



**September 22, 2021 Facilities and Infrastructure Committee**  
Board of Trustees  
Live Oak Center | Virtual Option  
Sep 22, 2021 1:00 PM - 2:30 PM EDT

## **Table of Contents**

<b>I. Agenda.....</b>	<b>2</b>
<b>II. Reports</b>	
A. DISC-1 SVP Update.....	4
B. DISC-2 CIO Update.....	26
<b>III. Action</b>	
A. FACC-1 Razing of Building (Trailer) 541.....	28
B. FACC-2 Army Sublease of OTC 700.....	31
<b>IV. Discussion</b>	
A. DISC-3 2021-22 Fixed Capital Outlay Budget.....	35
B. DISC-4 Deferred Maintenance.....	42
<b>V. Information</b>	
A. INFO-1 FY22 Work Plan and Charter Review.....	51
B. INFO-2 Campus Master Plan Neighborhood Meeting Public Comments.....	57
C. INFO-3 Knight Vision ERP Status Update.....	62
D. INFO-4 2020-21 Fixed Capital Outlay Budget Update.....	69
<b>VI. New Business</b>	
<b>VII. Adjournment</b>	

**Board of Trustees Meeting  
Facilities and Infrastructure Committee  
September 22, 2021, 1:00-2:30 p.m.  
Live Oak Event Center**

Livestream: <https://ucf.zoom.us/j/95194078035?pwd=L0MzTmwzUGJIREVJTW9HSzNrOFIUQT09>  
Webinar ID: 951 9407 8035  
Passcode: 286051

Conference call number: 1-301-715-8592; 951 9407 8035

### **AGENDA**

- |                              |  |
|------------------------------|--|
| 1. Call to Order and Welcome | Caryl McAlpin, <i>Chair, Facilities and Infrastructure Committee</i>   |
| 2. Roll Call                 | Elizabeth Hamilton, <i>Assistant Vice President, Strategic Planning</i>  |
| 3. Reports                   | Chair McAlpin  |
| DISC – 1                     | SVP Update<br>Gerald Hector, <i>Senior Vice President for Administration and Finance</i>   |
| DISC – 2                     | CIO Update<br>Matthew Hall, <i>Vice President for Information Technology and Chief Information Officer</i>   |
| 4. Action                    | Chair McAlpin  |
| FACC – 1                     | Razing of Building (Trailer) 541<br>Jon Varnell, <i>Vice President for Facilities and Business Operations</i><br>Duane Siemen, <i>Assistant Vice President for Facilities Operations</i> |
| FACC – 2                     | Army Sublease of OTC 700<br>Jon Varnell<br>Duane Siemen  |
| 5. Discussion                |  |
| DISC – 3                     | 2021-22 Fixed Capital Outlay Budget<br>Gerald Hector<br>Jon Varnell  |
| DISC – 4                     | Deferred Maintenance<br>Jon Varnell<br>Duane Siemen  |



# Board of Trustees

## Meeting Agenda

### 6. Information

- |          |   |
|----------|---|
| INFO – 1 | Work Plan and Charter Review<br>Chair McAlpin   |
| INFO – 2 | Campus Master Plan Neighborhood Meeting<br>Public Comments<br>Bill Martin, <i>Senior Director, Facilities Planning and Construction</i>   |
| INFO – 3 | Knight Vision ERP Status Update<br>Gerald Hector<br>Matthew Hall<br>Michael Sink, <i>Associate Vice President and Chief Operating Officer for UCFIT</i><br>Cherie Herrin, <i>Knight Vision Program Director</i> |
| INFO – 4 | 2020-21 Fixed Capital Outlay Budget Update<br>Gerald Hector<br>Jon Varnell  |

### 7. New Business

Chair McAlpin

### 8. Adjournment

Chair McAlpin

**Board of Trustees  
Facilities and Infrastructure Committee | September 22, 2021**

### **DISC-1: SVP Update**

---

☐ Information

☒ Discussion

☐ Action

**Meeting Date for Upcoming Action:** \_\_\_\_\_

#### **Purpose and Issues to be Considered:**

The purpose of this update is to ensure that the Board of Trustees remains engaged with and apprised of the work that is being performed in UCF's Facilities and Information Technology operations. Several change management projects are underway at the university that require frequent updates to trustees.

The key projects for fiscal year 2022 focus on defining a formal maintenance program at the university that spans all three areas of facilities maintenance (i.e., preventative, routine, and deferred). The deferred portion of the plan will garner the most attention in the coming months because of the lack of funding due to state rules and regulations. The university has not been a recipient of PECO (Public Education Capital Outlay) funds for the last three to four years and has been limited to the use of carryforward funds to address needs in a holistic way.

Within the information technology space, the university is in the midst of the Knight Vision project. This project includes the implementation of the WorkDay ERP system, the SET (Service Enhancement Transformation) business transformation process, and the implementation of the Adaptive budgeting software. These are major transformational efforts that will require the Board of Trustees to remain engaged at all levels.

Secondly, with new leadership in Information Technology, Chief Information Officer Matthew Hall has begun to reimagine how information technology assets are managed and deployed. He is in the first of several phases of that transformation. Trustees need to be informed and educated about that process, and about how that transformation impacts the Knight Vision project and all aspects of the modernization of UCF's information technology capabilities.

#### **Background Information:**

The physical plant and information technology units of the university have not kept pace with the growth of the university over the years. There are gaps in capabilities, skill sets, and funding. Both units have been given the responsibility without the authority to drive change in their respective areas.

Both units are being brought to the forefront of budgeting, process improvements, and campus wide impact levels so they are seen as partners for the continued growth and success of a major R1 institution rather than as back office units. The economics of an R1 research institution are changing, and modern buildings and information technology superiority are key strategic investments going forward to ensure that research, education, and public service are achieved.



**Recommended Action:**

For information only.

**Alternatives to Decision:**

N/A

**Fiscal Impact and Source of Funding:**

N/A

**Authority for Board of Trustees Action:**

Specific trustee request.

---

**Contract Reviewed/Approved by General Counsel** ☐ N/A ☒

**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☒

**Submitted by:**

Gerald Hector, Senior Vice President for Administration and Finance

**Supporting Documentation:**

Attachment A: SVP Update and IT@UCF Assess and Transform 2021 Executive Summary

**Facilitators/Presenters:**

Gerald Hector, Senior Vice President for Administration and Finance

Matthew Hall, Vice President for Information Technology and Chief Information Officer

Mike Sink, Associate Vice President and Chief Operating Officer for UCFIT

# **SVP and CIO Update**

UCF Board of Trustees Facilities and Infrastructure Committee

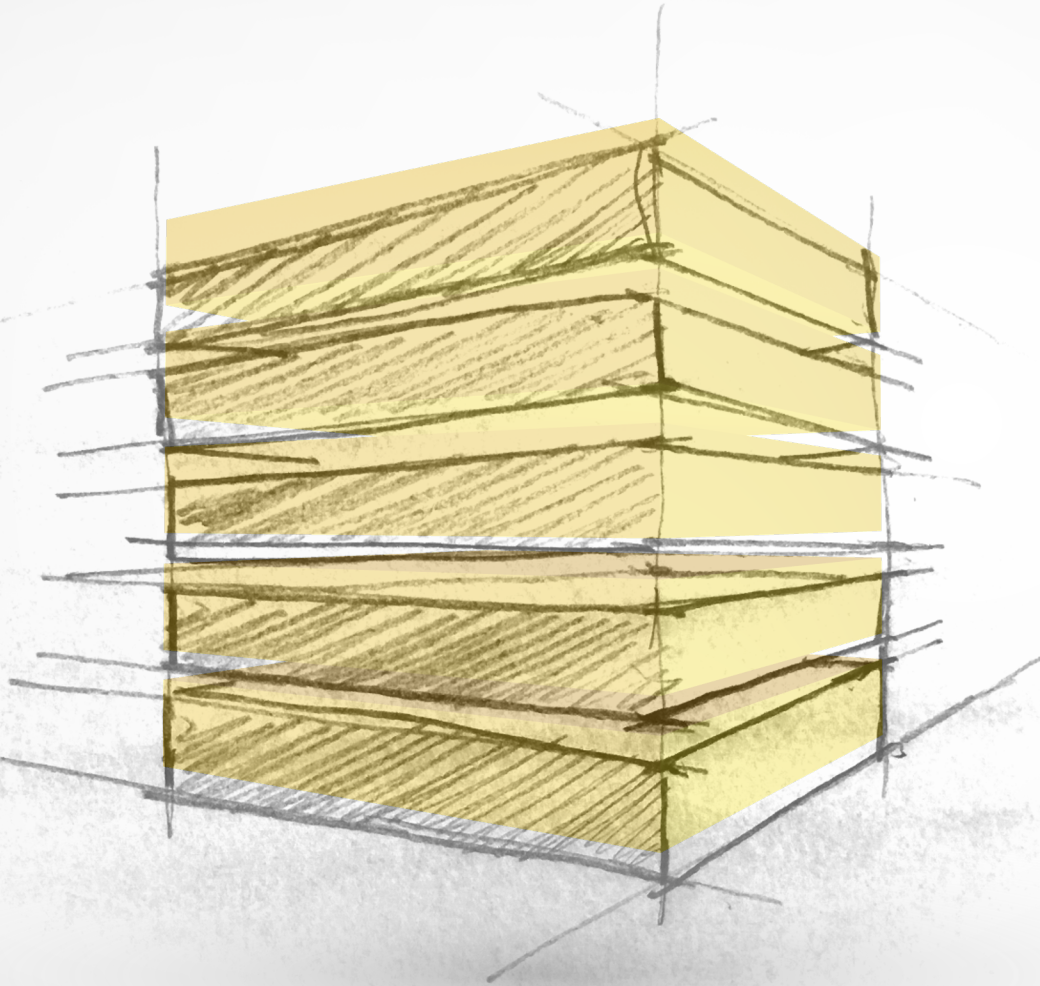
September 22, 2021

**Gerald L. Hector**

Senior Vice President for Administration and Finance

# Topics for Discussion

---



- Accomplishments
- Ongoing Projects
- Staffing Updates
- IT Update
- SET Update

# Accomplishments

---



Accelerated the review of the physical plant with Gordion to lay the groundwork for the building of a five-year strategic plan for the three phases of facilities maintenance (preventative, routine and deferred)



Recategorized PECO funding submission, at the time of this writing, university projects are the closest they have been to possibly being funded in five years



Conducted the first of its kind Facilities Council meeting such that all facilities “owners” could hear about future plans for facilities management and also to hear plans for the establishment of a Real Estate Office at the university

# Ongoing Projects

## Recategorization of costs for better funding discussions

- ✓ Continuing the dialogue around the need for funding Facilities at an appropriate level such that the current “chargeback” model is addressed
- ✓ Space utilization assessment will continue to be the focus of understanding if we are maximizing our space efficiently

## Community meetings

- ✓ Engagement with neighbors on master plan

## Rebuilding relationships in Tallahassee

- ✓ Inviting the Board of Governors to campus
- ✓ Working with BOG staff on issues to ask questions and follow up to refine our processes
- ✓ Include BOG staff on discussions that will have both short- and long-term effects on UCF

# Staffing Updates

1

Jon Varnell has been hired as UCF's new Vice President for Facilities and Business Operations

2

Misty Shepherd is UCF's Senior Associate Vice President for Financial Affairs

3

Duane Siemen will return to his role as Assistant Vice President for Facilities Operations

4

Alberto Santoni will become the permanent Senior Director of Facilities Operations

# IT@UCF Assess and Transform 2021

## Executive Summary

June 2021: Phase One

**Matthew Hall**

Vice President and Chief Information Officer

*"You never know how to get somewhere unless you know where you are." Alex Cartwright April 5th, 2021*

# Then

2015 - 2020

## Internal Context

- One-time expense with minimal depreciation set aside
- Incomplete or non-existent inventory
- Pre-cloud
- Pre-data analytics
- Personal Computing driven

## Industry Context

- Criminal enterprise and nation-state *initiating* assault
- CAPEX - On-Premises
- Demand
- Expense
- Complexity





# Now

June 2021

## Internal Context

- End of life assets and software
- Capability gaps: Cloud, Data, Linux
- IT services: varying degrees of quality, response time, professional practice, and lifecycle replacement
- 80s/90s Labor & Organization Models
  - Atomistic, decentralized support
  - Inward focused IT practices

## Industry Context

- Criminal enterprise and nation-state conducting *continuous assault*
- Transition from CAPEX to OPEX
- Demand
- Expense
- Complexity



# Transformation - Phase One (Mar – Jun)

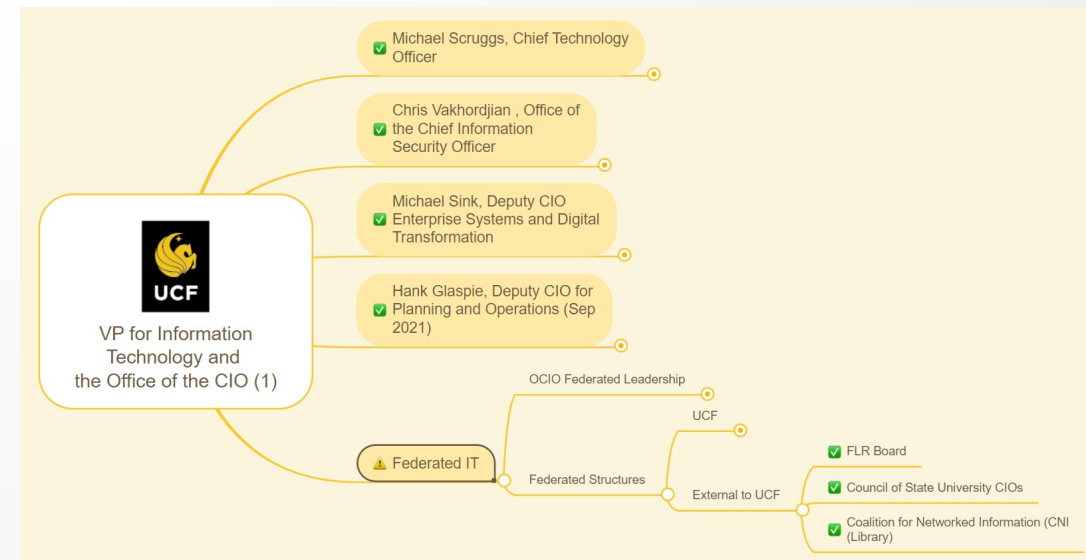
## *Previous CIO Structures*

- Flat central IT organization
- IT Operations (inward)
- No Federated or Distributed Controls



## *Current Federated Structures*

- Technology organizations combined
- Mission Enablement (external)
- Federated and Distributed Controls via direct line to CIO



# 184

## Domains

Domain	Systems
ucf.edu	1,486
ucfprogrammingteam.org	20
ucfsga.com	8
thedataframe.com	6
ucf-card.org	6
ucfrestores.org	5

# 28

## Hosting Providers

Provider	Systems
university of central florida	1,558
amazon.com	38
google	29
pantheon	25
godaddy	21
microsoft corporation	16

## Web

Web Servers	267
Web Hosting Providers	28

## Email

Email Servers	25
Email Providers	9

## DNS

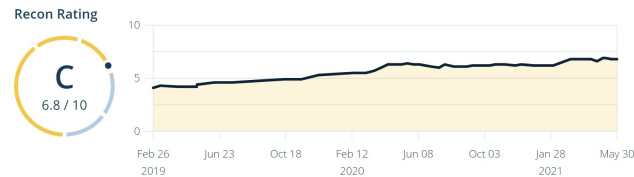
Registered Domains	184
DNS Servers	97
DNS Hosting Providers	12

## Owned Networks

Netblocks	7
-----------	---

## Active Systems

Active Hostnames	1,775
------------------	-------



### Summary Metrics

492	21	4%
Observations	Issue Count	Issue Rate

### Industry Rating

34th	7.8
Percentile Rank	Industry Avg.

Total IT Expense  
(millions)

# \$85 – \$88

- 1047 Applications
- 29,420 network attached devices
  - 6760 devices in 876 classrooms
  - WAP: 4074
- Telephony: 8391 phone lines (June 21)
  - Soft Phones: 2676
  - Real Phones: 3874
  - Other Analog: 1716
  - Conference Lines: 125
  - Total Calls: 839,992
    - 567,499 internal calls
    - 11 million calls per year
- ~721 people
  - (471 FTE / ~250 OPS)
  - 208 Job Descriptions
  - 48% central, 52% federated

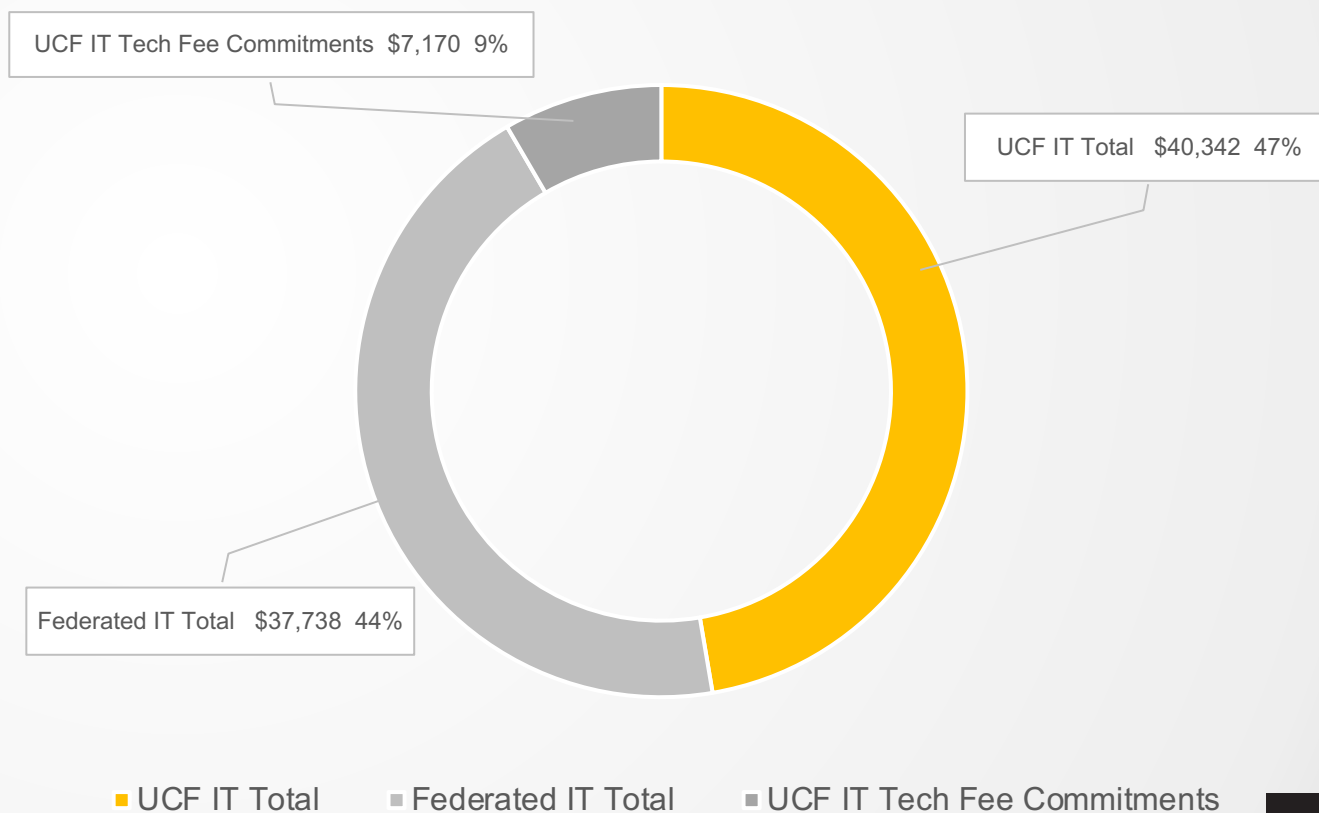
# IT@UCF Financial Overview

## Projected Uses of Funds - June 2021

Use Category	Amount (000s)
UCF IT Total	\$40,342
Distributed IT Total	\$37,738
UCF IT Tech Fee Commitments	\$7,170
<b>Total:</b>	<b>\$85,250</b>

