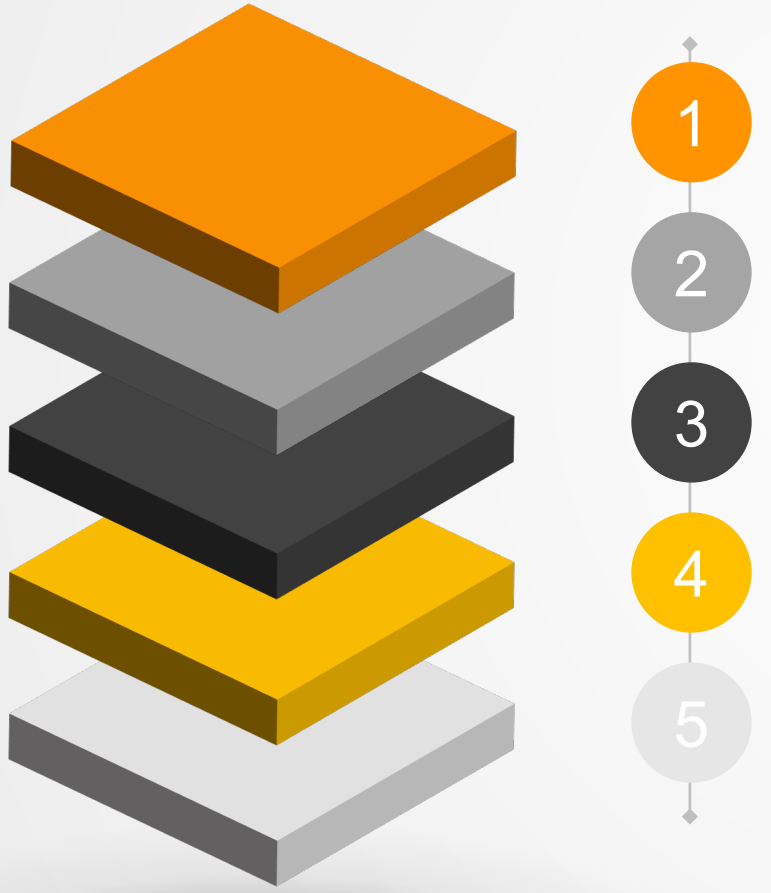
Gerald Hector

Senior Vice President for Administration and Finance

MAXIM #1

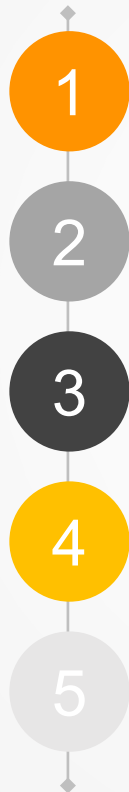
“Management works in the system;
Leadership works on the system.” – Stephen
R. Covey

Why Change Now?



- External pressures intensifying
- Internal priorities are mismatched
- “Rocking Chair Mode” in effect
- Transparency versus Execution
- The Perfect Storm

Why Change Now?



1 Managers versus Leaders?

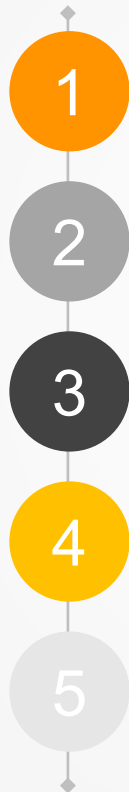
2 Technology utilization

3 Recording, Summarization and Reporting

4 Stakeholder confidence

5 Facilitator versus Gate Keeper

What Have We Done Thus Far?



1 Restructured Divisional Leadership

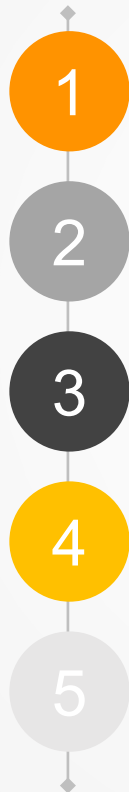
2 Reassigned role and responsibilities

3 Created Leadership Team

4 Campus “Four-Year-Old” Tours

5 Engaged External Stakeholders

What Have We Done Thus Far?



1 Sources and Uses

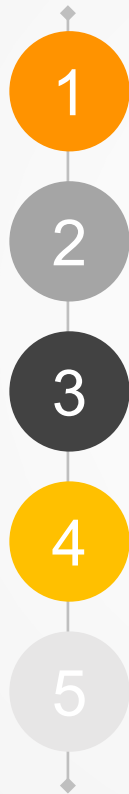
2 Financial Dashboards

3 Facilities process reimagination

4 Retreat for Athletics

5 UBC and CSUAC

What Have We Done Thus Far?



