



UNIVERSITY OF CENTRAL FLORIDA

**Board of Trustees
Ad Hoc Strategic Planning Committee
UCF Global
April 1, 2025**

MINUTES

CALL TO ORDER

Tiffany Altizer, Chair of the Ad Hoc Strategic Planning Committee, called the meeting to order at 1:00 p.m. Chair Altizer, Vice Chair Bill Christy, and Committee members Mark Filburn, Bryce Lister, Tony Massey, and John Miklos were present.

Others attending included Board Chair Alex Martins (*ex officio*), Trustees Jeff Condello, John Evans, and Danny Gaekwad.

Altizer reminded the board that the meeting was covered by Florida Sunshine Law and that the public and press were invited to attend.

ROLL CALL

Mari Pagan, Executive Assistant, Office of the President, called the roll and determined a quorum was present.

MINUTES

A motion to approve the minutes of the February 26, 2025, Ad Hoc Strategic Planning Committee meeting was made by Christy and unanimously approved as submitted.

DISCUSSION

DISC-1: UCF's Strategic Planning Discussion

President Cartwright provided the Board with an overview of the university's current standing and highlighted the university's efficiency. Paige Borden, Chief Analytics Officer, provided the Board with a high-level analysis of the university's rankings and outlined strategies for improved performance. Michael Kilbride, Executive Chief of Staff, presented on the university's strategic vision for the future.

The Board engaged in discussions on how to strengthen collaboration with university leadership to support UCF's mission and enhance student success. Key takeaways included:

- Increasing professional development opportunities for partner companies
- Increasing brand presence
- Identifying opportunities to engage with legislators

NEW BUSINESS

There was no new business to come before the Committee.

ADJOURNMENT

Altizer adjourned the committee meeting at 4:16 p.m.

Reviewed by: _____ Date: _____

Tiffany Altizer
Chair, Ad Hoc Strategic Planning Committee

Respectfully submitted: _____ Date: _____

Michael A. Kilbride
Associate Corporate Secretary