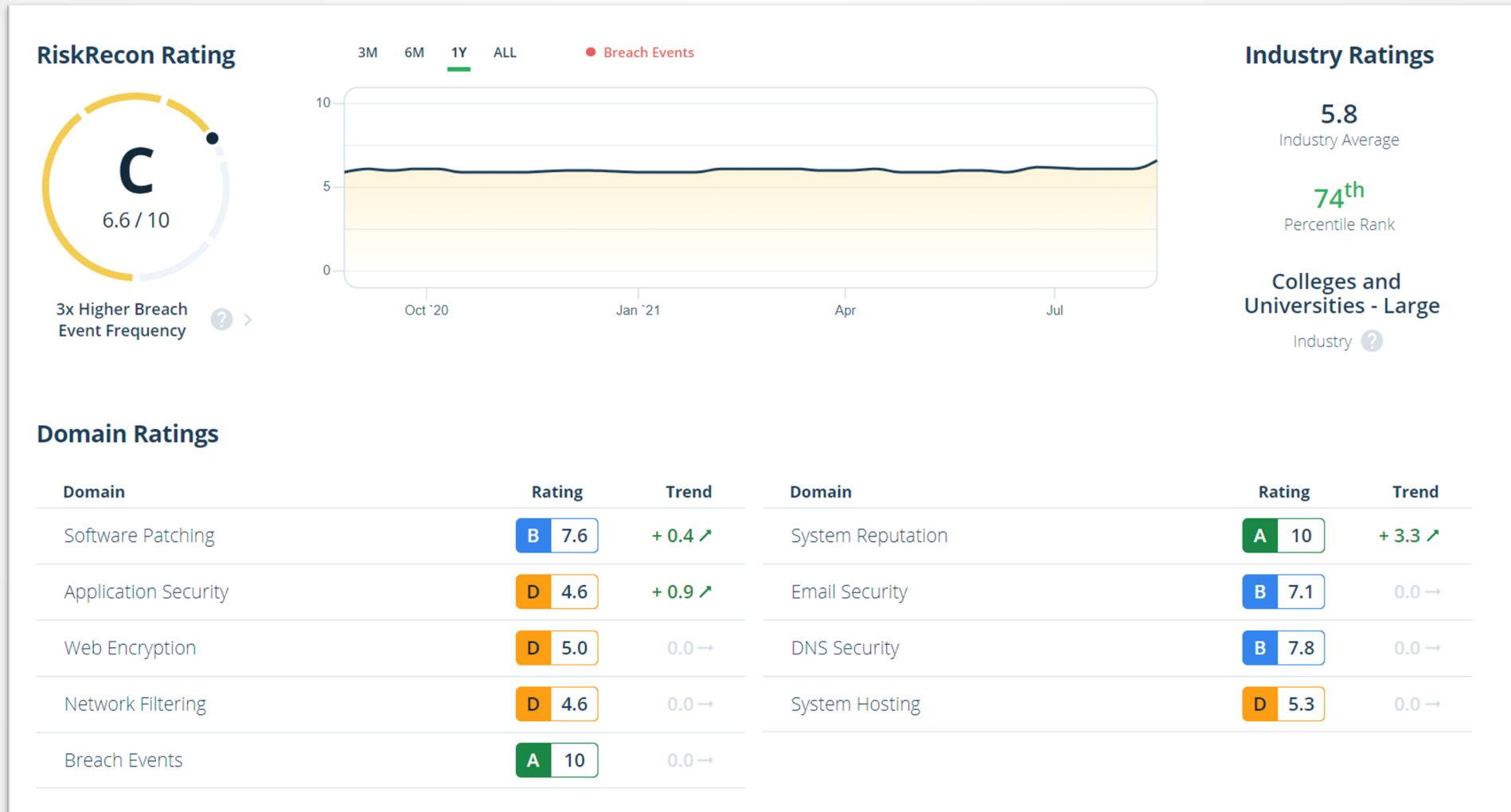
IT Encumbrances	Amount (000s)
Knight Vision (PO:0000418441)	\$21,810
<b>Total:</b>	<b>\$21,810</b>

IT@UCF Projected Uses of Funds (000s)



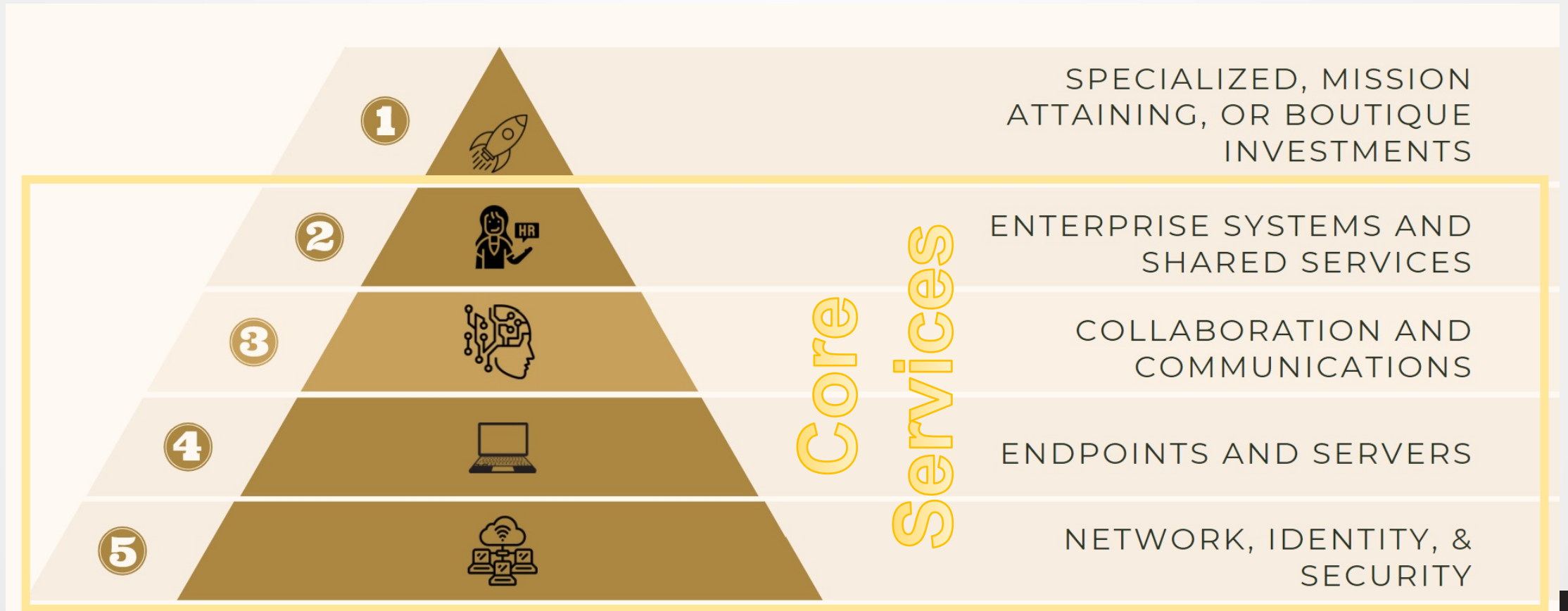
# Information Assurance

## Risk Recon – August 2021



# Transformation - Framework

September to December 2021







People

# IT@UCF - Staff in 13 Organizations

As of June 2021

**471(721)**

FTE: IT@UCF Staff

**~250**

Estimated OPS

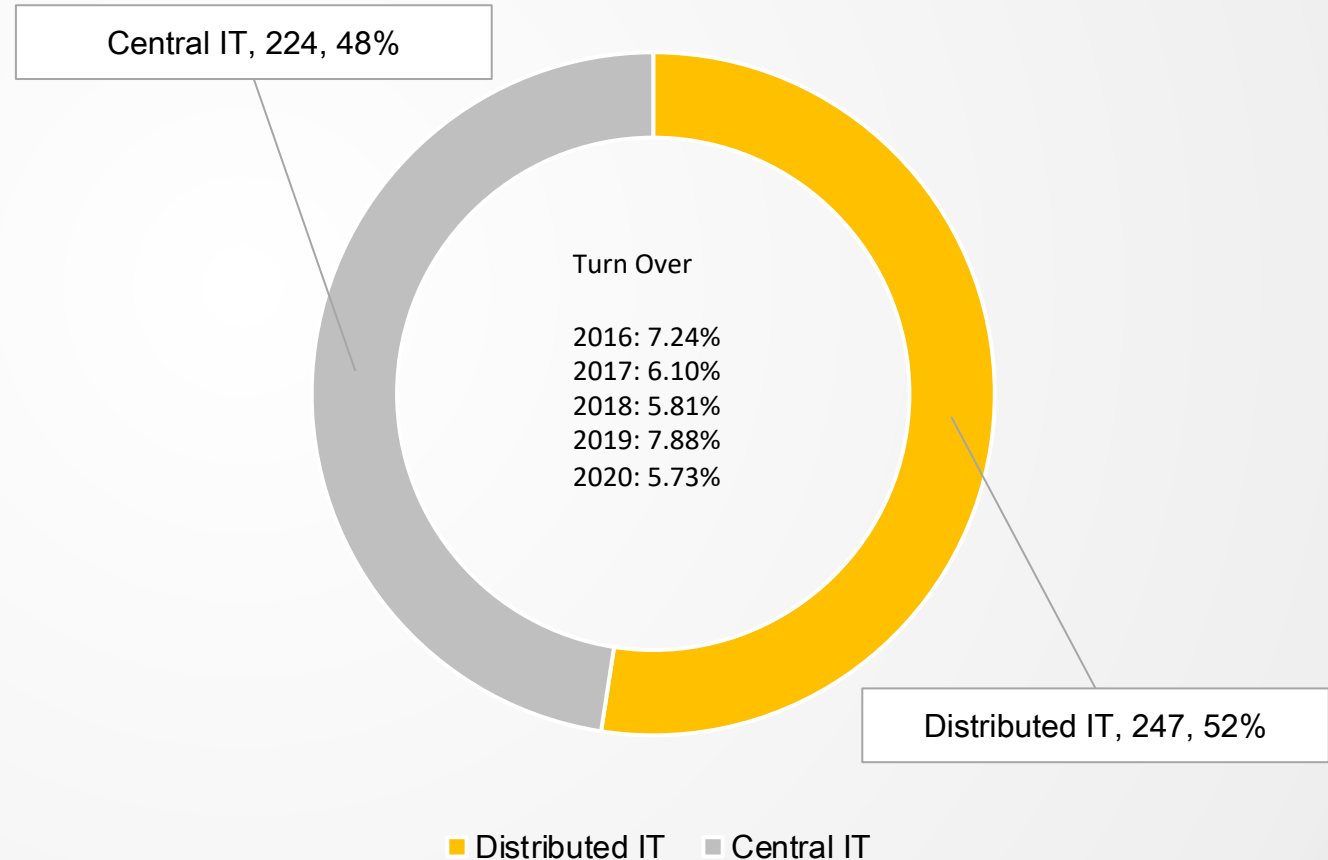
**247**

FTE: Distributed IT Staff

**224**

FTE: UCF IT Staff

IT Staff Counts: UCF IT (Central) vs Distributed



\* Counts do not include OPS/Part-time staff



## IT Staff Distribution 30 Control Points – Tree Map – June 2021

This treemap visualizes the UCF IT budget distribution. The largest category is UCF IT at 224, which is divided into AA-DIGITAL LEARNING (56) and AHSC-COLLEGE OF MEDICINE (32). The AA-DIGITAL LEARNING section is further divided into OFFICE OF RESEARCH (19), AA-UNDERGRADUATE STUDIES (18), COMMUNICATIONS AND MARKETING (15), AA-PROVOST & VP-OPERATIONS (12), COLLEGE OF GRADUATE STUDIES (12), AA-COLLEGE OF ENGR/COMP SCI (11), PRESIDENT-DEVELOPMENT (8), STUDENT DEV & ENROLL SVCS (8), COLLEGE OF GRADUATE STUD-IST (7), RESEARCH-FSEC (4), SDES-FINANCIAL AID (4), AA-COLLEGE OF HOSPITALITY M... (4), AA-COLLEGE OF ARTS AND HUMANIT... (4), ADMINISTRATION-BUSINESS SVCS (4), and AA-COLLEGE OF ARTS AND HUMANIT... (4). The AHSC-COLLEGE OF MEDICINE section is divided into ADMINISTRATION-PHYSICAL PLANT (11), AA-COLLEGE OF ARTS AND HUMANIT... (4), and ADMINISTRATION-BUSINESS SVCS (4).

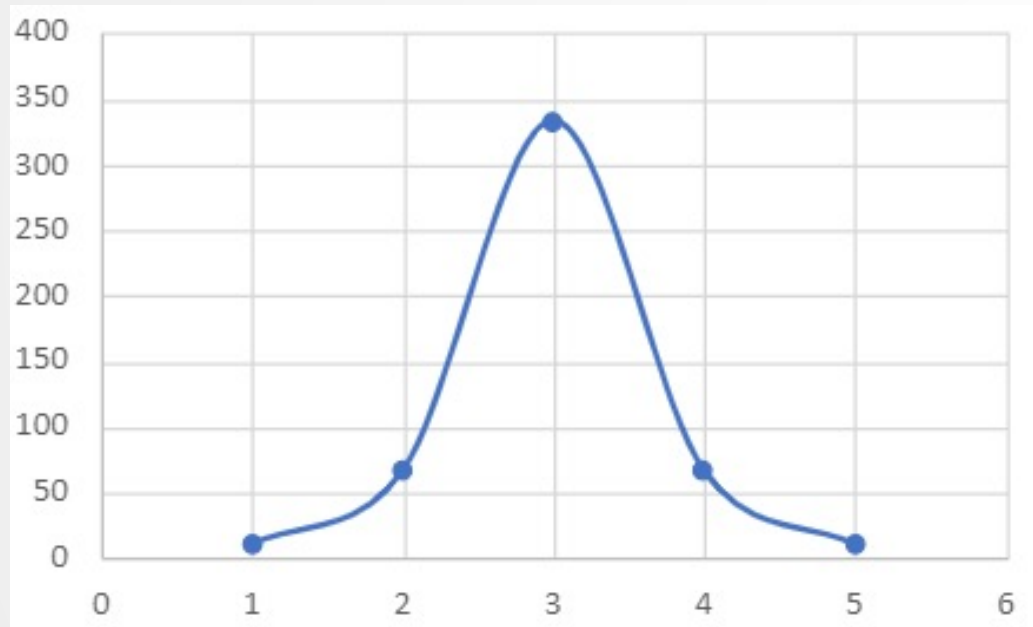
Department/Program	Value
UCF IT	224
AA-DIGITAL LEARNING	56
AHSC-COLLEGE OF MEDICINE	32
OFFICE OF RESEARCH	19
AA-UNDERGRADUATE STUDIES	18
COMMUNICATIONS AND MARKETING	15
AA-PROVOST & VP-OPERATIONS	12
COLLEGE OF GRADUATE STUDIES	12
AA-COLLEGE OF ENGR/COMP SCI	11
ADMINISTRATION-PHYSICAL PLANT	11
PRESIDENT-DEVELOPMENT	8
STUDENT DEV & ENROLL SVCS	8
COLLEGE OF GRADUATE STUD-IST	7
RESEARCH-FSEC	4
SDES-FINANCIAL AID	4
AA-COLLEGE OF HOSPITALITY M...	4
AA-COLLEGE OF ARTS AND HUMANIT...	4
ADMINISTRATION-BUSINESS SVCS	4
AA-COLLEGE OF ARTS AND HUMANIT...	4



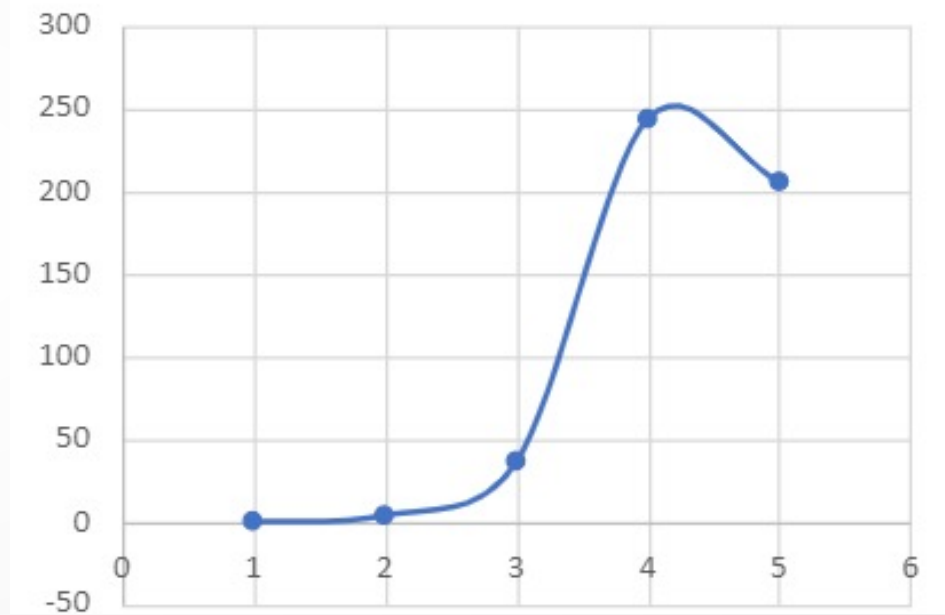
# IT@UCF Human Capital Management

## Performance Management Actuals for 2020

Performance Rating: Normal Distribution



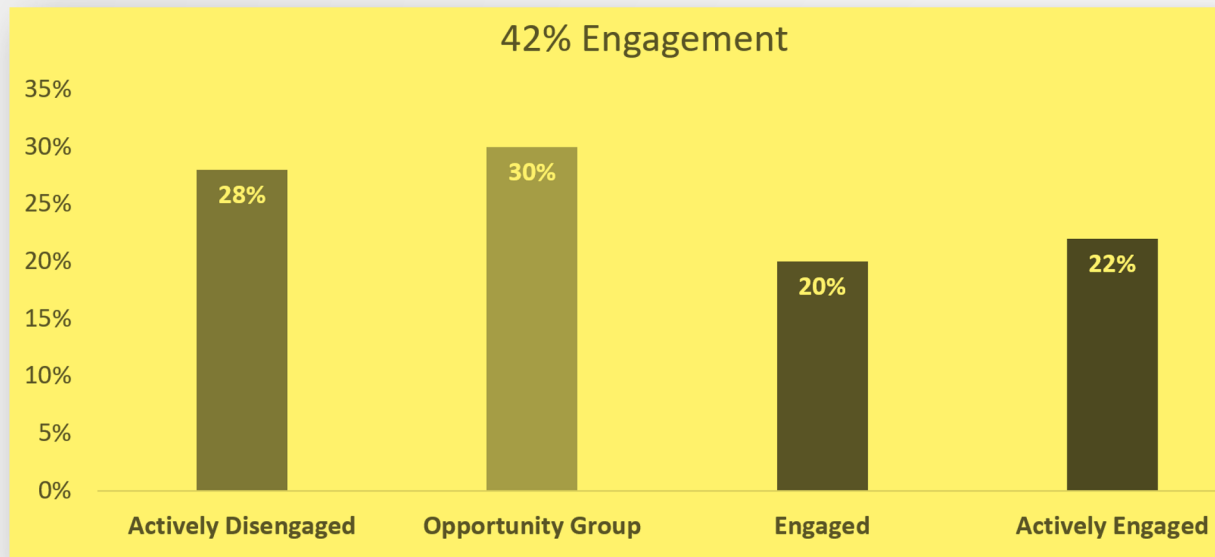
Performance Rating: Actual Distribution



- Performance ratings distribution lands outside of a normal distribution.