1 Internal Loans restart

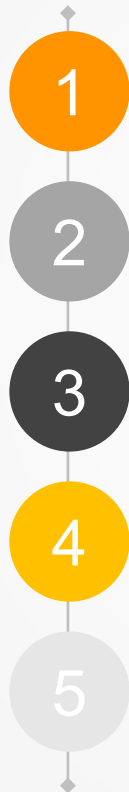
2 Carryforward process

3 Cash Management and Liquidity

4 The Three “Ps” and OATE enactment

5 Service Delivery and Knight Vision

What Are The Next Steps?



1 Ongoing skills and ability assessments

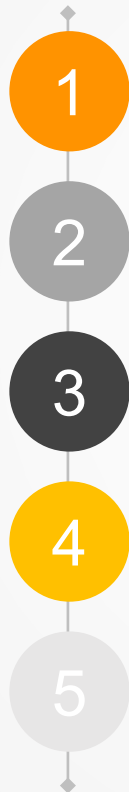
2 Budget and Finance realignment

3 Administrative functions realignment

4 Technological reimagination of processes

5 Annual execution and assessment

What Are The Next Steps?



1 Create Real Estate Office

2 Create a CFO Council

3 Launch the new budget model with new emphases on balance sheet

4 Policy, procedure and process reviews

5 Change management based on data from SET survey

MAXIM #2

“Leadership is the capacity and will to rally men and women to a common purpose and the character that inspires confidence.” –
Bernard Montgomery

IT@UCF Assess and Transform 2021

Process Overview

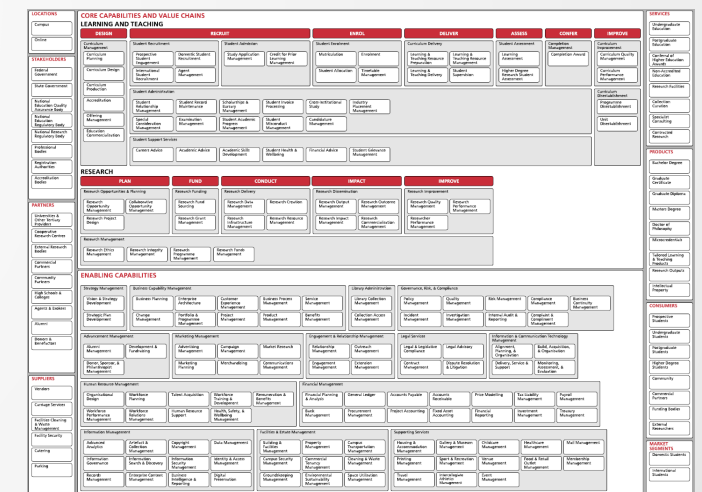
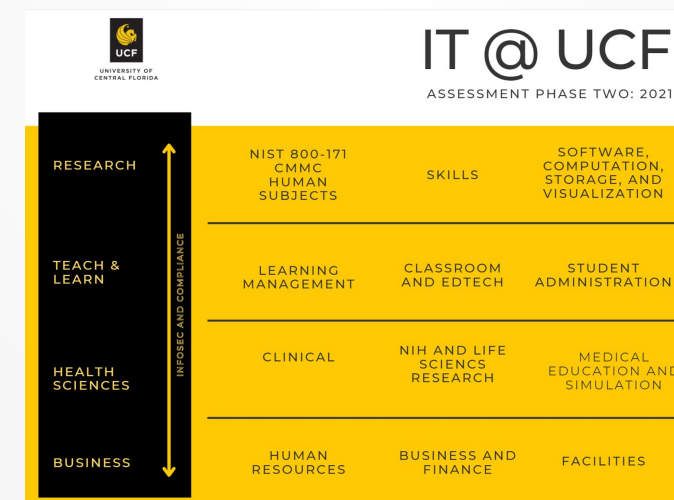
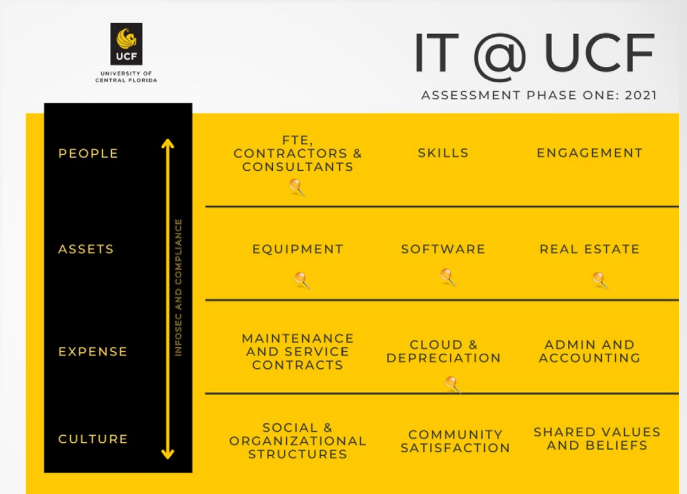
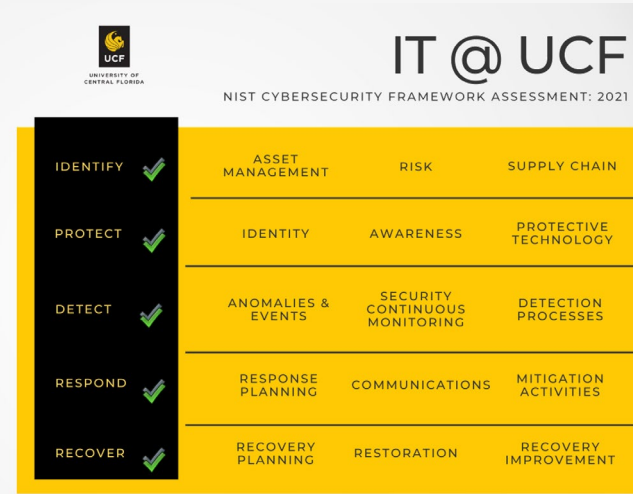
Matthew Hall

