



**Board of Trustees Retreat**  
**December 2, 2021**  
**UCF Downtown Campus, Moot Court, DPAC161**  
**9:30 a.m. – 3:00 p.m.**  
*(or upon adjournment of the previous Board meeting)*

**Conference Call Number:** 1-929-205-6099  
**Meeting ID:** 934 4349 0773

### AGENDA

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| 1. Call to Order and Welcome            | Alex Martins, <i>Chair, UCF Board of Trustees</i>  |
| 2. Roll Call                            | Karen Monteleone, <i>Assistant Vice President, Board Relations</i>   |
| 3. Remarks                              | Chair Martins  |
| 4. University for the Future            |  |
| DISC - 1                                | Strategic Framework<br>Presenter: Ron Piccolo, <i>Special Assistant to the President for Strategic Planning and Galloway Professor of Management</i> |
| 5. Working Lunch                        |  |
| 6. University for the Future, continued | Strategic Framework<br>Ron Piccolo   |
| 7. Summary / Next Steps                 | Alexander N. Cartwright, <i>President</i>  |
| 8. Adjournment                          | Chair Martins  |