# People Element Engagement

June 2021 Survey Instrument: 480/650 respondents



Actively Disengaged	Actively Engaged
Employees who consistently view their work and the company unfavorably	Employees who take personal satisfaction in what they do and how they do it
Most likely to disparage and talk negatively about the company and leaders	Likely to take personal risks and stretch themselves to do more and learn new things
Tend to blame the company and point finger at others	Learning and growing, helping the company to develop
Will quit, or stay and contribute to a negative environment if no change occurs	Love their work

\* Counts do not include OPS/Part-time staff

# Service Enhancement Transformation

---

08.27.2021

- Major decision made for the structure of the university's new shared services model
- Critical to keep the WorkDay ERP project on track with the configuration of the system to accommodate the business process changes envisioned by SET
- Huron will assist with the implementation across the university

# Service Enhancement Transformation

---

## Due Diligence Process

---

- Involved senior leaders, the campus community, and SMEs from both Human Resources and Financial Affairs

## Preliminary Structure

---

- Service centers that will manage low-value, high-volume transactions
- Finance and Human Resources services will be consolidated at the college or division level, reducing the number of departments processing transactions
- Finance and Human Resources will have specialists who will oversee local transactions for quality, timeliness, and accuracy

**Board of Trustees  
Facilities and Infrastructure Committee | September 22, 2021**

### **DISC-2: CIO Update**

---

☐ Information

☒ Discussion

☐ Action

**Meeting Date for Upcoming Action:** \_\_\_\_\_

#### **Purpose and Issues to be Considered:**

The purpose of this discussion is to provide an update on the status of the assessment of IT@UCF as part of the Phase 1 portion of the Assess & Transform Timeline. Additionally, the next steps in the implementation of Phase 2 of the of the IT@UCF Transformation will be an emphasis on improving service quality and information assurance while supporting the Knight Vision implementation. These initiatives address the President's goals of driving academic and operational excellence and partnering internally to serve and positively impact our community.

#### **Background Information:**

##### **Information Technology Assessment and Transformation Phase One**

From March to June 2021, the Office of the Chief Information Officer's assessment team collected 173 pages of data describing current state IT operations. This data supports our understanding of the macro-view of information technology investments and operations at UCF.

This data collection, coupled with hundreds of stakeholder conversations, developed a framework to inform how we transform Information Technology to support UCF's mission and align with strategic goals.

In addition to the provided executive summary presentation, here are several examples of the types of data the team collected:

- 1,147 applications
- 29,420 known network-attached devices
- 16,799 end-user devices
- 8,391 phone lines carrying 11 million calls a year
- 267 web servers and 28 hosting providers
- 234 buildings with wireless access points
- 1,762 known web domains
- 25 email servers

The assessment team collected much of this information for the first time, enabling a practice change to examine better where we invest and how we manage that investment. The demand for IT services rises, the complexity of IT services increases, and the security challenges expand daily.

From September through December, we'll engage the campus community in discussions about how information technology impacts and enables our progress. We'll continue to analyze and refine our understanding of assets and operations. The Phase One data collection conclusion opens the second chapter of our assessment and transformation process.

**Critical questions for Phase Two**

UCF faces several big questions:

- How do we organize IT?
- How do we fund IT?
- What services are in the common good of the institution?

While answering these questions, we'll focus on delivering the Knight Vision program, enhancing information security, and improving the service quality of IT services.

We'll also continue to simplify our operations by reducing unnecessary duplication of core IT services, such as data networking, voice telecommunications, DHCP, DNS, LDAP, and electronic mail. The goal by year's end is to make policy choices informed and refined through an inclusive and collaborative community process. Dr. Henry Glaspie joins the Office of the CIO in September to help facilitate this community dialog as the Deputy CIO for Planning and Operations.

**Recommended Action:**

N/A

**Alternatives to Decision:**

N/A

**Fiscal Impact and Source of Funding:**

N/A

**Authority for Board of Trustees Action:**

Specific trustee request.

---

**Contract Reviewed/Approved by General Counsel** ☐ N/A ☒

**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☒

**Submitted by:**

Matthew Hall, Vice President for Information Technology and Chief Information Officer

**Supporting Documentation:**

*Note that the Executive Summary IT @ UCF Assess and Transform Phase One is provided as Attachment A in DISC-1.*

**Facilitators/Presenters:**

Matthew Hall, Vice President for Information Technology and Chief Information Officer

**Board of Trustees**  
**Facilities and Infrastructure Committee | September 22, 2021**

**FACC-1: Razing of Building (Trailer) 541**

---

☐ **Information**☐ **Discussion**☒ **Action**

**Meeting Date for Upcoming Action:**     September 23, 2021

**Purpose and Issues to be Considered:**

This memorandum is a request to raze Building 541.

**Background Information:**

Building 541 is a complex of trailers installed in 2010. The complex has since deteriorated to the point where it requires significant maintenance costs (approximately \$16,000 annually). It is owned by Business Services and has been leased to Academic Affairs. As an auxiliary-owned structure, it was not included (at BOG's direction) in UCF's recent Educational Plant Survey. The complex has several offices, a classroom, and a performance practice space, which have all been relocated to suitable existing spaces on campus. The College of Arts and Humanities and Space Administration were involved in locating the alternate space and take no exception to this request.

**Recommended Action:**

The Board should approve the razing of this building.

**Alternatives to Decision:**

Deny razing, and direct Business Services to find an alternate use for the building.

**Fiscal Impact and Source of Funding:**

E&G Carryforward funding has been allocated for the demolition of the complex, in the amount of approximately \$60,000 (disconnecting utilities, haul-off and demolition, site restoration). Once the complex is razed, the University will save approximately \$16,000 annually in maintenance costs, and Academic Affairs will save \$63,768.75 in annual rent.

Should the complex not be razed, the University will continue spending \$16,000+ annually in maintenance costs, and Business Services will have to find a new purpose/tenant for the complex.

**Authority for Board of Trustees Action:**

UCF BOT Resolution on Presidential Authority (5)(f).

---

**Contract Reviewed/Approved by General Counsel**   ☐ **N/A**   ☒

**Committee Chair or Chair of the Board has approved adding this item to the agenda**   ☒

**Submitted by:**

Jon Varnell, Vice President for Facilities and Business Operations

**Supporting Documentation:**





# Board of Trustees

## Agenda Memo

Attachment A: Razing of Building 541, approved by President Cartwright on 7/30/21.

**Facilitators/Presenters:**

Jon Varnell, Vice President for Facilities and Business Operations

Duane Siemen, Assistant Vice President for Facilities Operations

To: Alexander Cartwright, President, University of Central Florida

From: Gerald Hector, Senior Vice President for Administration and Finance  
Misty Shepherd, Interim Vice President and Chief Operating Officer  
Duane Siemen, Interim Associate Vice President for Facilities and Safety

RE: Razing of building (trailer) 541

Date: July 22, 2021

President Cartwright,

This letter is a request the razing building 541. This “building” is actually a trailer complex, see pictures below. Per Board of Governor (BOG) definitions, this trailer complex is considered a structure with a roof, which qualifies it as a “building”. However, it is owned by UCF Business Services and leased to Academic Affairs, so as an auxiliary owned structure it was not included (by BOG direction) in our recent Educational Plant Survey. The trailer complex was installed in 2010, and it has deteriorated to the point where it has significant maintenance costs. The structure currently has a number of offices, a classroom, and a performance practice space. The offices and classroom will be replaced in Trevor Colbourn Hall, and the performance practice space will be relocated to an existing space on campus that is suitable for the same use. Space Administration takes no exception to this request.

Per Board of Governor’s Regulation 9.004 “Razing of Buildings” (<https://www.flbog.edu/wp-content/uploads/9-004-Razing-of-Buildings.pdf>), each university Board of Trustees has the authority to raze buildings, and Educational Plant Surveys are only required for buildings with a value exceeding \$1,000,000. Additionally, UCF Regulation 4.008 “Razing of Building” (<https://www.flbog.edu/wp-content/uploads/9-004-Razing-of-Buildings.pdf>) states “For buildings whose gross area is 5,000 square feet or greater, razing or disposition shall require the authorization of the University Board of Trustees upon the recommendation of the President.” This trailer complex is 5,376 square feet and therefore it will require your recommendation for razing, and the BOT’s approval.

By signing below, you are stating your approval to raze building 541.

Alexander Cartwright  Digitally signed by Alexander Cartwright  
Date: 2021.07.30 09:40:00 -04'00'

---

Alexander Cartwright, President, University of Central Florida



**Board of Trustees**  
**Facilities and Infrastructure Committee | September 22, 2021**

### **FACC-2: Army Sublease of OTC 700**

---

☐ Information

☐ Discussion

☒ Action

**Meeting Date for Upcoming Action:**     September 23, 2021

#### **Purpose and Issues to be Considered:**

This sublease is in furtherance of our strategic partnership with the Department of Defense (DOD). OTC 700/701, located at 2423 Research Parkway, Orlando, FL 32826, is a Foundation building, which UCF leases pursuant to that certain Master Lease Agreement dated July 1, 2015, as amended. OTC 700/701 is currently occupied by the Army, who works closely with IST on modeling and simulation research projects.

The term of the lease is one year, with 10 one-year options. This term is required by the Army.

#### **Background Information:**

The Army has fully occupied OTC 700/701 for approximately 20 years. UCF does not have a presence at this location. Originally, the Army occupied the space through a research grant. However, in 2019, there was a directive from the DOD that all space must be occupied pursuant to a formal lease. Hence, UCF and the Army entered into a Sublease for a term of one year, which was later extended for an additional year. The Army then advised they could no longer extend the current lease; due to the cost of the space, it had to formally be put out for public bid. UCF was subsequently awarded the bid and began lease negotiations in June 2021. The current lease expired June 30, 2021 and the Army cannot pay rent until the new lease is in place.

The Army recently updated their lease template, however, this sublease contains substantially the same terms as the other leases held by the Army for Partnerships II, III, IV and V, which were previously approved by this Board.

#### **Recommended Action:**

The Board should approve this sublease.

#### **Alternatives to Decision:**

The Board could modify the terms of the sublease.

#### **Fiscal Impact and Source of Funding:**

The Army will be making lease payments to UCF, and UCF will forward them to the Foundation as follows: \$881,767.04 / year (approximately \$8,817,670 over the 10-year term)

#### **Authority for Board of Trustees Action:**

UCF BOT Resolution on Presidential Authority (5)(f).  
UCF Regulation 7.203 Real Property Leasing

---

**Contract Reviewed/Approved by General Counsel**   ☒ N/A   ☐



**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☒

**Submitted by:**

Jon Varnell, Vice President for Facilities and Business Operations  
Duane Siemen, Assistant Vice President for Facilities Operations

**Supporting Documentation:**

Attachment A: Contract Summary Form – OTC 700 Sublease

**Facilitators/Presenters:**

Duane Siemen, Assistant Vice President for Facilities Operations

**Contract Summary Form**

<b>Purpose/Background</b>	<p>OTC 700/701, located at 2423 Research Parkway, Orlando, FL 32826, is owned by the UCF Foundation and UCF leases it pursuant that certain Master Lease Agreement dated July 1, 2015, as amended.</p> <p>The Army has fully occupied OTC 700/701 for approximately 20 years. UCF does not have a presence at this location. Originally, the Army occupied the space though a research grant. However, in 2019, there was a directive from the DOD that all space must be occupied pursuant to a formal lease. UCF and the Army then entered into a Sublease for a term of 1 year, which was later extended for an additional year. The Army then advised they could no longer extend the current lease, and due to the cost of the space, it had to formally be put out for public bid. UCF was subsequently awarded the bid and began lease negotiations in June 2021. The current lease expired June 30, 2021.</p>
<b>Parties</b>	<p>University of Central Florida Board of Trustees (UCF) And The United States of America (Government)</p>
<b>Term</b>	<p>Begins (retroactively) on July 1, 2021. One year. Ten one-year options to renew.</p>
<b>Obligations of UCF</b>	<p>Common area maintenance (this is passed through and performed by UCF Foundation's property manager). Responsible for maintenance and repair of entire premises. Provide onsite building supervisor or local representative. Provide parking for 145 exclusive spaces within the fence, 120 non-exclusive spaces outside of the fence.</p>
<b>Obligations of other party</b>	<p>Return the Premises to its original state at expiration of the term, ordinary wear and tear excepted.</p>
<b>Financial terms</b>	<p>\$881,767.04/year @ rate of \$73,480.59 per month, in arrears (inclusive of CAM, Rent, and Utilities).</p>
<b>Termination rights</b>	<p>Government may terminate this Sublease, in whole or in parts, at any time effective after June 30, 2022, by providing not less than ninety (90) days' prior written notice to UCF. Government may also terminate for default by UCF.</p>
<b>Additional terms</b>	<p>Terms of the Master Lease flow through to the Government. In the event of inconsistency, the terms of the Master Lease control.</p> <p>Government has the right to perform renovations on the premises.</p>

### Contract Summary Form

	Government has the right to progressive occupancy at prorata cost of rent.
<b>Link to agreement</b>	<a href="https://bot.ucf.edu/wp-content/uploads/sites/5/2021/09/OTC700-Lease-and-Exhibits-REDACTED.pdf">https://bot.ucf.edu/wp-content/uploads/sites/5/2021/09/OTC700-Lease-and-Exhibits-REDACTED.pdf</a>

**Board of Trustees**  
**Facilities and Infrastructure Committee | September 22, 2021**

### **DISC-3: 2021-22 Fixed Capital Outlay Budget**

---

☐ Information
 ☒ Discussion
 ☐ Action

**Meeting Date for Upcoming Action: September 23, 2021**

---

#### **Purpose and Issues to be Considered:**

Review and take action on the proposed 2021-22 Fixed Capital Outlay Budget (FCO Budget) (Attachment A). Pursuant to Florida Statute 1013.61, *Annual Capital Outlay Budget*, each university's Board of Trustees must adopt an annual capital outlay budget that designates proposed expenditures by project. The university Board of Trustees-ratified FCO Budget must be submitted to the Board of Governors by October 1, 2021.

#### **Background Information:**

Board of Trustees approval is required to proceed with projects listed on the FCO Budget. Project plans and the overall budget may be amended mid-year in accordance with Board of Governors Regulation 14.003(4) and the university's internal policies and procedures.

The FCO Budget has been prepared in accordance with Board of Governors Regulation 14.003, *Fixed Capital Outlay Projects – University Budgeting Procedures*, and related instructions, guidelines, and standard formats. The Board of Governors also requires universities to obtain written certification of the FCO Budget, the university's operating budget and carryforward expenditure plan. The certification is to be signed by the President, Chief Financial Officer, and Board of Trustees Chair. It is presented as Attachment D with the 2021-22 Carryforward Spending Plan (BUDC-1).

New projects and significant cost increases from 2020-21 to 2021-22 include:

#### Minor Carryforward (CF) Projects:

Millican Hall HVAC (cost increase)	\$ 500,000
Business Administration I - roof membrane replacement	750,000

#### State Appropriated Projects:

Performing Arts Complex Phase II	2,750,000
----------------------------------	-----------

#### Non-Appropriated Projects:

HVAC renovations to prevent the spread of COVID-19	18,400,000
Student Union roof and building envelope repair	2,447,302
	\$ 24,847,302

Refer to Attachment B *Fixed Capital Outlay Budget Guide* for additional background.

#### **Recommended Action:**

For discussion only.



### Alternatives to Decision:

For discussion only.

### Fiscal Impact and Source of Funding:

The 2021-22 Fixed Capital Outlay Budget represents a one-year project plan from all sources of funding including:

1. Education and General operating funds and carryforward as represented in the university's operating budget and carryforward plans
2. Non-appropriated funds, such as auxiliary funds and contracts and grants
3. State appropriated funds designated for capital purposes, such as Public Education Capital Outlay (PECO) and Capital Improvement Trust Funds (CITF)

The table below represents a summary of 2021-22 estimated expenditures by funding source. State funding and federal HEERF funds account for approximately 90% of planned expenditures.