Vice President and Chief Information Officer

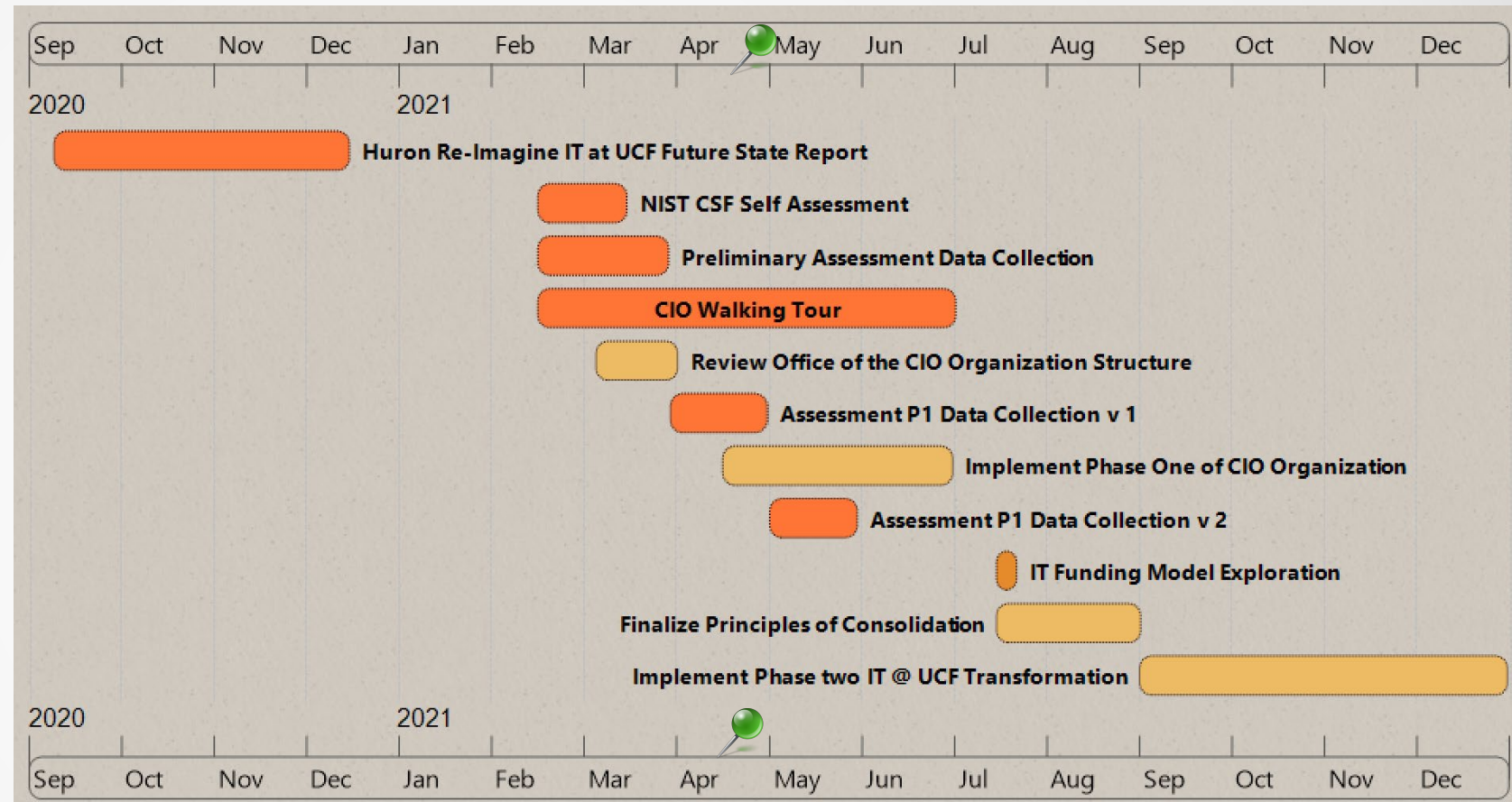
"You never know how to get somewhere unless you know where you are." Alex Cartwright April 5th, 2021