#### 2021-22 Estimated Expenditures by Funding Source

	in millions	
E&G Carryforward and Operating	\$ 16	30%
Capital Improvement Trust Funds (CITF)	10	20%
Public Education Capital Outlay (PECO)	5	10%
Federal HEERF	18	30%
Total state and federal sources	49	90%
Auxiliary, donations, and activity and service fees	4	10%
Total all sources	\$ 53	100%

### Authority for Board of Trustees Action:

N/A

Contract Reviewed/Approved by General Counsel ☐ N/A ☒

Committee Chair or Chair of the Board has approved adding this item to the agenda ☒

### Submitted by:

Gerald Hector, Senior Vice President for Administration and Finance

### Supporting Documentation:

Attachment A: 2021-22 Fixed Capital Outlay Budget

Attachment B: Fixed Capital Outlay Budget Guide

Attachment C: Capital Projects Funding Certification Form

### Facilitators/Presenters:

Gerald Hector, Senior Vice President for Administration and Finance

Jon Varnell, Vice President for Facilities and Business Operations



Attachment A

University of Central Florida

FIXED CAPITAL OUTLAY BUDGET for Fiscal Year 2021-22

(per Section 1013.61, F.S. and Board Reg. 14.003)

CFSP item #	Category	Project Title/Name	Description	Total Project(s) Cost	Funding Sources		Funds Expended to Date	Funds to be Expended this Year	Remaining Balance	Project Timeline		Comments
					Source	Amount				Start Date	Completion Date	
	Education & General (E&G) Operating Projects											
	Consolidated line item of all FCO/capitalized projects funded from E&G operating funds, pursuant to Board regulations 14.003(2)(a) and 9.001. No individual project exceeds \$1M. This is a single line item in both Operating and FCO budgets.			1,000,000	E&G Operating	1,000,000	-	1,000,000	-	Not Applicable		
	Minor Carryforward (CF) Projects											
Consolidated line item of all FCO projects with a cost of less than \$2M funded from E&G CF funds, pursuant to Board regulation 14.003(2)(b). Includes replacement of facilities less than 10,000 gross sf. This is a single line item in both Operating and FCO budgets. For a detailed listing of projects, refer to the E&G Carryforward Spending Plan (CFSP).												
1		Millican Hall HVAC	Upgrade HVAC system, clean, coat and seal ductwork	2,000,000	E&G Carryforward	2,000,000	1,166,964	833,036	-	2018-19	2021-22	Project began in 2020-21 and has encumbrances as of 6/30/21
2		CREOL Building Automation and Control Systems	Replace five different control systems under one native BACnet system	1,248,941	E&G Carryforward	1,248,941	-	1,248,941	-	2020-21	2021-22	
3		Business Administration I - Roof Membrane Replacement	Roof renovation of Business Administration I	750,000	E&G Carryforward	750,000	-	750,000	-	2021-22	2021-22	
		Minor projects funded from E&G in prior years	Projects include: HVAC, building envelope, boiler replacement, fire alarm upgrades, etc.	13,886,600	Prior Year E&G	13,886,600	7,021,449	5,526,180	1,338,971	Not Applicable		These capital projects are in process and were fully-funded as of 6/30/20. New E&G carryforward generated as of 6/30/21 will not be used to fund these projects, therefore they are not reflected on the 2021-22 Carryforward Spending Plan.
	Major Carryforward (CF) Projects											
	Any FCO project funded in whole or in part from CF funds, where total individual FCO project cost exceeds \$2M, pursuant to Board regulation 14.003(2)(c).											
4		Bioscience Building Renovation, Repairs, and Maintenance	HVAC and other system repairs and upgrades	5,000,000	E&G Carryforward	5,000,000	172,567	4,000,000	827,433	2020-21	2022-23	100% construction documents are to be completed within the next couple of months and the project will go out to bid.
5		Chemistry Building Renovation, Repairs, and Maintenance	HVAC and other system repairs and upgrades	5,000,000	E&G Carryforward	5,000,000	-	900,000	4,100,000	2020-21	2023-24	Design contract has been issued and encumbered.
6		Communication and Media Building Roof Replacement	Roof renovation, exterior masonry, and stucco wall repairs	4,500,000	E&G Carryforward	4,500,000	259,230	1,698,810	2,541,960	2020-21	2022-23	Contract has been issued for the glass curtain wall.
	State Appropriated Projects											
	Pursuant to Board Regulation 14.003(12)(d). All FCO projects using funds originally appropriated as FCO funds by the State of Florida, notwithstanding criteria in Board regulation 14.001. Never to be included in the operating budget. Examples, PECO and CITF.											
		Partnership IV and V	Building purchase and renovation for partnership with the Department of Defense	42,000,000	PECO	42,000,000	41,490,732	509,268	-	2017-18	2021-22	Project-specific PECO allocation
		UCF Downtown Academic Building	Design and construction for new building	66,607,243	PECO Auxiliary Donations Prior Year E&G	20,000,000 23,966,988 16,807,317 <u>5,832,938</u> 66,607,243	66,177,696	429,547	-	2016-17	2021-22	Project is in closeout
		WUCF TV Replace Studio Lights	Replace studio lights	327,895	PECO	327,895	327,353	542	-	2018-19	2021-22	Project-specific PECO allocation
		Repair, Maintenance, Renovation, Remodel (Sum of Digits)	Minor projects - repair, maintenance, renovation, remodel, site improvements	5,682,946	PECO	5,682,946	3,082,508	1,883,642	716,795	2017-18	2022-23	PECO funding for RMRR (sum of digits)
		Nicholson School of Communication Roof	Roof recoating	750,000	PECO	750,000	628,882	121,118	-	2018-19	2021-22	PECO funding for RMRR (sum of digits)
		College of Science building HVAC Control System Replacement	Replace HVAC control system for College of Science building	1,528,095	PECO Prior Year E&G	1,061,700 <u>466,395</u> 1,528,095	917,207	610,888	-	2018-19	2021-22	PECO funding for RMRR (sum of digits)
		John Hitt Library Renovation Phase II	Renovation of existing library spaces	40,978,312	CITF	40,978,312	7,412,076	9,007,277	24,558,959	2017-18	2024-25	Project cost as per 2021-22 through 2025-26 Five-Year Capital Improvement Plan (CIP) and Legislative Budget Request
		Performing Arts Complex Phase II	Design of a new Performing Arts Complex on UCF main campus	2,750,000	CITF Donations	2,000,000 <u>750,000</u> 2,750,000	-	1,000,000	1,750,000	2021-22	2022-23	CITF \$2 million represents funding approved by the Board of Governors in June 2021. Total project cost per the 2021-22 through 2025-26 Five-Year Capital Improvement Plan (CIP) and Legislative Budget Request is estimated at \$77,500,000. However, given the high level of uncertainty surrounding future plans and funding, approval is only recommended if design with existing funding secured.
		Burnett School of Biomedical Sciences Controls Upgrade	Upgrade the controls of the Burnett Bio-Medical Sciences Building	999,485	PECO	999,485	-	800,000	199,485	2020-21	2022-23	PECO funding for RMRR (sum of digits)

37

CFSP item #	Category	Project Title/Name	Description	Total Project(s) Cost	Funding Sources		Funds Expended to Date	Funds to be Expended this Year	Remaining Balance	Project Timeline		Comments
					Source	Amount				Start Date	Completion Date	
		Classroom Building 1 - Roof Membrane Replacement	Roof renovation of Classroom Building 1	608,523	PECO	458,523	359,124	249,399	-	2019-20	2021-22	PECO funding for RMRR (sum of digits)
				Prior Year E&G	150,000							
						608,523						
		Business Administration I Replace Fire Alarm System	Replace building fire alarm system	594,825	Prior Year E&G	382,928	312,118	282,707	-	2019-20	2021-22	PECO funding for RMRR (sum of digits)
				PECO	211,897							
						594,825						
	Non-Appropriated Projects											
	Pursuant to Board Regulation 14.003(12)(e). All FCO projects that have not directly or indirectly used funds appropriated by the State. Examples include private donations, athletic revenues, federal grants, housing/parking revenue bonds, etc. For the purposes herein, please assume a threshold of \$5M or more for listing projects individually, otherwise consolidate all individual projects under \$5M into one line item.											
		Downtown Parking Garage	Design and construction for new garage	15,188,162	Auxiliary	15,188,162	15,081,190	106,972	-	2016-17	2021-22	Project is in closeout
		Roth Athletic Center-Interior Buildout	Buildout of addition	9,528,000	Donations	9,528,000	8,281,883	1,246,117	-	2017-18	2021-22	Project is in closeout
	UCF Downtown Site Infrastructure	Infrastructure work to support all Downtown buildings	8,766,713	Auxiliary	8,766,713	8,415,502	351,211	-	2018-19	2021-22	Project is in closeout	
	Center for Emerinq Media Renovation	New classrooms, offices, common areas and bathrooms	5,964,746	Auxiliary	5,964,746	5,883,162	81,584	-	2018-19	2021-22	Project is in closeout	
				Auxiliary	5,686,621							
	Student Union Expansion	Food court renovation and expansion	5,712,474	Activity & Svc Fees	25,853	5,502,248	210,226	-	2016-17	2021-22	Project is in closeout	
					5,712,474							
				Auxiliary	8,358,687							
	Student Union Third Floor	Renovation and expansion	12,858,687	Activity & Svc Fees	4,500,000	12,574,795	283,892	-	2016-17	2021-22	Project is in closeout	
					12,858,687							
	HVAC renovations to prevent the spread of COVID-19 through air filtration systems	Air Quality Improvement Project	18,400,000	Contracts & Grants	18,400,000	-	18,400,000	-	2021-22	2021-22	Consists of 5 HVAC renovations to prevent the spread of COVID. Each project is under \$5m. Funding source is Higher Education Emergency Relief funds (HEERF). Projects approved by the UCF Board of Trustees on June 30, 2021.	
	Individual Projects under \$5M		10,085,819	Auxiliary	5,398,785	6,974,912	1,663,605	1,447,302	Not Applicable		Consists of 7 minor projects	
			Donations	2,191,093								
			Prior Year E&G	25,696								
			Contracts & Grants	22,943								
				Activity & Svc Fees	2,447,302							
					10,085,819							
TOTALS:				\$282,717,466		\$282,717,466	\$192,041,598	\$53,194,963	\$37,480,905			
Notes: Pursuant to Regulation 14.003(3), Fixed Capital Outlay projects do not apply to those projects acquired, constructed, and owned by a Direct Support Organization or under a Public Private Partnership. The Fixed Capital Outlay Budget may be amended, subject to the requirements described in Regulation 14.003(4).												

## Fixed Capital Outlay Budget Guide

The capital planning process consists of several components:

- The **Campus Master Plan** is developed every five years and provides a macro-level vision for major project priorities over a 10-year period, considering the needs identified in the University's **Educational Plant Survey** for new construction and expansion / renovation projects.
- **Facility Condition Assessment Reports** and other building analytics are used for existing structures and deferred maintenance.
- The **Capital Improvement Plan** is developed annually to request state funding for the university's priority major projects; it is informed by other capital planning documents and is a component of the university's state funding request (**Legislative Budget Request**).
- The **Fixed Capital Outlay (FCO) Budget** is developed annually; it is the culmination of these planning documents and serves as a spending plan for the fiscal year.

Florida Statute 1013.61 *Annual Capital Outlay Budget* requires the adoption of a capital outlay budget, which is referred to as the Fixed Capital Outlay (FCO) Budget. This budget is prepared in accordance with Board of Governors Regulation 14.003 *Fixed Capital Outlay Projects – University Budgeting Procedures* and other prescribed instructions, guidelines, and standard formats provided by the Chancellor. The Board of Governors also requires written certification of the FCO Budget by the President, Chief Financial Officer, and Board of Trustees Chair.

FCO projects are defined in Board Regulation 14.001 *Definitions*. They consist of construction that materially extends the life or materially improves functionality of space. The projects must have an expected useful life of 20 years with a project cost of more than \$100,000 (the university's capitalization policy). All projects appropriated by the state as FCO must also be included, regardless of thresholds. Lastly, projects, acquired, constructed, and owned by a Direct Support Organization or under a Public Private Partnership are not applicable and have been omitted from this presentation (Board of Governors Regulation 14.003(3)).

The Board of Governors has provided a template for presenting the FCO budget, including the following:

- **CFSP Item #:** Projects funded from the university's available E&G carryforward balance as of July 1, 2020 are required to be reported on both the University E&G Carryforward Spending Plan – Supplemental Details (Fixed Capital Outlay Plans) and the FCO Budget. This field indicates the project's corresponding line item on the E&G Carryforward Spending Plan. The reporting should be consistent.
- **Category:** Represents the project's major funding source. Categorizing projects with multiple funding sources involves a level of judgement. Individual projects are not split into different funding category rows; therefore, the full project cost is always presented. The template does allow for projects below certain thresholds to be consolidated into single line items depending on the funding source.
- **Total Project Cost:** Anticipated hard costs (construction, furniture, etc.) and soft costs (design, permitting, etc.) to complete a project.
- **Funding Sources:** The FCO Budget includes projects from all funding sources, including both state and non-state. Identified funding sources must be in accordance with state statutes and Board of Governors regulations.
- **Funds Expended to Date:** Actual expenses paid as of the end of the preceding fiscal year.

- **Funds to be Expended this Year:** Projected expenditures through the end of the current fiscal year, excluding encumbrances. These amounts represent fiscal year spending authority if approved by the Board of Trustees and the Board of Governors.
- **Project Timeline:** Estimate of project start and completion dates by fiscal year.

Other related processes and procedures include:

- **Capital Project Certification:** The UCF Board of Trustees *Capital Projects Funding Policy* requires certification to be completed and signed by university senior leadership for projects exceeding \$2 million.
- **Mid-Year Amendments:** Board of Governors Regulation 14.003 *Fixed Capital Outlay Projects – University Budgeting Procedures* and the UCF Board of Trustees Policy BOT-4 *Delegation of Authority to the President* provide guidance for mid-year amendment procedures.
- **Mid-Year Updates to the Board of Trustees:** UCF Policy 3-211 *University Budget Process* provides guidance for mid-year updates of budget to actuals and projections to the Board of Trustees.



## Capital Projects Funding Certification Form

This form is required as a condition for approval by the Finance and Facilities Committee and the Board of Trustees.

Project name/description: Replace the Student Union roof and repair the building envelope

Funding source(s): Activity and Service Fee \$2,500,000

This is to certify that the above capital project which exceeds \$2 million has been reviewed and approved and the type of funding for the project is authorized by state law and Board of Governors Regulations.

Alexander  
Cartwright

President

Digitally signed by Alexander  
Cartwright  
Date: 2021.09.09 16:48:15 -04'00'

9/9/21

Date

A large, stylized handwritten signature in black ink, appearing to read 'A. Cartwright', is written over a horizontal line.

Senior Vice President for Administration and Finance

8/31/2021

Date

Youndy C  
Cook

Interim Vice President and General Counsel

Digitally signed by  
Youndy C. Cook  
Date: 2021.09.07  
21:35:47 -04'00'

Date

**Board of Trustees**  
**Facilities and Infrastructure Committee | September 22, 2021**

### DISC-4: Deferred Maintenance

---

☐ Information

☒ Discussion

☐ Action

**Meeting Date for Upcoming Action:** \_\_\_\_\_

**Purpose and Issues to be Considered:**

This item updates the Board on the progress associated with the university's deferred maintenance/capital reserves program. Details on the approach and methods to this request and associated timeline for completion will be included. This program directly supports the 2020-21 Presidential goal for the research excellence by providing a systemic and holistic plan for facilities investment.

**Background Information:**

At the March 13, 2019, Board of Trustees meeting, the use of \$20M in E&G Carryforward Funds for deferred maintenance projects was approved. At the June 30, 2021 Board of Trustees meeting, the Trustees approved an amended 5-Year Capital Improvement Plan which prioritizes renovation and remodeling projects. At the June 30, 2021 meeting, it was also confirmed that a comprehensive list of the university's existing assets, including capital renewal and deferred maintenance needs, would be complete in the Fall.

Work on the comprehensive and holistic list of university facilities and their capital renewal / deferred maintenance needs is underway. Attachment A, the "Comprehensive List of University Assets", is a draft of the facilities data that includes the building number, building name, building gross square feet (GSF), construction year, facilities critical need index (FCNI), annual operating expense, current replacement value (CRV), 10-year funding needs, priority, responsible division, and funding source for each UCF owned facility. This draft data will continue to be updated using third party (RS Means, Gordian/Sightlines) and internal resources, and is presented for discussion.

**Recommended Action:**

For information only.

**Alternatives to Decision:**

For information only.

**Fiscal Impact and Source of Funding:**

For information only.

**Authority for Board of Trustees Action:**

N/A

---

**Contract Reviewed/Approved by General Counsel** ☐ N/A ☒



# Board of Trustees

## Agenda Memo

**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☒

**Submitted by:**

Jon Varnell, Vice President for Facilities and Business Operations

**Supporting Documentation:**

Attachment A: Comprehensive List of University Assets

**Facilitators/Presenters:**

Jon Varnell, Vice President for Facilities and Business Operations

Duane Siemen, Assistant Vice President for Facilities Operations

Site Name	Building Number	Building Name	Construction Year	GSF	Annual OpEx	CRV	10-Year Needs	FCNI	Ranking	Owner	Funding Source
UCF MAIN CAMPUS	1	MILLICAN HALL	1970	87,742		\$ 39,887,460	\$ 13,433,338	0.34	4	F&S	E&G
UCF MAIN CAMPUS	2	JOHN C. HITT LIBRARY	1968	251,282		\$ 103,276,400	\$ 27,412,067	0.27	3	F&S	E&G
UCF MAIN CAMPUS	3	UTILITY BUILDING I	1967	14,420		\$ 6,297,218	\$ 1,360,646	0.22	3	F&S	E&G/Aux
UCF MAIN CAMPUS	5	CHEMISTRY BUILDING	1967	49,073		\$ 28,819,808	\$ 13,587,441	0.47	4	F&S	E&G
UCF MAIN CAMPUS	6	THEATRE	1967	29,469		\$ 15,040,000	\$ 3,928,026	0.26	3	F&S	E&G
UCF MAIN CAMPUS	8	VOLUSIA HALL	1967	24,456		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	9	LAKE HALL	1967	24,456		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	10	OSCEOLA HALL	1967	24,456		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	11	POLK HALL	1967	24,456		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	12	MATHEMATICAL SCIENCES BUILDING	1969	106,523		\$ 41,525,042	\$ 16,977,469	0.41	4	F&S	E&G
UCF MAIN CAMPUS	13	TECHNOLOGY COMMONS I	1969	10,779		\$ 5,264,454	\$ 1,193,362	0.23	3	F&S	E&G
UCF MAIN CAMPUS	14	HOWARD PHILLIPS HALL	1968	64,619		\$ 26,117,951	\$ 11,298,521	0.43	4	F&S	E&G
UCF MAIN CAMPUS	19	REHEARSAL HALL	1973	10,743		\$ 5,502,315	\$ 1,179,526	0.21	3	F&S	E&G
UCF MAIN CAMPUS	20	BIOLOGICAL SCIENCES BUILDING	1974	116,607		\$ 64,772,397	\$ 20,977,413	0.32	4	F&S	E&G
UCF MAIN CAMPUS	21	EDUCATIONAL COMPLEX & GYM	1976	110,272		\$ 46,284,295	\$ 5,605,211	0.12	2	F&S	E&G
UCF MAIN CAMPUS	22	PRINT SHOP	1975	12,515		\$ 14,316,386	\$ 1,780,219	0.12	2	F&S	E&G
UCF MAIN CAMPUS	24	CREATIVE SCHOOL FOR CHILDREN 1	1975	5,751		\$ 72,703,130	\$ 11,491,420	0.16	2	SDES	Auxiliary
UCF MAIN CAMPUS	25	RECREATION SUPPORT BUILDING	1978	3,025		\$ 2,993,593	\$ 513,105	0.17	2	RWC	RWC
UCF MAIN CAMPUS	26	JOHN T. WASHINGTON CENTER	1979	59,071		\$ 46,864,716	\$ 6,554,263	0.14	2	Business Services	Auxiliary
UCF MAIN CAMPUS	27	COUNSELING & PSYCHOLOGICAL SERVICES	1979	15,250		\$ 3,699,044	\$ 451,351	0.12	2	SDES	Auxiliary
UCF MAIN CAMPUS	28	CREATIVE SCHOOL II	1994	3,627		\$ 3,800,694	\$ 425,862	0.11	2	SDES	Auxiliary
UCF MAIN CAMPUS	29	TECHNOLOGY COMMONS II	1981	33,370		\$ 14,316,386	\$ 1,780,219	0.12	2	F&S	E&G
UCF MAIN CAMPUS	30	BREVARD HALL	1980	27,926		\$ 72,703,130	\$ 11,491,420	0.16	2	SDES	Auxiliary
UCF MAIN CAMPUS	31	ORANGE HALL	1980	37,241		\$ 2,993,593	\$ 513,105	0.17	2	SDES	Auxiliary
UCF MAIN CAMPUS	32	SEMINOLE HALL	1980	37,241		\$ 22,358,000	\$ 4,385,370	0.20	2	SDES	Auxiliary
UCF MAIN CAMPUS	33	LIBRA COMMUNITY CENTER	1980	4,698		\$ 2,835,000	\$ 502,765	0.18	2	SDES	Auxiliary
UCF MAIN CAMPUS	35	BIKE STORAGE 1	1980	840		TBD	TBD	TBD		F&S	Auxiliary
UCF MAIN CAMPUS	36	OUTDOOR STUDY PAVILION	1980	330		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	40	ENGINEERING I	1984	130,885		\$ 72,703,130	\$ 11,491,420	0.16	2	F&S	E&G
UCF MAIN CAMPUS	41	UTILITY BUILDING 4	1982	96		\$ 2,993,593	\$ 513,105	0.17	2	F&S	E&G/Aux
UCF MAIN CAMPUS	44	SIEMENS ENERGY CENTER	1985	10,932		\$ 2,993,593	\$ 513,105	0.17	2	F&S	E&G
UCF MAIN CAMPUS	45	BUSINESS ADMINISTRATION I	1988	121,074		\$ 46,864,716	\$ 6,554,263	0.14	2	F&S	E&G
UCF MAIN CAMPUS	47	UTILITY BUILDING 5	1967	1,432		\$ 3,800,694	\$ 425,862	0.11	2	F&S	E&G/Aux
UCF MAIN CAMPUS	48	LAB & ENVIRONMENTAL SUPPORT	1988	8,240		\$ 3,699,044	\$ 451,351	0.12	2	F&S	E&G
UCF MAIN CAMPUS	49	EMERGENCY OPERATION CENTER	1989	7,043		\$ 3,800,694	\$ 425,862	0.11	2	F&S	E&G
UCF MAIN CAMPUS	50	ADDITION FINANCIAL ARENA	1990	370,773		TBD	TBD	TBD		F&S	Convocation Corp
UCF MAIN CAMPUS	51	VISUAL ARTS BUILDING	1990	85,000		\$ 33,704,000	\$ 6,047,970	0.18	2	F&S	E&G
UCF MAIN CAMPUS	52	STUDENT UNION	1995	174,049		\$ 72,897,281	\$ 13,524,756	0.19	2	SDES	Auxiliary
UCF MAIN CAMPUS	53	CREOL BUILDING	1995	124,977		\$ 63,562,762	\$ 7,929,863	0.12	2	F&S	E&G
UCF MAIN CAMPUS	54	COLLEGE OF SCIENCES BUILDING	1995	54,644		\$ 22,358,000	\$ 4,385,370	0.20	2	F&S	E&G
UCF MAIN CAMPUS	55	LAKE CLAIRE BUILDING 55	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	56	LAKE CLAIRE BUILDING 56	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	57	LAKE CLAIRE BUILDING 57	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	58	LAKE CLAIRE BUILDING 58	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	59	LAKE CLAIRE BUILDING 59	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	60	LAKE CLAIRE BUILDING 60	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	61	LAKE CLAIRE BUILDING 61	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	62	LAKE CLAIRE BUILDING 62	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	63	LAKE CLAIRE BUILDING 63	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	64	LAKE CLAIRE BUILDING 64	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary



UCF MAIN CAMPUS	65	LAKE CLAIRE BUILDING 65	1993	3,788		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	66	LAKE CLAIRE BUILDING 66	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	67	LAKE CLAIRE BUILDING 67	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	68	LAKE CLAIRE BUILDING 68	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	69	LAKE CLAIRE BUILDING 69	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	70	LAKE CLAIRE BUILDING 70	1993	14,652		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	71	BARBARA YING CENTER	1995	5,789		\$ 2,835,000	\$ 502,765	0.18	2	F&S	E&G
UCF MAIN CAMPUS	72	UTILITY BUILDING 2	1995	11,500		\$ 5,267,000	\$ 354,727	0.07	1	F&S	E&G/Aux
UCF MAIN CAMPUS	73	HOUSING ADMINISTRATION BLDG	1997	6,675		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	74	ROBINSON OBSERVATORY	1995	2,070		\$ 1,010,401	\$ 66,646	0.07	1	F&S	E&G
UCF MAIN CAMPUS	75	NICHOLSON SCHOOL OF COMM. & MEDIA	1996	81,576		\$ 32,251,512	\$ 3,593,302	0.11	2	F&S	E&G
UCF MAIN CAMPUS	76	ENGINE RESEARCH LAB	1995	3,569		\$ 1,013,451	\$ 155,681	0.15	2	F&S	E&G
UCF MAIN CAMPUS	77	WAYNE DENSCH SPORTS CENTER	2000	45,330		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	78	PARKING GARAGE I	1997	387,638		TBD	TBD	TBD		Business Services	Auxiliary
UCF MAIN CAMPUS	79	CLASSROOM BUILDING I	1998	99,380		\$ 38,901,455	\$ 4,483,601	0.12	2	F&S	E&G
UCF MAIN CAMPUS	80	HEALTH SCIENCES I	1997	95,165		\$ 36,927,412	\$ 5,794,842	0.16	2	F&S	E&G
UCF MAIN CAMPUS	81	BARBARA YING CENTER - CMMS	2001	23,685		\$ 11,205,000	\$ 1,849,562	0.17	2	F&S	E&G
UCF MAIN CAMPUS	82	JOHN EULIANO PARK	1999	27,921		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	83	PARKING GARAGE C	1997	584,696		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	84	SUMTER HALL	1997	59,200		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	85	CITRUS HALL	1997	37,100		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	86	FLAGLER HALL	1997	59,200		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	87	COLLEGE OF ARTS & HUMANITIES	1998	12,243		\$ 6,088,000	\$ 868,876	0.14	2	F&S	E&G
UCF MAIN CAMPUS	88	RECREATION AND WELLNESS CNTR	2000	156,111		TBD	TBD	TBD		RWC	RWC
UCF MAIN CAMPUS	89	PARKING GARAGE B	1999	387,638		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	90	HEALTH SCIENCES II	2000	61,904		\$ 35,677,117	\$ 6,540,596	0.18	2	F&S	E&G
UCF MAIN CAMPUS	91	ENGINEERING II	1999	105,545		\$ 60,157,487	\$ 6,324,220	0.11	2	F&S	E&G
UCF MAIN CAMPUS	92	BIOLOGY FIELD RESEARCH CENTER	1999	8,000		\$ 5,624,295	\$ 106,609	0.02	1	F&S	E&G
UCF MAIN CAMPUS	93	TEACHING ACADEMY	2001	68,094		\$ 25,636,130	\$ 3,445,833	0.13	2	F&S	E&G
UCF MAIN CAMPUS	94	BUSINESS ADMINISTRATION II	2002	60,809		\$ 21,044,600	\$ 2,543,861	0.12	2	F&S	E&G
UCF MAIN CAMPUS	95	BURNETT HONORS COLLEGE	2001	22,220		\$ 9,839,720	\$ 1,230,243	0.13	2	F&S	E&G
UCF MAIN CAMPUS	96	DUKE ENERGY UNIVERSITY WELCOME CENTER	2003	18,717		\$ 9,109,873	\$ 2,095,628	0.23	3	F&S	E&G
UCF MAIN CAMPUS	97	PARKING GARAGE D	2001	387,638		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	98	CLASSROOM BUILDING II	2012	79,998		\$ 32,436,515	\$ 1,037,830	0.03	1	F&S	E&G
UCF MAIN CAMPUS	99	PSYCHOLOGY BUILDING	2004	76,257		\$ 30,919,897	\$ 3,092,387	0.10	1	F&S	E&G
UCF MAIN CAMPUS	100	BURNETT HOUSE	1997	14,393		\$ 4,620,000	\$ 1,667,889	0.36	4	F&S	E&G/DSO
UCF MAIN CAMPUS	101	NIKE BUILDING 101	2000	38,686		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	102	NIKE BUILDING 102	2000	42,731		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	103	NIKE BUILDING 103	2000	41,617		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	104	NIKE BUILDING 104	2000	53,130		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	105	NIKE BUILDING 105	2000	4,856		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	106	NIKE BUILDING 106	2000	53,130		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	107	NIKE BUILDING 107	2000	4,856		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	108	HERCULES BUILDING 108	2001	38,686		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	109	HERCULES BUILDING 109	2001	42,731		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	110	HERCULES BUILDING 110	2001	41,617		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	111	HERCULES BUILDING 111	2001	53,130		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	112	HERCULES BUILDING 112	2001	4,856		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	113	HERCULES BUILDING 113	2001	53,130		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	114	HERCULES BUILDING 114	2001	4,856		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	115	ACADEMIC VILLAGES MAIL CENTER	2001	961		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	116	L3HARRIS ENGINEERING CENTER	2003	113,866		\$ 44,220,800	\$ 5,270,934	0.12	2	F&S	E&G
UCF MAIN CAMPUS	117	ARA DRIVE RESEARCH FACILITY	2003	2,720		TBD	TBD	TBD		F&S	E&G

UCF MAIN CAMPUS	118	LEISURE POOL SERVICES	2004	5,326		TBD	TBD	TBD		RWC	RWC
UCF MAIN CAMPUS	119	PERFORMING ARTS CENTER	2009	83,670		\$ 31,383,421	\$ 2,248,182	0.07	1	F&S	E&G
UCF MAIN CAMPUS	120	RESEARCH I	2017	105,775		\$ 60,288,615	\$ 1,376,251	0.02	1	F&S	E&G
UCF MAIN CAMPUS	121	PHYSICAL SCIENCES BUILDING	2008	128,887		\$ 66,342,000	\$ 6,523,562	0.10	1	F&S	E&G
UCF MAIN CAMPUS	122	MORGRIDGE INT'L READING CENTER	2010	16,726		\$ 11,244,523	\$ 584,147	0.05	1	F&S	E&G
UCF MAIN CAMPUS	123	TREVOR COLBOURN HALL	2017	136,786		\$ 62,182,355	\$ 1,669,627	0.03	1	F&S	E&G
UCF MAIN CAMPUS	124	BIO TRANSGENIC GREENHOUSE	2005	6,111		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	126	FAIRWINDS ALUMNI CENTER	2005	26,953		TBD	TBD	TBD		F&S	E&G/Aux
UCF MAIN CAMPUS	127	HEALTH CENTER	2005	58,801		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	128	NICHOLSON FIELD HOUSE	2005	81,337		TBD	TBD	TBD		F&S	Health Center
UCF MAIN CAMPUS	129	TOWER 1	2005	200,933		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	130	TOWER 2	2005	200,933		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	131	PARKING GARAGE G	1999	233,617		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	132	TOWER 3	2006	187,647		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	133	TOWER 4	2006	200,933		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	134	PARKING GARAGE E	2007	233,617		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	135	UCF FOOTBALL STADIUM	2007	76,527		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	136	WD CENTER FOR STUDENT-ATHLETE LEADERSHIP	2015	21,657		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	137	KNIGHTS PLAZA	2007	31,666		TBD	TBD	TBD		F&S	Convocation Corp
UCF MAIN CAMPUS	138	POLLO TROPICAL RESTAURANT	2016	3,500		TBD	TBD	TBD		JTWC	Business Services
UCF MAIN CAMPUS	139	UCF GLOBAL	2015	54,892		\$ 22,828,557	\$ 740,191	0.03	1	F&S	E&G
UCF MAIN CAMPUS	140	CAREER SERV & EXP LEARNING	2009	27,000		\$ 12,491,769	\$ 869,118	0.07	1	F&S	E&G
UCF MAIN CAMPUS	141	PARKING GARAGE F	2008	387,638		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	142	TRACK/SOCCER STADIUM	2011	7,607		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	143	DISTRICT ENERGY PLANT IV	2018	10,590		\$ 3,338,186	\$ 112,652	0.03	1	F&S	E&G/Aux
UCF MAIN CAMPUS	147	PARKING GARAGE A	2007	487,433		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	150	PUBLIC SAFETY BUILDING	2009	36,240		\$ 16,791,564	\$ 2,249,335	0.13	2	F&S	E&G
UCF MAIN CAMPUS	151	PARKING GARAGE H	2011	400,200		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	152	AMPAC RESEARCH FACILITY	2008	7,432		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	153	VISITOR AND PARKING INF.	2009	2,260		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	154	MAE/OM LABORATORY	2011	10,692		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	156	NEPTUNE BUILDING 156	2012	60,088		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	157	NEPTUNE BUILDING 157	2012	65,359		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	158	NEPTUNE BUILDING 158	2012	83,379		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	159	HOUSING ADMINISTRATIVE SERVICES	2012	12,769		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	160	LIBRA GARAGE	2013	345,624		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	161	ARBORETUM GREENHOUSE	2015	1,057		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	162	FACILITY SUPPORT BUILDING	2017	4,000		\$ 705,000	\$ 1,053	0.00	1	F&S	E&G
UCF MAIN CAMPUS	163	BAND PRACTICE FACILITY	2016	11,305		\$ 1,781,925	\$ 107,467	0.06	1	F&S	E&G
UCF MAIN CAMPUS	165	ROTH ATHLETIC CENTER	0000	37,288		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	301	WATER TOWER	1967	79		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	302	LYNX TRANSIT STATION	1998	3,559		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	303	ELECTRIC SUBSTATION 1	1968	2,615		N/A	N/A	N/A		Duke	N/A
UCF MAIN CAMPUS	304	SOUTH TELECOM SWITCH BUILDING	1999	742		\$ 439,128	\$ 138,137	0.31	4	F&S	Auxiliary
UCF MAIN CAMPUS	305	HOUSING WATER HEATER BUILDING	1999	1,073		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	306	ELECTRIC SUBSTATION 2	1999	4,231		N/A	N/A	N/A		Duke	N/A
UCF MAIN CAMPUS	307	UTILITY BUILDING 6	2001	1,656		\$ 469,623	\$ 128,619	0.27	3	F&S	E&G/Aux
UCF MAIN CAMPUS	308	WUCF ANTENNA TOWER	2003	360		TBD	TBD	TBD		WUCF	Auxiliary
UCF MAIN CAMPUS	310	KIOSK	1985	283		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	311	LAKE CLAIRE RESTROOM BLDG	1973	386		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	312	UTILITY BUILDING 7	1977	163		TBD	TBD	TBD		F&S	Auxiliary
UCF MAIN CAMPUS	317	RECREATION SRVCS. SOCCER FIELD	2008	400		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	318	RECREATION SERVICE PAVILION	2008	504		N/A	N/A	N/A		RWC	RWC

UCF MAIN CAMPUS	319	ENGINEERING RESEARCH PAVILION	1981	1,250		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	320	RECREATION SRVCS FIELD RESTRM	2008	2,290		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	321	RECREATION SRVCS. FIELD MAINT.	2008	3,918		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	322	EH&S STORAGE	1992	207		N/A	N/A	N/A		F&S	E&G
UCF MAIN CAMPUS	323	FACILITIES & SAFETY STORAGE	1992	207		N/A	N/A	N/A		F&S	E&G
UCF MAIN CAMPUS	324	FACILITIES & SAFETY BULK STORAGE	1992	207		N/A	N/A	N/A		F&S	E&G
UCF MAIN CAMPUS	326	COMMUNICATION STORAGE SHED	2001	3,600		N/A	N/A	N/A		N/A	E&G
UCF MAIN CAMPUS	327	RECYCLING CENTER	1973	3,600		N/A	N/A	N/A		F&S	E&G
UCF MAIN CAMPUS	328	MASTER LIFT STATION	2008	933		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	329	TIMOTHY R. NEWMAN PAVILION	2008	2,961		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	330	FOOD SERV STORAGE	0000	450		N/A	N/A	N/A		N/A	E&G
UCF MAIN CAMPUS	331	WEKIVA PAVILION	2011	600		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	332	SUWANNEE PAVILION	2011	2,750		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	333	LAKE CLAIRE GAZEBO	2011	144		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	334	LAKE CLAIRE BOATHOUSE	2011	3,600		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	335	ECON PAVILION	2011	600		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	336	LAKE CLAIRE UTILITY	2011	700		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	337	BIOLOGY FIELD RESEARCH SHED	0000	1		N/A	N/A	N/A		N/A	E&G
UCF MAIN CAMPUS	338	FACILITIES & SAFETY GAS STATION	0000	1,425		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	339	E-85 FILLING STATION	0000	180		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	340	CHALLENGE COURSE SHED	0000	1		N/A	N/A	N/A		N/A	E&G
UCF MAIN CAMPUS	341	BIOLOGY ELECTRICAL ROOM	2013	320		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	350	EMERGENCY SRVCS TRAINING BLDG	1999	987		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	354	UTILITY BUILDING 3 (CHP)	2012	6,140		TBD	TBD	TBD		F&S	E&G/Aux
UCF MAIN CAMPUS	357	ARA HOOPHOUSE - A	2019	2,112		N/A	N/A	N/A		F&S	E&G
UCF MAIN CAMPUS	358	ARA HOOPHOUSE - B	2019	2,112		N/A	N/A	N/A		F&S	E&G
UCF MAIN CAMPUS	401	ZETA TAU ALPHA	1968	10,230		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	402	SCHOLARSHIP HOUSE	1986	4,038		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	403	DELTA DELTA DELTA	1988	9,470		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	404	ALPHA XI DELTA	1988	5,200		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	405	PI BETA PHI	1988	8,450		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	406	ALPHA DELTA PI	1989	5,477		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	407	KAPPA DELTA	1989	4,969		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	409	ALPHA EPSILON PHI	1990	13,151		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	410	ALPHA TAU OMEGA	1992	10,000		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	411	KAPPA ALPHA THETA	1991	11,518		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	412	SIGMA CHI	1993	6,000		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	413	KAPPA SIGMA	1993	6,000		N/A	N/A	N/A		Greek Life	Greek Life
UCF MAIN CAMPUS	415	FRATERNITY AND SORORITY LIFE	2012	4,314		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	416	CHI OMEGA	2012	12,950		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	417	KAPPA KAPPA GAMMA	2012	12,950		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	450	BUS STOP SHELTER 108	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	451	BUS STOP SHELTER 114	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	452	BUS STOP SHELTER 115	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	454	BUS STOP SHELTER 107	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	455	BUS STOP SHELTER 106	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	456	BUS STOP SHELTER 105	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	457	BUS STOP SHELTER 113	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	459	BUS STOP SHELTER 104	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	460	BUS STOP SHELTER 103	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	463	BUS STOP SHELTER 112	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	464	BUS STOP SHELTER 111	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	465	BUS STOP SHELTER 110	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary

UCF MAIN CAMPUS	466	BUS STOP SHELTER 109	2007	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	467	BUS STOP SHELTER 352	2015	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	468	BUS STOP SHELTER 351	2015	78		N/A	N/A	N/A		Parking Services	Auxiliary
UCF MAIN CAMPUS	525	ARBORETUM PORTABLE	1983	1,440		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	541	ARTS & HUMANITIES ANNEX	1991	5,376		N/A	N/A	N/A		F&S	E&G
UCF MAIN CAMPUS	548	ICA FOOTBALL STORAGE	2011	240		N/A	N/A	N/A		Athletics	DSO
UCF EXEC DEV CT	902	JAMES AND ANNIE YING ACADEMIC CENTER	1922	19,837		\$ 8,810,000	\$ 1,236,630	0.14	2	F&S	E&G
ROSEN COL HOSPI	903	ROSEN COLLEGE OF HOSPITALITY	2002	158,980		\$ 61,525,000	\$ 19,869,056	0.32	4	F&S	E&G
ROSEN COL HOSPI	904	ROSEN COLLEGE HOUSING 1	2004	73,599		TBD	TBD	TBD		SDES	Auxiliary
ROSEN COL HOSPI	905	ROSEN COLLEGE HOUSING 2	2004	73,191		TBD	TBD	TBD		SDES	Auxiliary
UCF DOWNTOWN	906	COMMUNICATION AND MEDIA BUILDING	1934	130,000		\$ 50,162,242	\$ 7,159,060	0.14	2	F&S	E&G
LAKE PICKETT	909	UCF ROWING COMPLEX CLUBHOUSE	0000	5,963		TBD	TBD	TBD		Athletics	DSO
LAKE PICKETT	910	UCF ROWING COMPLEX BOAT STORAGE	0000	11,250		TBD	TBD	TBD		Athletics	DSO
UCF DOWNTOWN	915	DR. PHILLIPS ACADEMIC COMMONS	2018	148,000		\$ 57,213,703	\$ 705,822	0.01	1	F&S	E&G
UCF DOWNTOWN	916	UCF DOWNTOWN CEN. ENERGY PLANT	2018	9,221		\$ 4,292,680	\$ 11,474	0.00	1	F&S	E&G
UCF DOWNTOWN	917	UCF DOWNTOWN PARKING GARAGE	2018	242,136		TBD	TBD	TBD		Parking Services	Auxiliary
UCF DOWNTOWN	950	CENTROPLEX PARKING GARAGE I	1987	228,650		TBD	TBD	TBD		Parking Services	Auxiliary
UCF DOWNTOWN	951	CENTROPLEX PARKING GARAGE II	1987	11,350		TBD	TBD	TBD		Parking Services	Auxiliary
UCF DOWNTOWN	960	UNIONWEST AT CREATIVE VILLAGE	2018	525,000		TBD	TBD	TBD		F&S	E&G/Aux
HEALTH SCIENCES	1001	BURNETT BIOMEDICAL SCIENCES	2009	199,269		\$ 110,420,000	\$ 10,076,446	0.09	1	F&S	E&G
HEALTH SCIENCES	1002	COLLEGE OF MEDICINE	2009	175,000		\$ 67,725,000	\$ 8,016,473	0.12	2	F&S	E&G
HEALTH SCIENCES	1010	LAKE NONA MAINTENANCE BUIL	2009	900		TBD	TBD	TBD		F&S	E&G
HEALTH SCIENCES	1020	UCF LAKE NONA MEDICAL CENTER	2020	49,439		N/A	N/A	N/A		COM	Auxiliary
UCF HEALTH QUAD	1025	UCF HEALTH - QUADRANGLE	2010	32,693		TBD	TBD	TBD		F&S	E&G/Aux
HEALTH SCIENCES	1028	UCF HEALTH - GATEWAY	2014	75,513		N/A	N/A	N/A		COM	Auxiliary
MAITLAND MEDICAL CENTER	1030	UCF COM HEALTHARCH	1985	70,821		N/A	N/A	N/A		COM	Auxiliary
HEALTH SCIENCES	1031	LAKE NONA INNOVATION CENTER	2016	10,000		N/A	N/A	N/A		COM	Auxiliary
HEALTH SCIENCES	1050	UCF LAKE NONA CANCER CENTER	2008	176,810		TBD	TBD	TBD		F&S	DSO
USTA NATIONAL CAMPUS	1075	UCF COLLEGIATE TENNIS CENTER	2016	1		N/A	N/A	N/A		Athletics	DSO
FLA SOLAR EN #2	1910	FSEC OFFICE TRAILER	1982	1,680		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1913	FSEC STORAGE 2	1983	288		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1914	FSEC STORAGE 3	1983	200		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1915	FSEC STORAGE 4	1981	200		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1919	FSEC STORAGE 5	1984	288		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #3	1924	FSEC A/C TEST TRAILER	1987	336		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1925	FSEC APPLIANCE LAB & TRAIN 1	1988	1,680		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1926	FSEC APPLIANCE LAB & TRAIN 2	1988	1,680		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1927	FSEC APPLIANCE LAB & TRAIN 3	1988	1,680		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1931	FSEC ALT STORAGE	1992	200		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1933	FSEC PV TESTING	1990	192		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #2	1939	POWER/COMM UTILITY	1997	320		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	1940	FSEC APPLICATION TEST FACILITY	2004	3,750		N/A	N/A	N/A		FSEC	C&G
FLA SOLAR EN #3	1941	NIGHT COOL TEST SHED 1	2005	192		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	1942	NIGHT COOL TEST 2	2005	192		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	1943	TANK SHED	2008	160		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	1944	PV DATA TEST SHED	2012	228		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #2	1950	FSEC RADIANT BARRIER SYSTEMS	1988	1,152		N/A	N/A	N/A		FSEC	C&G
UCF PALM BAY	1980	FL. ADVANCED TECHNOLOGY CENTER (BLDG. 1)	1990	134,000		N/A	N/A	N/A		F&S	FSEC
UCF PALM BAY	1981	BCC LIBRARY/SCIENCE BUILDING (BLDG. 2)	0000	1		N/A	N/A	N/A		F&S	FSEC
UCF PALM BAY	1982	BCC/PALM BAY CLASSROOM BUILDING (BLDG. 3)	2002	35,787		N/A	N/A	N/A		F&S	FSEC
UCF COCOA	1998	GEORGE WASHINGTON CARVER ADMINISTRATION (BLDG. 2)	0000	1		N/A	N/A	N/A		F&S	FSEC

UCF COCOA	1999	BREVARD LIFELONG EDUCATION (BLDG. 3)	1982	71,940		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	2001	FSEC OFFICE BUILDING	1994	56,666		\$ 25,342,000	\$ 4,279,899	0.17	2	F&S	E&G/C&G
FLA SOLAR EN #3	2002	FSEC LAB BUILDING	1994	27,482		\$ 17,023,000	\$ 3,116,800	0.18	2	F&S	E&G/C&G
FLA SOLAR EN #3	2003	FSEC MECHANICAL BUILDING	1994	2,080		\$ 2,900,000	\$ 1,868,182	0.64	5	F&S	E&G/C&G
FLA SOLAR EN #3	2004	SCIENCE LAB & TRAINING FACILIT	1999	2,000		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	2005	MANUFACTURED HOUSING LAB	2002	1,600		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	2006	FLEX RES TEST HOME - EAST	2010	2,000		N/A	N/A	N/A		F&S	FSEC
FLA SOLAR EN #3	2007	FLEX RES TEST HOME - WEST	2010	2,000		N/A	N/A	N/A		F&S	FSEC
RESEARCH PARK	8102	RESEARCH PAVILION	1987	138,813		TBD	TBD	TBD		CBRE	DSO
RESEARCH PARK	8108	HAZARDOUS MATERIALS BUILDING	2008	1,400		TBD	TBD	TBD		F&S	E&G
RESEARCH PARK	8111	CTR PUB SATY/FORENSIC SIC/SECU (PARTNERSHIP 1)	2001	59,794		\$ 33,875,000	\$ 3,800,629	0.11	2	F&S	E&G
RESEARCH PARK	8112	INNOVATIVE CENTER	1997	38,647		TBD	TBD	TBD		CBRE	DSO
RESEARCH PARK	8113	ORLANDO TECH CENTER (BLDG. 300)	1997	73,942		TBD	TBD	TBD		CBRE	DSO
RESEARCH PARK	8114	BIO-MOLECULAR RESEARCH ANNEX	1997	17,757		TBD	TBD	TBD		CBRE	DSO
RESEARCH PARK	8118	UNIVERSITY TOWER	2000	105,872		TBD	TBD	TBD		CBRE	DSO
RESEARCH PARK	8119	PARTNERSHIP 2	2003	117,386		\$ 53,083,663	\$ 5,232,247	0.10	1	F&S	E&G
RESEARCH PARK	8120	ORLANDO TECH CENTER (BLDG. 500)	2002	25,088		TBD	TBD	TBD		CBRE	DSO
RESEARCH PARK	8121	ORLANDO TECH CENTER (BLDG. 600)	1992	25,088		TBD	TBD	TBD		CBRE	DSO
PRIVATE HOUSING	8123	THE POINTE AT CENTRAL	1997	8,852		N/A	N/A	N/A		CBRE	DSO
RESEARCH PARK	8125	SIMULATION TRAINING TECH CENTER (BLDG. 700)	1994	37,387		TBD	TBD	TBD		CBRE	DSO
RESEARCH PARK	8126	PARTNERSHIP 3	2009	117,442		\$ 53,388,613	\$ 5,441,970	0.10	1	F&S	E&G
RESEARCH PARK	8129	BENNETT BLDG. 3	1999	23,256		TBD	TBD	TBD		F&S	E&G
RESEARCH PARK	8130	BENNETT BLDG. 4	1999	30,656		TBD	TBD	TBD		F&S	E&G
WUCF	8132	WUCF TV TRANSMITTER	0000	3,168		N/A	N/A	N/A		WUCF	Auxiliary
OVIEDO ATHLETICS	8134	UCF GOLF PRACTICE FACILITY	2008	2,880		N/A	N/A	N/A		Athletics	DSO
UCF HOUSING	8136	NORTHVIEW	2012	574,457		N/A	N/A	N/A		SDES	Auxiliary
RESEARCH PARK	8137	JIRACOR	1985	17,172		TBD	TBD	TBD			DSO
RESEARCH PARK	8150	U.S. GEOLOGICAL SURVEY FACILITY	2006	18,588		TBD	TBD	TBD			DSO
RESEARCH PARK	8151	PARTNERSHIP 4	2007	83,252		\$ 37,846,328	\$ 3,968,843	0.10	1	F&S	Auxiliary
RESEARCH PARK	8152	PARTNERSHIP 5	2000	129,008		\$ 57,488,158	\$ 3,089,067	0.05	1	F&S	Auxiliary
OFF CAMPUS	8154	HOUSING & OIR STORAGE	2003	92,206		N/A	N/A	N/A		SDES	Auxiliary
RESEARCH PARK	8155	UCF DIGITAL LEARNING CENTER	1985	44,109		TBD	TBD	TBD			
UCF MAIN CAMPUS	8891	BOAT YARD (MAIN CAMPUS)	1990	1		N/A	N/A	N/A		COS	COS
UCF PUERTO RICO	8901	ARECIBO NAT'L ASTRONOMY CTR.	2018	500		N/A	N/A	N/A		C&G	C&G
UCF MAIN CAMPUS	002A	LIBRARY AUTOMATED RETRIEVAL CENTER	2017	19,419		\$ 11,799,532	\$ 79,983	0.01	1	F&S	E&G
UCF MAIN CAMPUS	002B	LIBRARY BRIDGE	2020	47,824		\$ 28,086,912	\$ 198,538	0.01	1	F&S	E&G
UCF MAIN CAMPUS	004A	STORM WATER RESEARCH LAB - A	1967	2,685		\$ 1,893,000	\$ 946,723	0.50	4	F&S	E&G
UCF MAIN CAMPUS	004B	STORM WATER RESEARCH LAB - B	1967	1		See Bldg 004A	See Bldg 004A	See Bldg 004A		F&S	E&G
UCF MAIN CAMPUS	004C	STORM WATER RESEARCH LAB - C	1967	1		See Bldg 004A	See Bldg 004A	See Bldg 004A		F&S	E&G
UCF MAIN CAMPUS	007A	JIMMIE FERRELL STUD SERV COMMO - A	1967	35,385		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	007B	JIMMIE FERRELL STUD SERV COMMO - B	1967	3,300		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	007C	JIMMIE FERRELL STUD SERV COMMO - C	1967	8,250		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	007D	JIMMIE FERRELL STUD SERV COMMO - D	1967	1		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	007E	JIMMIE FERRELL STUD SERV COMMO - E	1967	14,058		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	007F	JIMMIE FERRELL STUD SERV COMMO - F	1967	4,554		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	007G	JIMMIE FERRELL STUD SERV COMMO - G	1967	9,798		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	007H	JIMMIE FERRELL STUD SERV COMMO - H	1967	10,901		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	016A	FACILITIES & SAFETY - A	1994	55,865		\$ 12,139,000	\$ 2,877,955	0.24	3	F&S	E&G
UCF MAIN CAMPUS	016B	FACILITIES & SAFETY - B	1975	7,933		\$ 1,950,000	\$ 499,111	0.26	3	F&S	E&G

UCF MAIN CAMPUS	016C	FACILITIES & SAFETY - C	1976	13,685		\$ 2,400,000	\$ 869,772	0.36	4	F&S	E&G
UCF MAIN CAMPUS	016D	FACILITIES & SAFETY - D	1986	4,037		\$ 2,894,000	\$ 314,776	0.11	2	F&S	E&G
UCF MAIN CAMPUS	016E	FACILITIES & SAFETY - E	1991	50,931		\$ 16,444,000	\$ 1,415,082	0.09	1	F&S	E&G
UCF MAIN CAMPUS	016F	FACILITIES & SAFETY - F	2017	9,992		\$ 5,408,000	\$ 60,251	0.01	1	F&S	E&G
UCF MAIN CAMPUS	026T	JOHN T. WASHINGTON CENTER - TENT	2010	1,209		TBD	TBD	TBD		Business Services	Auxiliary
UCF MAIN CAMPUS	047A	UTILITY BUILDING 5A	1967	1,182		TBD	TBD	TBD		F&S	E&G/Aux
UCF MAIN CAMPUS	072A	UTILITY BUILDING 2A	1995	2,688		See Bldg 72	See Bldg 72	See Bldg 72	N/A	F&S	E&G/Aux
UCF MAIN CAMPUS	082A	JOHN EULIANO PARK - A	1999	25,500		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	082B	JOHN EULIANO PARK - B	1999	648		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	082C	JOHN EULIANO PARK - C	1999	648		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	082D	JOHN EULIANO PARK - D	1999	144		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	082E	JOHN EULIANO PARK - E	1999	144		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	082F	JOHN EULIANO PARK - F	2017	4,157		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	082G	JOHN EULIANO PARK - G	2017	2,149		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	082H	JOHN EULIANO PARK - H	2017	1		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	089S	PARKING GARAGE B - SOLAR PANELS	1999	7,560		TBD	TBD	TBD		Parking Services	Auxiliary
UCF MAIN CAMPUS	118T	LEISURE POOL SERVICES - TENT	2004	4,428		N/A	N/A	N/A		RWC	RWC
UCF MAIN CAMPUS	125A	SOFTBALL STADIUM - A	2005	6,412		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	125B	SOFTBALL STADIUM - B	2005	235		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	125C	SOFTBALL STADIUM - C	2005	1,307		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	125D	SOFTBALL STADIUM - D	2005	404		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	125E	SOFTBALL STADIUM - E	2005	4,200		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	125F	SOFTBALL STADIUM - F	2005	483		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	125G	SOFTBALL STADIUM - G	2005	483		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	125H	SOFTBALL STADIUM - H	0000	1		TBD	TBD	TBD		Athletics	DSO
UCF MAIN CAMPUS	W007	FERRELL COMMONS WALKWAYS	1968	1,721		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W013	TECHNOLOGY COMMONS 1 WALKWAYS	1970	768		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W021	ED COMPLEX & GYM WALKWAYS	1977	850		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W024	CREATIVE FOR CHILD 1 WALKWAYS	1976	1,202		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	W026	JTWC BLDG WALKWAYS	1980	294		TBD	TBD	TBD		Business Services	Auxiliary
UCF MAIN CAMPUS	W029	TECHNOLOGY COMMONS 2 WALKWAYS	1982	502		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W02A	LIBRARY ARC WALKWAY	2018	1		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W033	LIBRA COMMUNITY CTR WALKWAYS	1981	598		TBD	TBD	TBD		SDES	Auxiliary
UCF MAIN CAMPUS	W045	BUSINESS ADMIN WALKWAYS	1989	2,965		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W050	UCF ARENA WALKWAYS	1991	5,340		TBD	TBD	TBD		F&S	Convocation Corp
UCF MAIN CAMPUS	W075	COMMUNICATION BLDG WALKWAY	1998	652		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W090	HEALTH SCIENCES II WALKWAYS	2000	876		TBD	TBD	TBD		F&S	E&G
UCF MAIN CAMPUS	W119	PERFORMING ARTS WALKWAY	2009	1		TBD	TBD	TBD		F&S	E&G
RESEARCH PARK	WPT2	PARTNERSHIP WALKWAY	2003	1,800		TBD	TBD	TBD		F&S	E&G
			348	15,317,607							



**Board of Trustees  
Facilities and Infrastructure Committee | September 22, 2021**

### **INFO-1: FY22 Work Plan and Committee Charter Review**

---

☒ **Information**

☐ **Discussion**

☐ **Action**

**Meeting Date for Upcoming Action:** \_\_\_\_\_

**Purpose and Issues to be Considered:**

The purpose of this information item is to provide Committee members the opportunity to review and offer further input on the Committee's work plan for FY22 (July 1, 2021 – June 30, 2022). Additionally, the Committee's inaugural charter is attached for reference to the Committee's Purpose and Authority, and Roles and Responsibilities under the new committee structure adopted by the Board.

Attachment A outlines the anticipated reports, actions, discussions, and informational items planned to come before the Committee this fiscal year.

**Background Information:**

The Office of Board Relations is responsible for establishing and managing the annual work planning process for the full Board and its Committees. Following an analysis of the Board's work and after-action requests in FY21 (July 1, 2020 – June 30, 2021), the Board Office has worked with Board and staff leadership to prepare work plans for each committee that include strategic discussions, routine business, and information items to come before each committee in FY22.

**Recommended Action:**

Review and provide further input on the Committee's work plan for FY22 (July 1, 2021 – June 30, 2022).

**Alternatives to Decision:**

N/A

**Fiscal Impact and Source of Funding:**

N/A

**Authority for Board of Trustees Action:**

N/A

---

**Contract Reviewed/Approved by General Counsel** ☐ N/A ☒

**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☒

**Submitted by:**

Karen Monteleone, Assistant Vice President, Board Relations

**Supporting Documentation:**

Attachment A: FY22 Facilities and Infrastructure Committee Work Plan

Attachment B: Facilities and Infrastructure Committee Charter (Effective July 1, 2021)

**Facilitators/Presenters:**

Chair McAlpin





# Board of Trustees

## FY22 Committee Workplan

FACILITIES & INFRASTRUCTURE		
Wednesday September 22, 2021		

ACTION ITEMS		
FACC-1	Razing of Building (Trailer) 541	SIEMEN
FACC-2	Army Sublease of OTC 700	VARNELL
FACC-3		
FACC-4		

DISCUSSION ITEMS		
DISC-1	SVP Update	HECTOR
DISC-2	CIO Update	HALL
DISC-3	2021-22 Fixed Capital Outlay Budget	HECTOR
DISC-4	Deferred Maintenance	SIEMEN

INFORMATION ITEMS		
INFO-1	Work Plan and Charter Review	CHAIR
INFO-2	Campus Master Plan Neighborhood Meeting Public Comments	MARTIN
INFO-3	Knight Vision ERP Status Update	SINK
INFO-4	2020-21 Fixed Capital Outlay Budget Update	HECTOR

FACILITIES & INFRASTRUCTURE		
Tuesday, November 16, 2021		

ACTION ITEMS		
FACC-1		
FACC-2		
FACC-3		
FACC-4		

DISCUSSION ITEMS		
DISC-1	VP Update	VARNELL
DISC-2	Space Utilization	HECTOR
DISC-3		
DISC-4		

INFORMATION ITEMS		
INFO-1	Comprehensive Report on Construction-Related Activity	HECTOR
INFO-2	Knight Vision ERP Status Update	SINK
INFO-3		
INFO-4		

FACILITIES & INFRASTRUCTURE		
Wednesday, February 9, 2022		

ACTION ITEMS		
FACC-1		
FACC-2		
FACC-3		
FACC-4		

DISCUSSION ITEMS		
DISC-1	VP Update	VARNELL
DISC-2	Solar Farm	SIEMEN
DISC-3		
DISC-4		

INFORMATION ITEMS		
INFO-1	Comprehensive Report on Construction-Related Activity	HECTOR
INFO-2	Knight Vision ERP Update	SINK
INFO-3		
INFO-4		

FACILITIES & INFRASTRUCTURE		
Wednesday, May 18, 2022		

ACTION ITEMS		
FACC-1	Five-Year Capital Improvement Plan FY23-24 through FY27-28	HECTOR
FACC-2	2022-23 Proposed Capital Improvement Trust Fund (CITF) Project Selection	HECTOR
FACC-3		
FACC-4		

DISCUSSION ITEMS		
DISC-1	VP Update	VARNELL
DISC-2	Fixed Capital Outlay Budget Update and Unfunded Needs	HECTOR
DISC-3	2022-23 Proposed Capital Improvement Trust Fund (CITF) Project Selection	HECTOR
DISC-4		

INFORMATION ITEMS		
INFO-1	Comprehensive Report on Construction-Related Activity	HECTOR
INFO-2	Knight Vision ERP Update	SINK
INFO-3		
INFO-4		



# Board of Trustees

## COMMITTEE CHARTER

### FACILITIES AND INFRASTRUCTURE COMMITTEE

#### PURPOSE AND AUTHORITY

The Facilities and Infrastructure Committee ("Committee") is a standing committee of the University of Central Florida Board of Trustees ("Board"). The purpose of the committee is to advise the Board on the capital improvement needs, including but not limited to, campus master planning, new construction projects, deferred maintenance, real estate, information technology, operational technology, and cybersecurity.