Introduction

Assess & Transform Frameworks



Assess & Transform Timeline



Two Phase UCF CIO Transformation

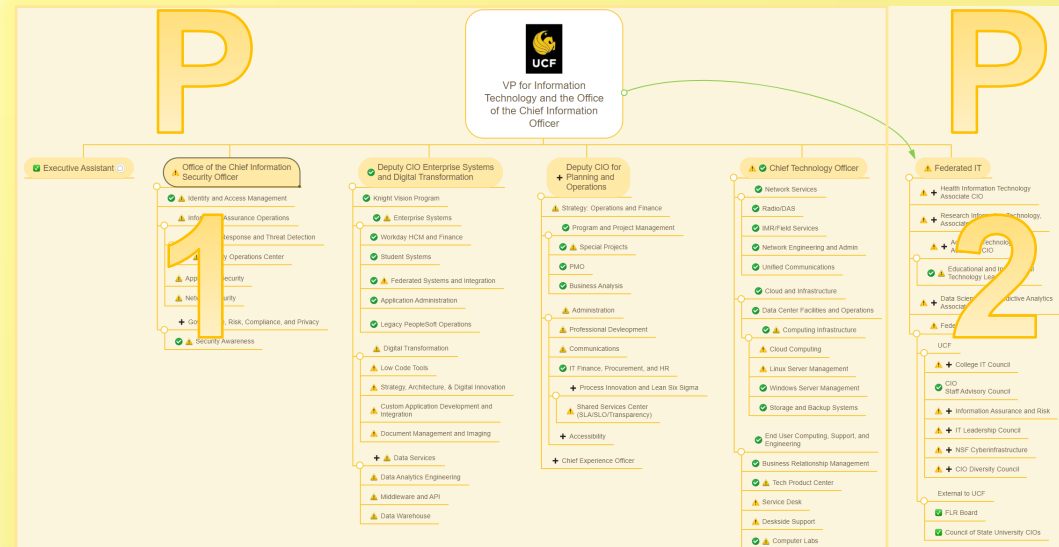
Current Organization Structure

- Flat, IT Operations Focus
- No Federated or Distributed Controls



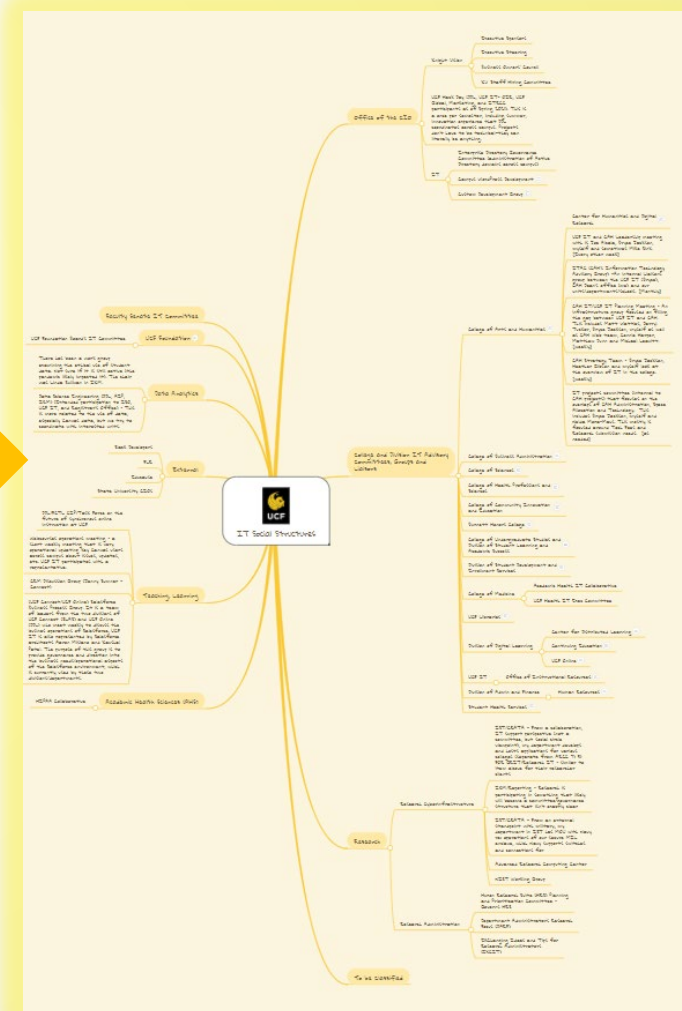
Two Phase Transformation

- Shared Services & Mission Enablement
- Federated and Distributed Controls

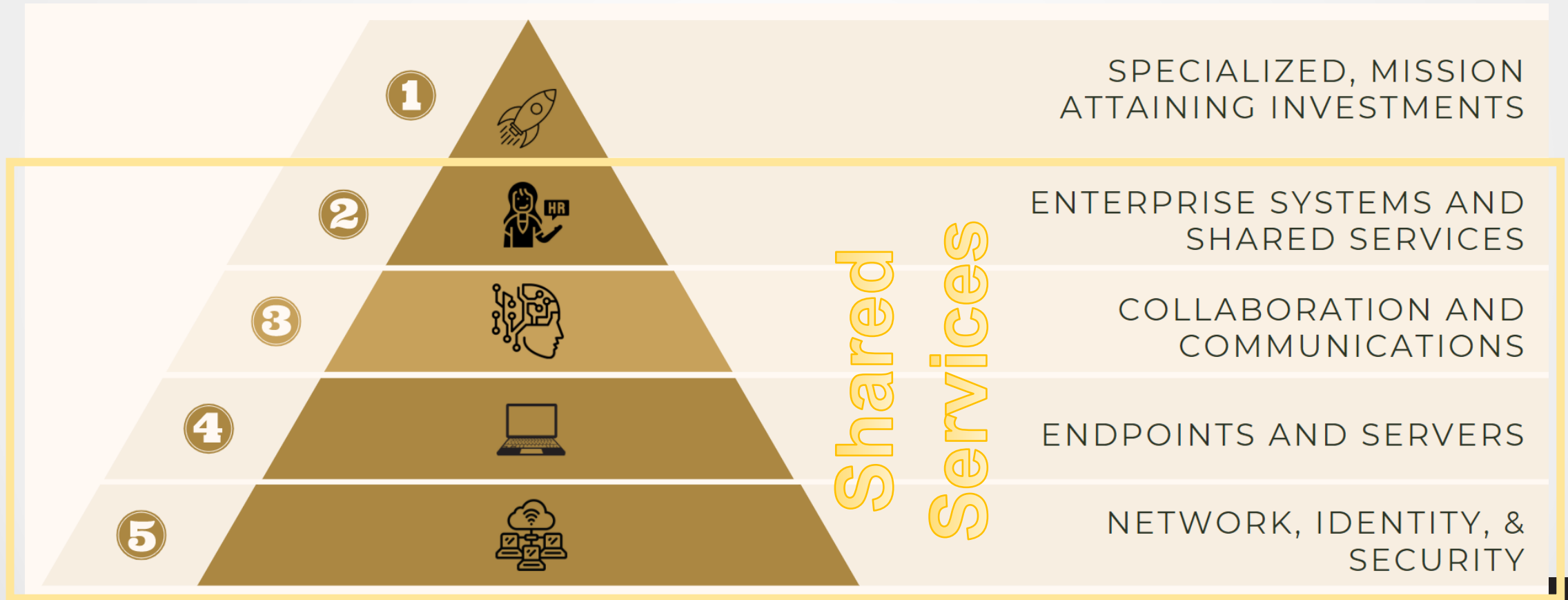


Social & Organizational Structures

Known Social and Committee Structures as of March 2021



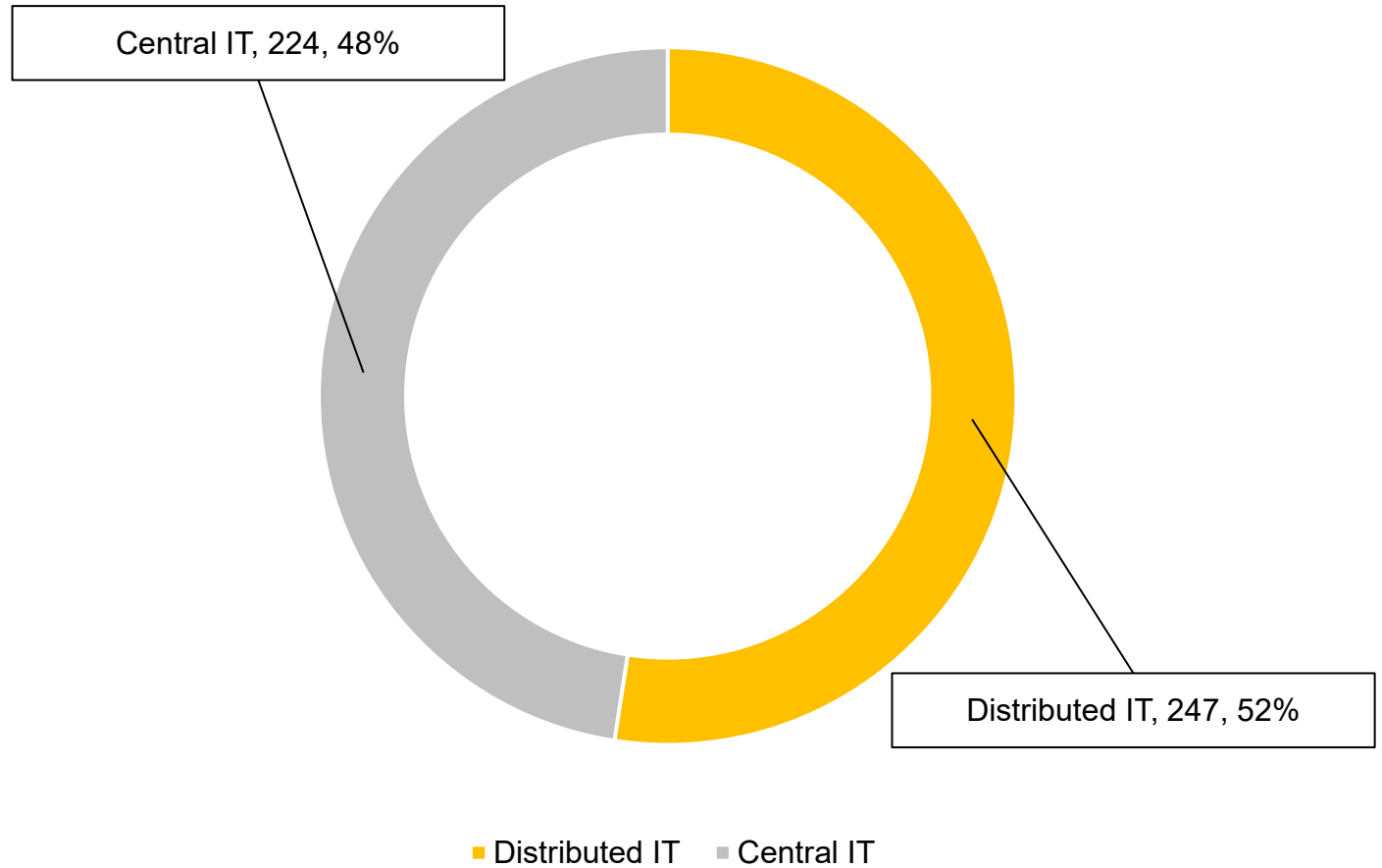
Transformation: Consolidation Framework



Numbers

- 471 IT career professionals, 13 control points
- 644+ applications
- 4074 Wireless Access Points
- 231 VLANs
- 20 GB internet transport
- 258 blue phones
- 2400 Cisco IP phones / 4202 Skype for Business phones
- ~17,000 End Points, 12,000 Managed, 8,000 UCF IT managed
- 6790 Multimedia Devices
- 3 Cloud tenants with 11 sub domains, 3 On Prem Email
- Multiple AWS and Azure Tenants

IT@UCF Staff Counts: UCF IT (central) and Distributed



Information Assurance

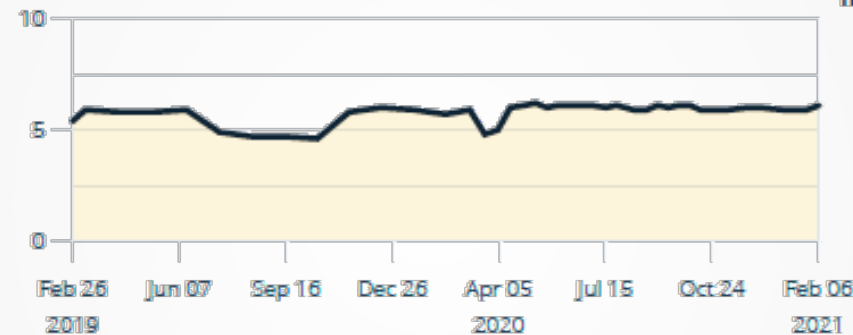
Risk Recon Preliminary Scans – February 2021



Risk Priority Report

University of Central Florida
Detailed Report

Recon Rating



Industry Metrics

Industry Average
6.6
Percentile Rank
40th
Industry
Education

Domain Ratings

Domain	Rating	Issues	Trend	Domain	Rating	Issues	Trend
Software Patching	C 6.2	135	0.0 →	System Reputation	B 7.5	14	0.0 →
Application Security	F 3.5	1,225	+1 ↗	Email Security	C 6.7	36	-0.1 ↘
Web Encryption	B 7.6	309	0.0 →	DNS Security	B 7.8	6	+0.2 ↗
Network Filtering	D 4.0	15	-0.2 ↘	System Hosting	C 5.5	58	+0.2 ↗
Breach Events	A 10	1	0.0 →				



Closing Slide

Questions

UCF BOARD OF TRUSTEES

Agenda Item Summary

Board of Trustees

April 22, 2021

Title: Bi-Annual Board Self-Assessment Results

☒ **Information**☐ **Information for upcoming action**☐ **Action****Meeting Date for Upcoming Action:** _____**Purpose and Issues to be Considered:**

A summary of the board self-assessment survey results and recommendations will be presented for Board discussion.

Background Information:

A University of Central Florida Board of Trustees Statement on Board Self-Assessment was approved by this Board on June 18, 2020.

As noted on the Self-Assessment Process document, according to the Association of Governing Boards (AGB), a high-functioning board is composed of members who make service to the institution and its effectiveness in fulfilling its public mission their top priority. Willingness to engage in a regular Board self-assessment is a sign of commitment to this fiduciary standard.

Additionally, Section 4 of the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) 2018 Principles of Accreditation requires governing boards to define and regularly evaluate their responsibilities and expectations as a Board.