The Board authorizes the Committee to perform activities within the scope of its charter as follows:

- Provide oversight and strategic direction for the University's Campus Master Plan, including the University's program to administer the construction and maintenance of facilities.
- Provide oversight and strategic direction for the University's real estate program including real estate acquisitions, dispositions, or encumbrances for the university and its Related Entities.
- Provide oversight of the facilities and operations associated with on-campus student housing, affiliated off-campus student housing, and managed off-campus student housing.
- Review and assess construction-related activities, including information regarding change order activity and minor projects.
- Assessing and monitoring the effectiveness of the University's information technology, operational technology, and cybersecurity programs.
- Perform other duties as assigned by the Board or the Board Chair.

#### ROLES AND RESPONSIBILITIES

The Committee will review and recommend the following to the Board for action:

- The Campus Master Plan.
- Construction projects (new, remodeling, site work) with a projected total project cost in any amount greater than \$2 million, and any material changes to the projects.
- University facilities seeking funding by the Legislature, including the PECO list, and the Capital Improvement Program.
- The acquisition, lease, license, disposition or encumbrance of real property transactions not delegated to the President.
- Additional items within the committee's scope and authority that require approval.

**REPORTING RESPONSIBILITIES**

- The Committee Chair will, at the next regularly scheduled board meeting, report to the Board any action taken by the Committee.
- The Committee Chair will promptly notify all board members of any matters within its oversight roles and responsibilities that might significantly impact the financial, legal, academic standing, or reputation of the University.

**MEMBERSHIP**

- The chair of the Board will appoint the chair and members of the Committee and serve as a non-voting ex officio member.
- The Committee will consist of at least three members.
- Members of the Committee will serve until their resignation or replacement by the chair of the Board.

**MEETINGS AND MINUTES**

- Meetings will be held not less than two times per fiscal year.
- A majority of the Committee members will constitute a quorum for the conduct of business. Action shall require a majority vote of Committee members present.
- The Committee will maintain and post written minutes of its meetings in accordance with Florida Statute 1001.71.

**STAFF**

- The senior vice president for finance and administration will serve as the primary liaison to the committee and delegate administrative responsibilities as necessary.
- The president and senior vice president for finance and administration may call upon additional staff to provide presentations, information, or recommendations in the scope of the committee's charter.

**CHARTER REVIEW**

- The Committee will review its charter annually and recommend to the Board any changes that the Committee deems necessary.





# Board of Trustees

## COMMITTEE CHARTER

### ADOPTION

I HEREBY CERTIFY that the University of Central Florida Board of Trustees adopted this charter at its regularly scheduled meeting on June 17, 2021.

A handwritten signature in blue ink is written over a horizontal line. The signature is cursive and appears to read "Michael Smith".

July 1, 2021

Associate Corporate Secretary  
University of Central Florida Board of Trustees

Date

**Board of Trustees**  
**Facilities and Infrastructure Committee | September 22, 2021**

### **INFO-2: Campus Master Plan Neighborhood Meeting Public Comments**

---

☒ **Information**

☐ **Discussion**

☐ **Action**

**Meeting Date for Upcoming Action:** \_\_\_\_\_

**Purpose and Issues to be Considered:**

This item supports the 2020-21 Presidential goal to elevate and promote UCF through community relations and community efforts by keeping our neighbors informed of academic and athletic project development status, as required by our 2020-30 Campus Master Plan.

**Background Information:**

In the past, our neighbors in the communities immediately to the east of UCF (University Estates and Regency Park), have been very vocal about any development on the east side of campus which may impact their neighborhoods. Their primary concern has been with Athletic projects that will cause additional noise and traffic. For several years, UCF has hosted two neighborhood meetings per year – now occurring in January and July – to review UCF project development and listen to concerns of the neighbors. With COVID, these meetings are now virtual, which has allowed participation from more distant neighbors. These meetings are a required policy of our Campus Master Plan, and are an opportunity to build relationships and trust with our neighbors. For a number of years, the Board of Trustees has requested that the minutes from Campus Master Plan Neighborhood meetings be provided to the committee for information purposes. The minutes from the July 28, 2021 meeting are attached.

The primary issue of concern raised by neighbors at the July 2021 meeting was the lack of on-campus affordable student housing, which has driven the need for large student housing developments off-campus by private developers. Neighbors complained that our lack of internal development is pushing students into their communities, creating traffic and other issues.

**Recommended Action:**

For information only.

**Alternatives to Decision:**

For information only.

**Fiscal Impact and Source of Funding:**

For information only.

**Authority for Board of Trustees Action:**

Specific trustee request.

---

**Contract Reviewed/Approved by General Counsel** ☐ N/A ☒

**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☐



# Board of Trustees

## Agenda Memo

**Submitted by:**

Jon Varnell, Vice President for Facilities and Business Operations

**Supporting Documentation:**

Attachment A: July 28, 2021 Meeting Minutes

**Facilitators/Presenters:**

Jon Varnell, Vice President for Facilities and Business Operations

Bill Martin, Senior Director, Facilities Planning and Construction



# Facilities Planning and Construction

University of Central Florida  
3528 North Perseus Loop – Building 16  
Orlando, FL 32816-3020  
<http://www.fp.ucf.edu/>

## MEETING MINUTES

<b>Project:</b>	Neighborhood Meeting	<b>Job Number:</b>	N/A
<b>Notes By:</b>	Bill Martin, UCF Director FP&C	<b>Meeting Location:</b>	ZOOM meeting
<b>Bldg / Rm#:</b>	N/A	<b>Meeting Date &amp; Time:</b>	Wednesday 7/28/21, 6:00pm

### UCF Attendees:

Bill Martin, UCF FP&C  
Suzy Hutson, UCF FP&C  
Maritza Martinez, UCF Community Relations  
David Hansen, UCF Athletics

### Vendor Attendees:

Rob Allen, Austin Commercial (General Contractor)  
Lindsay Kennedy, American Interiors (Furniture Dealer)  
Morgan Slack, The Weitz Co. (General Contractor)  
Jennifer O'Brasky, RLF (Architect/Engineer)

### Neighbor/Vendor Attendees:

Richard Patch, Regency Park  
Elaine Powell, University Estates  
Carol Savchuk, University Estates  
Barry Savchuk, University Estates  
Ranetta Guinn, University Estates  
Ron Brooke, University Estates  
Donna Dingle, University Estates  
Sigrid Morris, University Estates  
Lisa Harvey, Riversbend  
Cynthia Chamberlin, Riversbend  
Chris Kendall, Riversbend  
Pam Wilson, Riversbend  
Ron Fore, Riversbend  
\* 2 additional residents registered, but did not attend

## OBJECTIVE:

The purpose of the meeting was to update neighbors on current and upcoming construction projects, in accordance with the Campus Master Plan 2020-30 Intergovernmental Policy 1.7.6:

- POLICY 1.7.6: Continue to keep the neighboring communities apprised of UCF's development plans, by hosting biannual Neighborhood Meetings between Facilities Planning & Construction (FPC) and the neighboring communities. FPC will establish the agenda for each meeting, and invite pertinent UCF departments, including but not limited to, Student Development and Enrollment Services, Landscape and Natural Resources, UCF Athletics Association, the Division of Community Relations and Economic Development, the UCF Police Department, etc.

The content of this meeting was very similar to the January 2021 presentation. The presentation is on the main page of our Facilities Planning and Construction website [www.fp.ucf.edu](http://www.fp.ucf.edu), at this link: <https://fp.ucf.edu/wp-content/uploads/projects/072821%20Neighborhood%20Meeting.pdf>

## FORMAT:

As COVID is a continuing safety risk, FP&C held this meeting as an online ZOOM meeting. A number of actions were taken to help improve attendance of the meeting:

- The meeting time was coordinated with Ron Brooke and Emily Lacy, two highly engaged representatives of the neighborhoods immediately east of UCF (University Estates, Regency Park)
- The meeting was advertised 2 weeks ahead of time on the FP&C website.
- Maritza Martinez (UCF University Relations) sent an email announcement to our database of neighbors who have attended previous events.
- A Nextdoor App posting on the University Estates neighborhood was made.



## MEETING MINUTES:

- 1) GENERAL - Bill Martin opened the meeting, and took a roll call of those in attendance.
- 2) NEIGHBORHOOD UPDATE PRESENTATION – Bill Martin shared his screen and walked through a PowerPoint presentation covering the following topics (see link to the PowerPoint on page 1):
  - a. **FACILITIES PLANNING AND CONSTRUCTION (FP&C) BASICS**
    - i. FP&C's role at the university
    - ii. Project Volume – July 2021
    - iii. Project Size – 50% under \$50K; 25% \$50K-\$200K; 23% \$200K-\$2M; 2% over \$2M
    - iv. Project Types – breakdown of the types of projects that FP&C does, by %
  - b. **SAMPLE PROJECTS**
    - i. Pictures showing example minor projects – research, classrooms, tech fees, offices, retail/restaurant, athletics, deferred maintenance, etc.
    - ii. Pictures showing current or recently completed major projects (over \$2M)
  - c. **CAMPUS MASTER PLAN (CMP) 2020-30**
    - i. Overview of Masterplan process and the 10-year Schedule of Capital Projects (SCP)
    - ii. Reviewed the BOT approved 2021-22 Capital Improvement Plan (CIP).
      1. Biology Renovation
      2. Chemistry Renovation
      3. Howard Phillips Hall Renovation
      4. Learning Laboratory
      5. Performing Arts Complex, Phase II
    - iii. Discussed Housing study
      1. CMP notes a need of approximately 1,500 beds on main campus
      2. Current Housing study (in progress) is headed toward proposing a 500 bed on-campus housing development, to start
    - iv. Reviewed “All PROPOSED DEBT OR P3 PROJECTS FOR FY 2021-22 THAT REQUIRE LEGISLATIVE APPROVAL” list that goes with the CIP, which the BOT has approved:
      1. College of Nursing
      2. Multiple UCFAA projects including Stadium Expansion, McNamara Cove, the UCF Basketball Excellence Center, and other smaller projects. It was noted that if the stadium expansion is to move forward, it will require a Major Amendment to the Campus Master Plan, which will give neighbors and agencies an opportunity to provide feedback on the project.
    - v. Discussed the Campus Development Agreement (CDA) with our Host Local Government (Orange County)
      1. The most significant current project which is finishing construction documents is the pedestrian safety improvements on Alafaya Trail and University. This project involves adding a 4' tall guardrail along the entire length of UCF property to discourage pedestrians from crossing this street, except at traffic lights. The project also adds a 10-foot sidewalk along the entire length of UCF property along Alafaya. The project also includes a mid-block crossing (light that will stop vehicle traffic but is only activated by a pedestrian pushing a button on either side of the road), at Alafaya and Salon Drive. Some trees are anticipated to be removed along Alafaya to make room for this new guardrail and sidewalk.
  - d. **COVID**

Bill Martin noted that the university is currently back to pre-COVID class schedules, and will be for the upcoming academic year as well. Seating has been restored to pre-COVID layouts. Preventative measures such as hand sanitizing stations will continue. Masks are optional. Our Utilities and Energy Services department has installed over 200 ultra violet lights in 24 buildings since COVID started, and is proceeding with another 14 buildings.

### 3) QUESTIONS –

- a. Cynthia Chamberlin
  - i. Cynthia expressed extreme frustration at the lack of adequate on-campus affordable student housing, which is allowing developers to build large-scale housing developments near campus, which cause traffic and other issues for neighbors. Cynthia thinks more on-campus housing is needed to alleviate the demand for off-campus housing.
  - ii. In particular, Cynthia expressed frustration at the Orange County Commissioner's recent approval of a 750-bed student housing project just south of UCF campus.
  - iii. Ron Brooke noted that significant on-campus housing has been built since the 1990's, and stated that if we build more on-campus housing that it should be in the core of campus and not near the neighbors.
  - iv. Bill Martin stated that UCF Housing does want to build more on-campus housing.
  - v. Cynthia requested to be put in touch with someone from UCF Housing to discuss further; after the meeting, Bill Martin provided Cynthia with the contact information for April Konvalinka, UCF Director of Housing and Residence Life.
- b. Richard Patch
  - i. Richard asked if future housing is on the CMP. Bill Martin confirmed that it is on the CMP.
  - ii. Richard asked about timing of the stadium expansion. David Hansen noted that there is no timeframe established, it is still just a conceptual project. David confirmed that if the project moves forward, it will need a Major Amendment to the CMP. Ron Brooke noted that in the original approval of the stadium, it was only approved as a one-story facility, not a multi-story facility; Ron referred to documents from the court case surrounding the stadium.
- c. Ron Brooke
  - i. Ron noted that stadium speakers should be pointed toward the field, not the neighbors. David Hansen noted that their audio company will be at the stadium in late August and will evaluate and make any needed adjustments prior to the first football game.
  - ii. Ron expressed concern about trees being cut down on the south side of McCulloch on UCF property. After the meeting, Bill Martin followed up with the UCF Director of Landscape and Natural Resources (LNR), Lauren Morris, who confirmed there was a controlled burn in this area in February 2021, but a significant number of trees have not been cut.
  - iii. Ron asked about the location of the proposed Tennis Training Facility, which is listed on the CMP with a location of "TBD". Ron does not want the facility located near the softball field, as it will create more night-time light and more sound. David Hansen noted that this project is only conceptual and when it moves forward the location will be analyzed at that time.
  - iv. Ron expressed concern about stormwater flooding at select Regency Park homes during heavy rain events. Note that UCF previously requested Regency Park to initiate a complaint with Orange County, and that UCF would support any analysis efforts by the County. Bill Martin will request that Patrick Bohlen (UCF LNR) resend this request to the new Regency Park HOA President.

With no further questions, Bill Martin thanked everyone for their participation, and the meeting was adjourned.

### End of Meeting Minutes

**Board of Trustees  
Facilities and Infrastructure Committee | September 22, 2021**

### INFO-3: Knight Vision ERP Status Update

---

☒ **Information**

☐ **Discussion**

☐ **Action**

**Meeting Date for Upcoming Action:** \_\_\_\_\_

**Purpose and Issues to be Considered:**

This information item will provide an update on the recent accomplishments, immediate next steps, overall status and trends, top risks, and progress of the Knight Vision project at each committee meeting. The Knight Vision project, with its implementation of a new HR and Finance system and enhancement of related HR and Financial services, addresses the President's goal of improving administrative infrastructure and systems that drive operational excellence, efficiency, and effectiveness.

**Background Information:**

At the June 18, 2020, Board of Trustees meeting, the Board approved \$50 million in carryforward funding for acquisition and implementation of a new cloud-based HR and Finance ERP system.

Following the selection and negotiation process, the initial estimate of the acquisition and implementation cost of the new Workday HR and Finance applications was \$27.6 million. Additional costs were identified and brought to the Board of Trustees in April and June of 2021 for the implementation of reporting and analytics applications, implementation of service enhancement recommendations, and replacement of existing enterprise standard tools. Current approved project cost total \$43.5 million.

Following go-live in July 2022 for this phase of the Knight Vision project, the university will assess its readiness to continue with the implementation of the Student Information System application, which is expected to take another three years to purchase and implement.

**Recommended Action:**

For information only.

**Alternatives to Decision:**

N/A

**Fiscal Impact and Source of Funding:**

N/A

**Authority for Board of Trustees Action:**

Specific trustee request.

---

**Contract Reviewed/Approved by General Counsel** ☐ **N/A** ☒



**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☒

**Submitted by:**

Gerald Hector, Senior Vice President for Administration and Finance

Matthew Hall, Vice President for Information Technology and Chief Information Officer

**Supporting Documentation:**

Attachment A: Presentation - Knight Vision ERP Status Update

**Facilitators/Presenters:**

Gerald Hector, Senior Vice President for Administration and Finance

Michael Sink, Associate Vice President and Chief Operating Officer for UCFIT

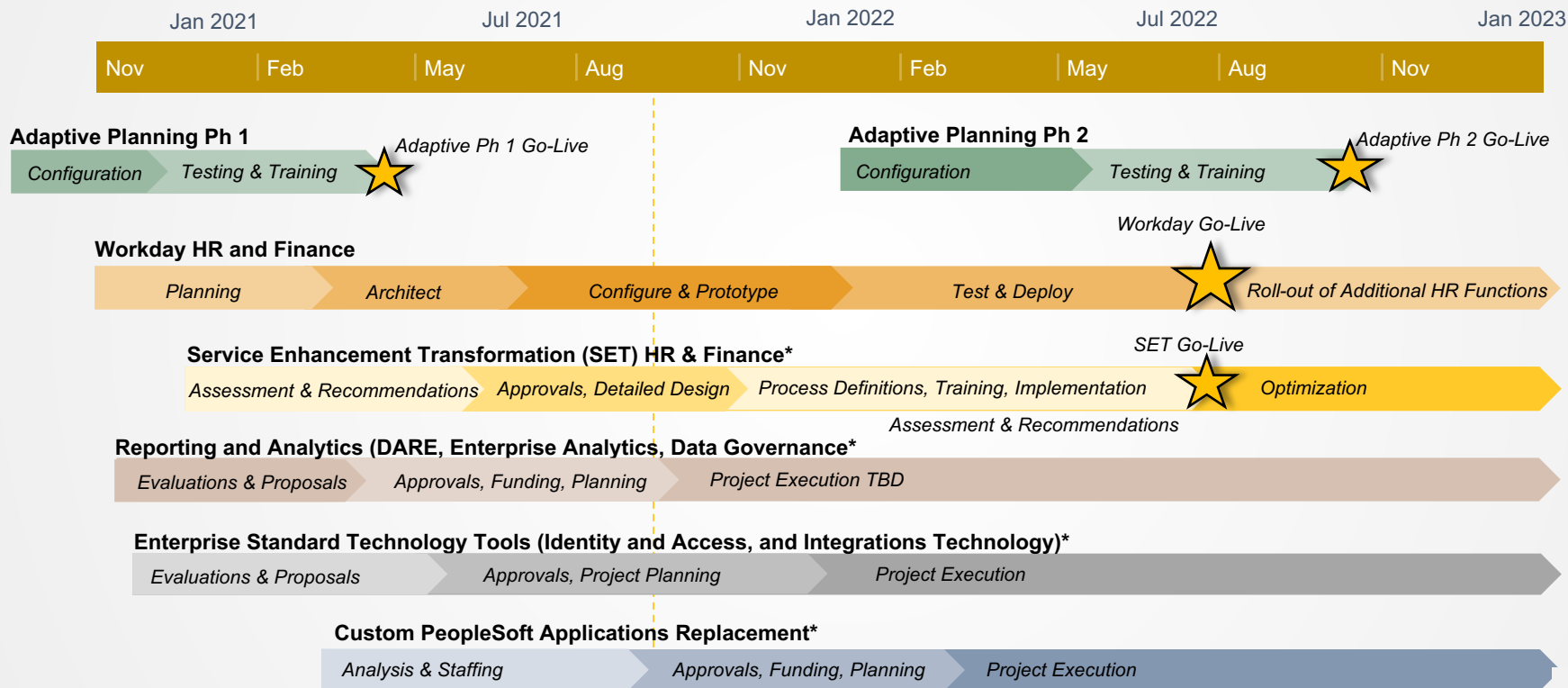
Cherie Herrin, Knight Vision Program Director