Recommended Action:

This item is being presented as information only.

Alternatives to Decision:

N/A

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

N/A

Contract Reviewed/Approved by General Counsel ☐ N/A ☒
Committee Chair or Chair of the Board has approved adding this item to the agenda ☒
Submitted by:

Karen Monteleone, Assistant Vice President, Board Relations

Supporting Documentation:

Attachment A: Board of Trustees Self-Assessment Highlights

Facilitators/Presenters:

Trustee Michael Okaty

Karen Monteleone, Assistant Vice President, Board Relations

Board of Trustees Self-Assessment Highlights

2021 Board Self-Assessment

AGB Best Practice

Required by SACSCOC 2018
Principles of Accreditation
(section 4) every two years

February 18, 2021
Survey approved



March 2021
Survey administered



April 22, 2021
Summary of results

Strengths

90% or more of respondents agreed or strongly agreed that the Board:

Has a clear understanding of UCF's mission (90.9%)

[Trustees] Are informed and understand their powers and duties as outlined in BOG Regulation 1.001 and the UCF Board of Trustees Bylaws (100%)

Serves as an effective strategic partner to the administration by providing sound advice, offering new perspective, lending support and by making connections (90.91%)

Receives appropriate training to allow them to discharge their responsibilities (100%)

Collectively adheres to the Board Statement of Expectations (100%)

Strengths, Continued

90% or more of respondents agreed or strongly agreed that the Board:

Has two-way communication with the administration *(90.91%)*

[and university administration] well understand and operate within their respective roles and responsibilities *(90.91%)*

Has a clear understanding of their legal and fiduciary responsibilities and carry them out at the proper level of oversight *(100%)*

Effectively delegates responsibility for institutional management to the president and refrains from involvement in operational matters except as necessary to fulfill its fiduciary responsibilities *(90.91%)*

Effectively ensures that institutional policies and processes are current, in legal compliance and properly implemented *(100%)*

Areas for Improvement

Clarity around UCF's strategic plan and long-ranging goals and priorities

Understanding of the needs, concerns, and perspectives of UCF's constituents

What trustees would like to see the Board accomplish:

Strategic Planning clarity on where the university will be investing its resources and how the Board will assist with identification of external investments; A systematic understanding of university needs and how the Board can support (currently ad hoc)

More Board engagement in strategic decision making that affects future outcomes, rather than multiple day to day transactional items, realizing that some transactional items are required to have Board approval

Addressing the student-faculty ratio

The alignment of educational standards that establish our positioning within the other institutions in the state, to increase our ranking into the top tier of universities while simultaneously developing our proprietary academic initiatives

What change or action trustees stated would most improve the Board's performance:

More insight into various segments of the university through the use of more subject matter presentations to the board, as well as board tours of university facilities

A plan for the meeting themes laid out a quarter or year in advance; Timeliness of materials articles and links to information about upcoming board topics; Dashboards relevant to key areas like cybersecurity so we can see trends; An understanding of needs for fundraising so we can use our networks to assist executive summaries and guides that help board members in wading through pages of materials

Focusing more on Big Picture items vs. the details

Additional staff briefings before committee meetings and board meetings



Discussion

UCF BOARD OF TRUSTEES

Agenda Item Summary

Board of Trustees

April 22, 2021

Title: Committee Restructuring for Strategic Alignment

☐ Information☒ Information for upcoming action☐ Action**Meeting Date for Upcoming Action:** June 17, 2021**Purpose and Issues to be Considered:**

At the April 14, 2021 Governance Committee meeting, Chair Okaty led a discussion on preliminary recommendations for committee restructuring and shared a timeline for adopting and implementing final recommendations.

At the full Board meeting, Trustee Okaty will share a summary of the preliminary recommendations and engage the Board in discussion to further develop the recommendations for strategic alignment.

The committee restructuring timeline is presented as follows:

February 10, 2021	Governance Committee Meeting: Preliminary discussion
April 14, 2021	Governance Committee Meeting: Discuss preliminary recommendations
April 22, 2021	Full Board discussion of preliminary recommendations
June 16, 2021	Governance Committee Meeting: Final recommendations for approval with proposed governing documents (Amended bylaws and charters)
June 17, 2021	Full Board approval of final recommendations
July 1, 2021	Implementation of new committee structure

Background Information:

During the February 4, 2021 Executive Committee meeting, Chair Seay charged Trustee Okaty and the Governance Committee with assessing the Board's current committee structure. She stated that central to the review should be UCF's mission. She also requested the committee to consider in its assessment, the Board Emerging Issues and President Cartwright's goal of becoming a Top 50 public metropolitan research institution.

The Board's current standing committees are as follows:

- Advancement
- Audit and Compliance
- Compensation and Labor
- Educational Programs
- Executive
- Finance and Facilities
- Governance

The most recent changes to the Board's committee structure include:

- Activating the Executive Committee and adopting a charter (September 19, 2019)
- Dissolving the Strategic Planning Committee (September 19, 2019)

Recommended Action:

This item is being presented as information only.

Alternatives to Decision:

N/A

Fiscal Impact and Source of Funding:

N/A

Authority for Board of Trustees Action:

N/A

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

Submitted by:

Karen Monteleone, Assistant Vice President, Board Relations

Supporting Documentation:

Attachment A: Committee Restructuring – Preliminary Themes and Discussion Topics

Attachment B: Proposed Committee Framework

Facilitators/Presenters:

Trustee Michael Okaty

Karen Monteleone, Assistant Vice President, Board Relations

BOT Committee Restructuring

Preliminary Themes and Discussion Topics

Current UCF Board of Trustees Committees

Advancement

Audit and Compliance

Compensation and Labor

Educational Programs

Executive

Finance and Facilities

Governance

Why Restructure?

- Restructuring is an ongoing, multidimensional board process of rethinking and redesigning committees and their work for greater effectiveness.
- ...the fundamental *mission* of restructuring is to enhance the fiduciary capacity of the committees and the board.
- ...the fundamental *reason* to restructure committees is to strengthen committee and board performance.

Summary of Emerging Themes

- Agendas should be developed strategically to allow committees to focus on governance.
- Trustees want more time for strategic discussion during committee meetings.
- Trustees want to be engaged in helping to solve problems that strategically position the university for success.
- Key performance indicators should be considered for all committees.
- Briefings for all committee members should be considered prior to committee meetings.

Preliminary Discussion Topics

- Better define or revise the scope of the Advancement Committee to focus on strategic external engagement (fundraising, partnerships, brand and reputation).
- Expand the scope and revise the name of the Educational Programs Committee to better reflect the academic enterprise (academic program quality, undergraduate and graduate student success, research, performance-based funding metrics).
- Evaluate the structure of the Finance and Facilities Committee to determine if splitting the committee would better position the Board to address the assets under its purview.
- Consider the role of the Compensation and Labor Committee to determine if the structure for addressing Collective Bargaining and Presidential Assessment would be effective if folded into another committee.



Discussion

	Executive	Academic Enterprise	Audit and Compliance	External Affairs & Advancement	Facilities and Infrastructure	Finance	Governance
Committee Scope	<ul style="list-style-type: none"> Strategic Planning Culture and Climate Diversity, Equity and Inclusion Collective Bargaining Annual Board Workplan 	<ul style="list-style-type: none"> Fulfillment of academic mission: Teaching, Research and Service Strategic review of degree programs Enrollment Strategy Student Success initiatives Performance Based Funding and Preeminence Metrics 	<ul style="list-style-type: none"> Internal controls External and Internal audits Data integrity Compliance and Ethics program Enterprise Risk and Insurance program 	<ul style="list-style-type: none"> Fundraising Strategic Partnerships Community and Economic Impact Business Development and Revenue Generation Institutional brand and reputation External building naming 	<ul style="list-style-type: none"> Campus master planning Capital Improvement Planning Deferred maintenance Real Estate Information Technology, Operational Technology, and Cyber Security 	<ul style="list-style-type: none"> Tuition and Fees University and DSO Budgets University and DSO Financial Reporting Treasury and Cash Management Debt management 	<ul style="list-style-type: none"> Board policies and delegation of authority Board performance and self-assessment Presidential performance, assessment and compensation University Regulations DSO's and Related Entities
Primary Liaison	<ul style="list-style-type: none"> President 	<ul style="list-style-type: none"> Provost and EVP, Academic Affairs SVP, Student Success 	<ul style="list-style-type: none"> VP, Compliance, Ethics and Risk Chief Audit Officer 	<ul style="list-style-type: none"> SVP, External Affairs and Advancement 	<ul style="list-style-type: none"> SVP, Finance & Administration 	<ul style="list-style-type: none"> SVP, Finance & Administration 	<ul style="list-style-type: none"> VP, General Counsel
Additional Direct Executive Support	<ul style="list-style-type: none"> VP, Athletics VP, Health Affairs VP, Diversity, Equity and Inclusion Chief of Staff Chief Human Resources Officer 	<ul style="list-style-type: none"> VP, Research VP, Health Affairs Vice Provost, Faculty Excellence Vice Provost, Student Learning and Academic Success Vice Provost, Digital Learning Chief Analytics Officer 		<ul style="list-style-type: none"> VP, Athletics VP, Development VP, Government and Community Relations Chief Marketing & Communications Officer 	<ul style="list-style-type: none"> VP, Facilities and Business Operations VP, Information Technology 	<ul style="list-style-type: none"> VP, Facilities and Business Operations AVP, Controller AVP, Treasurer AVP, DSO Accounting 	<ul style="list-style-type: none"> SVP, Finance & Administration AVP, Board Relations AVP, Direct Support Organizations

NOTE: All Executive leaders are expected to attend and provide support during all full board and committee meetings. The assignments above outline roles that have direct connections to the work of the committee.