# **Knight Vision BOT Update**

September 22, 2021



# Knight Vision Overall Program Timeline



\*Specific milestones and costs are still being evaluated

# Knight Vision Progress

## Accomplishments

- *Workday Architect stage completed*
- *SET organizational model design approved*
- *Identity and Access Management and Integrations Platform implementation projects kicked off*

## Immediate Next Steps

- *Planning for Unit and End-to-End testing for Workday.*
- *Workday Customer Preview Sessions September 13-16*
- *Select Data Analytics & Reporting Ecosystem (DARE) implementation vendor*
- *Finalize SET organizational model roles and kick-off implementation phase.*

## Overall Status & Trends

- *On track with major milestones*
- *Workday costs for consulting trending on or slightly under budget*
- *Experiencing resource challenges for data conversions, integrations, and PeopleSoft retrofits*

## Top Risks

- *SET and Reporting and Analytics costs are anticipated to be higher than initial estimates*
- *UCF's high number of integrations and data conversions and complexity (mitigating through allocation of additional developers)*



# Knight Vision Program Costs

Knight Vision Phase 1 Scope Item	Planned Cost	Budget Status	Schedule Status	Scope Status	Overall Status
Workday Software HR/Finance/Grants Implementation (Workday + Accenture + Backfill)	\$ 23,847,137	●	●	●	On Track
HR & Finance Service Enhancement Transformation (SET) Implementation* (Consulting + Backfill)	\$ 8,500,000	●	●	●	At Risk (added resource costs and case management not included in initial estimates)
Enterprise Reporting & Analytics * (Data Lake/Warehouse, Data Governance Tools, Enterprise Analytics, Backfill)	\$ 2,500,000	●	●	●	At Risk (Data Lake/Warehouse costs expected to be higher than initially planned)
Custom PeopleSoft Applications Replacement* (Consulting, 3rd Party Apps, Custom Apps, Backfill)	\$ 5,000,000	●	●	●	On Track
Enterprise Standard Tools* (Identity Management, API and Integrations Management, and Low Code Development Platforms, Docusign)	\$ 2,000,000	●	●	●	On Track
Adaptive Planning Budget Software Phase 2 Implementation	\$ 450,000	●	●	●	On Track
Planned Contingency for Non-Workday Scope (remaining)	\$ 1,158,923	●	●	●	On Track
<b>Overall Knight Vision Program*</b>	<b>\$ 43,456,060</b>	●	●	●	<b>On Track</b>
*Costs for indicated items are estimates. Detailed planning in progress.			Key: ● On Track ● At Risk ● Off Track		



**Thank you for your Support**

**Board of Trustees**  
**Facilities and Infrastructure Committee | September 22, 2021**

### INFO-4: 2020-21 Fixed Capital Outlay Budget Update

☒ **Information**      ☐ **Discussion**      ☐ **Action**

**Meeting Date for Upcoming Action:** \_\_\_\_\_

**Purpose and Issues to be Considered:**

This report shows 2020-21 estimated expenditures as reported in the 2020-21 Fixed Capital Outlay Budget (FCO Budget) compared to actual 2020-21 expense.

**Background Information:**

The 2020-21 FCO Budget was approved by the Board of Trustees on September 10, 2020. Total project cost of \$332 million represents life-to-date totals with project plans spanning multiple fiscal years.

Category	Project Total	FY21 Plan	FY21 Actual	Variance
Education & General (E&G) Operating	\$ 500,000	\$ 500,000	\$ -	\$ 500,000
Minor Carryforward (CF)	18,407,376	14,851,179	9,224,915	5,626,264
Major Carryforward (CF)	14,500,000	14,500,000	431,797	14,068,203
State Appropriated	210,535,606	13,953,572	11,037,065	2,916,507
Non-Appropriated	88,584,677	17,340,002	15,739,257	1,600,745
<b>Total</b>	<b>\$ 332,527,659</b>	<b>\$ 61,144,753</b>	<b>\$ 36,433,034</b>	<b>\$ 24,711,719</b>

The 2020-21 FCO Budget projected \$61 million would be expended in the past fiscal year. Actual expenditures were \$36 million resulting in a variance of \$25 million. Significant variances include:

- **Minor Carryforward Projects** totaled \$14.9 million in planned fiscal year 2020-21 spending. This BOG defined category includes various projects whose total costs do not exceed \$2 million individually. The construction industry as a whole is experiencing multiple challenges including COVID-19 supply chain interruptions, historical increases in demand for engineering services, contractor labor shortages, and material cost escalations and procurement challenges have all led to delays in completing projects and increased overall cost to complete. The fiscal year impact of these challenges resulted in actual expenditures of only \$9.2 million creating a variance of \$5.6 million.
- **Major Carryforward Projects** totaled \$14.5 million in planned fiscal year 2020-21 spending with minimal actual expenses incurred in the year. Projects that exceed \$4 million have heightened state regulations around procurement and the advertising, selection and contract negotiation process takes approximately six months to complete, which means that once final approval has been received from the Board of Governors to spend funds, actual spending from those funds will not begin until several months after approval.

Approved projects in this category include Bioscience, Chemistry, and the Communication and Media roof. The Bioscience project recently completed construction documents and construction expenses are anticipated to start in November. The Chemistry project is at the schematic design stage; design expenses are anticipated to start in fiscal year 2022-23. The Communication and Media building exterior envelope project is about to start construction for curtainwall replacement. The roof portion of this project will trail behind the Higher Education Emergency Relief Funds (HEERF) for heating, ventilation, and air conditioning (HVAC) projects and is anticipated to begin next fiscal year.

- **State Appropriated Projects** totaled \$13.9 million in planned fiscal year 2020-21 spending. Public Education Capital Outlay (PECO) and Capital Improvement Trust Funds (CITF) are the primary source of funds for projects in this category, and in most instances individual projects are specifically appropriated from the state. Significant projects included the John Hitt Library Renovations (\$82 million), UCF Downtown Academic Building (\$66 million), and Partnership IV and V (\$42 million). These projects are either nearing or already in final close-out stage which means the challenges described above have had less of an impact and spending in this group tracked closer to plan.

Cost revisions for projects in this category were minimal. There was a \$1 million reallocation of funding from general PECO funds for repairs, renovations, and remodels to the Burnett Biomedical Science building controls. Significant projects that closed in 2020-21 include the John Hitt Library Renovation Phase I (\$39 million) and CREOL Phase II Expansion (\$7 million). These projects will not carry forward to the 2021-22 Fixed Capital Outlay Budget.

- **Non-Appropriated Projects** totaled \$17.3 million in planned fiscal year 2020-21 spending. This category includes projects whose funding stems from non-state sources such as philanthropy and auxiliary revenues. Similar to State Appropriated Projects, these projects were close enough to completion to avoid the supply chain and labor challenges encountered by newer projects.

Cost revisions for projects in this category were minimal. The Downtown Central Energy Plant with a total project cost of \$12.8 million was completed during the 2020-21 and will not carry forward to the 2021-22 Fixed Capital Outlay Budget.

**Recommended Action:**

For information only.

**Alternatives to Decision:**

N/A

**Fiscal Impact and Source of Funding:**

Refer to Background Information section above.

**Authority for Board of Trustees Action:**

UCF Policy 3-211 University Budgeting Process requires periodic reports of budget to actuals and variance explanations to the Board of Trustees.

---

**Contract Reviewed/Approved by General Counsel** ☐ N/A ☒



**Committee Chair or Chair of the Board has approved adding this item to the agenda** ☒

**Submitted by:**

Gerald Hector, Senior Vice President of Administration and Finance

**Supporting Documentation:**

Attachment A: 2020-21 Fixed Capital Outlay Budget Update

**Facilitators/Presenters:**

Gerald Hector, Senior Vice President of Administration and Finance

Jon Varnell, Vice President for Facilities and Business Operations

Attachment A  
University of Central Florida  
2020-21 Fixed Capital Outlay (FCO) Update  
As of June 30, 2021

CFSP item #	Category	Project Title/Name	Description	2020-21 Approved Fixed Capital Outlay Budget		Cost Revisions	Revised Project		Encumbrance	Balance	2020-21 Estimated	2020-21	Variance	Comments
				Source	Amount		Cost	Expenditures			Expense per FCO Budget	Actuals		
	Education & General (E&G) Operating Projects													
	Consolidated line item of all FCO/capitalized projects funded from E&G operating funds, pursuant to Board regulations 14.003(2)(a) and 9.001. No individual project exceeds \$1M. This is a single line item in both Operating and FCO budgets.			E&G Operating	500,000	-	500,000	-	-	500,000	500,000	-	500,000	There were no projects funded from E&G operating funds during 2020-21 that met the Board of Governors fixed capital outlay reporting thresholds.
	Minor Carryforward (CF) Projects													
1	Consolidated line item of all FCO projects with a cost of less than \$2M funded from E&G CF funds, pursuant to Board regulation 14.003(2)(b). Includes replacement of facilities less than 10,000 gross sf. This is a single line item in both Operating and FCO budgets. For a detailed listing of projects, refer to the E&G Carryforward Spending Plan (CFSP).													
	Millican Hall HVAC	Upgrade HVAC system, clean, coat and seal ductwork	E&G Carryforward Prior Year E&G	500,000 <u>1,000,000</u>	500,000 <u>-</u>	1,000,000 <u>1,000,000</u>	1,166,964	474,739	358,297	1,414,974	1,092,762	322,212	Cost increase funded from carryforward funds initially planned for deferred maintenance (non-FCO).	
				1,500,000	500,000	2,000,000								
2	CREOL Lab	Exhaust fan replacement	E&G Carryforward	150,000	(150,000)	-	-	-	-	150,000	-	150,000	Project has been canceled and integrated to CREOL Building Automation and Control Systems project below.	
3	CREOL Building Automation and Control Systems	Replace five different control systems under one native BACnet system	E&G Carryforward	750,000	498,941	1,248,941	-	630,000	618,941	750,000	-	750,000		
	Minor projects funded from E&G in prior years			Prior Year E&G E&G Carryforward	16,007,376 <u>-</u>	436,470 <u>240,000</u>	16,443,846 <u>240,000</u>	9,818,695	3,502,516	3,362,635	12,536,205	8,132,153	4,404,052	
				16,007,376	676,470	16,683,846								
	Major Carryforward (CF) Projects													
4	Any FCO project funded in whole or in part from CF funds, where total individual FCO project cost exceeds \$2M, pursuant to Board regulation 14.003(2)(c).													
	Bioscience Building Renovation, Repairs, and Maintenance	HVAC and other system repairs and upgrades	E&G Carryforward	5,000,000	-	5,000,000	172,567	249,382	4,578,051	5,000,000	172,567	4,827,433	100% construction documents are to be completed within the next couple of months and the project will go out to bid.	
	Chemistry Building Renovation, Repairs, and Maintenance	HVAC and other system repairs and upgrades	E&G Carryforward	5,000,000	-	5,000,000	-	42,798	4,957,202	5,000,000	-	5,000,000	Design contract has been issued and encumbered.	
6	Communication and Media Building Roof Replacement	Roof renovation, exterior masonry, and stucco wall repairs	E&G Carryforward	4,500,000	-	4,500,000	259,230	937,790	3,302,980	4,500,000	259,230	4,240,770	Contract has been issued for the glass curtain wall.	
	State Appropriated Projects													
	Pursuant to Board Regulation 14.003(12)(d). All FCO projects using funds originally appropriated as FCO funds by the State of Florida, notwithstanding criteria in Board regulation 14.001. Never to be included in the operating budget. Examples, PECO and CITF.													
	Partnership IV and V	Building purchase and renovation for partnership with the Department of Defense	PECO	42,000,000	-	42,000,000	41,490,732	123,668	385,600	2,543,993	2,037,978	506,015	Project-specific PECO allocation	
	UCF Downtown Academic Building			PECO Auxiliary Donations Prior Year E&G	20,000,000 23,739,745 16,807,317 <u>5,832,938</u>	- 227,243 - <u>-</u>	20,000,000 23,966,988 16,807,317 <u>5,832,938</u>	66,177,696	354,823	74,724	1,625,211	3,373,655	(1,748,444)	Project is in closeout
				66,380,000	227,243	66,607,243								
	WUCF TV Replace Pedestals	Replace pedestals	PECO	195,000	-	195,000	195,000	-	-	5,334	5,334	-	Project closed	
	WUCF TV Replace Studio Lights	Replace studio lights	PECO	327,895	-	327,895	327,353	-	542	77,640	77,098	542	Project is in closeout	
	Repair, Maintenance, Renovation, Remodel (Sum of Digits)	Minor projects - repair, maintenance, renovation, remodel, site improvements	PECO	6,734,841	(1,051,894)	5,682,947	3,082,508	-	2,600,439	1,546,878	47,017	1,499,861	PECO funding for RMRR (sum of digits)	
	Research Transgenic Animal Facility Renovation and HVAC Upgrade			PECO C&G Prior Year E&G	1,504,629 154,736 23,119 <u>1,682,484</u>	- (83,035) (1,157) <u>(84,192)</u>	1,504,629 71,701 21,962 <u>1,598,292</u>	1,598,292	-	(0)	254,860	170,669	84,191	Project closed
	Communication and Media Building Replace Roof Section	Re-roof one section of the building, remove three curbs, create crickets and re-flash around AC units	PECO Prior Year E&G	332,257 <u>57,778</u>	(6,114) <u>-</u>	326,143 <u>57,778</u>	383,922	-	-	82,737	276,023	(193,286)	Project closed	
	Nicholson School of Communication Roof	Roof recoating	PECO	1,150,000	(400,000)	750,000	628,882	80,535	40,583	1,083,236	562,117	521,119	PECO funding for RMRR (sum of digits)	
	College of Science building HVAC Control System Replacement	Replace HVAC control system for College of Science building	PECO Prior Year E&G	1,061,700 <u>466,395</u>	- <u>-</u>	1,061,700 <u>466,395</u>	917,207	489,030	121,858	1,425,686	814,797	610,889	PECO funding for RMRR (sum of digits)	
				1,528,095	-	1,528,095								
	CREOL Bus Loop	New bus loop with canopy near garage C	Auxiliary PECO	772,674 <u>64,306</u>	- <u>-</u>	772,674 <u>64,306</u>	707,516	-	129,464	242,205	112,741	129,464	Project closed	
				836,980	-	836,980								
	CREOL Phase II Expansion	Building addition	Auxiliary C&G PECO	5,817,594 1,000,000 <u>208,966</u>	- <u>-</u>	5,817,594 1,000,000 <u>208,966</u>	7,026,560	-	-	457,651	813,393	(355,742)	Project closed	
				7,026,560	-	7,026,560								
	John Hitt Library Renovation Phase I	Expansion- Automated Retrieval Collection (ARC)	CITF	38,772,476	-	38,772,476	38,772,476	-	-	173,023	173,248	(225)	Project closed	

72

CFSP Item #	2020-21 Approved										2020-21 Estimated			Comments
	Category	Project Title/Name	Description	Fixed Capital Outlay Budget Source	Amount	Cost Revisions	Revised Project Cost	Expenditures	Encumbrance	Balance	Expense per FCO Budget	2020-21 Actuals	Variance	
		John Hitt Library Renovation Phase II	Renovation of existing library spaces	CITF	42,978,312	-	42,978,312	7,412,076	840,168	34,726,068	4,080,637	1,957,849	2,122,788	Project-specific CITF allocation
		Bumett Bio-Medical Sciences - BSBS Controls Upgrade - Phase 1	Upgrade BSBS Controls of the Burnett Bio-Medical Sciences Building	PECO	-	999,485	999,485	-	721,310	278,175		-	-	PECO funding for RMRR (sum of digits)
		Classroom Building 1 - Roof Membrane Replacement	Roof renovation of Classroom Building 1	PECO	-	458,523	458,523							
				Prior Year E&G	150,000	-	150,000	359,124	178,236	71,163		331,475	(331,475)	PECO funding for RMRR (sum of digits)
					150,000	458,523	608,523							
		Business Administration I Replace Fire Alarm System	Replace building fire alarm system	Prior Year E&G	382,928	-	382,928							
				PECO	-	211,897	211,897	312,118	202,293	80,414	354,481	283,671	70,810	
					382,928	211,897	594,825							
Non-Appropriated Projects														
Pursuant to Board Regulation 14.003(12)(e). All FCO projects that have not directly or indirectly used funds appropriated by the State. Examples include private donations, athletic revenues, federal grants, housing/parking revenue bonds, etc. For the purposes herein, please assume a threshold of \$5M or more for listing projects individually, otherwise consolidate all individual projects under \$5M into one line item.														
		Downtown Parking Garage	Design and construction for new garage	Auxiliary	15,188,162	-	15,188,162	15,081,190	44,713	62,259	1,138,432	1,047,627	90,805	Project is in closeout
		Roth Athletic Center-Interior Buildout	Buildout of addition	Donations	9,528,000	-	9,528,000	8,281,883	738,300	507,817	5,438,751	5,349,110	89,641	Project is in closeout
		UCF Downtown Site Infrastructure	Infrastructure work to support all Downtown buildings	Auxiliary	9,116,713	(350,000)	8,766,713	8,415,502	40,794	310,417	1,553,161	857,903	695,258	Project is in closeout
		Center for Emerging Media Renovation	New classrooms, offices, common areas and bathrooms	Auxiliary	5,864,746	100,000	5,964,746	5,883,162	11,008	70,576	242,804	265,726	(22,922)	Project is in closeout
		Student Union Expansion	Food court renovation and expansion	Auxiliary	5,686,621	-	5,686,621							
				Activity & Svc Fees	25,853	-	25,853	5,502,248	184,712	25,514	592,824	393,603	199,221	Project is in closeout
					5,712,474	-	5,712,474							
		Student Union Third Floor	Renovation and expansion	Auxiliary	8,515,417	(156,730)	8,358,687							
				Activity & Svc Fees	4,500,000	-	4,500,000	12,574,795	239,737	44,155	3,386,078	3,580,695	(194,617)	Project is in closeout
					13,015,417	(156,730)	12,858,687							
		Downtown Central Energy Plant	Design and construct new trigeneration facility for Downtown campus	Auxiliary	12,751,829	-	12,751,829	12,643,172	-	108,657	394,270	290,147	104,123	Project closed
		Downtown Student Center	UCF Downtown Union West build-out	Auxiliary	5,400,000	25,000	5,425,000	5,418,190	3,826	2,984	49,617	102,244	(52,627)	Project closed; remaining encumbrance has been paid after 6/30. Project will not roll forward to the 2021-22 budget.
		Individual Projects under \$5M		Auxiliary	8,005,348	(570,904)	7,434,444							
				Donations	2,191,093	-	2,191,093							
				Prior Year E&G	1,810,895	(85,763)	1,725,132	10,710,007	544,008	284,293	4,544,065	3,852,202	691,863	Prior year E&G is for biology growth chamber and specimen storage renovation. Project also partially funded from auxiliary.
				Contracts & Grants	-	22,943	22,943							
				Activity & Svc Fees	164,696	-	164,696							
					12,007,336	(469,028)	11,538,308							
Total 2020-21 Fixed Capital Outlay Budget														
					\$ 332,527,659	\$ 1,029,601	\$ 333,557,260	\$ 265,319,066	\$ 10,634,386	\$ 57,603,809	\$ 61,144,753	\$ 36,433,034	\$ 24,711,719	